

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, August 10, 2015 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR: Catherine Emanuel
DIRECTORS: Jack Anderson, Sam Banks, Lorraine Cowart, Don Lyn, Mary Hodson, Robert Palinkas

<u>ITEM</u>	<u>Page #</u>
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> July 13, 2015 Open Session	1 – 4
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
VII. <u>ACTION PLAN UPDATE</u> a. Issue 1 - Preceptor Training Program	5 – 30
VIII. <u>MANAGEMENT REPORT</u> a. Monthly Financial/Management Report b. Medicare Unit c. State Budget/Revenue Anticipation Notes	31 – 67
IX. <u>DISCUSSION REGARDING BALLOT QUESTION OPTIONS FOR CHAMPAIGN COUNTY NURSING HOME</u>	68 - 74
X. <u>OTHER BUSINESS</u>	
XI. <u>NEXT MEETING DATE & TIME</u> September 14, 2015	
X. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
July 13, 2015**

Directors Present: Emanuel, Anderson, Hodson, Lynn

Directors Absent/Excused: Banks, Cowart, Palinkas

Also Present: Busey, Gima, Noffke, Nolan

1. Call to Order

The meeting was called to order at 6:00 p.m. by Chair Emanuel.

2. Roll Call

Nolan called the roll of Directors. A quorum was established.

3. Approval of Agenda

Agenda was approved as distributed (motion by Hodson, second by Anderson, unanimous).

4. Approval of Minutes

The open session minutes of June 8, 2015 were approved as submitted (motion by Lynn, second by Hodson, unanimous).

5. Public Participation

Barbara Lynn noted that she did not receive a response to the letter she wrote to the Board of Directors regarding the care of her mother. Additionally, Ms. Lynn expressed concerns about the lack of care at the nursing home and problems with the nursing home's management. She informed the Board of Directors about her mother's illness and the lack of the care and support the nursing home has provided. Ms. Lynn additionally noted an increase of new residents and a lack of staff members to provide sufficient care to all residents.

David Laker noted that the transition of his wife from Unit 4 into the general population went well. Mr. Laker additionally expressed concerns about the quality of management as well as staffing problems at the nursing home.

6. Communications

Ms. Emanuel noted that she did not receive minutes from the Family Advisory Council.

Mr. Lynn continued with Barbara Lynn's public participation comments and noted that the doctors who examined Barbara Lynn's mother, his mother-in-law, reported patient abuse to social services due to the condition Mrs. Lynn's mother. He noted that Mrs. Lynn's mother has consistently received improper care and management issues at the nursing home have not been corrected.

Ms. Busey reported that Mr. Palinkas sent a communication notifying the board of his absence.

7. Update on Hot Water Heater Replacement Project

Champaign County Facilities Director Dana Brenner reported that the water heater replacement

project is going well with Unit 1, Unit 3 and Adult Daycare already completed. Unit 4 will be completed next in the process. Mr. Brenner anticipated the water heaters to be completely replaced within the week and the full project to be completed within 7 days. The project has taken longer than anticipated due to weather delays and smaller work crews; however, there will be no change in final costs. Mr. Anderson asked for a rough total estimate for the project. Mr. Brenner estimated the project will cost around \$100,000.

8. Approval of Healthcare Services Group Contract for Dietary Management Services

Mr. Gima reported that Healthcare Services Group has agreed to the contract amendment he has prepared. Amendments include performance measure guidelines in regards to Pinnacle scores, resident satisfaction surveys, kitchen sanitation, audits, IDPH survey, plating accuracy, food temperature and staffing. Mr. Gima noted that staffing guideline goals are incorrect and require correction.

Mr. Anderson asked for clarification in regards to the managers mentioned in the food temperature portion of the performance measure guidelines. Mr. Gima explained that non-dietary department managers at the nursing home will rotate and test temperatures. Mr. Anderson asked Mr. Gima to include this specific language in the amendment.

MOTION by Anderson to approve the Healthcare Services Group Contract for Dietary Management Services including the changes specific to non-dietary managers reviewing tray temperatures and the included corrections in regards to staffing goals and pinnacle scores; second by Hodson. Upon vote, **MOTION CARRIED.**

9. Action Plan Update

Mr. Lynn asked why the CNA turnover rate has continued to increase. Mr. Gima noted that separations are higher this year than they have been in the past. Mr. Lynn asked for an analysis of the issue. Mr. Gima explained that exit surveys are conducted and no specific trend can be identified to explain the increased turnover rate. Mr. Lynn commented that increased turnover rates and rising agency costs are top level management issues that need to be corrected in order to retain quality staff members. Ms. Emanuel noted that the Action Plan is in place in order to track and address metric issues, and it includes fines in regards to poor survey scores and metrics.

Mr. Gima reported that the nursing home's adjusted hours per resident per day metric remains the highest in the area and above the state average. Agency expenses totaled \$134,790, which includes 3 invoices from earlier in the year that were not received until May. Due to higher agency usage on weekends, Mr. Gima is looking into a weekend only shift option for employees.

Twelve scores in the Pinnacle Satisfaction Survey for May 2015 showed improvement from April. Three scores including dining service, quality of food and laundry services declined in quality from April. Laundry services declined due to residents receiving wrong items back from the laundry department.

Ms. Emanuel asked which Pinnacle scores showed the greatest improvements. Mr. Gima noted that professional therapy, quality of care and admission process showed larger improvements than other areas.

Mr. Anderson asked why the resident satisfaction rate is 50% when the national average is 82.7%. Mr. Gima noted that the majority of monthly surveys are completed by family members and the nursing home only receives one completed survey per month. Mr. Lynn asked why 1 resident survey is completed per month. Mr. Gima noted that the survey is geared towards responsible parties such

as family members. Ms. Noffke noted that this survey is conducted with discharged residents and family members must be reached at home to complete the survey. Mr. Anderson asked how management at the nursing home will make future plans to receive more than 1 resident survey per month. Mr. Gima noted that he will need to follow up on this issue because the resident satisfaction score is a new metric from Pinnacle this year. Mr. Lynn noted that survey responses from discharged residents' families will differ from residents' responses. Mr. Anderson confirmed and noted that both family and resident survey scores are necessary. Mr. Gima noted that these surveys are conducted by phone with family members in order to accommodate for residents who can not answer survey questions on their own. Ms. Emanuel and Mr. Anderson asked Mr. Gima to provide more information at the next meeting in regards to surveying residents directly.

Mr. Gima noted that the outpatient therapy program is still in development. HealthPro is assisting with space planning and licensure documents have been submitted to the Illinois Department of Public Health. Cosmetic renovations are underway to replace the toilets. Additionally, prices are being secured for necessary equipment purchases. A survey by IDPH needs to be completed before the nursing home can start providing outpatient therapy services. Mr. Gima expects the program to be up and running by September 1st.

Ms. Emanuel asked for an initial timeline for pulmonary and respiratory therapy services. Mr. Gima noted that there may not be a need for a pulmonologist but further discussions need to be held.

10. Management Report

a. Monthly Financial/Management Report

Mr. Gima reported that May's month ending cash balance was \$355,000. Accounts receivable totaled \$5.437 million, down slightly from \$5.648 million in April. Accounts payable totaled \$2.106 million in May, up slightly from \$1.932 million in April.

May saw 515 conversion days and 1,004 days are expected in June. There are fewer than 50 open Medicaid applications, and newer applications are showing faster turnaround times compared to claims submitted in January.

Progress is occurring with MMAI managed care payments from Molina Healthcare. Three checks totaling almost \$300,000 have been received, covering most claims submitted between July 2014 and March 2015. April and May claims have been submitted with payment expected within 60 days of billing.

Payments from Health Alliance have been received since May. Roughly \$300,000 is still owed for services through March. Payments for April, May and June are still waiting to be received.

b. Medicare Unit

Mr. Gima reported that Unit 4 at the nursing home has been converted into a Medicare dedicated unit in order to provide dedicated medical staff to improve the quality of care for Medicare residents. The unit will include private rooms, making Champaign County Nursing Home the only facility in the County to provide private Medicare rooms. 23 residents have been moved from Unit 4 and into the general population. Residents and families were first informed of the transition, and the renovation process is underway with floor replacements and new paint. Rooms should be completed and ready by August. Mr. Gima noted that the conversion to private Medicare rooms serves as a way to increase Medicare revenue while providing a unique service to the public.

Mr. Lynn and Mr. Anderson asked why the board was not informed of this conversion before management went to the families. Mr. Gima explained it was a decision to inform the families first before the board. Ms. Emanuel asked how management plans to deal with the additional care that will be required for residents who are in the general population that are not self-sufficient. Mr. Gima noted that additional staffing will be required based on resident acuity.

c. Revenue Anticipation Notes

Mr. Gima reminded the board that Medicaid payments from the state may stop due to budget cuts. Representatives from Health Alliance and Molina have both confirmed that provider payments will continue in the short term. Revenue Anticipation Notes will be issued in the event that the nursing home does not have access to working capital. Draft documents for revenue anticipation notes are being reviewed by bond counsel. Mr. Gima noted that the County Board will need to approve the revenue anticipation notes.

Mr. Anderson asked for the interest rate of the revenue anticipation notes and if this will impact the County's bond rating. Ms. Busey noted that revenue anticipation notes will not impact the County's bond rating. Ms. Emanuel asked for the total amount that will need to be borrowed. Mr. Gima noted \$300,000 to \$350,000 per month will be needed.

11. Other Business

Mr. Anderson addressed concerns about the nursing home's ability to balance the costs of staying competitive in the marketplace, rising agency usage and retaining employees while still providing a sufficient level of care and service to residents at the nursing home. Mr. Anderson asked the board if a referendum should be placed on the County ballot at the next election that asks voters if they would support a tax increase in order support the nursing home and if voters think the County Board should lease, sell or continue running the nursing home. If the quality of care that the nursing home would like to achieve can not be provided, Mr. Anderson asked if the County should continue operating the nursing home.

Ms. Emanuel asked Ms. Busey to provide more information at the August meeting in regards to what questions can be asked on the referendum.

12. Next Meeting Date & Time

The next meeting date and time for the Nursing Home Board of Directors is Monday, August 10, 2015 at 6:00 p.m.

13. Adjournment

Chair Emanuel declared the meeting adjourned at 7:31 p.m. (motion by Lynn, second by Anderson, unanimous)

Respectfully submitted

Brian Nolan
Recording Secretary

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions. The CNA openings reflect availability for both full-time and part-time positions. The total number of available positions equals 31.6 FTEs. Overtime and agency are used to fill the open shifts. There are no immediate needs for RNs and LPNs, however, recruitment will continue in efforts to obtain a higher mix of RNs and the need to find RNs and LPNs that are willing to work on a PRN basis.

	Number of Openings			
	10/21/2014	6/1/2015	7/1/2015	8/1/2015
Accountant			1	-
Business Office Manager			-	-
Human Resources Director			1	
Director of Nursing	-	-	-	-
Assistant Director of Nursing (RN)	1	-	-	-
Unit Manager for Dementia	-	-	1	1
Unit Manager for Rehabilitation (RN)	1	-	-	-
RN Shift Supervisor	2	1	1	1
Nurse (1 FT, RN or LPN; 1 PT, RN or LPN)	2	4	RN FT, RN PT 2	RN FT, RN PT 2
Nurse Scheduler			1	1
Care Plan Coordinator (RN preferred)	1	1	1	1
Assistant Care Plan Coordinator (RN preferred, LPN minimum)	1	-	-	-
CNA Team Leader - Long Term Care	3	1	2	2
CNA Team Leader - Rehabilitative	2	1	-	-
CNA Team Leader - Dementia	1	1	-	-
CNA (1 FT, 1 PT)	2	2	2	2
Social Services Director (LCSW or MSW)	1	-	-	-
Activities Assistant	1	-	1	1
Cook/Assist Cook	1	1 Cook, 1 Asst Cook	1 Cook, 1 Asst Cook	1 Cook, 1 Asst Cook
Food Service Worker	2	1	2	PT 1
Kitchen Steward			1	1
Transportation Assistant	1	1	-	1
Volunteer Coordinator	1	-	-	-
Laundry Worker	-	0	-	-
Central Supply Clerk	1	0	-	-
Adult Day Care Assistant		2	-	2
Total	24	16	18	17

Issue 1

HR Dashboard

Retention Rate	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Benchmark
All	68.9%	70.0%	67.0%	68.1%	66.4%	73.1%
All Nursing	67.80%	70.9%	66.9%	69.2%	68.1%	67.8%
CNAs	69.2%	71.6%	72.2%	70.7%	68.9%	67.5%

Turnover Rate (12 month rolling average)	Jan 14 to Jan 15	Feb 14 to Feb 15	Mar 14 to Mar 15	Apr 14 to Apr 15	May 14 to May 15	Benchmark
All	51.3%	55.3%	58.4%	60.6%	62.2%	45.2%
All Nursing	52.9%	57.3%	54.8%	60.7%	62.9%	51.4%
CNAs	64.1%	70.3%	75.0%	72.0%	74.3%	52.4%

Benchmark - American Healthcare Association Quality Report 2013

Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years
January 14 to January 15	All	115	52	13	65	24	8	4
	CNAs	50	19	8	27	13	5	0
	Dietary	28	21	4	25	1	1	0
February 14 to February 15	All	120	56	15	71	21	9	4
	CNAs	52	22	9	31	10	5	0
	Dietary	27	19	4	23	2	1	0
March 14 to March 15	All	129	62	14	76	23	9	5
	CNAs	54	24	8	32	11	5	0
	Dietary	31	23	4	27	2	1	0
April 14 to April 15	All	131	64	13	77	24	9	6
	CNAs	54	26	7	33	16	5	0
	Dietary	31	23	4	27	2	1	0
May 14 to May 15	All	130	60	19	79	22	10	6
	CNAs	55	26	9	35	9	5	1
	Dietary	30	22	4	26	2	1	0

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs
CNAs Hired (FTEs)	55.4	50.2	52.6	53.3	54.2	57.5							84.2
CNAs Open Positions (FTEs)	28.8	34.0	31.6	30.9	30	26.7							
Dietary Hired (FTEs)	3	15.2	16.2	15.8	17.8	18.6							19.65
Dietary Open Positions (FTEs)	1.72	4.45	3.5	3.85	1.85	1.05							

Applications/Hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
CNAs												
Applications	13	18.0	25	14	22	21						
Hires	3	4	8	2	4	9						
Separations	5	7	4	4	5	5						
Dietary												
Applications	22	35.0	26	20	30	18						
Hires	3	0	4	1	1	8						
Separations	0	4	4	1	0	3						

Issue 1

Karen has implemented a Preceptor Training Program. The program was offered to all employees. Less than 10 employees applied and five were chosen. The training program was developed by Karen. The feedback from the training session by the participants was very positive. A follow-up session will occur at the end of this week. Participants were asked to review their department's orientation program/information and to provide suggestions for improvement.

The following is a summary of the training program.

Applicants applied to participate in training activities

Applicants were reviewed and selected by the Department Managers

First class was 7/30/15

5 Participants- 1 nurse/1 CNA/1 FSW/1 Laundry worker/1 Housekeeper

6 hours of training occurred

1. Preceptor roles and responsibilities
2. How adults learn
3. Time Management and applications for preceptorships
4. Helping preceptees overcome "reality shock"
5. Orientation and competency assessment and verification process
6. Providing effective feedback the B.E.E.R. way (Behavioral, Effect, Expectation, Result)
7. Evaluating Preceptees
8. Letting go
9. Preceptor to Mentor
10. Exam and program evaluation/ Eligible for CEU

The Human Resources Director position has been filled. Lindsey Miller started on August 3rd. She comes to us from Bridle Brook in Mahomet, where she was responsible for human resources.

**Champaign County Nursing Home
 Strategic Objective Metrics – Issue 1
 Updated July 31, 2015**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY2015 – 62.2% (May 14 to May 15) FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

CMS Direct Care Staffing Levels (CMS data file update – July 23, 2015)

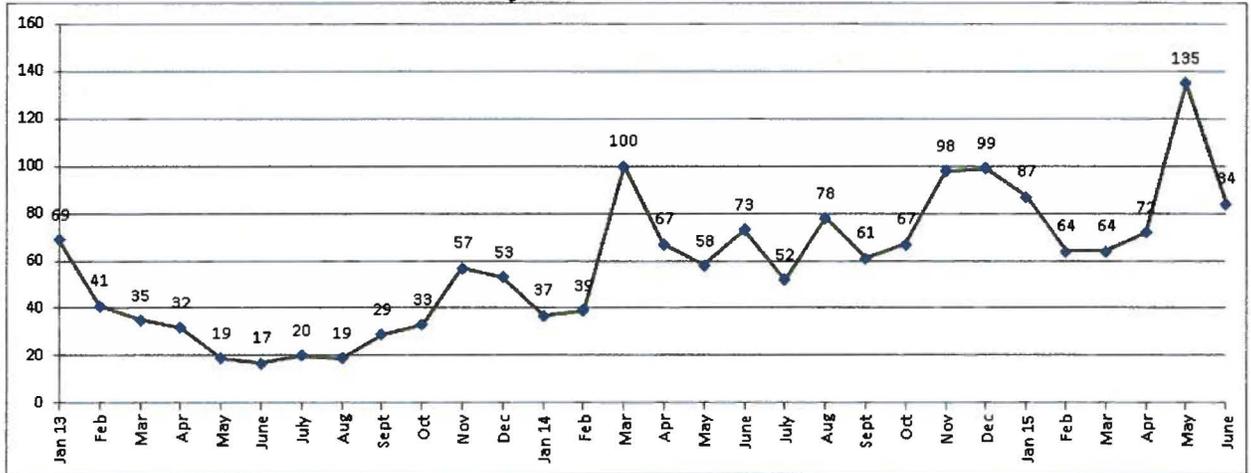
The CMS database is updated monthly and there were no updates to any of the Champaign facilities.

		This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
Provider Name	CITY	Aides	LPNs	RNs	Total License	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_lpn	adj_m	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.63	0.52	0.57	1.09	3.72	2.36	0.59	0.91	1.50	3.86	2.74	0.73	0.47	1.20	3.89
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	2.17	0.92	0.62	1.54	3.71	2.41	0.69	1.15	1.84	4.25	2.21	1.10	0.41	1.32	3.52
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.60	0.51	0.48	0.99	2.59	2.22	0.59	0.90	1.49	3.72	1.77	0.71	0.40	1.04	2.81
HEARTLAND OF PAXTON	PAXTON	1.98	0.89	0.88	1.78	3.75	2.49	0.70	1.17	1.87	4.36	1.95	1.06	0.56	1.50	3.47
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.47	0.71	0.69	1.41	3.88	2.53	0.71	1.22	1.93	4.47	2.39	0.84	0.42	1.15	3.50
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	1.87	0.70	0.46	1.15	3.02	2.31	0.59	0.84	1.43	3.73	2.00	0.98	0.41	1.28	3.27
COUNTRY HEALTH	GIFFORD	1.86	0.65	0.76	1.41	3.27	2.46	0.60	0.98	1.58	4.04	1.86	0.90	0.58	1.41	3.27
Area Average		2.08	0.70	0.64	1.34	3.42	2.40	0.64	1.02	1.66	4.06	2.13	0.90	0.46	1.27	3.39
Illinois State Average		2.22	0.59	0.92	1.51	3.73	2.38	0.63	1.03	1.66	4.04	2.27	0.78	0.64	1.42	3.69

Agency Usage Trends - Expenses

May agency expenses totaled \$134,790 which includes 3 prior period invoices that were received in May. The total amount of the three late invoices was \$30,229. The net for May was \$104,558. June's preliminary total is \$98,433.

**Agency Nursing Costs
January 2013 to June 2015**



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated July 31, 2015**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Filled 1/26/15.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Annual training requirement: 94% 49/52 nurses trained Next class to training remainder of staff in Summer 2015
Trach education. 90% of all nurses will be trained by the end of 2015.	April to current 65.4% (34/52) nurses trained PEL/VIP updating competencies with all licensed nurses to complete training requirements for licensed staff.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training.
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Dr. McNeal and Christie Clinic Nurse Practitioner have taken over the Quarterly nurse training activities. Jan 2015 Delirium assessment/reporting April 2015 Customer Service July 2015 Seizures rescheduled for August

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was updated on June 30, 2015. The chart on the next page summarizes the current CMS five-star ratings for the eight nursing homes in the Champaign County area. The following changes were seen between June and July:

- CCHN – QM rating fell from 5 to 4. Overall rating fell from 2 to 1. No changes in the QM scores, but the cut points changed and CCHN was just below the new cut point for a 5 star QM rating.
- Champaign Urbana Nursing & Rehab – The quality measure rating fell from 4 to 3 stars.
- Heartland of Paxton – The quality measure rating fell from 2 to 1 stars.
- Country Health – The quality measure rating improved from 3 to 4 stars.
- Illini Heritage – The staffing rating fell from 3 to 2 stars.

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated July 30, 2015

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSNG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINSEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles 7/30/15 Update	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles 7/30/15 Update	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles 05/21/15 Update	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles 7/30/15 Update	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles
Overall Rating	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average
Staffing	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Not Available Not Enough Data to Calculate
Quality Measures	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 1 out of 5 Much Below Average	Rating: 5 out of 5 Much Above Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3

Quality of Care (Continued)

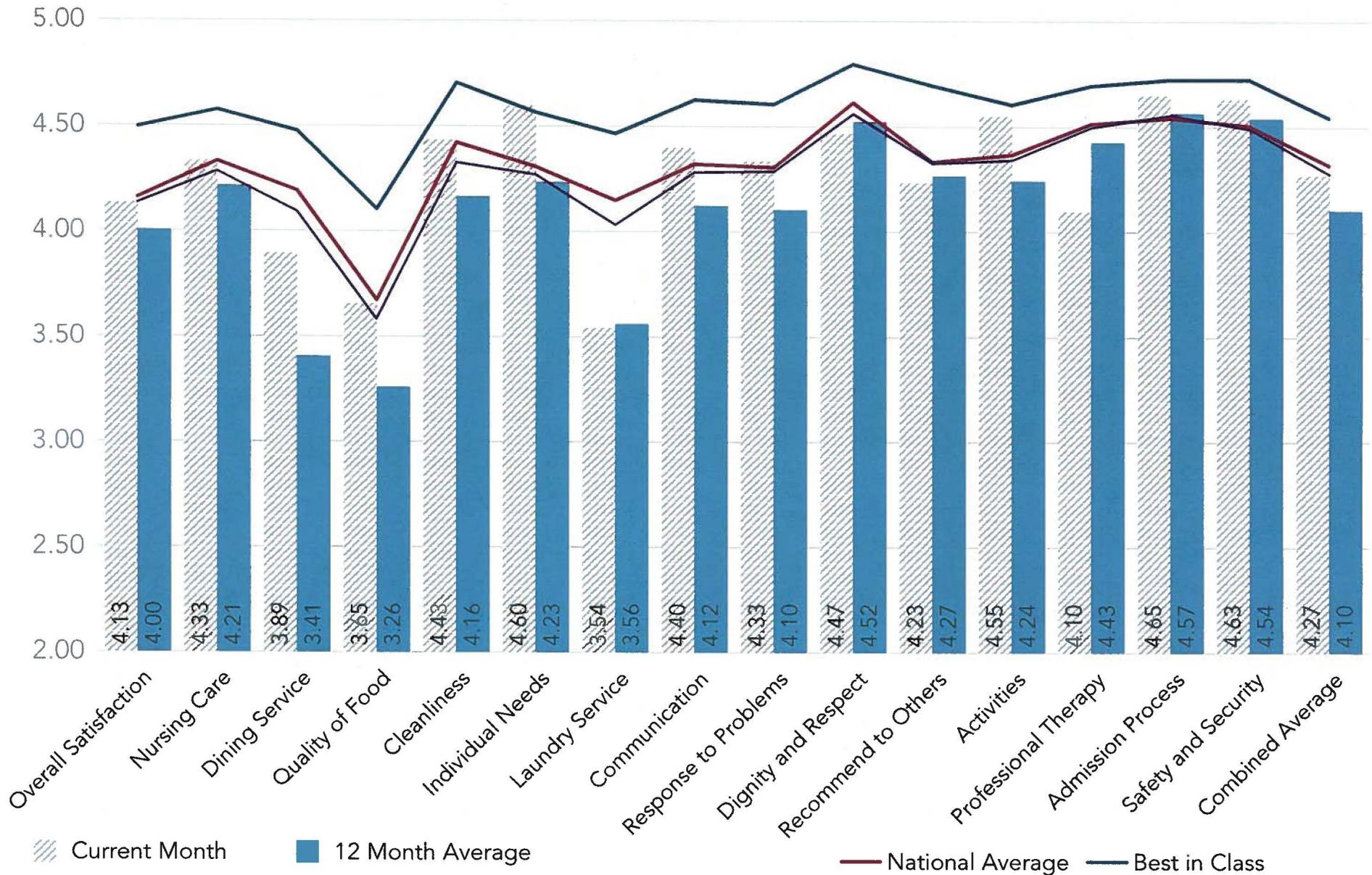
Please see attached Pinnacle Satisfaction Survey for June 2015. The following scores showed improvement between May and June:

1. Overall satisfaction	4.0 to 4.13
2. Nursing care	4.2 to 4.33
3. Dining service	3.25 to 3.89
4. Quality of food	3.30 to 3.65
5. Cleanliness	4.25 to 4.43
6. Individual needs	4.2 to 4.6
7. Laundry	3.38 to 3.54
8. Communication	4.2 to 4.4
9. Response to problems	4.18 to 4.33
10. Activities	4.38 to 4.55
11. Combined average	4.10 to 4.27

The following scores showed fell between May and June:

1. Dignity and respect	4.60 to 4.47
2. Recommendation to others	4.37 to 4.23
3. Professional therapy	4.60 to 4.10
4. Admission process	5.0 to 4.65
5. Safety and security	4.67 to 4.63

— Illinois State Comparison





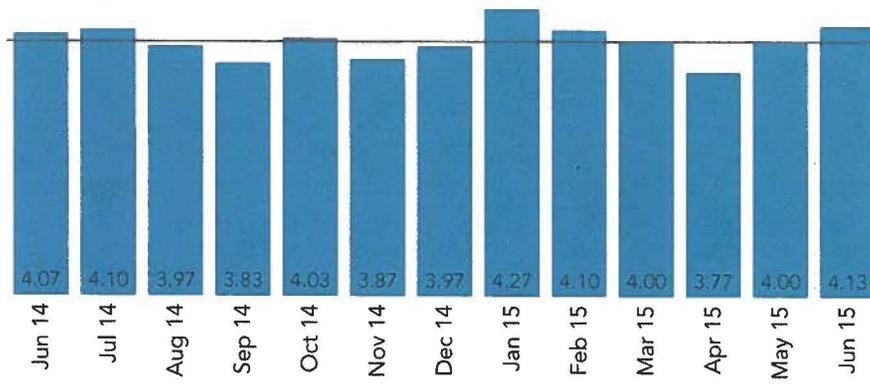
DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

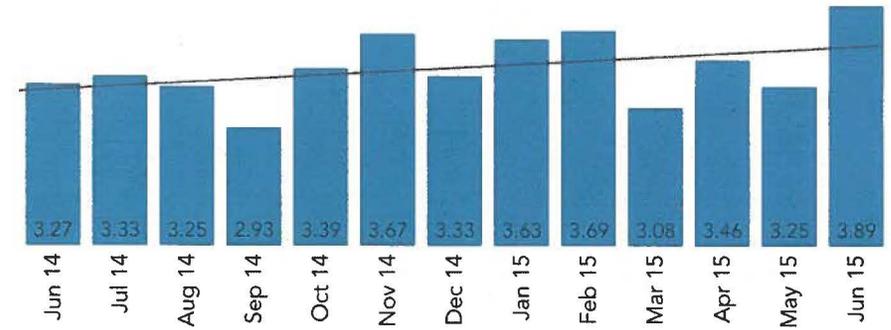
	AVERAGES				BENCHMARKS			QUARTERLY AVERAGES				RESPONSE PERCENTAGES					
	Jun 15	Last 3 Months	Last 12 Months AVG	Variance	National AVG	Best in Class	Corp. AVG	Apr-Jun	Jan-Mar	Oct-Dec	Jul-Sep	Month	Top 2 Satisfied QTR	Year	Bottom 2 Dissatisfied Month	QTR	Year
Overall Satisfaction	4.13	3.97	4.00	-0.16	4.16	4.50	-	↓ 3.97	4.12	3.96	3.97	80%	71%	74%	7%	4%	3%
Nursing Care	4.33	4.19	4.21	-0.12	4.33	4.58	-	↓ 4.19	4.17	4.22	4.28	93%	84%	83%	0%	2%	3%
Dining Service	3.89	3.54	3.41	-0.79	4.19	4.48	-	↑ 3.54	3.47	3.46	3.17	71%	50%	44%	7%	18%	23%
Quality of Food	3.65	3.43	3.26	-0.41	3.67	4.11	-	↑ 3.43	3.17	3.28	3.14	54%	41%	39%	8%	15%	23%
Cleanliness	4.43	4.37	4.16	-0.26	4.42	4.71	-	↑ 4.37	4.14	4.20	3.94	93%	89%	79%	0%	0%	3%
Individual Needs	4.60	4.24	4.23	-0.07	4.31	4.57	-	↑ 4.24	4.17	4.20	4.32	93%	82%	81%	0%	4%	4%
Laundry Service	3.54	3.50	3.56	-0.59	4.15	4.47	-	↓ 3.50	3.50	3.55	3.68	50%	58%	55%	25%	18%	16%
Communication	4.40	4.22	4.12	-0.20	4.32	4.63	-	↑ 4.22	4.13	3.85	4.28	87%	84%	80%	0%	2%	7%
Response to Problems	4.33	4.06	4.10	-0.20	4.31	4.61	-	↓ 4.06	4.15	4.09	4.11	80%	77%	77%	0%	5%	5%
Dignity and Respect	4.47	4.52	4.52	-0.09	4.61	4.80	-	↑ 4.52	4.64	4.47	4.46	80%	84%	89%	0%	2%	1%
Recommend to Others	4.23	4.24	4.27	-0.07	4.33	4.70	-	↓ 4.24	4.40	4.18	4.24	80%	82%	83%	13%	7%	5%
Activities	4.55	4.20	4.24	-0.13	4.37	4.61	-	↓ 4.20	4.42	4.18	4.14	100%	82%	82%	0%	12%	6%
Professional Therapy	4.10	4.18	4.43	-0.09	4.51	4.70	-	↓ 4.18	4.55	4.56	4.35	80%	80%	89%	10%	4%	3%
Admission Process	4.65	4.44	4.57	0.02	4.54	4.73	-	↓ 4.44	4.70	4.56	4.55	100%	94%	93%	0%	6%	3%
Safety and Security	4.63	4.64	4.54	0.03	4.51	4.73	-	↑ 4.64	4.50	4.49	4.53	100%	95%	93%	0%	0%	1%
Combined Average	4.27	4.12	4.10	-0.22	4.32	4.55	-	↑ 4.12	4.15	4.08	4.07	83%	77%	76%	4%	6%	7%

Total Respondents: June: 15 Last 3 Months: 45 last 12 months: 180

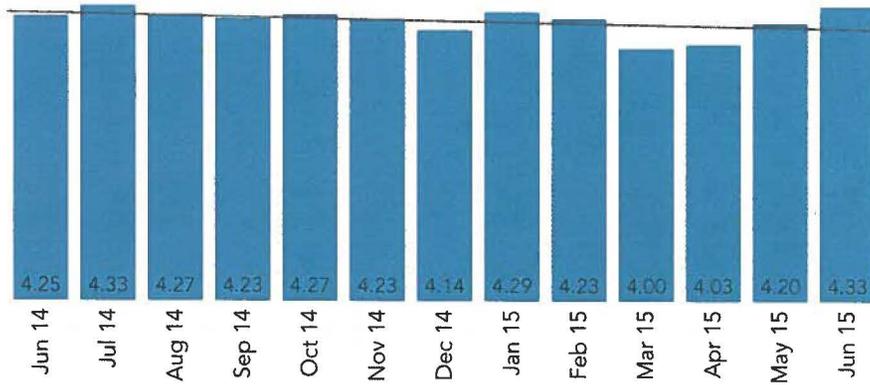
Overall Satisfaction



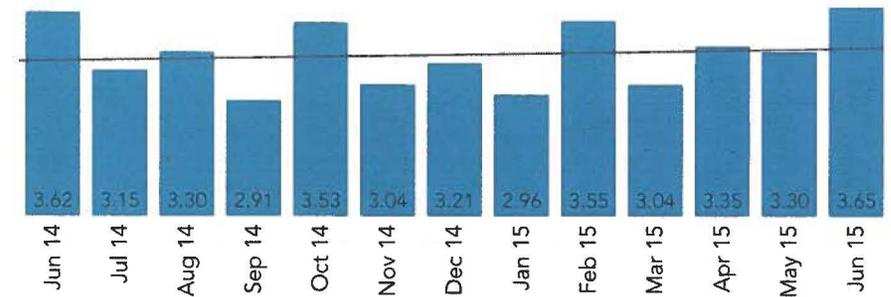
Dining Service



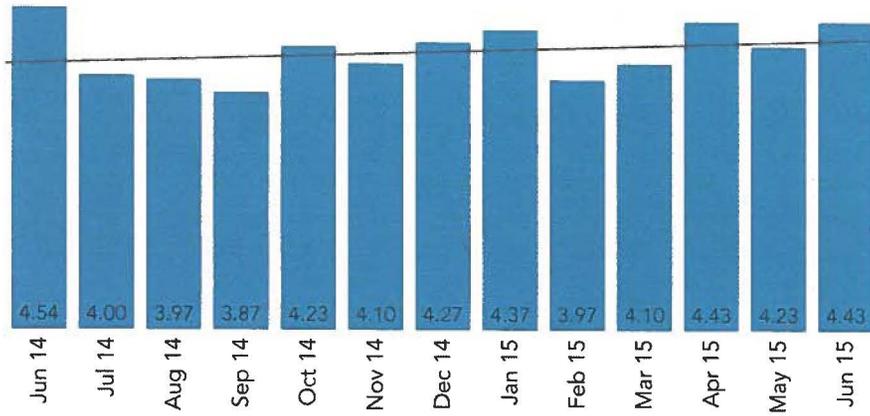
Nursing Care



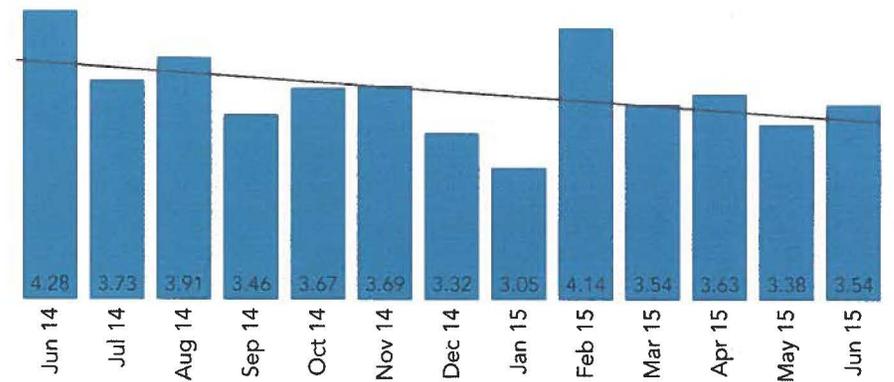
Quality of Food



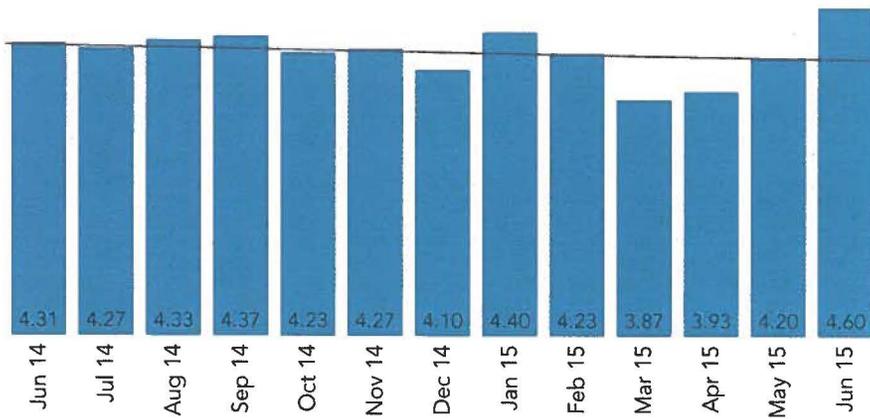
Cleanliness



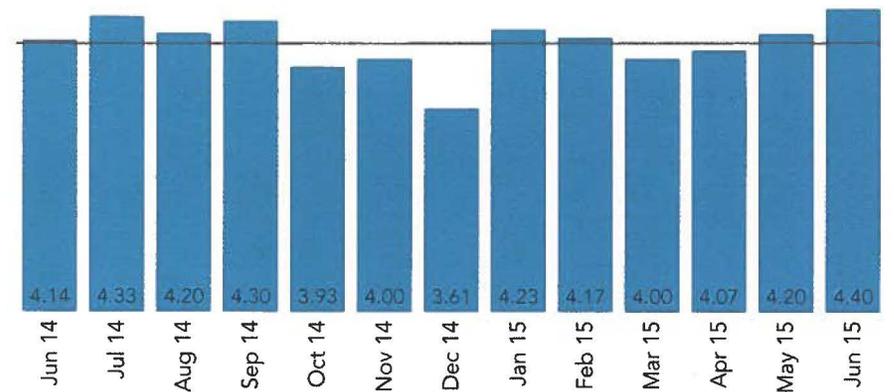
Laundry Service



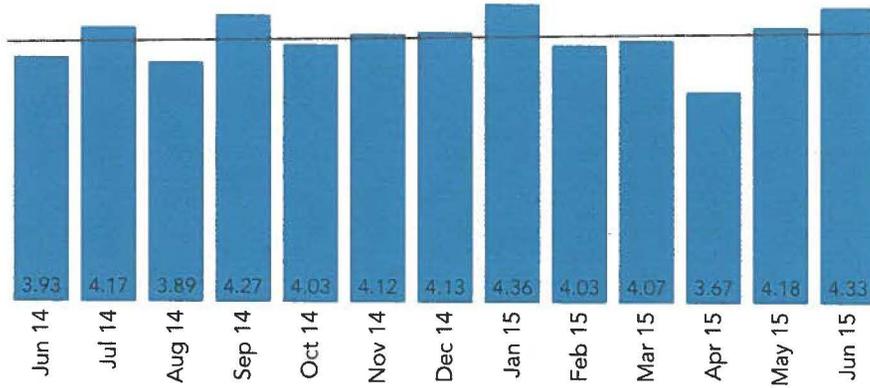
Individual Needs



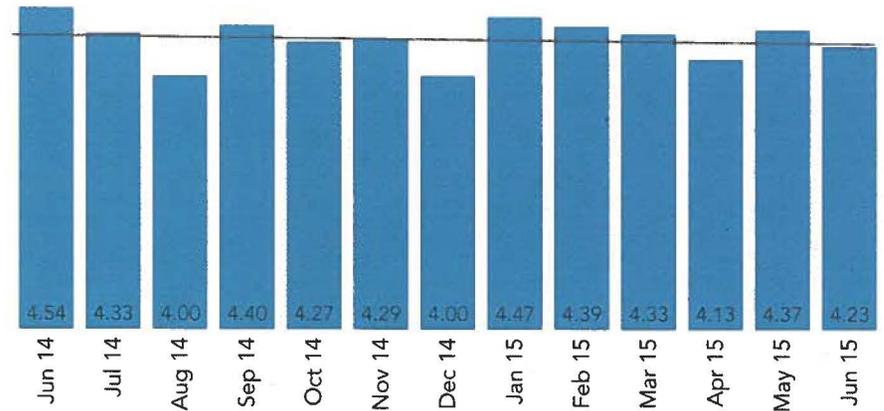
Communication



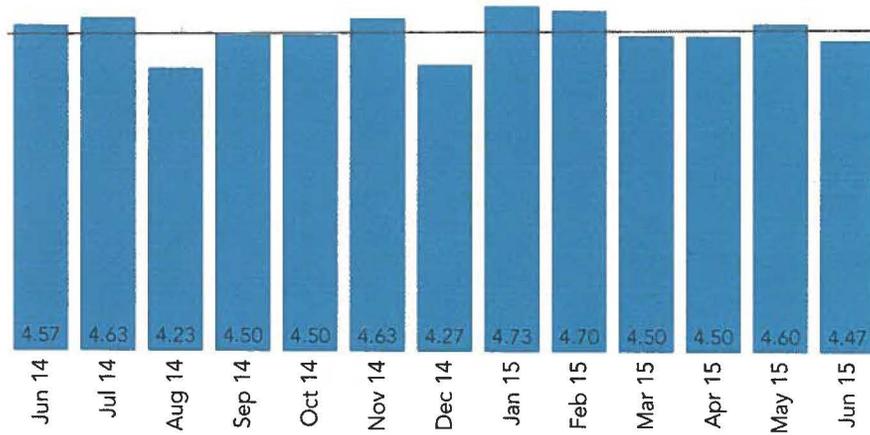
Response to Problems



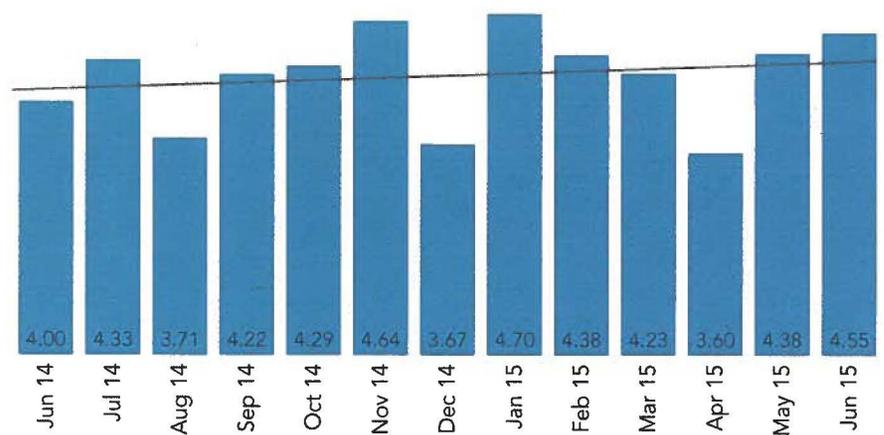
Recommend to Others



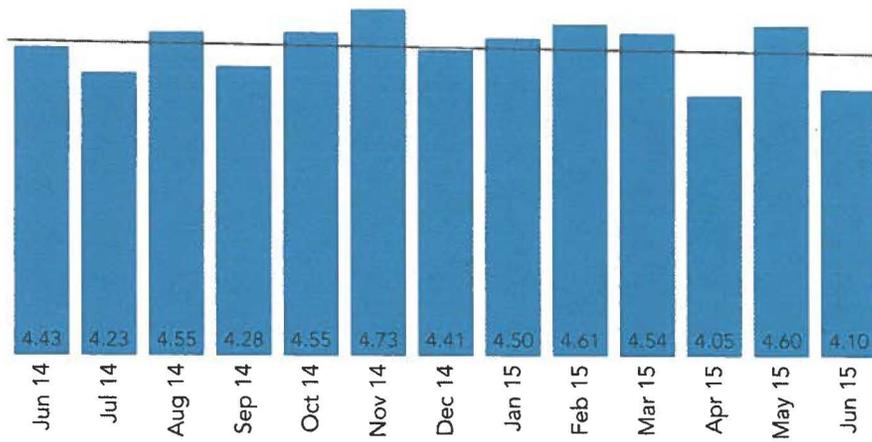
Dignity and Respect



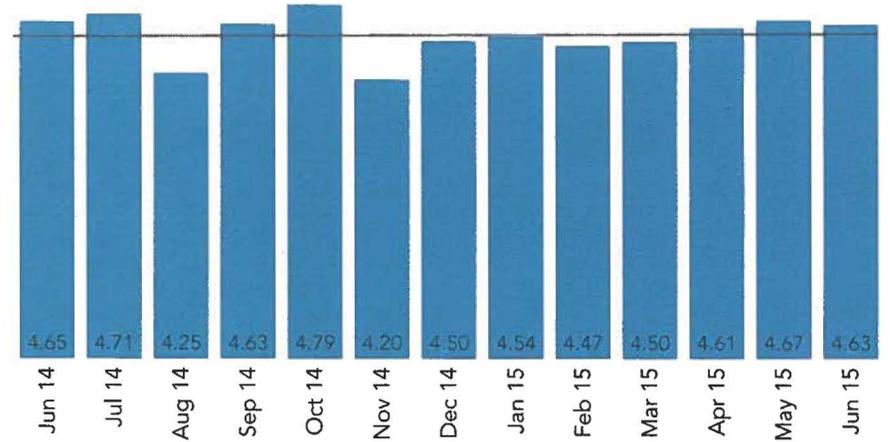
Activities



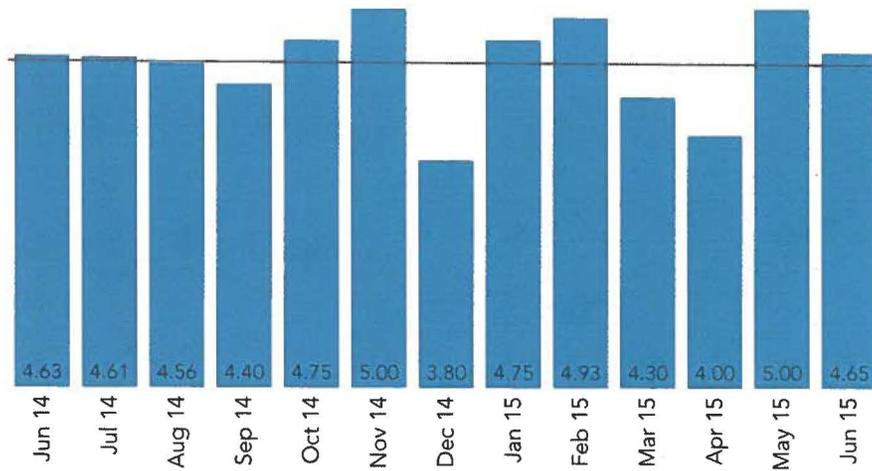
Professional Therapy



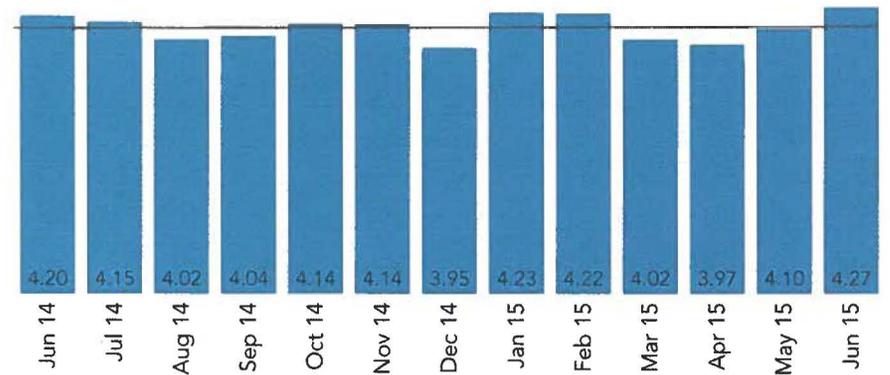
Safety and Security



Admission Process

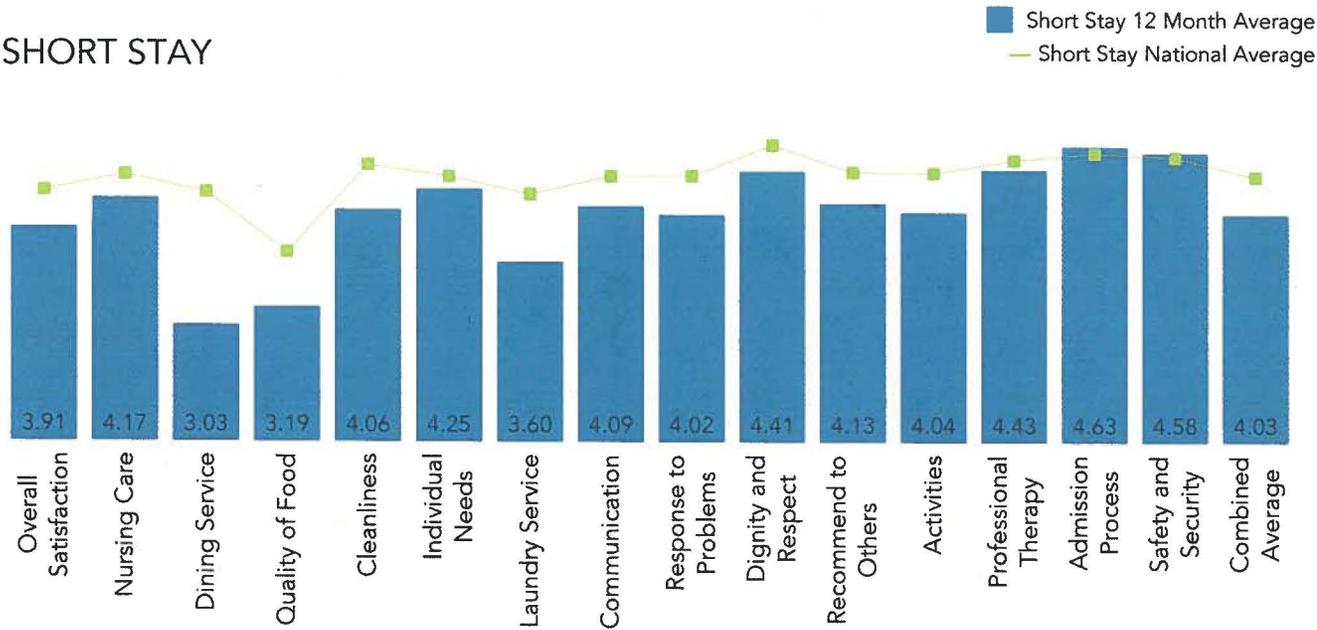


Combined Average



<http://pinnacleqi.com/reports/shortstay>

SHORT STAY



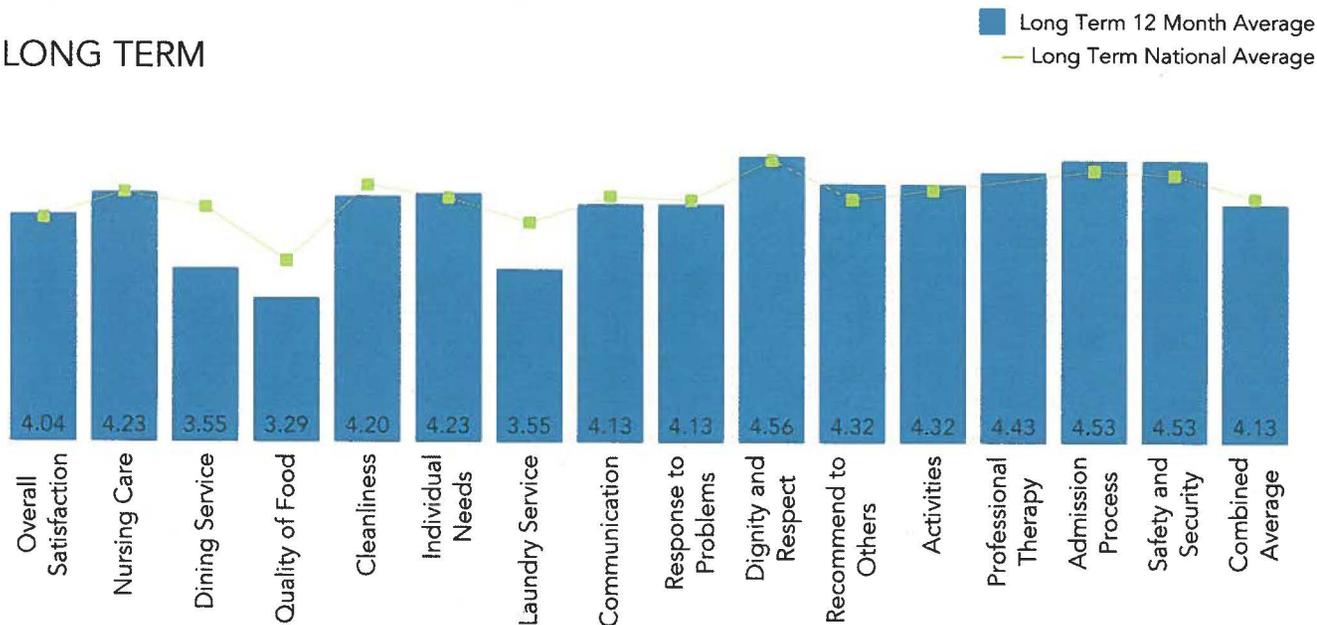
SHORT STAY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

83.5%

86.3% National Average

LONG TERM



LONG TERM SATISFACTION RATE

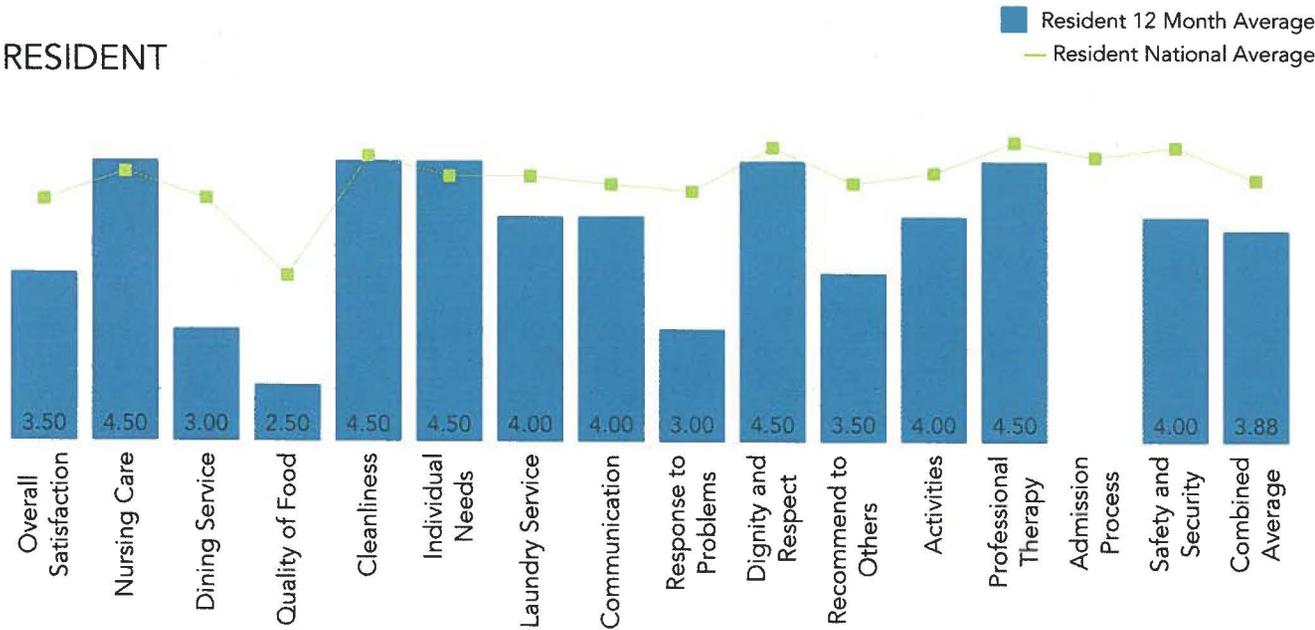
percentage that rated
Recommend to Others as a 4 or 5.

80.7%

79.7% National Average

<http://pinnacleqi.com/reports/resident>

RESIDENT



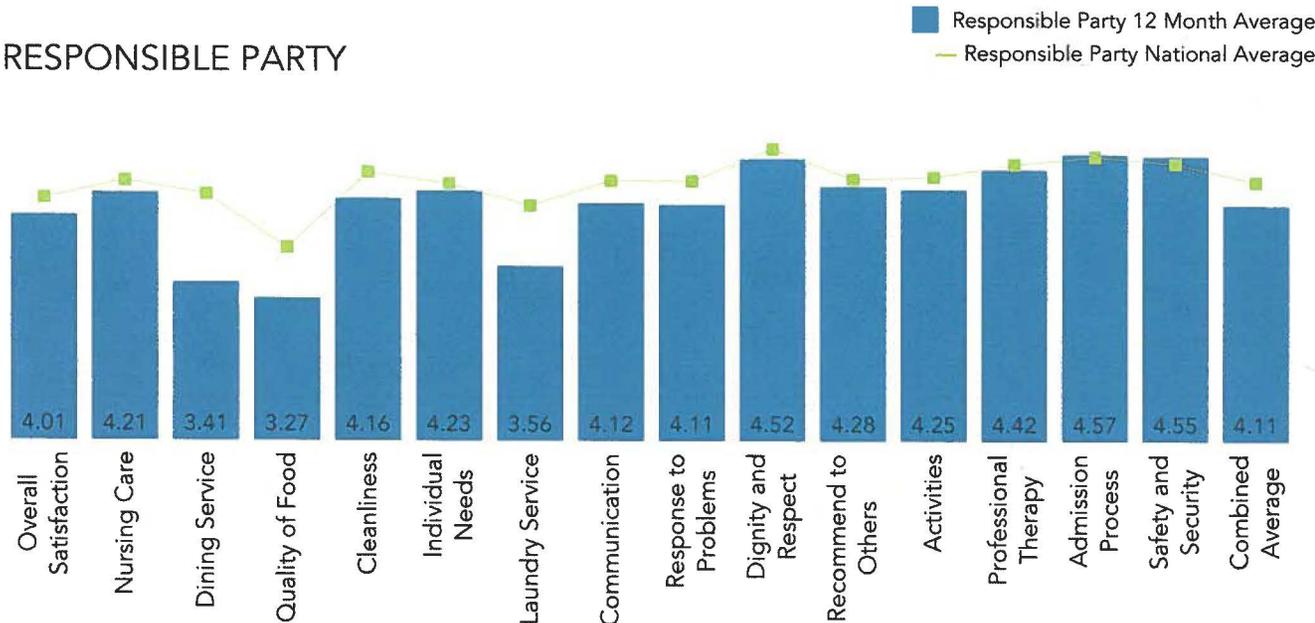
RESIDENT SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

50.0%

82.7% National Average

RESPONSIBLE PARTY



RESPONSIBLE PARTY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

83.0%

84.5% National Average

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated July 31, 2015**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Maintained
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly Metric replaces “Implement daily rounds on the Medicare unit by 1/1/14.”	Schedule monthly meeting to enhance communication and problem solve and identify skills that could be enhanced.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	No interest from area pulmonologists. PEL-VIP disease management program is addressing pulmonary related re-hospitalizations
Current wound/pain caseload is 13 residents.	11 currently on caseload 5 wound/6 pain 3 resolved and taken off caseload in June. 50 residents have healed and have been taken of the caseload.
Establish outpatient rehab program by July 1, 2015.	Licensure documents submitted to IDPH. All equipment in house and ready to implement after surveyed.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated July 31, 2015**

Non-Financial Metrics	Status																														
<i>Medicare 30-Day Readmission Rate</i>																															
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>May</td><td>25%</td></tr> <tr><td>June (5/16)</td><td>31%</td></tr> <tr><td>July (4/11)</td><td>36%</td></tr> <tr><td>Aug (3/15)</td><td>20%</td></tr> <tr><td>Sept (1/12)</td><td>8%</td></tr> <tr><td>Oct (6/15)</td><td>40%</td></tr> <tr><td>Nov (5/16)</td><td>31%</td></tr> <tr><td>Dec (6/18)</td><td>33%</td></tr> <tr><td>Jan 2015 (2/15)</td><td>36%</td></tr> <tr><td>Feb (1/12)</td><td>8%</td></tr> <tr><td>March (4/9) *</td><td>44%</td></tr> <tr><td>April (3/11)</td><td>27%</td></tr> <tr><td>May (0)</td><td>0%</td></tr> <tr><td>June (1/12)</td><td>8%</td></tr> <tr><td>July (2/10)</td><td>20%</td></tr> </table>	May	25%	June (5/16)	31%	July (4/11)	36%	Aug (3/15)	20%	Sept (1/12)	8%	Oct (6/15)	40%	Nov (5/16)	31%	Dec (6/18)	33%	Jan 2015 (2/15)	36%	Feb (1/12)	8%	March (4/9) *	44%	April (3/11)	27%	May (0)	0%	June (1/12)	8%	July (2/10)	20%
May	25%																														
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May (0)	0%																														
June (1/12)	8%																														
July (2/10)	20%																														
<i>Pinnacle Survey Scores</i>																															
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>Sept 2014</td><td>3 out of 16</td></tr> <tr><td>Oct</td><td>2 out of 16</td></tr> <tr><td>Nov</td><td>4 out of 16</td></tr> <tr><td>Dec</td><td>0 out of 16</td></tr> <tr><td>Jan 2015</td><td>7 out of 16</td></tr> <tr><td>Feb</td><td>5 out of 16</td></tr> <tr><td>March</td><td>2 out of 16</td></tr> <tr><td>April</td><td>2 out of 16</td></tr> <tr><td>May</td><td>6 out of 16</td></tr> <tr><td>June</td><td>8 out of 16</td></tr> </table>	Sept 2014	3 out of 16	Oct	2 out of 16	Nov	4 out of 16	Dec	0 out of 16	Jan 2015	7 out of 16	Feb	5 out of 16	March	2 out of 16	April	2 out of 16	May	6 out of 16	June	8 out of 16										
Sept 2014	3 out of 16																														
Oct	2 out of 16																														
Nov	4 out of 16																														
Dec	0 out of 16																														
Jan 2015	7 out of 16																														
Feb	5 out of 16																														
March	2 out of 16																														
April	2 out of 16																														
May	6 out of 16																														
June	8 out of 16																														

<i>CMS 5 Star Rating</i>	
<p>Increase overall rating from one star to two star by the end of 2014</p>	<p>One Star as of July, 2015 The quality measure scores did not change but the cut points changed, resulting in the loss of one QM star and causing the overall rating to drop by one star.</p> <p>New nursing home compares V3.0 started with the Jan 31 report.</p>

**Champaign County Nursing Home
CMS Quality Measures - Issue 3
Updated June 30, 2015**

MDS3.0 Quality Measures for Provider 145364						
	Provider 145364					National Average
	Part of GM Rating?	Q3 2014	Q4 2014	Q1 2015	3-quarter average	3-quarter average
Long-Stay Residents						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	84.9%	84.2%	98.3%	88.9%	92.8%
% of residents assessed and appropriately given the pneumococcal vaccine	No	97.3%	98.0%	98.9%	98.0%	93.6%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents experiencing one or more falls with major injury	Yes	6.5%	4.6%	5.0%	5.3%	3.2%
% of residents who have moderate to severe pain ¹	Yes	3.4%	2.7%	2.8%	3.0%	7.2%
% of high-risk residents who have pressure sores	Yes	2.5%	3.7%	1.5%	2.6%	5.9%
% of residents who had a urinary tract infection	Yes	3.2%	0.0%	0.6%	1.3%	5.5%
% of low-risk residents who lose control of their bowels or bladder	No	43.0%	51.4%	50.0%	48.4%	45.5%
% of residents who have/had a catheter inserted and left in their bladder ¹	Yes	5.5%	5.5%	5.0%	5.4%	3.0%
% of residents who were physically restrained	Yes	0.0%	0.0%	0.0%	0.0%	1.0%
% of residents whose need for help with daily activities has increased	Yes	18.8%	22.4%	28.4%	23.1%	15.8%
% of residents who lose too much weight	No	5.4%	11.8%	12.8%	10.0%	7.2%
% of residents who are more depressed or anxious	No	6.1%	4.9%	4.2%	5.1%	5.9%
% of residents who received an antipsychotic medication	Yes	16.5%	17.3%	14.9%	16.3%	19.0%
Short-Stay Residents						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	86.2%	88.8%	88.6%	87.8%	82.5%
% of residents assessed and appropriately given the pneumococcal vaccine	No	85.5%	87.0%	89.8%	87.2%	81.8%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents who had moderate to severe pain	Yes	6.5%	0.0%	6.1%	4.5%	18.0%
% of residents with pressure ulcers that are new or worsened ¹	Yes	0.8%	0.0%	0.0%	0.3%	0.9%
% of residents who newly received an antipsychotic medication	Yes	1.6%	1.8%	0.0%	1.2%	2.3%

Detailed descriptions and specifications for all the QMIs can be found here:

<https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQuality/Inits/NHQIQualityMeasures.html>

¹These measures are risk adjusted.

NA means no data are available for this measure. Values are not displayed for the long-stay measures if there are fewer than 30 eligible resident assessments and are not displayed for the short-stay measures if there are fewer than 20 eligible resident assessments. A 3-quarter average measure will be shown if there are at least this number of eligible resident assessments summed across all three quarters.

Issue 4

Food Service Improvement

The Pinnacle score for dining service improved from 3.25 in May to 3.89 in June, the highest score in the previous 12 month period. The 12-month rolling average is 3.41, which is below the national average of 4.19.

The Pinnacle score for food quality improved from 3.30 in May to 3.65 in June. The 12-month rolling average is 3.26, which is below the national average of 3.67.

The HCSG Dietician conducts an informal dining room satisfaction survey. This survey includes the following questions:

- Does your food taste good?
- Are you served foods you like to eat?
- Are your hot and cold food served the way you like?
- Do you get enough to eat?
- Do you get snacks and beverages when requested?
- Do you receive substitutes?
- Is a snack offered in the evening?

The monthly scoring from this survey is summarized below and shows a positive trend since the start of this survey in September 2014. June's score of 91% is the highest score to date. July figures were not available to be included in the report.

September 2014	58%
October	62%
November	76%
December	77.5%
January 2015	69.8%
February	80%
March	80%
April	74%
May	86%
June	90.6%

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated July 31, 2015**

Dietary	Status																								
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page																								
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	2014 annual average was 3.43. The rolling 12 month average is 3.30 (June) <table data-bbox="841 642 1089 1041"> <tr><td>July 2014</td><td>3.15</td></tr> <tr><td>Aug</td><td>3.30</td></tr> <tr><td>Sept</td><td>2.91</td></tr> <tr><td>Oct</td><td>3.53</td></tr> <tr><td>Nov</td><td>3.04</td></tr> <tr><td>Dec</td><td>3.21</td></tr> <tr><td>Jan 2015</td><td>2.96</td></tr> <tr><td>Feb</td><td>3.55</td></tr> <tr><td>Mar</td><td>3.04</td></tr> <tr><td>Apr</td><td>3.35</td></tr> <tr><td>May</td><td>3.30</td></tr> <tr><td>Jun</td><td>3.65</td></tr> </table>	July 2014	3.15	Aug	3.30	Sept	2.91	Oct	3.53	Nov	3.04	Dec	3.21	Jan 2015	2.96	Feb	3.55	Mar	3.04	Apr	3.35	May	3.30	Jun	3.65
July 2014	3.15																								
Aug	3.30																								
Sept	2.91																								
Oct	3.53																								
Nov	3.04																								
Dec	3.21																								
Jan 2015	2.96																								
Feb	3.55																								
Mar	3.04																								
Apr	3.35																								
May	3.30																								
Jun	3.65																								
The Pinnacle dining service score will meet or exceed national average of 4.19	The 2014 annual average was 3.41. The rolling 12 month average is 3.40 (June) <table data-bbox="841 1167 1089 1566"> <tr><td>July 2014</td><td>3.33</td></tr> <tr><td>Aug</td><td>3.25</td></tr> <tr><td>Sept</td><td>2.93</td></tr> <tr><td>Oct</td><td>3.39</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.33</td></tr> <tr><td>Jan 2015</td><td>3.63</td></tr> <tr><td>Feb</td><td>3.69</td></tr> <tr><td>Mar</td><td>3.08</td></tr> <tr><td>Apr</td><td>3.46</td></tr> <tr><td>May</td><td>3.25</td></tr> <tr><td>June</td><td>3.33</td></tr> </table>	July 2014	3.33	Aug	3.25	Sept	2.93	Oct	3.39	Nov	3.67	Dec	3.33	Jan 2015	3.63	Feb	3.69	Mar	3.08	Apr	3.46	May	3.25	June	3.33
July 2014	3.33																								
Aug	3.25																								
Sept	2.93																								
Oct	3.39																								
Nov	3.67																								
Dec	3.33																								
Jan 2015	3.63																								
Feb	3.69																								
Mar	3.08																								
Apr	3.46																								
May	3.25																								
June	3.33																								

Kitchen Plating Times

	Breakfast Start				Breakfast End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Sept	7:33	7:10	8:03	0:53	8:59	8:25	9:27	1:02
Oct	7:31	7:15	7:50	0:35	8:40	8:20	8:58	0:38
Nov	7:36	7:15	7:55	0:40	8:40	8:10	9:28	1:18
Dec	7:35	7:15	7:50	0:35	8:34	8:04	8:50	0:46
Jan 15	7:27	7:15	7:40	0:25	8:38	8:20	8:50	0:30
Feb	7:25	7:15	7:45	0:30	9:00	8:22	9:17	0:55
Mar	7:29	7:15	8:16	1:01	8:52	8:18	9:15	0:57
Apr	7:19	7:15	7:35	0:20	8:42	8:27	9:00	0:33
May	7:17	7:15	7:30	0:15	8:59	8:28	9:34	1:06

	Lunch Start				Lunch End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Sept	11:16	11:00	12:40	01:40	12:55	12:09	01:20	01:11
Oct	11:38	11:30	12:02	00:32	12:38	12:16	12:54	00:38
Nov	11:40	11:30	11:50	00:20	12:57	12:12	12:50	00:38
Dec	11:41	11:30	12:00	00:30	12:26	12:09	12:43	00:34
Jan 15	11:37	11:30	11:50	00:20	12:26	12:06	12:40	0:34
Feb	11:36	11:30	11:50	00:20	12:37	12:15	12:59	0:44
Mar	11:33	11:15	11:50	0:40	12:30	12:12	12:58	0:46
Apr	11:30	11:30	11:35	0:05	12:31	12:20	12:50	0:30
May	11:32	11:30	11:40	0:10	11:45	12:25	13:05	0:40

	Dinner Start				Dinner End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Sept	04:32	04:30	04:50	00:20	05:33	05:07	05:50	00:43
Oct	04:32	04:28	04:40	00:12	05:43	05:25	06:55	01:30
Nov	4:46	4:26	5:10	0:44	5:38	5:11	6:00	0:49
Dec	4:37	4:00	5:34	1:34	5:32	5:05	6:00	0:55
Jan 15	4:29	4:04	4:37	0:33	5:33	5:15	5:50	0:35
Feb	4:31	4:25	4:37	0:12	5:41	5:15	6:10	0:55
Mar	4:30	4:26	4:35	0:09	5:34	5:20	6:00	0:40
Apr	4:30	4:30	4:39	0:09	5:33	5:20	5:45	0:25
May	4:30	4:25	4:40	0:15	5:35	5:00	5:55	00:55

Issue 5
Resident Services Programming

Therapy

Allison Donald, the new therapy program manager in on board as of July 27th. I will plan on introducing her to the Board of Directors at a future meeting. The outpatient therapy area is almost ready for state inspection. The therapy equipment has been installed. A few housekeeping chores remain.

With the program manager on board, I will begin discussion with HealthPRO to develop rehab specific quality and marketing efforts:

- Outcomes reports – for example – length of stay and average functional improvement from admission to discharge
- Rehab report card/Outcomes report card – marketing piece
- Case study – marketing
- Success story – marketing
- Rehab brochures and flyers

Issue 6
Contract Management

No current issues

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

Date: August 4, 2015

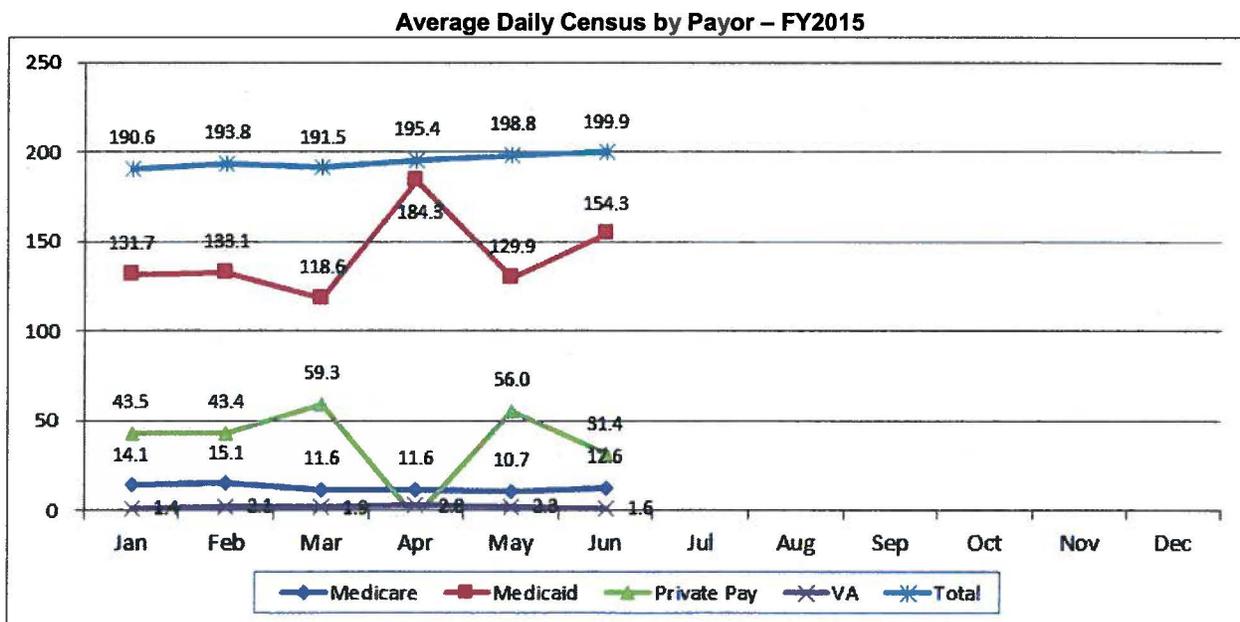
Re: June 2015 Financial Management Report

May's overall census was 199.9. Medicare census averaged 12.6 for the month. Net income was \$41,862. Cash flow from operations for the month was \$100,815.

Statistics

The census increased from 198.8 in May to 199.9 in July. Medicare improved slightly from 10.7 in May to 12.6 in July. A total of 1,004 Medicaid conversion days occurred in June.

July's preliminary census is 190.7 with 9.9 Medicare. July is expected to have 987 Medicaid conversion days. Census is down due to the ongoing changes to unit 4. All residents have been moved and the cosmetic renovations are ongoing and are expected to be completed by early next week. Once completed, Medicare admissions will commence.

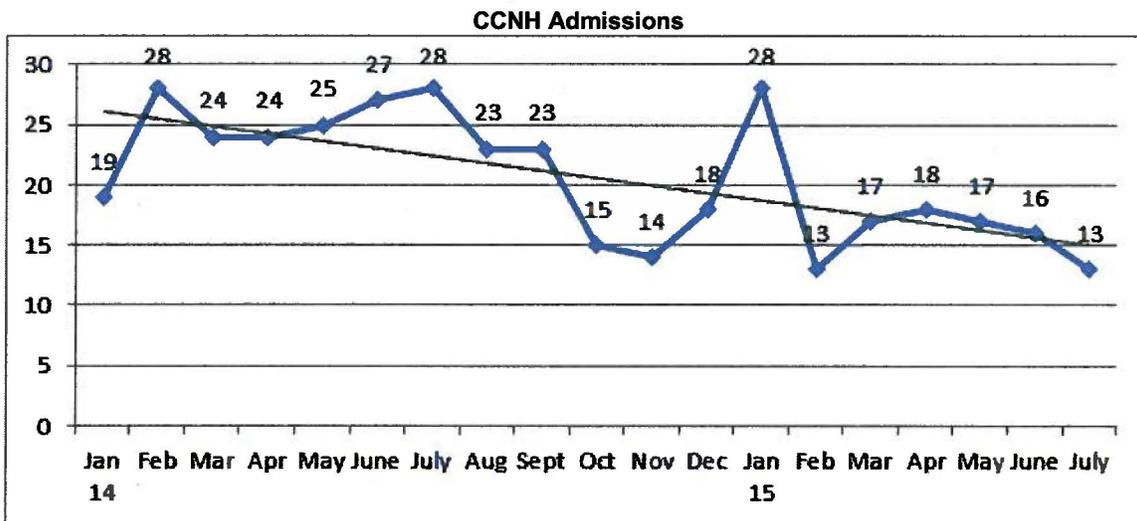


In July, there were 13 admissions, of which 9 were Medicare. There were 24 separations for the month.

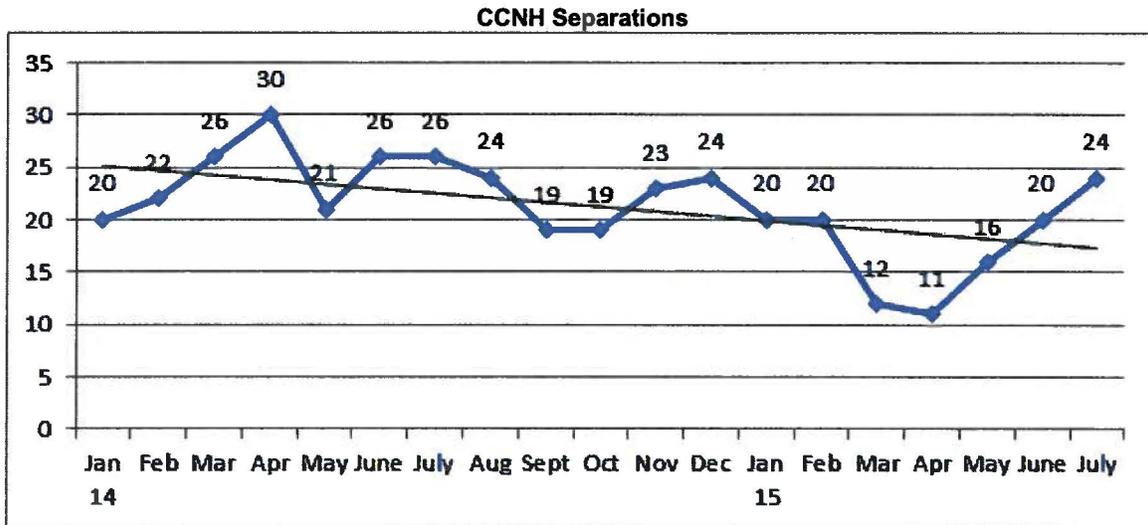
**Admissions and Discharges
March 2014 to May 2015**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
July	16	12	28	21	5	27
Aug	10	13	23	18	6	24
Sept	14	9	23	16	3	19
Oct	12	3	15	13	6	19
Nov	7	7	14	13	10	23
Dec	10	8	18	16	8	24
Jan	11	17	28	11	9	20
Feb	7	6	13	14	6	20
Mar	10	7	17	8	4	12
Apr	8	10	18	9	2	11
May	8	9	17	10	6	16
June	7	9	16	13	7	20
July	9	4	13	14	10	24

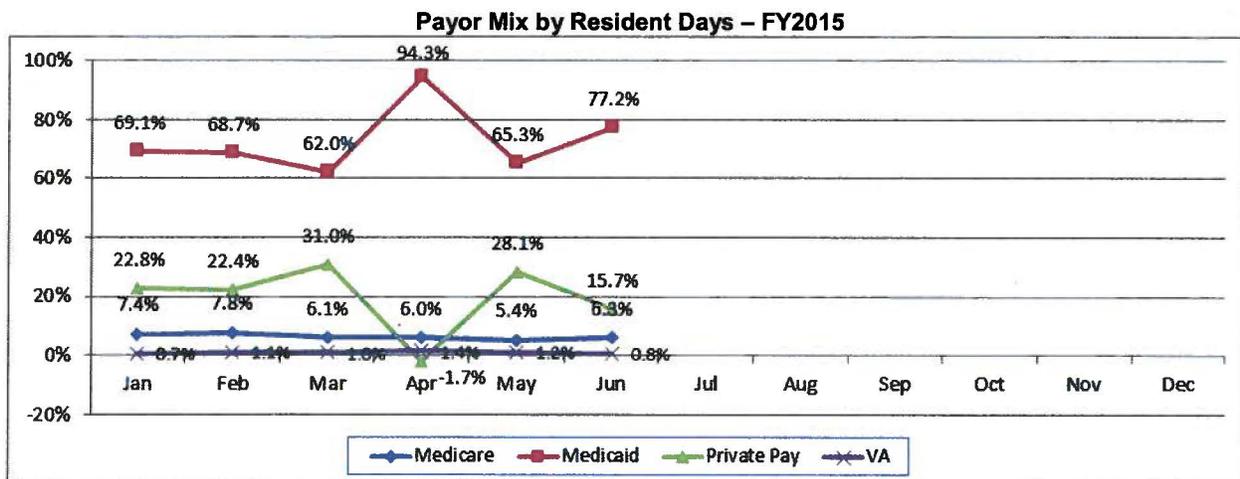
The chart below summarizes the monthly admissions. In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5. The monthly average for 2014 was 22.9. The 2015 YTD average is 17.4.



The chart below summarizes separations. In FY2012, the average separations per month was 23.5. The monthly average for FY2013 was 28.1. For 2014, the monthly average was 23.4. The 2015 YTD average is 17.6.



The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. FY2014 conversion days totaled as follows: December – 87, January – 970, February, 112, March – 437, April – 70, May – 160, June – 2,139, July – 578 and August – 367. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the YTD payor mix is Medicare – 6.5%, Medicaid – 72.7%, Private pay – 19.8%, and VA – 1.0%.



Net Income/(Loss) & Cash from Operations

The net income in June was \$41,862. Cash flow from operations totaled \$100,815. Year-to-date net income was \$162,115 with YTD cash from operations totaling \$517,189.

Revenues

- For June, the operating revenue totaled \$1.240 million, down slightly from \$1.255 million in May. Revenue per day increased from \$203.64 to 4206.81. The YTD revenue per day is \$206.35.

Expenses

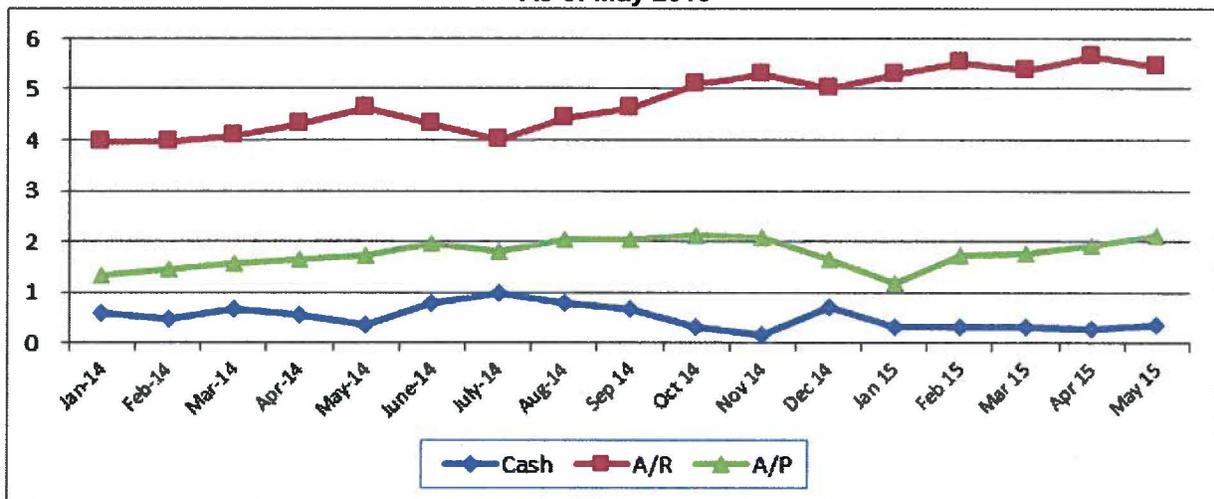
- Expenses fell slightly from \$1.302 million in May to \$1.292 million in June. Expenses per day increased from \$211.26 to \$215.41. The average cost per day in FY2014 was \$210.15 per day. YTD cost per day is \$217.47.
- Wages increased slightly from \$504,852 to \$510,265. Wages per day increased from \$81.90 to \$85.10. The average for 2014 was \$83.38 and the YTD average is currently \$86.65 per day.
- Non-labor expenses fell from \$640,167 to \$616,820. Non-labor expenses per day fell slightly from \$103.86 to \$102.87. The 2014 average was \$97.61. The 2015 YTD average is \$101.10 per day.

Cash Position

June's month ending cash balance was \$300,335. Accounts receivable fell from \$5.437 million in May to \$5.057 million in June. The \$380,192 decrease is a reflection of a tax anticipation note payment that was made in June, totaling \$375,803. Accounts payable fell from \$2.106 million in May to \$1.719 million in June.

The 515 conversion days in May, 1,004 days in June and 987 days in July are positive signs of improving Medicaid application processing. Open Medicaid applications are down to 48. Keep in mind that as applications are approved, there are new applications that are submitted. But the net reduction in open applications is a positive sign. The cash balance at the end of July totals \$545,921, which is the largest month ending cash balance so far this year. June Medicaid services were paid at the end of July.

**Cash, Accounts Receivable & Accounts Payable
As of May 2015**



Progress, albeit slow, continues to be seen with MMAI managed care payments from Molina Healthcare and Health Alliance Connect. About three months, receivables totaled \$600k from Health Alliance and \$200k from Molina. Health Alliance monthly billing totals about \$140k and \$50k from Molina. Health Alliance receivables are down to \$367k, which is equal to just over 60 days out. However, open claims do go back to December 2014 with isolated claims going back to July 2014. Molina has stepped up to the plate and are current (30 days out) with their claims.

On July 9th I participated in a conference call with Leading Age Illinois, two other provider representatives and the Executive Director at Illinois Association of Medicaid Health Plans. The Director represents all eight of the MMAI managed care plans in Illinois. The purpose of the conference call was to voice health plan issues that we are dealing with in the MMAI program. A follow-up meeting is scheduled for August 25th with representatives from HFS, the managed care plans and long term providers. The purpose of the meeting is to take steps toward resolving ongoing issues that long term providers are having with the program. Karen and Josh will also be attending. This meeting will provide the opportunity to discuss these lingering issues directly with the responsible parties.

Champaign County Nursing Home
Actual vs Budget Statement of Operations

06/30/15

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	4,240.76	2,293.00	1,947.76	20,101.58	13,758.00	6,343.58
Medicare A Revenue	186,788.77	240,451.00	(53,662.23)	1,161,737.59	1,442,708.00	(280,968.41)
Medicare B Revenue	2,096.36	35,000.00	(32,903.64)	103,403.80	210,000.00	(106,596.20)
Medicaid Revenue	756,283.26	496,448.00	259,835.26	4,121,335.28	2,978,688.00	1,142,647.28
Private Pay Revenue	267,504.37	494,118.00	(226,613.63)	1,745,079.78	2,964,708.00	(1,219,628.22)
Adult Day Care Revenue	23,102.49	17,335.00	5,767.49	131,423.51	104,010.00	27,413.51
Total Income	1,240,016.01	1,285,645.00	(45,628.99)	7,283,081.52	7,713,870.00	(430,788.48)
Operating Expenses						
Administration	258,229.92	261,152.00	2,922.08	1,518,525.48	1,566,912.00	48,386.52
Environmental Services	100,649.81	99,366.00	(1,283.81)	557,055.63	596,196.00	39,140.37
Laundry	15,903.06	18,054.00	2,150.94	96,015.66	108,324.00	12,308.34
Maintenance	22,092.91	24,981.00	2,888.09	173,332.76	149,886.00	(23,446.76)
Nursing Services	560,492.95	546,782.00	(13,710.95)	3,152,787.28	3,280,692.00	127,904.72
Activities	22,112.61	28,605.00	6,492.39	141,481.86	171,630.00	30,148.14
Social Services	18,032.00	22,525.00	4,493.00	106,161.18	135,150.00	28,988.82
Physical Therapy	27,829.60	38,511.00	10,681.40	223,859.71	231,066.00	7,206.29
Occupational Therapy	24,724.41	29,613.00	4,888.59	164,993.90	177,678.00	12,684.10
Speech Therapy	10,013.10	9,529.00	(484.10)	60,883.63	57,174.00	(3,709.63)
Respiratory Therapy	4,868.90	9,533.00	4,664.10	38,545.30	57,198.00	18,652.70
Total This Department	14,882.00	19,062.00	4,180.00	99,428.93	114,372.00	14,943.07
Food Services	117,695.70	141,480.00	23,784.30	710,808.91	848,880.00	138,071.09
Barber & Beauty	7,281.03	6,690.00	(591.03)	42,185.42	40,140.00	(2,045.42)
Adult Day Care	17,316.12	20,639.00	3,322.88	100,615.87	123,834.00	23,218.13
Alzheimers and Related Disorders	84,337.00	150,682.00	66,345.00	592,942.67	904,092.00	311,149.33
Total Expenses	1,291,579.12	1,408,142.00	116,562.88	7,680,195.26	8,448,852.00	768,656.74
Net Operating Income	(51,563.11)	(122,497.00)	70,933.89	(397,113.74)	(734,982.00)	337,868.26
NonOperating Income						
Local Taxes	92,507.83	95,208.00	(2,700.17)	555,046.98	571,248.00	(16,201.02)
Miscellaneous NI Revenue	917.39	317.00	600.39	4,181.37	1,902.00	2,279.37
Total NonOperating Income	93,425.22	95,525.00	(2,099.78)	559,228.35	573,150.00	(13,921.65)
Net Income (Loss)	41,862.11	(26,972.00)	68,834.11	162,114.61	(161,832.00)	323,946.61

06/30/15

Champaign County Nursing Home
Actual vs Budget Statement of Operations

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	168.00	334.00	(166.00)	996.00	2,004.00	(1,008.00)
Late Charge, NSF Check Charge	4,022.76	1,417.00	2,605.76	14,510.06	8,502.00	6,008.06
Other Miscellaneous Revenue	50.00	542.00	(492.00)	4,595.52	3,252.00	1,343.52
Total Miscellaneous Revenue	4,240.76	2,293.00	1,947.76	20,101.58	13,758.00	6,343.58
Medicare A Revenue						
Medicare A	81,479.16	152,815.00	(71,335.84)	497,041.76	916,890.00	(419,848.24)
ARD - Medicare A		24,804.00	(24,804.00)	13,992.42	148,824.00	(134,831.58)
NH Pt_Care - Medicare Advantage/ Hmo	105,309.61	55,624.00	49,685.61	637,738.07	333,744.00	303,994.07
ARD_Pt Care - Medicare Advantage/ HMO		7,208.00	(7,208.00)	12,965.34	43,248.00	(30,282.66)
Total Medicare A Revenue	186,788.77	240,451.00	(53,662.23)	1,161,737.59	1,442,706.00	(280,968.41)
Medicare B Revenue						
Medicare B	2,096.36	35,000.00	(32,903.64)	103,403.80	210,000.00	(106,596.20)
Total Medicare B Revenue	2,096.36	35,000.00	(32,903.64)	103,403.80	210,000.00	(106,596.20)
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	535,044.07	336,352.00	198,692.07	2,946,857.30	2,018,112.00	928,745.30
ARD - Medicaid Title XIX (IDHFS)	155,075.77	124,575.00	30,500.77	858,709.30	747,450.00	111,259.30
Patient Care-Hospice	47,103.14	26,638.00	20,465.14	192,492.37	159,828.00	32,664.37
ARD Patient Care - Hospice	19,060.28	8,883.00	10,177.28	123,276.29	53,298.00	69,978.29
Total Medicaid Revenue	756,283.26	496,448.00	259,835.26	4,121,335.26	2,978,688.00	1,142,647.26
Private Pay Revenue						
VA-Veterans Nursing Home Care	14,320.00	25,742.00	(11,422.00)	96,305.00	154,452.00	(58,147.00)
ARD - VA - Veterans Care		2,068.00	(2,068.00)	660.00	12,408.00	(11,748.00)
Nursing Home Patient Care - Private Pay	135,670.96	322,858.00	(187,187.04)	1,064,476.90	1,937,148.00	(872,671.10)
Nursing Home Beauty Shop Revenue	3,402.10	3,275.00	127.10	19,782.60	19,650.00	132.60
Medical Supplies Revenue	1,393.83	7,318.00	(5,924.17)	24,368.50	43,908.00	(19,539.50)
Patient Transportation Charges	693.36	1,584.00	(890.64)	3,515.52	9,504.00	(5,988.48)
ARD Patient Care- Private Pay	112,024.12	131,273.00	(19,248.88)	535,971.26	787,638.00	(251,666.74)
Total Private Pay Revenue	267,504.37	494,118.00	(226,613.63)	1,745,079.78	2,964,708.00	(1,219,628.22)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	7,916.24	5,084.00	2,832.24	59,877.38	30,504.00	29,373.38
IL Department Of Aging-Day Care Grant (Title XX)	13,699.25	9,417.00	4,282.25	61,260.12	56,502.00	4,758.12
Adult Day Care Charges-Private Pay	1,487.00	2,834.00	(1,347.00)	10,286.01	17,004.00	(6,717.99)
Total Adult Day Care Revenue	23,102.49	17,335.00	5,767.49	131,423.51	104,010.00	27,413.51
Total Income	1,240,016.01	1,285,645.00	(45,628.99)	7,283,081.52	7,713,870.00	(430,788.48)
Operating Expenses						
Administration						
Reg. Full-Time Employees	30,821.35	29,057.00	(1,764.35)	163,443.48	174,342.00	10,898.52
Temp. Salaries & Wages	780.42	1,213.00	432.58	6,568.13	7,278.00	709.87
Per Diem	180.00	212.00	32.00	1,395.00	1,272.00	(123.00)
Overtime	336.73	413.00	76.27	2,070.75	2,478.00	407.25
TOPS - Balances	6,397.63	623.00	(5,774.63)	8,573.50	3,738.00	(4,835.50)
Part-Time Employees	2,325.00		(2,325.00)	9,495.00		(9,495.00)
TOPS - FICA	489.42	47.00	(442.42)	655.87	282.00	(373.87)
Social Security - Employer	2,589.68	2,239.00	(350.68)	13,388.06	13,434.00	45.94
IMRF - Employer Cost	2,972.59	2,465.00	(507.59)	15,069.86	14,790.00	(279.86)
Workers' Compensation Insurance	987.12	923.00	(64.12)	5,032.86	5,538.00	505.14

Thursday, July 23, 2015

37 2:53 PM

Champaign County Nursing Home
Actual vs Budget Statement of Operations

06/30/15

2

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Unemployment Insurance	404.01	1,133.00	728.99	6,337.04	6,798.00	460.96
Employee Health/Life Insurance	4,039.58	4,671.00	631.42	25,068.72	28,026.00	2,957.28
Employee Development/Recognition	276.33	29.00	(247.33)	2,233.29	174.00	(2,059.29)
Employee Physicals/Lab	2,654.40	2,625.00	(29.40)	14,361.40	15,750.00	1,388.60
Stationary & Printing	243.75	248.00	4.25	1,076.42	1,488.00	411.58
Books, Periodicals & Manuals		13.00	13.00	224.00	78.00	(146.00)
Copier Supplies	441.89	655.00	213.11	2,590.19	3,930.00	1,339.81
Postage, UPS, Federal Express	419.37	580.00	160.63	2,351.44	3,480.00	1,128.56
Equipment < \$2,500	1,654.82	24.00	(1,630.82)	2,335.97	144.00	(2,191.97)
Operational Supplies	555.32	803.00	247.68	3,529.88	4,818.00	1,288.12
Audit & Accounting Fees	4,054.83	4,666.00	611.17	24,328.98	27,996.00	3,667.02
Attorney Fees	1,929.70	5,000.00	3,070.30	34,228.65	30,000.00	(4,228.65)
Engineering Fees	761.21		(761.21)	761.21		(761.21)
Professional Services	39,937.18	36,757.00	(3,180.18)	240,341.15	220,542.00	(19,799.15)
Job Required Travel Expense	143.60	216.00	72.40	903.20	1,296.00	392.80
Insurance	22,457.59	24,325.00	1,867.41	134,745.54	145,950.00	11,204.46
Property Loss & Liability Claims	293.21	191.00	(102.21)	417.63	1,146.00	728.37
Computer Services	6,597.35	7,880.00	1,282.65	43,201.86	47,280.00	4,078.14
Telephone Services	1,309.01	1,500.00	190.99	8,736.34	9,000.00	263.66
Legal Notices, Advertising	1,726.60	3,747.00	2,020.40	18,758.71	22,482.00	3,723.29
Photocopy Services	749.68	1,311.00	561.32	5,498.08	7,866.00	2,367.92
Public Relations	509.26	50.00	(459.26)	860.10	300.00	(560.10)
Dues & Licenses	1,625.08	1,691.00	65.92	9,963.81	10,146.00	182.19
Conferences & Training	349.35	833.00	483.65	4,998.26	4,998.00	(0.26)
Finance Charges, Bank Fees		208.00	208.00	1,238.73	1,248.00	9.27
Cable/Satellite TV Expense	2,335.03	2,377.00	41.97	16,096.56	14,262.00	(1,834.56)
IPA Licensing Fee	45,989.00	45,565.00	(424.00)	273,462.00	273,390.00	(72.00)
Fines & Penalties		2,500.00	2,500.00		15,000.00	15,000.00
General Liability Claims		2,500.00	2,500.00		15,000.00	15,000.00
Furnishings, Office Equipment	339.95		(339.95)	339.95		(339.95)
Depreciation Expense	58,953.29	61,057.00	2,103.71	355,073.75	366,342.00	11,268.25
Interest-Tax Anticipation Notes Payable	225.42	583.00	357.58	2,525.08	3,498.00	972.92
Interest- Bonds Payable	9,374.17	10,222.00	847.83	56,245.02	61,332.00	5,086.98
Total Administration	258,229.92	261,152.00	2,922.08	1,518,525.47	1,566,912.00	48,386.53
Environmental Services						
Reg. Full-Time Employees	29,370.36	36,317.00	6,946.64	172,957.43	217,902.00	44,944.57
Reg. Part-Time Employees	897.46		(897.46)	4,926.92		(4,926.92)
Overtime	1,062.86	500.00	(562.86)	3,907.36	3,000.00	(907.36)
TOPS - Balances	(1,068.80)	500.00	1,568.80	(4,701.11)	3,000.00	7,701.11
TOPS- FICA	(81.77)	83.00	164.77	(359.64)	498.00	857.64
Social Security - Employer	2,322.53	2,687.00	364.47	13,581.41	16,122.00	2,540.59
IMRF - Employer Cost	2,733.12	3,337.00	603.88	16,018.97	20,022.00	4,003.03
Workers' Compensation Insurance	936.12	1,100.00	163.88	5,047.80	6,600.00	1,552.20
Unemployment Insurance	1,362.15	1,639.00	276.85	9,398.30	9,834.00	435.70
Employee Health/Life Insurance	7,988.23	8,387.00	398.77	45,949.53	50,322.00	4,372.47
Equipment < \$2,500				1,174.08		(1,174.08)
Operational Supplies	5,402.29	4,619.00	(783.29)	29,407.45	27,714.00	(1,693.45)
Gas Service	10,056.25	17,389.00	7,332.75	77,569.56	104,334.00	26,764.44
Electric Service	32,378.48	14,535.00	(17,843.48)	135,481.62	87,210.00	(48,271.62)
Water Service	2,752.32	2,390.00	(362.32)	15,584.79	14,340.00	(1,244.79)
Pest Control Service	496.46	486.00	(10.46)	3,103.76	2,916.00	(187.76)
Waste Disposal & Recycling	2,371.49	3,634.00	1,262.51	17,476.75	21,804.00	4,327.25
Equipment Rentals	258.00	240.00	(18.00)	1,815.40	1,440.00	(375.40)
Conferences & Training		8.00	8.00		48.00	48.00
Sewer Service & Tax	1,412.26	1,515.00	102.74	8,715.25	9,090.00	374.75

06/30/15

Champaign County Nursing Home
Actual vs Budget Statement of Operations

3

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Environmental Services	100,649.81	99,366.00	(1,283.81)	557,055.63	596,198.00	39,140.37
Laundry						
Reg. Full-Time Employees	7,363.32	9,586.00	2,222.68	41,659.99	57,516.00	15,856.01
Reg. Part-Time Employees	942.76		(942.76)	1,913.74		(1,913.74)
Overtime	368.48	456.00	87.52	1,312.89	2,736.00	1,423.11
TOPS Balances	(419.39)	460.00	879.39	294.11	2,760.00	2,465.89
TOPS - FICA	(32.08)	35.00	67.08	22.50	210.00	187.50
Social Security - Employer	652.11	746.00	93.89	3,307.88	4,476.00	1,168.12
IMRF - Employer Cost	770.08	881.00	110.92	3,908.34	5,286.00	1,377.66
Workers' Compensation Insurance	261.03	300.00	38.97	1,248.31	1,800.00	551.69
Unemployment Insurance	443.50	445.00	1.50	2,425.43	2,670.00	244.57
Employee Health/Life Insurance	1,357.08	1,822.00	464.92	11,150.88	10,932.00	(218.88)
Laundry Supplies	1,909.33	1,585.00	(324.33)	7,175.41	9,510.00	2,334.59
Equipment < \$2,500				1,101.99		(1,101.99)
Linen & Bedding	1,702.23	1,238.00	(464.23)	17,698.72	7,428.00	(10,270.72)
Laundry & Cleaning Service	584.61	500.00	(84.61)	2,795.47	3,000.00	204.53
Total Laundry	15,903.06	18,054.00	2,150.94	96,015.66	108,324.00	12,308.34
Maintenance						
Reg. Full-Time Employees	6,508.86	6,847.00	338.14	34,539.07	41,082.00	6,542.93
Overtime	220.32	205.00	(15.32)	671.22	1,230.00	558.78
TOPS - Balances	(446.95)	250.00	696.95	343.52	1,500.00	1,156.48
TOPS - FICA	(34.19)	19.00	53.19	26.28	114.00	87.72
Social Security - Employer	469.39	504.00	34.61	2,497.63	3,024.00	526.37
IMRF - Employer Cost	557.38	595.00	37.62	2,948.04	3,570.00	621.96
Workers' Compensation Insurance	194.61	210.00	15.39	989.37	1,260.00	270.63
Unemployment Insurance	298.11	342.00	43.89	1,882.47	2,052.00	169.53
Employee Health/Life Insurance	1,991.52	1,818.00	(173.52)	9,844.64	10,908.00	1,063.36
Gasoline & Oil		278.00	278.00		1,668.00	1,668.00
Tools				574.10		(574.10)
Ground Supplies		60.00	60.00	888.25	360.00	(528.25)
Maintenance Supplies	1,944.50	2,218.00	273.50	14,687.10	13,308.00	(1,379.10)
Equipment < \$2,500		166.00	166.00	902.84	996.00	93.16
Operational Supplies		8.00	8.00		48.00	48.00
Professional Services	602.75	70.00	(532.75)	1,895.35	420.00	(1,475.35)
Automobile Maintenance	1,563.39	935.00	(628.39)	6,257.38	5,610.00	(647.38)
Equipment Maintenance	1,242.87	2,307.00	1,064.13	18,928.72	13,842.00	(5,086.72)
Equipment Rentals		59.00	59.00	5.00	354.00	349.00
Nursing Home Building Repair/Maintenance	6,883.14	6,487.00	(396.14)	66,758.57	38,922.00	(27,836.57)
Parking Lot/Sidewalk Maintenance		1,603.00	1,603.00	8,596.00	9,618.00	1,022.00
Nursing Home Building Construction/Improvements	97.21		(97.21)	97.21		(97.21)
Total Maintenance	22,092.91	24,981.00	2,888.09	173,332.76	149,886.00	(23,446.76)
Nursing Services						
Reg. Full-Time Employees	139,544.14	145,661.00	6,116.86	852,599.70	873,966.00	21,366.30
Reg. Part-Time Employees	4,917.82	5,512.00	594.18	31,122.09	33,072.00	1,949.91
Temp. Salaries & Wages	11,783.13	15,374.00	3,590.87	69,261.21	92,244.00	22,982.79
Overtime	34,779.33	45,833.00	11,053.67	172,240.47	274,998.00	102,757.53
TOPS - Balances	(5,419.02)	1,250.00	6,669.02	(11,181.95)	7,500.00	18,681.95
No Benefit Full-Time Employees	45,481.02	67,278.00	21,796.98	276,266.28	403,668.00	127,401.72
No Benefit Part-Time Employees	40,109.61	31,672.00	(8,437.61)	242,598.83	190,032.00	(52,566.83)
TOPS - FICA	(414.56)	231.00	645.56	(855.42)	1,386.00	2,241.42
Social Security - Employer	20,771.19	23,324.00	2,552.81	123,769.90	139,944.00	16,174.10
IMRF - Employer Cost	23,394.05	26,796.00	3,401.95	139,760.18	160,776.00	21,015.82
Workers' Compensation Insurance	7,529.42	9,308.00	1,778.58	41,633.97	55,848.00	14,214.03

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Unemployment Insurance	5,506.71	12,037.00	6,530.29	64,908.54	72,222.00	7,313.46
Employee Health/Life Insurance	23,507.21	25,806.00	2,298.79	142,649.03	154,836.00	12,186.97
Books, Periodicals & Manuals		83.00	83.00	1,160.40	498.00	(662.40)
Stocked Drugs	2,406.90	1,984.00	(442.90)	10,130.26	11,784.00	1,653.74
Pharmacy Charges-Public Aid	2,082.51	1,759.00	(323.51)	13,157.86	10,554.00	(2,603.86)
Oxygen	1,658.82	3,635.00	1,976.18	16,530.07	21,810.00	5,279.93
Incontinence Supplies	19,103.00	9,703.00	(9,400.00)	58,741.47	58,218.00	(523.47)
Pharmacy Charges - Insurance	5,648.66	8,342.00	2,693.34	52,462.20	50,052.00	(2,410.20)
Equipment < \$2,500	2,139.32	1,704.00	(435.32)	9,720.15	10,224.00	503.85
Operational Supplies	35,327.92	15,430.00	(19,897.92)	106,225.57	92,580.00	(13,645.57)
Pharmacy Charges-Medicare	2,314.18	9,998.00	7,683.82	29,918.65	59,988.00	30,069.35
Medical/Dental/Mental Health	5,800.00	3,434.00	(2,366.00)	24,800.00	20,604.00	(4,196.00)
Professional Services	24,106.88	31,666.00	7,559.12	122,385.64	189,996.00	67,610.36
Job Require Travel		39.00	39.00		234.00	234.00
Laboratory Fees	399.85	2,776.00	2,376.15	10,783.16	16,656.00	5,892.84
Equipment Rentals	7,880.00	1,000.00	(6,880.00)	24,059.35	6,000.00	(18,059.35)
Dues & Licenses		30.00	30.00	50.00	180.00	130.00
Conferences & Training	298.00	257.00	(41.00)	5,075.95	1,542.00	(3,533.95)
Contract Nursing Services	98,217.81	41,666.00	(56,551.81)	516,517.62	249,996.00	(266,521.62)
Medicare Medical Services	1,619.05	3,214.00	1,594.95	6,316.10	19,284.00	12,967.90
Total Nursing Services	560,492.95	546,782.00	(13,710.95)	3,152,787.28	3,280,692.00	127,904.72
Activities						
Reg. Full-Time Employees	14,701.24	20,266.00	5,564.76	87,667.62	121,596.00	33,928.38
Overtime	179.79	72.00	(107.79)	1,795.06	432.00	(1,363.06)
TOPS - Balances	(165.87)		165.87	262.55		(262.55)
Part Time Non Benefit				2,116.71		(2,116.71)
TOPS - FICA	(12.69)		12.69	20.08		(20.08)
Social Security - Employer	1,103.54	1,461.00	357.46	6,783.24	8,766.00	1,982.76
IMRF - Employer Cost	1,308.59	1,725.00	416.41	7,997.93	10,350.00	2,352.07
Workers' Compensation Insurance	439.57	608.00	168.43	2,531.65	3,648.00	1,116.35
Unemployment Insurance	436.23	926.00	489.77	4,461.42	5,556.00	1,094.58
Employee Health/Life Insurance	3,343.52	2,826.00	(517.52)	23,526.56	16,956.00	(6,570.56)
Operational Supplies	648.99	544.00	(104.99)	3,670.54	3,264.00	(406.54)
Professional Services	129.70	134.00	4.30	648.50	804.00	155.50
Conferences & Training		43.00	43.00		258.00	258.00
Total Activities	22,112.61	28,605.00	6,492.39	141,481.86	171,630.00	30,148.14
Social Services						
Reg. Full-Time Employees	12,084.18	15,369.00	3,284.82	69,470.18	92,214.00	22,743.82
Overtime	107.68	294.00	186.32	977.90	1,764.00	786.10
TOPS - Balances	531.88	150.00	(381.88)	3,026.11	900.00	(2,126.11)
TOPS - FICA	40.69	11.00	(29.69)	231.50	66.00	(165.50)
Social Security - Employer	912.53	1,506.00	593.47	5,285.94	9,036.00	3,750.06
IMRF - Employer Cost	1,080.05	1,384.00	303.95	6,236.61	8,304.00	2,067.39
Workers' Compensation Insurance	360.77	468.00	107.23	1,939.86	2,808.00	868.14
Unemployment Insurance	177.61	661.00	483.39	2,933.69	3,966.00	1,032.31
Employee Health/Life Insurance	2,606.91	2,349.00	(257.91)	15,410.89	14,094.00	(1,316.89)
Professional Services	129.70	333.00	203.30	648.50	1,998.00	1,349.50
Total Social Services	18,032.00	22,525.00	4,493.00	106,161.18	135,150.00	28,988.82
Physical Therapy						
Reg. Full-Time Employees	5,326.73	4,506.00	(820.73)	27,337.29	27,036.00	(301.29)
Overtime	0.13	135.00	134.87	14.09	810.00	795.91
TOPS - Balances	32.28	81.00	48.72	1,410.04	486.00	(924.04)
TOPS - FICA	2.48	6.00	3.52	107.87	36.00	(71.87)

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Social Security - Employer	393.35	342.00	(51.35)	2,021.53	2,052.00	30.47
IMRF - Employer Cost	465.43	404.00	(61.43)	2,385.51	2,424.00	38.49
Workers' Compensation Ins.	159.26	138.00	(21.26)	769.12	828.00	58.88
Unemployment Insurance	140.25	208.00	65.75	1,388.23	1,236.00	(152.23)
Employee Health/Life Insurance	1,327.68	1,232.00	(95.68)	7,850.08	7,392.00	(458.08)
Operational Supplies				9.92		(9.92)
Professional Services	19,982.01	31,461.00	11,478.99	180,568.03	188,768.00	8,199.97
Total Physical Therapy	27,829.60	38,511.00	10,681.40	223,859.71	231,066.00	7,206.29
Occupational Therapy						
Reg. Full-Time Employees	2,702.80	2,469.00	(233.80)	13,659.60	14,814.00	1,154.40
TOPS - Balances	133.76	(36.00)	(169.76)	321.92	(218.00)	(537.92)
TOPS - FICA	10.23	(3.00)	(13.23)	24.63	(18.00)	(42.63)
Social Security - Employer	204.67	187.00	(17.67)	1,034.49	1,122.00	87.51
IMRF - Employer Cost	242.18	221.00	(21.18)	1,220.74	1,328.00	105.26
Workers' Compensation Ins.	80.81	73.00	(7.81)	384.43	438.00	53.57
Unemployment Insurance	77.17	111.00	33.83	711.91	666.00	(45.91)
Employee Health/Life Insurance	663.84	616.00	(47.84)	3,925.04	3,696.00	(229.04)
Professional Services	20,608.95	25,975.00	5,366.05	143,711.14	155,850.00	12,138.86
Total Occupational Therapy	24,724.41	29,613.00	4,888.59	164,993.90	177,678.00	12,684.10
Speech Therapy						
Professional Services	10,013.10	9,529.00	(484.10)	60,883.63	57,174.00	(3,709.63)
Total Speech Therapy	10,013.10	9,529.00	(484.10)	60,883.63	57,174.00	(3,709.63)
Respiratory Therapy						
Professional Services	4,868.90	9,533.00	4,664.10	38,545.30	57,198.00	18,652.70
Total Respiratory Therapy	4,868.90	9,533.00	4,664.10	38,545.30	57,198.00	18,652.70
Total This Department	14,882.00	19,062.00	4,180.00	99,428.93	114,372.00	14,943.07
Food Services						
Reg. Full-Time Employees	23,530.75	52,950.00	29,419.25	153,254.29	317,700.00	164,445.71
Reg. Part-Time Employees	7,367.33	1,512.00	(5,855.33)	21,609.25	9,072.00	(12,537.25)
Overtime	3,120.71	1,655.00	(1,465.71)	22,090.06	9,930.00	(12,160.06)
TOPS - Balances	(2,620.58)		2,620.58	2,301.53		(2,301.53)
TOPS - FICA	(200.48)		200.48	176.08		(176.08)
Social Security - Employer	2,565.67	4,234.00	1,668.33	14,848.45	25,404.00	10,555.55
IMRF - Employer Cost	3,015.84	4,994.00	1,978.16	17,509.36	29,964.00	12,454.64
Workers' Compensation Insurance	974.78	1,677.00	702.22	4,949.15	10,062.00	5,112.85
Unemployment Insurance	1,742.69	2,705.00	962.31	10,454.92	16,230.00	5,775.08
Employee Health/Life Insurance	6,038.56	7,579.00	1,542.44	46,467.60	45,474.00	(993.60)
Food				(67.59)		67.59
Non-Food Supply	72.35		(72.35)	442.93		(442.93)
Nutritional Supplements	7,003.63	3,219.00	(3,784.63)	39,190.67	19,314.00	(19,876.67)
Equipment < \$2,500				291.65		(291.65)
Operational Supplies	131.58		(131.58)	643.01		(643.01)
Professional Services	4,916.90	60,955.00	56,038.10	15,254.80	365,730.00	350,475.20
Equipment Rentals	404.95		(404.95)	2,429.70		(2,429.70)
Dues & Licenses				85.00		(85.00)
Conferences & Training	60.00		(60.00)	240.00		(240.00)
Food Service	59,573.02		(59,573.02)	358,638.07		(358,638.07)
Total Food Services	117,695.70	141,480.00	23,784.30	710,808.91	848,880.00	138,071.09
Barber & Beauty						
Reg. Full-Time Employees	4,896.08	4,478.00	(418.08)	27,006.59	26,868.00	(138.59)
TOPS - Balances	32.20		(32.20)	802.30		(802.30)

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
TOPS - FICA	2.46		(2.46)	61.37		(61.37)
Social Security - Employer	323.67	306.00	(17.67)	1,803.80	1,836.00	32.20
IMRF - Employer Cost	383.21	361.00	(22.21)	2,128.60	2,166.00	37.40
Workers' Compensation Insurance	146.40	133.00	(13.40)	759.08	798.00	38.92
Unemployment Insurance	169.33	199.00	29.67	1,417.52	1,194.00	(223.52)
Employee Health/Life Insurance	1,327.68	1,121.00	(206.68)	7,850.08	6,726.00	(1,124.08)
Operational Supplies		92.00	92.00	356.08	552.00	195.92
Total Barber & Beauty	7,281.03	6,690.00	(591.03)	42,185.42	40,140.00	(2,045.42)
Adult Day Care						
Reg. Full-Time Employees	10,142.48	12,806.00	2,663.52	60,976.99	76,836.00	15,859.01
Temp. Salaries & Wages	1,534.99		(1,534.99)	2,095.10		(2,095.10)
Overtime	(275.19)	110.00	385.19	931.26	660.00	(271.26)
TOPS - Balances	665.13		(665.13)	189.99		(189.99)
TOPS - FICA	50.88		(50.88)	14.53		(14.53)
Social Security - Employer	866.25	970.00	103.75	4,768.11	5,820.00	1,051.89
IMRF - Employer Cost	893.89	1,104.00	210.31	5,439.03	6,624.00	1,184.97
Workers' Compensation Insurance	349.16	386.00	36.84	1,761.44	2,316.00	554.56
Unemployment Insurance	178.26	588.00	409.74	3,044.82	3,528.00	483.18
Employee Health/Life Insurance	2,675.22	3,469.00	793.78	14,471.04	20,814.00	6,342.96
Books, Periodicals & Manuals		15.00	15.00		90.00	90.00
Gasoline & Oil		949.00	949.00	4,482.71	5,694.00	1,211.29
Equipment < \$2,500				420.02		(420.02)
Operational Supplies	89.26	172.00	82.74	792.67	1,032.00	239.33
Field Trips/Activities		30.00	30.00	33.72	180.00	146.28
Dues & Licenses		20.00	20.00	364.00	120.00	(244.00)
Conferences & Training	100.63	20.00	(80.63)	785.08	120.00	(665.08)
Furnishings, Office Equipment	45.36		(45.36)	45.36		(45.36)
Total Adult Day Care	17,316.12	20,639.00	3,322.88	100,615.87	123,834.00	23,218.13
Alzheimers and Related Disord						
Reg. Full-Time Employees	21,858.28	30,203.00	8,344.72	179,926.88	181,218.00	1,291.12
Reg. Part-Time Employees	1,083.61		(1,083.61)	5,097.27		(5,097.27)
Temp. Salaries & Wages				2,318.44		(2,318.44)
Overtime	10,282.18	15,953.00	5,670.82	57,262.12	95,718.00	38,455.88
TOPS - Balances	(1,223.90)	333.00	1,556.90	(21,919.75)	1,998.00	23,917.75
No Benefit Full-Time Employees	19,240.58	35,160.00	15,919.42	118,028.13	210,960.00	92,931.87
No Benefit Part-Time Employees	14,587.89	25,606.00	11,018.11	115,651.50	153,636.00	37,984.50
TOPS - FICA	(93.63)	25.00	118.63	(1,676.86)	150.00	1,826.86
Social Security - Employer	5,061.17	8,088.00	3,026.83	36,232.39	48,528.00	12,295.61
IMRF - Employer Cost	5,970.64	11,580.00	5,609.36	42,472.05	69,480.00	27,007.95
Workers' Compensation Insurance	1,781.26	3,197.00	1,415.74	12,011.79	19,182.00	7,170.21
Unemployment Insurance	1,573.30	2,876.00	1,302.70	18,667.43	17,256.00	(1,411.43)
Employee Health/Life Insurance	2,741.26	5,119.00	2,377.74	21,597.56	30,714.00	9,116.44
Operational Supplies		22.00	22.00		132.00	132.00
Professional Services	87.26		(87.26)	523.56		(523.56)
Conferences & Training	465.50	20.00	(445.50)	645.50	120.00	(525.50)
ARD - Contract Nursing	921.60	12,500.00	11,578.40	6,104.66	75,000.00	68,895.34
Total Alzheimers and Related Disorders	84,337.00	150,682.00	66,345.00	592,942.67	904,092.00	311,149.33
Total Expenses	1,291,579.12	1,408,142.00	116,562.88	7,680,195.25	8,448,852.00	768,656.75
Net Operating Income	(51,563.11)	(122,497.00)	70,933.89	(397,113.73)	(734,982.00)	337,868.27
NonOperating Income						
Local Taxes						
Current-Nursing Home Operating	92,507.83	95,208.00	(2,700.17)	555,046.98	571,248.00	(16,201.02)

Thursday, July 23, 2015

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Local Taxes	92,507.83	95,208.00	(2,700.17)	555,046.98	571,248.00	(16,201.02)
Miscellaneous NI Revenue						
Investment Interest	26.86	25.00	1.86	156.23	150.00	6.23
Restricted Donations	890.53	292.00	598.53	2,909.43	1,752.00	1,157.43
Vending Machine Revenue				1,115.71		1,115.71
Total Miscellaneous NI Revenue	917.39	317.00	600.39	4,181.37	1,902.00	2,279.37
Total NonOperating Income	93,425.22	95,525.00	(2,099.78)	559,228.35	573,150.00	(13,921.65)
Net Income (Loss)	41,862.11	(26,972.00)	68,834.11	162,114.62	(161,832.00)	323,946.62

**Champaign County Nursing Home
Historical Statement of Operations**

06/30/15

Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
Operating Income													
Miscellaneous Revenue							3,251	3,389	4,577	(132)	4,775	4,241	20,102
Medicare A Revenue							230,673	238,292	181,283	181,985	142,716	186,789	1,161,738
Medicare B Revenue							11,202	17,150	22,318	20,145	30,493	2,096	103,404
Medicaid Revenue							656,718	575,389	561,765	885,242	685,939	756,283	4,121,335
Private Pay Revenue							323,706	325,907	435,933	20,876	371,154	287,504	1,745,080
Adult Day Care Revenue							22,440	20,137	20,818	24,794	20,133	23,102	131,424
Total Income							1,247,990	1,180,263	1,226,693	1,132,910	1,255,209	1,240,016	7,283,082
Operating Expenses													
Administration							246,777	257,814	245,222	253,799	256,683	258,230	1,518,525
Environmental Services							88,688	84,424	92,131	96,523	94,640	100,650	557,058
Laundry							20,198	21,497	13,122	11,341	13,955	15,903	96,018
Maintenance							28,382	29,751	23,352	34,998	34,757	22,093	173,333
Nursing Services							567,488	480,625	481,315	497,884	564,981	560,493	3,152,787
Activities							24,534	24,578	25,483	22,724	22,070	22,113	141,482
Social Services							19,936	17,785	17,826	17,485	15,098	18,032	106,161
Physical Therapy							42,697	43,769	38,427	42,679	28,458	27,830	223,860
Occupational Therapy							30,944	28,793	27,695	26,285	26,552	24,724	164,994
Speech Therapy							12,090	8,622	9,712	10,627	9,820	10,013	60,884
Respiratory Therapy													
Respiratory Therapy							9,089	7,631	7,288	5,775	3,894	4,869	38,545
Total This Department							21,178	16,253	17,000	16,402	13,714	14,882	99,429
Food Services							124,717	105,004	123,669	115,513	124,210	117,696	710,809
Barber & Beauty							7,398	6,674	7,383	7,170	6,280	7,281	42,185
Adult Day Care							20,349	17,191	13,694	14,644	17,422	17,316	100,816
Alzheimers and Related Disorders							116,107	91,846	111,896	105,342	83,414	84,337	592,943
Total Expenses							1,359,394	1,226,005	1,238,195	1,262,790	1,302,233	1,291,579	7,680,195
Net Operating Income							(111,404)	(45,741)	(11,501)	(129,880)	(47,023)	(51,563)	(397,114)
NonOperating Income													
Local Taxes							92,508	92,508	92,508	92,508	92,508	92,508	555,047
Miscellaneous NI Revenue							150	614	883	1,400	217	917	4,181
Total NonOperating Income							92,658	93,122	93,390	93,908	92,725	93,425	559,228
Net Income (Loss)							(18,747)	47,380	81,889	(35,972)	45,702	41,862	182,115

**Champaign County Nursing Home
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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement							138	171	171	186	162	168	996
Late Charge, NSF Check Charge							3,081	3,218	(35)	(328)	4,551	4,023	14,510
Other Miscellaneous Revenue							32		4,441	10	62	50	4,596
Total Miscellaneous Revenue							3,251	3,389	4,577	(132)	4,775	4,241	20,102
Medicare A Revenue													
Medicare A							103,287	114,169	48,763	74,148	75,194	81,479	497,042
ARD - Medicare A								911	13,082				13,992
NH Pt_Care - Medicare Advantage/ H							123,326	122,665	111,079	107,837	67,521	105,310	637,738
ARD_Pt Care - Medicare Advantage/							4,080	546	8,359				12,965
Total Medicare A Revenue							230,673	238,292	181,283	181,985	142,716	186,789	1,161,738
Medicare B Revenue													
Medicare B							11,202	17,150	22,318	20,145	30,493	2,096	103,404
Total Medicare B Revenue							11,202	17,150	22,318	20,145	30,493	2,096	103,404
Medicaid Revenue													
Medicaid Title XIX (IDHFS)							480,894	401,461	378,206	676,699	474,553	535,044	2,946,857
ARD - Medicaid Title XIX (IDHFS)							128,240	127,443	147,911	140,001	160,039	155,076	858,709
Patient Care-Hospice							25,542	30,176	13,575	51,706	24,390	47,103	192,492
ARD Patient Care - Hospice							22,041	16,309	22,073	16,835	26,957	19,060	123,276
Total Medicaid Revenue							656,718	575,389	561,765	885,242	685,939	756,283	4,121,335
Private Pay Revenue													
VA-Veterans Nursing Home Care							10,545	13,960	13,780	23,280	20,420	14,320	96,305
ARD - VA - Veterans Care										660			660
Nursing Home Patient Care - Private							199,919	217,523	348,707	(114,348)	277,005	135,671	1,064,477
Nursing Home Beauty Shop Revenue							3,288	3,302	3,242	3,478	3,071	3,402	19,783
Medical Supplies Revenue							6,135	3,131	5,155	3,398	5,156	1,394	24,369
Patient Transportation Charges							1,361	992	(151)	1,186	(565)	693	3,516
ARD Patient Care- Private Pay							102,458	86,999	65,200	103,223	66,067	112,024	535,971
Total Private Pay Revenue							323,706	325,907	435,933	20,876	371,154	287,504	1,745,080
Adult Day Care Revenue													
VA-Veterans Adult Daycare							9,317	9,071	11,203	14,235	8,134	7,916	59,877
IL Department Of Aging-Day Care Gra							10,879	8,324	8,024	9,351	10,983	13,699	61,260
Adult Day Care Charges-Private Pay							2,244	2,742	1,590	1,207	1,016	1,487	10,286

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
Total Adult Day Care Revenue							22,440	20,137	20,818	24,794	20,133	23,102	131,424
Total Income							1,247,990	1,180,263	1,226,693	1,132,910	1,255,209	1,240,016	7,283,082

Operating Expenses

Administration

Reg. Full-Time Employees							31,996	24,637	27,112	25,267	23,810	30,821	163,443
Reg. Part-Time Employees													
Temp. Salaries & Wages							1,217	1,069	1,158	1,111	1,233	780	6,568
Per Diem							225	315	225	225	225	180	1,395
Overtime							983	233	180	229	109	337	2,071
TOPS - Balances							(400)	2,705	(402)	1,246	(973)	6,398	8,574
Part-Time Employees								1,095	2,186	2,284	1,605	2,325	9,495
TOPS - FICA							(31)	207	(31)	95	(74)	489	656
Social Security - Employer							2,501	1,966	2,233	2,109	1,989	2,590	13,388
IMRF - Employer Cost							2,803	2,182	2,521	2,378	2,214	2,973	15,070
Workers' Compensation Insurance							687	803	912	858	785	987	5,033
Unemployment Insurance							2,173	1,343	1,142	670	606	404	6,337
Employee Health/Life Insurance							3,903	4,579	4,694	3,927	3,927	4,040	25,069
Employee Development/Recognition							27	28	380	761	762	276	2,233
Employee Physicals/Lab							1,228	1,963	2,500	3,884	2,132	2,654	14,361
Stationary & Printing							263	56	191	322		244	1,076
Books, Periodicals & Manuals							69				155		224
Copier Supplies								391	195	1,172	391	442	2,590
Postage, UPS, Federal Express							554	388			990	419	2,351
Equipment < \$2,500							25	49	(4)	45	566	1,655	2,336
Operational Supplies							882	631	860	513	108	555	3,530
Audit & Accounting Fees							4,055	4,055	4,055	4,055	4,055	4,055	24,329
Attorney Fees							105	13,885	2,905	7,448	7,959	1,930	34,229
Engineering Fees												761	761
Professional Services							35,783	39,306	38,711	40,975	45,628	39,937	240,341
Job Required Travel Expense							99	126	321	107	107	144	903
Insurance							22,458	22,458	22,458	22,458	22,458	22,458	134,746
Property Loss & Liability Claims								79		1	44	293	418
Computer Services							10,475	5,925	6,898	6,642	6,664	6,597	43,202
Telephone Services							1,484	1,231	1,689	1,518	1,506	1,309	8,736
Legal Notices, Advertising							2,967	4,083	2,725	4,940	2,318	1,727	18,759
Photocopy Services							1,499	1,000	1,000	250	1,000	750	5,498
Public Relations							101		20	162	68	509	860
Dues & Licenses							1,738	1,725	1,625	1,625	1,625	1,625	9,964
Conferences & Training								1,800	122	207	2,520	349	4,998
Finance Charges, Bank Fees								1,239					1,239

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
Cable/Satellite TV Expense							2,235	4,522	2,335	2,335	2,335	2,335	16,097
IPA Licensing Fee							45,583	43,011	45,863	45,608	47,410	45,989	273,462
Furnishings, Office Equipment												340	340
Depreciation Expense							59,738	59,358	59,070	59,001	58,953	58,953	355,074
Bad Debt Expense													
Transfers to General Corporate Fund													
Interest-Tax Anticipation Notes Payabl											2,300	225	2,525
Interest- Bonds Payable							9,374	9,374	9,374	9,374	9,374	9,374	58,245
Total Administration							246,777	257,814	245,222	253,799	256,683	258,230	1,518,525
Environmental Services													
Reg. Full-Time Employees							26,487	25,967	32,476	28,903	29,754	29,370	172,957
Reg. Part-Time Employees							782	785	814	893	755	897	4,927
Overtime							2,623			174	48	1,063	3,907
TOPS - Balances							1,154	466	(3,290)	329	(2,291)	(1,069)	(4,701)
TOPS- FICA							88	36	(252)	25	(175)	(82)	(360)
Social Security - Employer							2,235	1,995	2,489	2,237	2,303	2,323	13,581
IMRF - Employer Cost							2,621	2,339	2,948	2,649	2,730	2,733	16,019
Workers' Compensation Insurance							544	800	995	891	881	936	5,048
Unemployment Insurance							2,182	1,392	1,720	1,317	1,444	1,362	9,398
Employee Health/Life Insurance							7,819	7,821	7,982	7,170	7,170	7,988	45,950
Equipment < \$2,500													1,174
Operational Supplies							5,930	3,475	2,657	6,515	5,429	5,402	29,407
Gas Service							11,802	15,146	15,560	12,821	12,184	10,056	77,570
Electric Service							15,385	16,928	20,232	23,817	26,741	32,378	135,482
Water Service							2,058	2,767	2,523	2,826	2,659	2,752	15,585
Pest Control Service							621	496	496	496	496	496	3,104
Waste Disposal & Recycling							4,357	2,250	3,043	2,701	2,754	2,371	17,477
Equipment Rentals							520	263	258	258	258	258	1,815
Sewer Service & Tax							1,497	1,500	1,478	1,327	1,500	1,412	8,715
Total Environmental Services							88,688	84,424	92,131	96,523	94,640	100,850	557,056
Laundry													
Reg. Full-Time Employees							7,039	6,762	7,204	6,163	7,129	7,363	41,660
Reg. Part-Time Employees											971	943	1,914
Overtime							694		32	218		368	1,313
TOPS Balances							486	(131)	(466)	282	542	(419)	294
TOPS - FICA							37	(10)	(36)	22	41	(32)	23
Social Security - Employer							571	488	519	461	617	652	3,308
IMRF - Employer Cost							669	572	615	546	736	770	3,908
Workers' Compensation Insurance							154	202	215	184	231	261	1,248
Unemployment Insurance							508	349	375	320	430	444	2,425

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
Employee Health/Life Insurance							1,949	2,598	2,001	1,947	1,298	1,357	11,151
Laundry Supplies							1,485	2,782	638	108	255	1,909	7,175
Equipment < \$2,500											1,102		1,102
Linen & Bedding							6,012	7,886	1,526	573		1,702	17,699
Professional Services							594		497	517	(1,608)		
Laundry & Cleaning Service											2,211	585	2,795
Total Laundry							20,198	21,497	13,122	11,341	13,955	15,903	96,016
Maintenance													
Reg. Full-Time Employees							5,265	5,491	5,841	5,944	5,489	6,509	34,539
Overtime							103	222	126			220	671
TOPS - Balances							212	300	469	53	(244)	(447)	344
TOPS - FICA							16	23	36	4	(19)	(34)	26
Social Security - Employer							390	410	416	411	401	469	2,498
IMRF - Employer Cost							458	480	493	488	472	557	2,948
Workers' Compensation Insurance							114	164	175	178	164	195	989
Unemployment Insurance							354	297	310	297	326	298	1,882
Employee Health/Life Insurance							677	1,299	1,982	1,947	1,947	1,992	9,845
Tools							174		400				574
Ground Supplies								535	353				888
Maintenance Supplies							3,484	4,792	533	856	3,077	1,945	14,887
Equipment < \$2,500											903		903
Professional Services								431			862	603	1,895
Automobile Maintenance							419	311	1,576	884	1,505	1,563	6,257
Equipment Maintenance							1,922	5,154	2,630	5,113	2,866	1,243	18,929
Equipment Rentals									5				5
Nursing Home Building Repair/Mainte							10,419	8,326	8,007	15,551	17,573	6,883	66,759
Parking Lot/Sidewalk Maintenance							3,808	1,516		3,272			8,596
Nursing Home Building Construction/I												97	97
Furnishings, Office Equipment							566				(566)		
Total Maintenance							28,382	29,751	23,352	34,998	34,757	22,093	173,333
Nursing Services													
Reg. Full-Time Employees							133,932	137,304	142,595	147,995	151,229	139,544	852,600
Reg. Part-Time Employees							5,410	4,570	4,467	4,822	6,936	4,918	31,122
Temp. Salaries & Wages							8,962	11,967	14,649	12,463	11,438	11,783	69,261
Overtime							53,207	22,289	18,254	21,072	22,639	34,779	172,240
TOPS - Balances							(11,385)	1,372	4,937	831	(1,519)	(5,419)	(11,182)
No Benefit Full-Time Employees							64,485	39,368	37,174	44,195	45,562	45,481	276,266
No Benefit Part-Time Employees							45,007	38,038	31,683	41,987	45,777	40,110	242,599
TOPS - FICA							(871)	105	378	64	(116)	(415)	(855)
Social Security - Employer							23,269	19,056	18,728	20,445	21,502	20,771	123,770

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
IMRF - Employer Cost							26,659	21,267	20,904	23,063	24,473	23,394	139,760
Workers' Compensation Insurance							5,280	6,914	6,894	7,519	7,497	7,529	41,834
Unemployment Insurance							20,120	12,270	12,296	7,858	6,857	5,507	64,909
Employee Health/Life Insurance							24,192	22,943	24,113	24,269	23,625	23,507	142,649
Books, Periodicals & Manuals							199	550		251	160		1,160
Stocked Drugs							(838)	3,856	1,600	1,485	1,621	2,407	10,130
Pharmacy Charges-Public Aid							2,260	1,805	1,914	2,145	2,952	2,083	13,158
Oxygen							3,282	2,255	5,858	1,804	1,673	1,659	18,530
Incontinence Supplies							10,798	8,652	6,976	7,756	5,457	19,103	58,741
Pharmacy Charges - Insurance							10,192	10,078	8,786	9,617	8,141	5,649	52,462
Equipment < \$2,500							6,015		443	399	723	2,139	9,720
Operational Supplies							16,249	16,769	13,250	13,914	10,715	35,328	106,226
Pharmacy Charges-Medicare							10,003	6,350	4,443	3,690	3,117	2,314	29,919
Medical/Dental/Mental Health							3,400	3,400	4,600	3,800	3,800	5,800	24,800
Professional Services							18,956	19,281	23,511	18,103	18,429	24,107	122,386
Laboratory Fees							2,555	2,474	2,303	1,512	1,519	400	10,763
Equipment Rentals							1,540	1,635	3,421	4,588	4,995	7,880	24,059
Dues & Licenses							50						50
Conferences & Training							600	1,375	2,213		590	298	5,076
Contract Nursing Services							85,719	63,822	62,063	71,905	134,790	98,218	516,518
Medicare Medical Services							240	860	2,862	335	400	1,619	6,316
Total Nursing Services							567,488	480,625	481,315	497,884	564,981	560,493	3,152,787
Activities													
Reg. Full-Time Employees							14,828	13,416	14,791	13,942	15,991	14,701	87,668
Overtime							4	321	644	463	185	180	1,795
TOPS - Balances							307	1,169	130	318	(1,495)	(166)	263
Part Time Non Benefit							628	736	753				2,117
TOPS - FICA							23	89	10	24	(114)	(13)	20
Social Security - Employer							1,130	1,067	1,195	1,070	1,219	1,104	6,783
IMRF - Employer Cost							1,325	1,251	1,415	1,269	1,429	1,309	7,998
Workers' Compensation Insurance							309	423	465	417	478	440	2,532
Unemployment Insurance							969	774	878	722	684	436	4,461
Employee Health/Life Insurance							4,537	4,537	4,637	3,885	2,589	3,344	23,527
Operational Supplies							346	666	547	486	975	649	3,671
Professional Services							130	130		130	130	130	649
Total Activities							24,534	24,578	25,463	22,724	22,070	22,113	141,482
Social Services													
Reg. Full-Time Employees							12,751	11,096	11,313	11,374	10,852	12,084	69,470
Overtime							279	286	53	51	201	108	978
TOPS - Balances							891	917	995	700	(1,009)	532	3,026

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
TOPS - FICA							68	70	76	54	(77)	41	232
Social Security - Employer							979	853	850	855	837	913	5,286
IMRF - Employer Cost							1,148	1,000	1,008	1,014	987	1,080	6,237
Workers' Compensation Insurance							245	332	338	340	325	361	1,940
Unemployment Insurance							896	551	585	420	305	178	2,934
Employee Health/Life Insurance							2,550	2,550	2,808	2,548	2,548	2,607	15,411
Professional Services							130	130		130	130	130	649
Total Social Services							19,936	17,785	17,828	17,485	15,098	18,032	106,161
Physical Therapy													
Reg. Full-Time Employees							4,524	4,112	4,527	4,527	4,321	5,327	27,337
Overtime							4	10					14
TOPS - Balances							322	587	157	245	87	32	1,410
TOPS - FICA							25	43	12	19	7	2	108
Social Security - Employer							334	303	333	333	325	393	2,022
IMRF - Employer Cost							392	356	395	395	383	465	2,386
Workers' Compensation Ins.							87	123	135	135	129	159	769
Unemployment Insurance							318	213	236	228	254	140	1,388
Employee Health/Life Insurance							1,299	1,299	1,328	1,298	1,298	1,328	7,850
Operational Supplies									10				10
Professional Services							35,392	36,743	31,295	35,500	21,654	19,982	180,566
Total Physical Therapy							42,697	43,769	38,427	42,679	28,458	27,830	223,860
Occupational Therapy													
Reg. Full-Time Employees							2,253	2,048	2,253	2,253	2,150	2,703	13,660
TOPS - Balances							134	201	201	134	(481)	134	322
TOPS - FICA							10	15	15	10	(37)	10	25
Social Security - Employer							171	155	170	170	164	205	1,034
IMRF - Employer Cost							200	182	202	202	193	242	1,221
Workers' Compensation Ins.							43	61	67	67	64	81	384
Unemployment Insurance							160	108	119	115	133	77	712
Employee Health/Life Insurance							650	650	664	649	649	664	3,925
Professional Services							27,323	25,374	24,003	22,684	23,717	20,609	143,711
Total Occupational Therapy							30,944	28,793	27,695	26,285	26,552	24,724	164,994
Speech Therapy													
Professional Services							12,090	8,622	9,712	10,627	9,820	10,013	60,884
Total Speech Therapy							12,090	8,622	9,712	10,627	9,820	10,013	60,884
Respiratory Therapy													
Professional Services							9,089	7,631	7,288	5,775	3,894	4,869	38,545
Total Respiratory Therapy							9,089	7,631	7,288	5,775	3,894	4,869	38,545

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
Total This Department							21,178	16,253	17,000	16,402	13,714	14,882	99,429
Food Services													
Reg. Full-Time Employees							26,795	24,749	26,748	25,185	26,247	23,531	153,254
Reg. Part-Time Employees							4,994	2,535	2,263	1,615	2,835	7,367	21,809
Overtime							5,718	3,041	2,902	3,376	3,933	3,121	22,090
TOPS - Balances							1,632	(1,189)	2,409	1,257	814	(2,621)	2,302
TOPS - FICA							125	(91)	184	96	62	(200)	176
Social Security - Employer							2,830	2,283	2,397	2,273	2,499	2,566	14,848
IMRF - Employer Cost							3,308	2,677	2,841	2,686	2,982	3,016	17,509
Workers' Compensation Insurance							671	816	867	801	819	975	4,949
Unemployment Insurance							2,343	1,474	1,627	1,557	1,711	1,743	10,455
Employee Health/Life Insurance							8,414	8,444	7,983	7,795	7,795	6,037	46,468
Food							(68)						(68)
Non-Food Supply										237	134	72	443
Nutritional Supplements							5,860	4,643	9,206	5,967	6,513	7,004	39,191
Equipment < \$2,500							134			(55)	213		292
Operational Supplies							(12)		953	(866)	437	132	643
Professional Services									2,633	3,595	4,110	4,917	15,255
Equipment Rentals							405	405	405	405	405	405	2,430
Dues & Licenses									85				85
Conferences & Training							30	15	45	15	75	60	240
Food Service							61,538	55,203	60,121	59,576	62,626	59,573	358,638
Total Food Services							124,717	105,004	123,669	115,513	124,210	117,696	710,809
Barber & Beauty													
Reg. Full-Time Employees							4,546	4,133	4,546	4,546	4,339	4,896	27,007
TOPS - Balances							298	293	276	286	(381)	32	802
TOPS - FICA							23	22	21	22	(29)	2	61
Social Security - Employer							303	271	298	298	309	324	1,804
IMRF - Employer Cost							355	318	354	354	364	383	2,129
Workers' Compensation Insurance							87	124	136	136	130	146	759
Unemployment Insurance							319	214	237	229	249	169	1,418
Employee Health/Life Insurance							1,299	1,299	1,328	1,298	1,298	1,328	7,850
Operational Supplies							169		187				358
Total Barber & Beauty							7,398	6,674	7,383	7,170	6,280	7,281	42,185
Adult Day Care													
Reg. Full-Time Employees							11,949	10,091	9,834	9,117	9,843	10,142	60,977
Temp. Salaries & Wages											560	1,535	2,095
Overtime							473	111	104	123	395	(275)	931
TOPS - Balances							974	250	(852)	199	(1,046)	665	190

Thursday, July 23, 2015

2:54 PM

**Champaign County Nursing Home
Historical Statement of Operations**

06/30/15

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
TOPS - FICA							75	19	(65)	15	(80)	51	15
Social Security - Employer							934	753	737	694	784	866	4,788
IMRF - Employer Cost							1,095	882	873	829	865	894	5,439
Workers' Compensation Insurance							233	302	294	273	311	349	1,781
Unemployment Insurance							853	507	521	470	516	178	3,045
Employee Health/Life Insurance							2,568	2,568	2,076	1,967	2,816	2,675	14,471
Gasoline & Oil							1,056	912		737	1,777		4,483
Equipment < \$2,500								420					420
Operational Supplies							139	17	171	202	175	89	793
Professional Services													
Field Trips/Activities										17	17		34
Dues & Licenses								359			5		364
Conferences & Training											684	101	785
Furnishings, Office Equipment												45	45
Total Adult Day Care							20,349	17,191	13,694	14,644	17,422	17,316	100,616
Alzheimers and Related Disord													
Reg. Full-Time Employees							29,274	28,334	36,710	40,506	23,244	21,858	179,927
Reg. Part-Time Employees									1,453	1,287	1,274	1,084	5,097
Temp. Salaries & Wages									2,318				2,318
Overtime							17,748	8,294	9,083	5,529	6,326	10,282	57,262
TOPS - Balances							2,043	(698)	(16,384)	(280)	(5,377)	(1,224)	(21,920)
No Benefit Full-Time Employees							21,693	17,658	21,096	18,659	19,683	19,241	118,028
No Benefit Part-Time Employees							18,679	16,762	30,450	17,209	17,964	14,588	115,652
TOPS - FICA							156	(53)	(1,253)	(21)	(411)	(94)	(1,677)
Social Security - Employer							6,811	5,364	7,813	6,341	5,242	5,081	36,232
IMRF - Employer Cost							7,752	6,289	8,769	7,479	6,212	5,971	42,472
Workers' Compensation Insurance							1,506	1,876	2,752	2,322	1,775	1,781	12,012
Unemployment Insurance							5,737	3,528	3,201	2,359	2,270	1,573	18,667
Employee Health/Life Insurance							3,867	3,867	4,012	3,865	3,246	2,741	21,598
Professional Services							87	87	87	87	87	87	524
Conferences & Training								180				466	646
ARD - Contract Nursing							955	358	1,990		1,881	922	6,105
Total Alzheimers and Related Disorde							116,107	91,846	111,896	105,342	83,414	84,337	592,943
Total Expenses							1,359,394	1,226,005	1,238,195	1,262,790	1,302,233	1,291,579	7,680,195
Net Operating Income							(111,404)	(45,741)	(11,501)	(129,880)	(47,023)	(51,563)	(397,114)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating							92,508	92,508	92,508	92,508	92,508	92,508	555,047
Total Local Taxes							92,508	92,508	92,508	92,508	92,508	92,508	555,047

Thursday, July 23, 2015

2:54 PM

06/30/15

Champaign County Nursing Home
Historical Statement of Operations

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Description	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	Total
Miscellaneous NI Revenue													
Investment Interest								50	22	35	22	27	156
Restricted Donations							150	564	860	250	195	891	2,909
Vending Machine Revenue										1,116			1,116
Total Miscellaneous NI Revenue							150	614	883	1,400	217	917	4,181
Total NonOperating Income							92,658	93,122	93,390	93,908	92,725	93,425	559,228
Net Income (Loss)							(18,747)	47,380	81,889	(35,972)	45,702	41,862	162,115

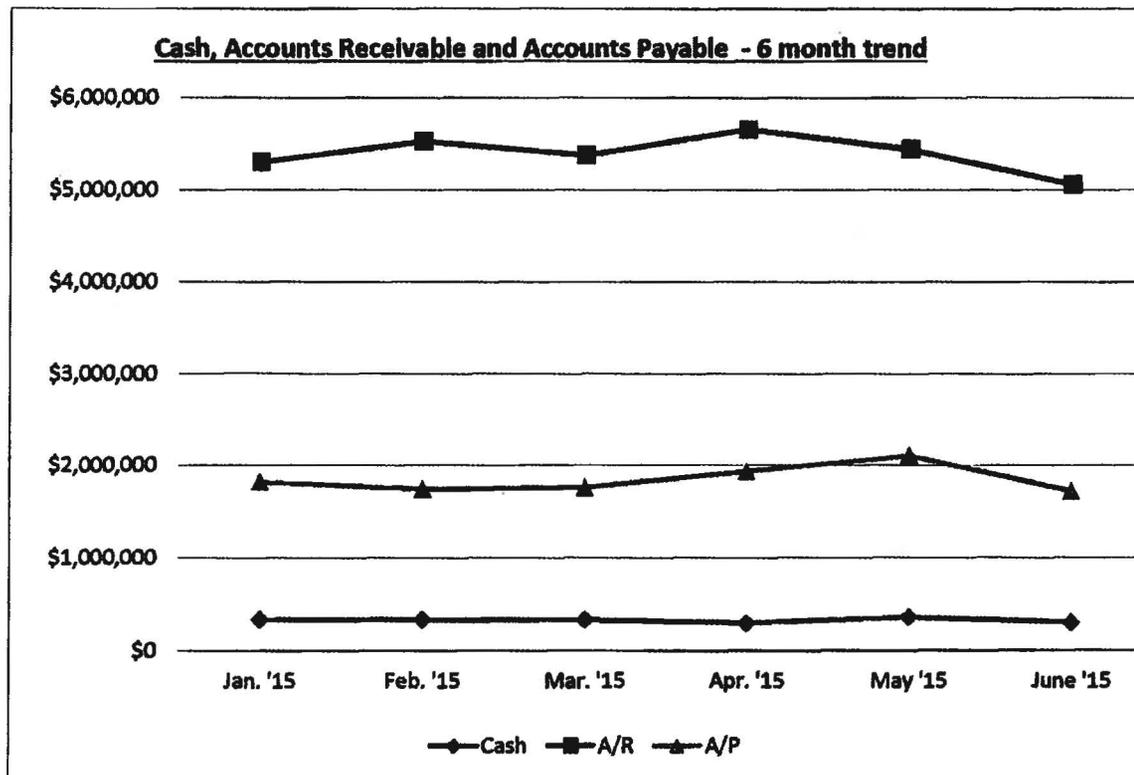
Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
January 31, 2015 through June 30, 2015

	<u>Jan. '15</u>	<u>Feb. '15</u>	<u>Mar. '15</u>	<u>Apr. '15</u>	<u>May '15</u>	<u>June '15</u>
<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>						
Net Income (Loss) - Monthly	\$ (18,747)	\$ 47,380	\$ 81,889	\$ (35,972)	\$ 45,702	\$ 41,862
Depreciation Expense	59,738	59,358	59,070	59,001	58,953	58,953
(Incr.)/Decr. in Accounts Receivable	(282,323)	(228,240)	152,834	(276,439)	211,528	380,192
(Incr.)/Decr. in Prepaid Expenses	(90,787)	(7,396)	926	927	(5,210)	15,571
(Incr.)/Decr. in Inventory	-	-	5,974	-	-	-
(Incr.)/Decr. in Patient Trust	(1,657)	(838)	(711)	(4,084)	(1,249)	1,630
Incr./(Decr.) in Accounts Payable	76,876	(78,180)	20,288	171,349	174,238	(386,225)
Incr./(Decr.) in Salaries and Wages Payable	69,358	(37,808)	48,230	30,215	(178,355)	265,618
Incr./(Decr.) in Interest Payable	9,373	9,374	9,375	9,374	9,374	(46,871)
Incr./(Decr.) in Accrued Com. Absences	(3,589)	(1,043)	(12,725)	6,029	(14,396)	(3,844)
Incr./(Decr.) in Other Liabilities	1,657	1,055	579	4,084	1,249	(1,630)
Net Cash Provided (Used) by Operating Activities	<u>(180,101)</u>	<u>(236,338)</u>	<u>365,729</u>	<u>(35,516)</u>	<u>301,834</u>	<u>325,256</u>
<u>CASH FLOW FROM INVESTING ACTIVITIES:</u>						
Purchase of Equipment	-	(13,966)	(2,854)	(4,378)	-	-
Improvements / (CIP)	-	-	(10,173)	-	(5,744)	(4,119)
Net Cash Provided (Used) by Investing Activities	<u>-</u>	<u>(13,966)</u>	<u>(13,027)</u>	<u>(4,378)</u>	<u>(5,744)</u>	<u>(4,119)</u>
<u>CASH FLOW FROM FINANCING ACTIVITIES:</u>						
Incr./(Decr.) in Tax Anticipation Note	-	-	-	-	(233,377)	(375,803)
Incr./(Decr.) Notes Payable - Medicaid	-	-	-	-	-	-
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	(194,168)	249,136	(349,393)	-	-	-
Net Cash Provided (Used) by Financing Activities	<u>(194,168)</u>	<u>249,136</u>	<u>(349,393)</u>	<u>-</u>	<u>(233,377)</u>	<u>(375,803)</u>
Total Cash Flow	(374,269)	(1,168)	3,309	(39,894)	62,713	(54,666)
Beginning Cash Balance (Prior Month's)	704,310	330,041	328,873	332,182	292,288	355,001
MONTH ENDING CASH BALANCE	<u>\$ 330,041</u>	<u>\$ 328,873</u>	<u>\$ 332,182</u>	<u>\$ 292,288</u>	<u>\$ 355,001</u>	<u>\$ 300,335</u>

Champaign County Nursing Home January 31, 2015 through June 30, 2015

Key Balance Sheet Items Charted Below:

	<u>Jan. '15</u>	<u>Feb. '15</u>	<u>Mar. '15</u>	<u>Apr. '15</u>	<u>May '15</u>	<u>June '15</u>
Cash	330,041	328,874	332,182	292,288	355,001	300,335
A/R	5,296,609	5,524,848	5,372,014	5,648,453	5,436,925	5,056,733
A/P	1,818,254	1,740,074	1,760,362	1,931,711	2,105,949	1,719,724



Champaign County Nursing Home
Statement of Cash Flows (Indirect Method)
6 Months
December 31, 2014 through June 30, 2015

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ 162,115
Depreciation Expense	355,074
(Incr.)/Decr. in Accounts Receivable	(42,449)
(Incr.)/Decr. in Prepaid Expenses	(85,966)
(Incr.)/Decr. in Inventory	5,974
(Incr.)/Decr. in Patient Trust	(6,909)
Incr./(Decr.) in Accounts Payable	(21,654)
Incr./(Decr.) in Salaries and Wages Payable	197,256
Incr./(Decr.) in Interest Payable	-
Incr./(Decr.) in Accrued Com. Absences	(29,568)
Incr./(Decr.) in Other Liabilities	<u>6,994</u>
Net Cash Provided by Operating Activities	540,867

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(21,199)
Improvements / (CIP)	<u>(20,036)</u>
Net Cash Provided by Investing Activities	(41,235)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	(609,181)
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>(294,426)</u>
Net Cash Provided by Financing Activities	(903,607)

Total Cash Flow	(403,975)
Beginning Cash Flow - 12/31/2014	<u>704,310</u>
ENDING CASH - 6/30/2015	<u><u>\$ 300,335</u></u>

Champaign County Nursing Home
Balance Sheet

06/30/15

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ASSETS

Current Assets

Cash

Cash	\$300,034.80
Petty Cash	\$300.00
Total Cash	<u>\$300,334.80</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,540,881.57
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$826,555.61
Total Rec., Net of Uncollectible Amounts	<u>\$2,367,437.18</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$202,388.61
Allowance for Uncollectible Accts-Private Pay	(\$112,493.75)
Allowance for Uncollectible Accts-Patient Care P	(\$135,318.86)
Allowance for Uncollectible Accts-Patient Care H	\$0.00
Total Rec., Net of Uncollectible Amounts	<u>(\$45,424.00)</u>

Accrued Interest

Property Tax Revenue Receivable	(\$54,838.80)
Total Accrued Interest	<u>(\$54,838.80)</u>

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$589.16
Due from Other Governmental Units	\$1,194,300.81
Due from IL Public Aid	\$1,292,667.28
Due from IL Department of Aging-Title XX	\$53,911.99
Due from US Treasury-Medicare	\$160,518.82
Due From VA-Adult Daycare	\$31,391.64
Due From VA-Nursing Home Care	\$81,141.23
Allowance for Uncollectible Accts-IPA	\$0.00
Allow For Uncollectible Accts-IL Dept Of Aging	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Allowance For Uncollectible Accts-VA Adult Day C	\$0.00
Allowance for Uncollectible Accts-VA Veterans Nu	\$0.00
Total Intergvt. Rec., Net of Uncollectibl	<u>\$2,789,559.32</u>

Prepaid Expenses

Prepaid Expenses	\$96,233.35
Stores Inventory	\$5,764.53
Total Prepaid Expenses	<u>\$101,997.88</u>

Long-Term Investments

Patient Trust Cash, Invested	\$27,658.96
Total Long-Term Investments	<u>\$27,658.96</u>
Total Current Assets	<u>\$5,486,725.34</u>

Fixed Assets

Nursing Home Buildings	\$23,291,270.61
Improvements not Buildings	\$489,285.73
Equipment, Furniture & Autos	\$1,469,864.47
Construction in Progress	\$8,432.09
Accumulated Depreciation-Land Improvements	(\$303,936.70)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,061,587.50)
Accumulated Depreciation-Buildings	(\$4,902,801.08)
Total Fixed Assets	<u>\$18,990,527.62</u>
Total ASSETS	<u><u>\$24,477,252.96</u></u>

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0.60
Accounts Payable	\$1,719,723.75
Salaries & Wages Payable	\$393,477.03
Interest Payable - Bonds	\$0.00
Due To Accounts Payable Fund	(\$216.40)
Tax Anticipation Notes Payable	\$361,939.59
Notes Payable	\$438,053.10
Total Current Liabilities	\$2,912,977.67

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$27,658.96
Bonds Payable	\$2,700,000.00
Accrued Compensated Absences	\$330,112.51
Total Non-Current Liabilities	\$3,057,771.47
Total Current Liabilities	\$5,970,749.14

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$18,344,389.21
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	\$162,114.61
Total Equity	\$18,506,503.82
Total LIABILITIES & EQUITY	\$24,477,252.96

To: Board of Directors
Champaign County Nursing Home

From: Scott T Gima
Manager

Date: August 4, 2015

Re: Management Update

Medicare/Rehabilitation Unit

Unit 4 is expected to reopen the week of August 10th. Josh has been communicating the pending availability of private Medicare rooms to the hospital discharge planners and managed care organizations.

State Budget

See the attached newspaper articles on the topic of the state budget. The takeaway is no surprise – no progress and as far as anyone can tell, no discussions.

As stated in the cash discussion, CCNH has received payment for June services, which is the last payment for FY2015. Last month, HFS confirmed that without a budget, no additional payments can be made. However, a recent federal court ruling by U.S. District Judge Joan Lefkow ordered the state to pay Medicaid bills to pay providers who provide medical care for the poor and their children in Cook County in absence of a state budget. The case was filed by the Sargent Shriver National Center on Poverty Law and the Aids Legal Council of Chicago. In recent days, HFS has confirmed that they will make provider payments. This does not impact other Medicaid services including long term care services, but the Sargent Shriver National Center submitted another case to Judge Lefkow regarding payments for all Medicaid services. The matter will be argued in front of Judge Lefkow on August 5. There is cautious optimism that a similar decision will be rendered.

Access to Working Capital - Revenue Anticipation Notes

If Judge Lefkow rules positively, this discussion on RANs will be moot. But until then, development of the RAN alternative continues. Based on current cash flow projections that assume no additional traditional Medicaid payments but the continuation of MMAI Medicaid payments, additional cash will not be needed until November. Health Alliance and Molina have both stated that they will continue paying providers in the short term. Medicaid payments average \$350k a month. Health Alliance and Molina account for \$200k or 57%.

Gary Winschel, MPA's Director of Finance has been working with bond counsel, Chapman and Cutler to develop a draft bond resolution. It is expected to be completed

within the next week. We are working on a timetable to present the resolution to the County Board in September.

As always, give me a call (314-434-4227, x21) or contact me via e-mail at stg@healthcareperformance.com.

Lawmakers evade pressure to buckle on budget

By John O'Connor, The Associated Press

Posted Aug. 2, 2015 at 9:45 PM

Illinois has entered its second month without a state budget, and there's no indication that summer's dog days will present any new opportunities for a breakthrough in the squabbling between Republican Gov. Bruce Rauner and the Democrats who control the General Assembly.

Senators nonetheless will have to sweat over a tricky vote when they return to the Capitol on Tuesday — whether to reject a pay increase for themselves and violate the state Constitution, as the House already has done.

Both chambers will hold one-day sessions in what's become a weekly pilgrimage to Springfield. Lawmakers have approved no yearlong spending plan after they were unable to gather the votes necessary to override a gubernatorial veto of the one they adopted in May. And they continue to rail against Rauner's demands for pro-business structural reforms even as they appear to be buckling to his pressure to reject the automatic pay raise.

Here are some questions and answers on the status of the impasse:

Q: WHY MEET IF THERE'S NO PROGRESS IN NEGOTIATIONS WITH THE GOVERNOR?

A: House Speaker Michael Madigan, a Chicago Democrat, characterizes the weekly appearances as a "continuous session." If lawmakers didn't show up periodically, it could be ammunition for Rauner, who rejects the General Assembly's desire to raise taxes to fill a projected \$4 billion deficit. Rauner vetoed that spending plan and let the last fiscal year lapse June 30 without a new plan in place.

The first-year governor doesn't want to talk about spending shortfalls until he gets legislative endorsement for his pro-business and anti-corruption initiatives, such as curbing payouts for worker injuries, limiting politicians' terms in office and developing a nonpartisan way to draw political districts. Madigan and Democratic Senate President John Cullerton say those are tangential issues that should come after the budget.

Rauner also may figure that if he doesn't get his proposed reforms this year, he faces less of a chance in 2016, when much of the legislature is up for re-election.

Q: ISN'T THERE PRESSURE TO REACH AN AGREEMENT?

A: Not a lot. Two potential pressure points — the August opening of public schools and the first fiscal year paychecks for state workers — dissolved when Rauner signed school spending into law and court orders dictated all 64,500 employees should continue to be paid.

Public universities must open this month, and the return of students could shine a new light on the fall-off in state aid to colleges. Despite severe cuts in the past decade, they still count on that money to make up, on average, 20 percent of their budgets, according to state figures.

The standoff's effect on social service agencies and their clients continues to mount. Community Action Agencies joined a growing list of state-supported groups that have shut down or curtailed services on Friday, announcing in a statement the closing of centers statewide and "forcing agencies to turn away thousands of Illinois' most vulnerable residents."

The Belleville News-Democrat reported that the Clyde C. Jordan Senior Center in East St. Louis halted transportation and meals for the elderly Friday.

Those hurt by service cuts — working mothers needing day care or graduate students seeing teaching assistant jobs dry up — are part of Democrats' core constituency, said David Yepsen, director of the Paul Simon Public Policy Institute at Southern Illinois University-Carbondale. Growing frustration could force the Democrats "to cry 'uncle' for Rauner," he said.

Q: PAY RAISE?

A: Until last week, lawmakers said little about an automatic 2 percent cost-of-living adjustment to their salaries that was approaching. But Rauner criticized them for not voluntarily offering to sacrifice it, given the state's problems.

After dismissing the noise about it as a "diversion" for weeks, Madigan led his House majority in voting to kill it, saying it became necessary after the money was budgeted.

The raises still will go through unless the Senate also votes them down. Cullerton says he believes it is "blatantly" unconstitutional to reject them, because of court rulings prohibiting some already-approved salary changes. But he told the Chicago Sun-Times in an interview that he would call the vote this week and support ending the pay hikes.

Even if someone should object, Cullerton said, "Nobody's gonna sue."

<http://www.sj-r.com/article/20150802/NEWS/150809935/?Start=1>

House Speaker Michael Madigan: Solving Illinois' crisis requires coming together in moderation

Posted Aug. 1, 2015 at 12:01 AM Updated Aug 1, 2015 at 9:52 PM

Solving the fiscal challenges of Illinois requires a balanced approach.

That is why I pledged to work cooperatively and professionally with Gov. Bruce Rauner. I will keep that pledge and continue working to ensure the governor and the Legislature come together in moderation to help Illinois' middle class and other struggling families.

In addition to that pledge, I stated that the number one issue facing Illinois was the budget deficit. That has not changed.

In February, Gov. Rauner proposed a budget that was not only billions of dollars out of balance, but also cut the medical care services of the elderly, the disabled and struggling families through Medicaid by \$1.5 billion, services for victims of child abuse, and the nursing home care of thousands of frail elderly residents.

But the state cannot rely on cuts alone to solve its \$4 billion deficit. Eliminating the budget deficit will take a balanced approach that includes both spending reductions and new revenue.

Legislators did not agree with the governor's unbalanced approach, so we passed a plan that included hundreds of millions of dollars in spending reductions while protecting middle-class families and others who struggle by increasing funding for schools and preventing damaging cuts to public safety and services for the elderly, children and the developmentally disabled.

In addition to approving hundreds of millions of dollars in spending reductions, House Democrats opposed increasing lawmakers' pay. In the budget we passed, legislators' pay was frozen at the same level as last year. However, despite the Legislature's intentions, when the comptroller made it clear that she planned to provide a pay increase to lawmakers, we took action to make clear that we opposed an increase in lawmakers' pay.

This is the seventh consecutive year the House has voted to cut legislators' pay by rejecting a cost-of-living increase.

Despite the enormity of our budget challenges, the governor is diverting his attention to many ideas that run counter to the core beliefs of Democrats and Republicans — counter because his proposals will hurt every middle-class family in Illinois by reducing wages and the standard of living of middle-class and other struggling families.

Though I believe the number one issue remains solving the budget deficit, the House has shown its willingness to compromise with the governor in areas where middle-class families are not hurt.

For example, many legislators agree with the governor on a plan to revamp Illinois' economic development agency to help spur job growth and retention, and the House passed a bill to be responsive to the governor's request. This tool may assist in preserving jobs at the Mitsubishi plant in Normal, which last week announced plans to close because of a decline in auto sales.

According to the most recent Illinois Workers' Compensation Commission, workers' compensation costs in Illinois are declining, and the House has debated new ideas to build on reforms passed in 2011, as the governor has requested. The governor was persuasive on these ideas, and both could help improve the state's economic climate.

But the governor has not been persuasive with Republicans or Democrats on several other topics where middle-class families would be hurt if we instituted the changes he desires.

Gov. Rauner's insistence on the passage of legislation that hurts middle-class families with no willingness to compromise is an extreme position. The people of Illinois cannot afford extreme positions.

The state's fiscal challenges, including eliminating the state's budget deficit, can be addressed if the governor and the Legislature work together in moderation.

Michael J. Madigan is speaker of the Illinois House of Representatives.

<http://www.sj-r.com/article/20150801/OPINION/150809969/?Start=1>

Social services caught up in Rauner, Madigan fight

August 01, 2015

RICH MILLER ON SPRINGFIELD

There is doom on the way, and nobody wants to talk about it.

The deadlock over the Illinois budget isn't hurting bondholders or state employees, but it is about to smash social services providers, which depend on about **\$3.1 billion** a year in state funding. These nonprofits do everything from working with kids on probation and finding foster homes to sheltering the homeless, helping autistic children and running group homes for the mentally ill, troubled teens and the developmentally disabled.

"None of my members have authorized me to release any specific information," Janet Stover, CEO of the **Illinois Association of Rehabilitation Facilities**, tells me.

All I was trying to find out was how the state budget impasse was impacting or about to impact thousands of social services groups and providers, but I couldn't find a straight, simple answer.

Catholic Charities of the Archdiocese of Chicago, for instance, revealed that it had already closed two shelters and two child development centers and laid off about 40 people. But asked when, specifically, it would get really bad, a spokeswoman only would say they would re-evaluate at the end of the summer.

"There could be a time when we suspend services if the negotiations last months, but we are not at that point yet," Des Plaines-based Lutheran Social Services of Illinois says in a statement.

All of these nonprofits rely heavily on state funding. So you'd think they would want to get the word out about the coming meltdown.

It turns out, quite a few of these providers are flat-out scared to death about their very existence.

A [document issued](#) in June by the Springfield-based rehabilitation association shows us why.

The association provided its 80 member organizations with a list of upcoming deadlines. The first one is Aug. 25, when the association predicts that its members on average will have to file 60-day notices with the Department of Commerce and Economic Opportunity of "mass layoffs," generally the elimination of at least 25 jobs at a single location.

Nonprofit executives are working to keep their staffs together, and talking about a shutdown before they have to might prompt employees to leave in droves for other jobs.

If there's a staff exodus, those local providers will be out of business. So they have decided it's best to keep quiet and wait until the last possible minute and hope the warring Springfield parties can figure out a [solution](#).

The members of the rehabilitation association run group homes and provide other services for the seriously mentally ill and profoundly developmentally disabled. About 18,000 people statewide will lose housing or suffer severe cuts in services, the association estimates.

Even with layoffs, rehabilitation association members won't be able to make payroll by Sept. 9. By the end of the month, they will have exhausted their reserve funds and their lines of credit.

And remember, this is just a small part of all the social services funded by the state.

So, we're looking at a shredding of the state's social safety net by October, assuming other such agencies have the resources of the rehabilitation association.

Even if the bickering Springfield factions somehow work out a deal before then, huge numbers of providers already will have vanished.

Gov. Bruce Rauner won't talk about the budget until the Democrats agree to hobble organized labor. The Democrats won't find another way to compromise. It's conceivable that the stalemate could last months.

Meanwhile, the governor's staff is being paid and legislators are being paid, but the folks who take care of our most vulnerable, our most in need, are being threatened with extinction.

What a messed-up state this is.

<http://www.chicagobusiness.com/article/20150801/ISSUE11/308019996/rauner-madigan-budget-fight-risks-illinois-safety-net>

Statehouse Insider: What took them so long?

By Doug Finke, State Capitol Bureau

Posted Aug. 1, 2015 at 12:01 AM Updated Aug 1, 2015 at 10:14 PM

Sometimes you just wonder why the obvious takes so long to be recognized.

Case in point is the pay raise lawmakers are set to receive and now most likely won't if the Senate follows the House this week and votes to reject it. Was there ever a question that this had to happen?

Compensation for lawmakers is always a toxic subject. Most people think nearly \$68,000 a year in base salary is quite enough, let alone the fact most lawmakers make more than that.

The legislature in recent years has voted to reject whatever automatic cost-of-living adjustment they were due to get. It was the smart thing to do. This year, though, they didn't, and consequently they were in line for a 2 percent increase.

The argument was that because of court decisions, they couldn't legally turn down the money. You think most voters were going to accept that even if, legally, it was the case? You think most voters care that the total cost involved isn't even a blip on the radar in the context of the \$4 billion budget deficit that is staring the state in the face?

No and no. All they care about is that lawmakers were getting a raise when the state is currently messed up beyond recognition. In the business, that is known as bad optics.

Obviously, the Democratic-controlled legislature long ago should have voted to reject the raises. Long before they handed a ready-made issue to Republican Gov. **BRUCE RAUNER** that he could bash them with. Instead, he's been able to whack them for weeks about it.

The House finally voted to reject the raises last week. The Senate is expected to follow suit. Then we can see if anyone has the temerity to challenge it in court.

It just makes you wonder what took them so long.

* It's going to be interesting to see what happens if the General Assembly tries to override Rauner's veto of the bill to have an arbitrator decide the contract talks between the state and Council 31 of the American Federation of State, County and Municipal Employees.

The bill, if you recall, was passed very late in the spring session. It said there would be no strike or lockout of union workers and provided a process for an independent arbitrator to be named who would resolve the contract negotiations in the event of an impasse. Based on recent material issued by both the union and the Rauner administration, it doesn't appear the two sides are anywhere close to closing the yawning gap between them.

That Rauner vetoed the bill came as no surprise. His administration testified against it in committee. They said it would interfere with the bargaining process. In his veto message, Rauner said the bill was unconstitutional and would allow an arbitrator who does not answer to voters to decide a contract that would cost the state more than \$1 billion.

Senate President **JOHN CULLERTON**, D-Chicago, has already said the Senate will vote this week on an override. Presumably, the chamber could succeed. The Senate voted 38-17 to approve the bill. It would take 36 votes to override.

The House is a different story. The vote there was 67-25 in May. It takes 71 votes in the House to override.

But 17 House members, all but two of them Republicans, took a walk. They didn't vote on the bill. That includes most of the Republicans from the Springfield area, who represent large numbers of state workers. They can always take another walk on an override, but in the meantime, they'll

probably get pressure from constituents to support an override — just as they're likely to get pressure from Republican leadership to support their governor and vote against it.

Unless something changes, there won't be enough House votes for an override.

<http://www.sj-r.com/article/20150801/NEWS/150809958/?Start=1>

BALLOT QUESTION #1

Shall the maximum rate of the tax levied by Champaign County for the purpose of maintaining a County Nursing Home and for providing maintenance, personal care and nursing services therein, be increased from .03% to .1%?

The Statutes specifically establishes the above language for this ballot question.

The County Board, by Resolution and majority vote, can direct the election authority to place this question on the next general election ballot. A timeline for elections and deadlines for passing Resolutions for elections is attached.

BALLOT QUESTION #2

Shall the Champaign County Board be authorized to sell, dispose of, or lease for any term the Champaign County Nursing Home properties in such manner and upon such terms as the County Board deems best for the interest of the County?

The County Board, by Resolution and majority vote, can direct the election authority to place this question on the next general election ballot.

Sale or lease of the Nursing Home is contingent upon a successful referendum vote, and the subsequent approval of the County Board by 2/3 majority vote.

Subsequent to both of these approvals and the identification of a firm to whom the facility would be leased or sold, the County and the identified business would have to complete an Application for Exemption/Change of Ownership for an Existing Health Care Facility (COE Application) which must be filed with the Illinois Health Facilities Planning Board, and subsequently approved by them.

The language for this ballot question is not specifically spelled out in the statutes, so there may be room for some editing of how this question is posed.

10 ILCS 5/28-2(c): Resolutions or ordinances of governing boards of political subdivisions which initiate the submission of public questions pursuant to law must be adopted not less than 79 days before a regularly scheduled election to be eligible for submission on the ballot at such election.

<u>Future Election</u>	<u>Deadline to Pass Resolution or Ordinance</u>
Tuesday, March 18, 2014	Sunday, December 29, 2013
Tuesday, November 04, 2014	Sunday, August 17, 2014
Tuesday, April 07, 2015	Sunday, January 18, 2015
Tuesday, March 15, 2016	Sunday, December 27, 2015
Tuesday, November 08, 2016	Sunday, August 21, 2016
Tuesday, April 04, 2017	Sunday, January 15, 2017
Tuesday, March 20, 2018	Sunday, December 31, 2017
Tuesday, November 06, 2018	Sunday, August 19, 2018
Tuesday, April 02, 2019	Sunday, January 13, 2019
Tuesday, March 17, 2020	Sunday, December 29, 2019
Tuesday, March 03, 2020	Sunday, December 15, 2019
Tuesday, April 06, 2021	Sunday, January 17, 2021

HISTORY OF THE NURSING HOME

- In 1865, the County purchased 42 acres of land one mile east of the County Courthouse to be used for a county poor farm. By 1866, a house was built on the land and used to house the residents of the poor farm.
- In 1910, a two-story brick building was constructed for the poor farm, and the second floor of the building was used as a hospital.
- In the 1930's the Champaign County Poor Farm transitioned to the Champaign County Nursing Home, which at the time also included a Polio Contagion Unit.
- In 1973, a 150 bed addition was constructed and adjoined to the original 1910 two-story brick building.
- In 2006, the new 243-bed Champaign County Nursing Home was completed, and is located to the south east of the old facility on a portion of the original 42 acres of land purchased in 1865.
- From 1993 – 2002, the Champaign County Nursing Home operated at a deficit in all but 2 years – 1995 and 1999.
- In 2002, the Champaign County Board faced two major issues regarding the Nursing Home:
 - An annual operating deficit, in large part due to increasing personnel costs; and
 - Significant facility deficiencies in the original 1910 facility and 1970's addition. A study indicated that to bring the current facilities to required standards would be more costly than building a new facility.

THE NURSING HOME & THE COMMUNITY

- The County Board placed two questions to the voters at the November 2002 General Election:
 - \$20 million bond issue to construct a new nursing home
 - A 0.03 % property tax levy for the operation of the Nursing Home – to offset the cost of Social Security and IMRF for the Nursing Home employees (State Statutes allow for up to 0.1% levy, but the County Board only asked for 0.03%)
- The voters approved both measures – which allowed the County Board to proceed with building a new Nursing Home facility.
- The successful results of the two referenda questions in 2002 provided the County Board with direction from the voters and the community to continue in the provision of long term care and nursing home services for the community.
 - The owner of an \$80,000 home had his/her property tax increased by approximately \$24/year to support these two new levies;
 - The owner of an \$150,000 home had his/her property tax increased by approximately \$46.50/year to support these two new levies.
- The new operating property tax was collected in 2003, and resulted in a revenue positive year for the Nursing Home operation that year.
- From 2004 to 2007 – the Nursing Home suffered its largest operating deficits – a total of \$2.8 million over the 4 year period.
- Having depleted all of its own funds from 1993-2002, the Nursing Home borrowed from the County's General Fund to cover the 2004-2007 operating deficits. In 2007, the

County Treasurer warned the County Board that the General Fund did not have the financial capacity to continue making loans to the Nursing Home.

- In the wake of this financial crisis in 2007, the County Board began to review an alternative governance structure to oversee the increasingly difficult and demanding daily operation of its long term care/skilled nursing facility.

CHANGES IN GOVERNANCE STRUCTURE

- In 2007, the County Board identified the following requirements for a successful governance structure:
 - Support
 - Constant Management Presence
 - Objectivity
 - Industry specific expertise; finance, operations and clinical management
 - Stability
 - Internal experts who know the operation
 - Seamless leadership transitions
 - Predictable financial results
 - Vision, Mission
 - Where we are going
 - Why we are going there
 - Strategic Plans
 - How we will get there
- Prior to 2007:
 - A committee of the County Board provided oversight to the Nursing Home.
 - The County hired a Nursing Home Administrator to oversee daily operations – from 2000-2007 there had been three different Administrators.
- In 2008, the County Board adopted the following changes to address the long-term governance requirements for the Nursing Home:
 - Appointment of a Nursing Home Board of Directors with membership of 5 community members and 2 county board members, and that at least one member shall have expertise in each of the following areas: health care, finance/banking, accounting, social services, personnel, and marketing/sales.
 - Contract for management services to provide daily oversight of the Nursing Home, as documented in 55 ILCS 5/5-21001.

ANSWERS TO FAQS PROMPTED BY 2008 GOVERNANCE CHANGES

- The County Board continues to own, operate and maintain the Home in accordance with the Statutes.
- The Board of Directors does have authority to expend monies generated by the nursing home and also monies generated by the levies approved by Champaign County taxpayers, the same as any other department head's authority with regard to the annually approved budget – which is approved by the County Board.
- The Board of Directors is a public body, subject to all requirements of the Open Meetings Act.

- The Board of Directors does not have the power to enter into collective bargaining agreements – that power stays with the County Board. However, the Board of Directors may make recommendations to the County Board in the negotiation of those contracts.
- The By-Laws for the Board of Directors are subject to the approval of the County Board.

GOVERNANCE – MANAGEMENT SERVICES CONTRACT

- In 2008, Management Performance Associates (MPA) conducted a Financial Viability Study for the Champaign County Nursing Home at the request of the County Board, and in response to the continuing financial failure of the Nursing Home operation from 2004-2007.
 - The Financial Viability Study provided recommendations and a turnaround strategy for the financial operation of the Nursing Home.
- In 2008, the Champaign County Board entered into a 3-year contract with MPA to provide management services to the Nursing Home, including the hire and employment of the Nursing Home Administrator. This contract was renewed for another 3-year term in 2011.
- In 2014, the County Board initiated a competitive process through an RFP for Nursing Home Management Services, seeking proposals from other management services companies. As a result of that competitive process, MPA was selected and negotiated a third 3-year contract to continue providing management services to Champaign County from 2014-2017.
- The Board of Directors provides oversight and direction to MPA in the fulfillment of their contractual obligations for the operation of the Nursing Home.

CHAMPAIGN COUNTY NURSING HOME BOARD of DIRECTORS

Mary Ellen O'Shaughnessey, Chair

Members: Jan Anderson, Ron Bensyl, Peter Czajkowski, Catherine Emanuel, LaShunda Hambrick, Robert Palinkas

July 9, 2012

C. Pius Weibel, County Board Chair and
Members of the Champaign County Board
1776 East Washington
Urbana, IL 61802

RE: Nursing Home Ballot Questions

Dear Deputy Chair McGinty and Members of the Champaign County Board,

At our meeting on July 9, 2012, the Nursing Home Board of Directors considered the two nursing home ballot questions proposed by a group of Champaign County Board Members. The following documents the Nursing Home Board of Directors' advice to the County Board regarding these questions, which represents the consensus of the members, with one dissenting vote by Ron Bensyl.

Question #1 – Shall the maximum rate of the tax levied by Champaign County for the purpose of maintaining a County Nursing Home and for providing maintenance, personal care and nursing services therein, be increased from .03% to .1%?

As a Board, we cannot justify the need for such a tax levy increase. The Nursing Home has operated now for four years without the need for loans from the County's General Corporate Fund, and at or near a balanced position. While we recognize that we have severe challenges with regard to cash flow, we cannot support asking for an additional \$2.3 million in property taxes from the citizens of Champaign County for the operation of the Home.

Question #2 – Shall the Champaign County Board be authorized to sell, dispose of, or lease for any term the Champaign County Nursing Home properties in such manner and upon such terms as the County Board deems best for the interest of the County?

As a Board, we cannot support an action that would jeopardize the current operations of the Champaign County Nursing Home. We believe placing this question on the ballot will generate a public perception of uncertainty regarding the future of the Champaign County Nursing Home, which in turn will severely impede our ability to recruit and retain an appropriate census to ensure the ongoing viability of the Nursing Home's financial operation. We further believe that, even if the voters approved this question, it is highly unlikely that there are private businesses

who would be interested in procuring the Nursing Home and maintaining the current mission of serving the Medicaid population currently served by the Champaign County Nursing Home.

We want the County Board to know that we share in your concerns regarding the current uncertainty of the long-term financial future of the Nursing Home, and the potential risk and liability the County Board faces as a result of this uncertainty. We understand this risk has led County Board members to consider going to the voters with these questions. However, for the reasons stated above, we request the County Board consider instead that we work together to continue in the development of a strategic plan and appropriate programming of services to address the financial challenges of operating a county-owned nursing home in today's environment.

Thank you for your consideration of our opinions and advice with regard to this issue.

Respectfully submitted,

Mary Ellen O'Shaughnessey, Chair
Champaign County Nursing Home Board of Directors

xc: Members of the Nursing Home Board of Directors
Management Performance Associates
Karen Noffke, Interim Administrator-Champaign County Nursing Home