## Champaign County Board

## **Study Session**

Small Business
Development &
Talent Attraction

April 26, 2022





## Who We Are + What We Do

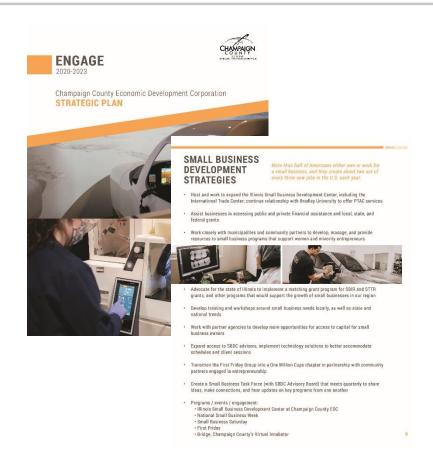
We are a public-private partnership dedicated to fostering a **cooperative**, **county-wide approach to economic development** that works to improve the economic well-being of

Champaign County through efforts that entail job creation, job retention, tax base
enhancements, small business development, and quality of life, and brings together
community partners to support economic development by aligning interests through
productive relationships, open dialogue, and advocacy efforts.



## **ENGAGE: 2020-2023**

- » Areas of Focus:
  - » Business Outreach & Industry Engagement
  - » Workforce Development
  - » Regional Promotion & Talent Attraction
  - » Transportation & Logistics
  - » Small Business Development
  - » Regional Collaboration
  - » Economic Development in Minority Communities



champaigncountyedc.org/about-us



# COVID-19 Recovery: Champaign County Small Business Microloan Fund with Justine PETERSEN

The ask: \$250,000

Representatives: Champaign County EDC & Justine PETERSEN



## The CDFI Multiplier Effect: Leveraging Regional Investment for Small Businesses



# Justine PETERSEN: Who we are. What we do.

- Community Development Financial Institution (CDFI), SBA Microlender, HUD Certified Counseling Agency
- 25-year history, \$220 MM Deployed;
   13,000+ small businesses served
- #1 SBA Microlender in Illinois

## Our Work in Champaign County



- Deployed \$424k to 57 small businesses; deployed \$30,300 to 13 individuals and families; \$450k total
- Partnered with local Black Chamber, EDC/SBDC and City of Champaign
- Have multiple bank investment partners within Champaign assessment area



# Capitalizing Champaign County Loan Fund

- "The Multiplier Effect" leveraging private investment via ARPA/CDBG or other
  - Examples in Springfield, Decatur and Peoria
- "Greenlining" for specific municipality, zip code, census tract and demographics
- "Champaign County700" credit building initiative

# COVID-19 Recovery: Champaign County Small Business Microloan Fund



- 3-Year Program Proposal
- Request: \$200,000 loss reserve for the Champaign County Small Business Microloan Fund & \$50,000 for interest rate subsidy to New American, Minority or Low-Income qualified applicants
- Leverage: Loan Capital \$2 MM leveraged from local, regional and national bank investment
- Results: 100 150 small business microloans, with an average under \$20,000
- The fund will continue to revolve in Champaign County after the grant period.



## Questions?

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Galen Gondolfi, Chief Strategy Officer 314.565.2411; <a href="mailto:ggondolfi@justinepetersen.org">ggondolfi@justinepetersen.org</a>





## **Talent Attraction Efforts in Champaign County**

The ask: \$150,000

Representatives: Champaign County EDC & Visit
Champaign County

# Solving the TALENT ATTRACTION EQUATION

Creating Real, Sustainable Practices to Attract Top Talent and Retain Them in Our Community







LINCOLN BUILDING

## THE COMMUNITY ATTRACTION TEAM



Carly McCrory-McKay
Executive Director
Champaign County Economic
Development Corporation



Terri Reifsteck
Vice President of Marketing &
Community Engagement
Visit Champaign County



Dana Cohen
Assistant Director
Dual Career Program, University of
Illinois at Urbana-Champaign





# CONTINUING TO GROW THE POPULATION.

#### **HOW WE STARTED**

#### **TRAININGS & TOURS**

Available for talent acquisition teams and top-level recruits

#### **RECRUITER NETWORK**

Listening sessions & information sharing among over 100 area employers

#### **JOB BOARD**

Available on YoureWelcomeCU.com

#### **AREA RESOURCES**

Seasonal Checklists, virtual tours, videos & more

#### **CHAMBANA PROUD**

Locally-themed tees & totes to showcase community pride



## RECRUITERS NETWORK

Advanced Filtration Systems Inc.

**Amdocs** 

**APL Engineered Materials** 

Beauty Quest Group (Conair)

**Birkeys Farm Stores** 

Busey

Carle

Caterpillar

**Christie Clinic** 

City of Champaign

City of Urbana

**Clifford-Jacobs Forging** 

**CU** Aerospace

Elite ICT

Flex-N-Gate, Guardian West

Frasca International, Inc.

Human Kinetics, Inc.

Inprentus

ISS, Inc.

**JELD-WEN** 

Litania Sports Group

**OSF HealthCare** 

Parkland College

**Pavlov Media** 

PhotoniCare

Plastipak

PolyConversions, Inc. (PolyCo)

Rantoul Foods

Serionix

Silgan Closures

Starfire Industries

Taylor Studios, Inc.

The Atkins Group

The Kraft Heinz Company

Vista Outdoor

Wirco

Wolfram

Volition

## **CHAMBANAWELCOMECREW**

Connect with new and potential residents to answer questions, share experiences, and ensure a smooth transition into our area, creating a welcoming environment and a sense of belonging.

#### **LAUNCHED IN AUGUST 2021**



#### **COMMUNITY REPORT**

Enlisted Role Call, a talent attraction consulting firm, to provide an evaluation and report on our community needs and points of differentiation. They spent four days in our community talking with area employers, hospitality staff, VCC & EDC board members, and residents to learn what our story is and how to share it.

#### **KEY TAKEAWAYS**

- Low Barriers to Entry
- Intentional Innovation in All Spaces
- Strong Community Partnerships
- Culture of Caring
- Understaffed and Overextended
- "Say Yes and Figure It Out" Attitude

See full report for details.





## RECOMMENDATIONS

**Community Job Application** 

**Branding & Awareness Campaigns** 

**Build-It Yourself Incentives** 

**Welcoming Events & Familiarization Tours** 

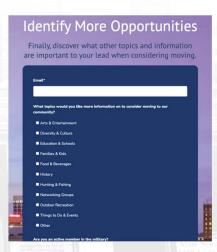
FINANCIAL NEED: \$150,000

One time funding that will continue to produce tangible results for future years

Goal—assist local businesses in pandemic recovery, aid in staffing needs







Online system to capture leads for job seekers and potential residents

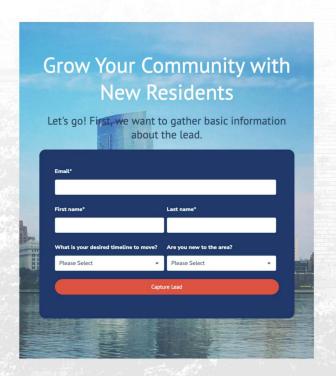
One-time set up fee

Leads distributed to area employers based on sector

Sevelop applications based on targeted sectors with most need, i.e. CNs, Software Developers, Manufacturing, Hospitality, etc.

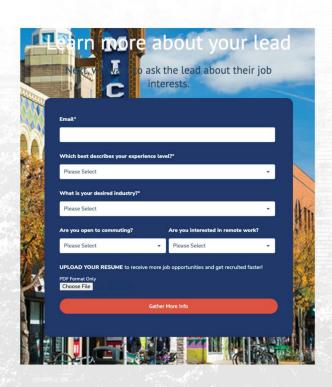
Captures areas of interest to promote quality of life

Connect directly with the Chambana Welcome Crew



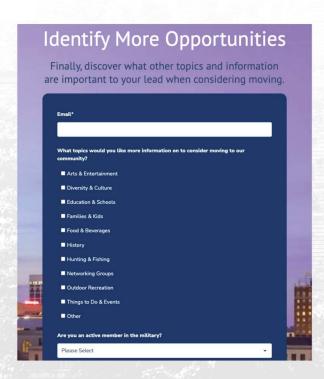
#### **BASIC INFORMATION—LANDING PAGE**

This page is to get candidates into the portal. We only want to ask for easy information so we make sure they fill it out. Once the form is submitted, the candidate immediately becomes a contact in our database. We can continue to reach out to them and nurture them further down the funnel.



#### **JOB/INDUSTRY INFORMATION**

This page is where we gather information on the candidates' job and industry. We also collect their resume here. If a candidate doesn't upload their resume — maybe they accessed the page on their phone — we can reach back out to them and ask for their resume later.



#### INTEREST & HOBBY INFORMATION

This page is where we gather information on the candidates' hobbies and interests. We want to make sure we're sending them relevant content to help them make a relocation decision.

#### SAMPLE TALENT ROSTER

Once we've collected candidates, we'll send out a Talent Roster. The linked example is an organized list of all the candidates (none of the people in the example roster are real). The main page has all of the candidates listed with the information from the forms in each row. The tabs on the bottom are used to organize the candidates into key local industries.

Click on Juli Cobb in the top row of the "All Contacts" tab and the "Agricultural Sciences" tab to see a sample resume.

## **BRANDING & AWARENESS**



YOU'RE WELCOME TO GIVE US A SPIN. DISCOVER CHAMPAIGN COUNTY















#### YOU'RE WELCOME TO JOIN US.

EXPERIENCE ACTIVE CITY LIVING AND EASYGOING AFFORDABILITY.



DISCOVER CHAMPAIGN COUNTY

## **INCENTIVES**



We'll partner with area businesses, programs, facilities, and amenities to allow recruits to pick their own incentives. This could range from theater tickets to Krannert Center for the Performing Arts, gym memberships to the Leonhard Center, CSA's, year supply of Kraft Mac N' Cheese, area gift cards, bus passes, parking passes at Willard Airport, etc.

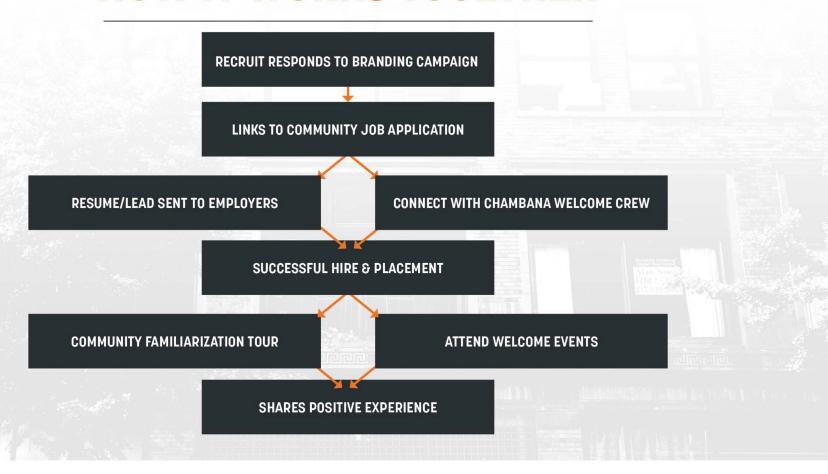
Sample: Remote Tucson

## **WELCOMING EVENTS & TOURS**



With the Chambana Welcome Crew, we will host several new resident welcome events throughout the year at area attractions. Invite new residents to meet each other, as well as network with local ambassadors. We will also host bus familiarization tours during peak times of the year for new hires, i.e. during University of Illinois New Faculty Week.

## **HOW IT WORKS TOGETHER**



## **GETTING STARTED**

One-time funding will help us launch the Community Job Application—a critical first step to creating an infrastructure to fill jobs countywide

After a successful launch, buy-in from the private sector will sustain the marketing & project management efforts

Visit Champaign County & Champaign County Economic Development Corporation will have dedicated staff time for outreach and project management

Reporting on candidates & placements to happen quarterly

## ACHIEVE GOALS

Assist small & large businesses in pandemic recovery
Aid in staffing needs and talent attraction
Promote Champaign County as a destination to live & work
Retain residents and grow population
Stay ahead of competing cities and states



#### **Small Business Grants**

Representatives: Champaign County EDC & New American Welcome Center (NAWC)

## **>>**

## **Back to Business Grant (State of IL)**

#### » Funding:

- » \$250 million to small businesses across the state that experienced losses in 2020 due to COVID-19 (with set-asides for priority industries i.e. hotels)
- » Grants from \$5,000 to \$150,000 per business and can be used to cover a wide range of operations/staff/overhead costs (up to \$250,000 for hotels)

#### » Eligibility:

» Businesses with revenues of \$20 million or less in 2019 and a reduction in revenue in 2020 due to COVID-19 (priority to certain categories – i.e. hard-hit industries)

#### » Process to apply:

- » Businesses with revenues of \$20 million or less in 2019 and a reduction in revenue in 2020 due to COVID-19
- » Docs necessary: a copy of 2019 AND 2020 Federal tax returns, two business bank statements, business owner ID, etc.
- » Online application portal, window to apply: August 18 October 11, 2021





## CURE-ES (City of Champaign)

- » Goal: assist Champaign businesses with the purchase of necessary protective equipment to facilitate the safe return of customers and employees
- » Funding: reimburse any qualifying program expenses, up to a maximum of \$10,000, made by the business between March 1 and December 30, 2020 (\$800,000 total)
- » Qualifying expenses: Portable disinfectant sprayers or other decontamination equipment, Plexiglas, acrylic, or other physical dividers, Outdoor heating equipment, Professional deep cleaning services, Equipment used for delivery and curbside services, etc.
- » Program requirements: business is located within the City of Champaign, business' annual revenue in 2019 or 2020 (year to date) must not exceed \$5,000,000, business has one or more full-time employees, business is currently in business and open to the public, business does not owe any delinquent fines, fees, or taxes to the City of Champaign, business is in compliance with mitigation under the State of Illinois Restore Illinois Plan, etc.



## **Successful Grant Program**

- » Meets the needs of the local business community
- » Eligibility requirements and review process ensures businesses have chance of longterm success
- » Set application window (open and close), promote program in advance of application window opening (who is eligible, what you need to apply, etc.)
- » Make it easy for businesses to find help, i.e. FAQ document, helpline, community navigators, etc.
- » Collect as much information upfront as you can (i.e. W-9) going back later eats up time
- » Have application and promotional materials available in multiple languages
- » Consider 3<sup>rd</sup> party grant administrator to review/score applications and administer grant funds
- » Work closely with community partners to ensure outreach & technical assistance
- » Have one landing page where all grant information & links can be found





## IMMIGRANTS IN CHAMPAIGN COUNTY

25,330

Number of immigrants living in Champaign County, making up 12.3% of the total population.















## **IMMIGRANTS ENTREPRENEURSHIP**



Immigrants represent 22.9% of all business owners in Illinois.

Immigrants are twice as likely then the U.S.-born population to start a new business.















## WELCOMING ECONOMIES PILOT 2020











## **IMMIGRANT BUSINESS RESPONSE TEAM**

**ASSESS & SUPPORT** 

the needs of immigrant-owned businesses impacted by the pandemic

STRENGTHEN PARTNERSHIPS

with local government and the business community

**INCREASE LOCAL CAPACITY** 

for immigrant economic development



## **COVID-19 IMPACT & RESPONSE**

#### **BUSINESSES**

39 businesses interviewed

10 countries of origin

44% women-owned

#### **OPERATIONS**

80% high impact on revenue

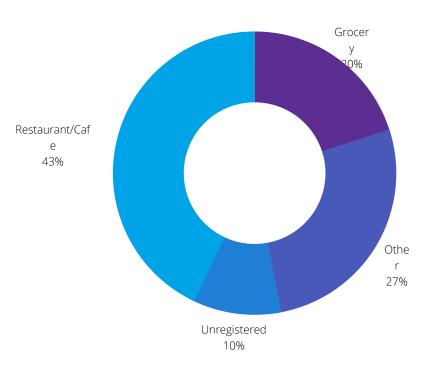
65% laid off employees

27% not operating

#### **ASSISTANCE**

33% applied for PPP

85% need financial assistance



## ARPA REQUEST

INTEREST RATE SUBSIDIES BUSINESS ASSOCIATION MEMBERSHIPS

ADVERTISING MINI GRANTS

IMMIGRANT BUSINESS DIRECTORY

## CHAMPAIGN COUNTY WELCOMING PLAN



## Thank you! Questions?



Carly McCrory-McKay

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