

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, August 8, 2016 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR: Catherine Emanuel
DIRECTORS: Jack Anderson, Sam Banks, Deb Busey, Lorraine Cowart, Mary Hodson,
Edmund Sutton

<u>ITEM</u>	<u>Page #</u>
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> July 11, 2016 Open Session	1 – 4
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
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VIII. <u>NURSING MANAGEMENT REPORT – CAROLINE PODVIN (INTERIM DIRECTOR OF NURSING)</u>	
IX. <u>SURVEY PREPAREDNESS – KAREN NOFFKE & CAROLINE PODVIN</u>	
X. <u>MANAGEMENT REPORT</u> a. Management Report b. Cash Update c. Medicaid Grouping Legislation – HB 6060 d. Food Temperature and Service Update e. Staffing Level Update	41 – 73 48 74
XI. <u>OTHER BUSINESS</u> a. Notice of Meetings Update	
XII. <u>NEXT MEETING DATE & TIME</u> September 12, 2016	
X. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
July 11, 2016**

Directors Present: Emanuel, Anderson, Hodson, Sutton

Directors Absent/Excused: Banks, Cowart

Also Present: Snider, Gima, Noffke, Reed, Drake, Nolan

1. Call to Order

The meeting was called to order at 6:00 p.m. by Chair Emanuel.

2. Roll Call

Nolan called the roll of Directors. A quorum was established.

3. Approval of Agenda

The agenda was approved as distributed (motion by Anderson, second by Sutton, unanimous).

4. Approval of Minutes

The open session minutes of June 13, 2016 were approved as distributed (motion by Anderson, second by Sutton, unanimous).

5. Public Participation

David Laker encouraged the board to find a solution for the nursing home's financial problems and commented that progress has not been made on key issues facing the nursing home. Mr. Laker noted that the community needs the nursing home as a resource and that the board of directors needs to figure out a way to make things work.

Mary Schultz showed support for Mr. Laker's comments and noted that the nursing home is an important resource to the community. Ms. Schultz asked what progress is being made to serve hot food to residents and if any progress is being made to redesign the kitchenettes for steam tables. Ms. Schultz noted a problem with communication between staff members and residents, and asked if there is anything residents and family members can do to help alleviate communication issues. Additionally, Ms. Schultz noted that the quantity of Medicaid beds in the nursing home is necessary and she is willing to pay more taxes in order to support the nursing home's operations.

6. Communications

Ms. Emanuel shared the minutes of the Family Council Meeting of June 21st with the board of directors.

Mr. Sutton reported that he met with Gary Winschel on June 14th to discuss accounts payable at the nursing home. Mr. Sutton provided the board with a handout detailing accounts payable at the nursing home and noted the report is based upon mid-month numbers provided by Mr. Winschel.

Mr. Sutton noted that the nursing home currently owes Champaign County approximately \$500,000, which is about 6 months outstanding. Additionally, the nursing home has outstanding accounts with therapy providers, staffing agencies, medical supply companies and pharmacies. Mr. Sutton

summarized that the nursing home currently has approximately \$2.5 million in outstanding bills; he noted that this is not the total amount outstanding and only reflects bills that are less than 6 months outstanding.

Mr. Sutton asked if any vendors are currently charging penalties or interest for outstanding bills. Mr. Gima confirmed. Mr. Sutton asked if outstanding bills that are incurring penalties and interest are paid with priority over bills that are not incurring penalties or interest. Mr. Gima noted that bills are paid in the priority of oldest to newest. Mr. Sutton asked for the range of penalties and interest rates that outstanding bills are incurring. Mr. Gima noted that he was unsure. Mr. Sutton asked if older outstanding bills have not been paid due to items on the bill that are in dispute. Mr. Gima noted that he was unsure.

Mr. Anderson asked if interest rates on outstanding bills are higher than 4%. Mr. Gima noted that interest rates may be anywhere between 10% and 15%. Mr. Anderson asked why the nursing home owes the County approximately \$500,000. Mr. Gima noted that approximately \$500,000 includes payroll taxes and charges for auditing and IT services.

7. Adult Day Care Manager Report – Amber Reed

Ms. Reed reported that she has been at the nursing home for three years and has a background in social services with certifications in dementia coordination and activities. Adult day care specializes in activities for those who are at risk for entering the nursing home. Many of the people Ms. Reed provides services to have cognitive impairments, but many people are healthy and use adult day care as a way to get out of the house. Ms. Reed focuses on keeping people active through exercise and activities and going on outings at the beginning of each month.

Adult day care currently provides services to about 13 people per day and about 90% of those who attend adult day care are transferred into long term care facilities. An hourly rate has been offered to remain competitive in the local market. Additionally, three full time CNA's provide bathing services for adult day care and transportation services are provided for any type of adult day care customer.

Mr. Anderson asked where Ms. Reed would like the program to be in five years. Ms. Reed noted that she would like to increase community outreach efforts and capture people who are waiting lists for other facilities in the area. Ms. Anderson asked how many more people adult day care can accommodate. Ms. Noffke noted that capacity for adult day care is 40 people.

Ms. Hodson asked if adult day care's census is limited by the Medicaid/Medicare restrictions. Ms. Reed confirmed, but noted that the program is growing.

Ms. Emanuel commented that the nursing home's adult care program and the services it provides are unique to Champaign County. Ms. Reed confirmed and noted that beyond exercise, activities, outings, CNA services and transportation services, adult day care is able to help with a variety of additional needs of the aging population such helping with bills and medical applications.

Mr. Anderson asked for the cost of the adult day care program. Ms. Reed noted that the hourly rate is \$15 for up to three hours, \$54.50 for four to five hours and \$82 for a full, 10-hour day.

Mr. Gima noted that approximately \$100,000 has been generated in revenue from adult day care since May 2016 with expenses totaling approximately \$80,000. Additionally, Mr. Gima noted that adult day care at the nursing home is unique because the program accepts early-stage dementia patients. Further marketing efforts will be explored to expand the program.

8. Chairman Update on Nursing Home Tax Levy

Ms. Emanuel reported that the Champaign County Board requested additional information before making a decision on the Board of Director's recommendation to increase the property tax levy for nursing home operations. The Champaign County Board asked for more information to be provided about the nursing home's financial projections and capital plan. The County Board also asked the Board of Director's to develop a plan to education about the community about the issues at the nursing home and why they believe the tax increase is justifiable. Ms. Emanuel will provide the financial projections and capital plan to the County Board at their August meeting.

9. Management Report

a. Management Report

Mr. Gima reported that four CNAs are hired and will begin work within the week with an additional five or six CNAs beginning the coming weeks. An internal PRN pool has been developed for staff members who are willing to pick up additional shifts in order to alleviate problems with open positions.

Mr. Anderson asked how many Assistant Director of Nursing positions are at the nursing home. Mr. Gima reported that there are two Assistant Director of Nursing positions. Mr. Gima asked how many Director of Nursing positions are at the nursing home. Mr. Gima reported there is one open and vacant Director of Nursing position at the nursing home with an interim director in place while applications are being accepted for the open position. Mr. Anderson asked if the interim director is an internal staff member or an agency staff member. Mr. Gima explained the interim director is from a professional recruiting agency and currently lives in Indiana. The interim director has stated that she will remain as interim director until the Director of Nursing position is filled. Mr. Anderson asked what progress has been made to fill the position. Mr. Gima noted that the applications the nursing home has received have not been of adequate or appropriate quality for the position. Mr. Anderson asked if having an interim director is more expensive than filling the position. Mr. Gima confirmed. Mr. Anderson asked how much more expensive it costs to have the interim in place rather than a full-time employee. Mr. Gima noted that is approximately 15% to 20% more expensive. Mr. Anderson asked how long the position has been open. Mr. Gima noted that the position has been open since March.

Mr. Sutton asked for an explanation in regards to the Medicare 30-day readmission rate and why the nursing home's average readmission rate is higher than the national average. Mr. Gima noted that it is caused by a number of reasons including errors in medical and nursing oversight. Root-cause analysis is completed on every readmission and problems are handled internally.

Mr. Gima highlighted the updates to quality measures that used in the nursing home's quality rating. The board reviewed pages 34 and 35 of the agenda packet. Mr. Gima summarized that with the new quality measures, reimbursement for services will be based on a facilities quality measures.

b. Cash Update

Mr. Gima reported a positive net income of approximately \$67,000 for the month of May. Future improvements in cash flow and acceleration of vendor payments will influenced by increasing occupancy at the nursing home and working to expedite the Medicaid applications as much as possible. Four hundred and forty six conversions days in May is a good sign of improving cash and more conversion are expected in June.

Mr. Anderson asked if it is possible to obtain a loan to pay off outstanding invoices that are collecting interest and penalties. Mr. Gima noted that because the nursing home is an entity of a governmental body, the management company is unable to obtain a loan.

c. Dietary

Mr. Sutton asked for an explanation as to why additional food service positions have become vacant and why a new dietary manager is being hired. Mr. Gima explained that a new dietary manager will begin in mid-August, but the team is remaining the same. The new manager will be an additional team member to three food service supervisors that are already in place.

Mr. Sutton asked why food services have been short on day-to-day workers. Mr. Gima noted that food services are currently at full staffing levels; however, there are problems with workers not showing up to their shifts.

Mr. Gima reported that management is still waiting for construction estimates to be returned in regards to redesigning the kitchenettes and installing steam tables. Ms. Noffke noted that Champaign County Facilities will complete as much work as possible, but highly specialized portions of the project will need to be hired out for completion.

d. State Budget Update

Mr. Gima reported that the temporary state budget did not impact Medicaid provider payments. The impact on payments is not known, but the spending is being covered by taking money from special funds, which should mean that Medicaid payments should continue based on the existing consent decrees.

e. Managed Care

Mr. Gima reported that changes to managed care programs at the state level do not have significant impacts on the Central Illinois region.

11. Other Business

a. Compliance Update – Josh Drake

Mr. Drake reported that the compliance audits he completed in the last three months included employee screenings, care plans, discharges, kickbacks and billing.

12. Next Meeting Date & Time

The next meeting date and time for the monthly Nursing Home Board of Directors is Monday, August 8th, 2016 at 6:00 p.m.

13. Adjournment

Chair Emanuel declared the meeting adjourned at 7:53 p.m.

Respectfully submitted:
Brian Nolan
Recording Secretary

**5 Year Projection Assumptions
Starting in Year 2 (2018)**

Census Assumptions	Annual Change	2017	2018	2019	2020	2021
Medicare	1	5.0	6.0	7.0	8.0	9.0
Medicaid	0	113.0	113.0	113.0	113.0	113.0
Hospice	0	8.0	8.0	8.0	8.0	8.0
Insurance	0	10.0	10.0	10.0	10.0	10.0
Private Pay	(1)	40.0	39.0	38.0	37.0	36.0
VA	0	4.0	4.0	4.0	4.0	4.0
Total	0	180.0	180.0	180.0	180.0	180.0

Payor Mix	2017	2018	2019	2020	2021
Medicare	2.8%	3.3%	3.9%	4.4%	5.0%
Medicaid	62.8%	62.8%	62.8%	62.8%	62.8%
Hospice	4.4%	4.4%	4.4%	4.4%	4.4%
Insurance	5.6%	5.6%	5.6%	5.6%	5.6%
Private Pay	22.2%	21.7%	21.1%	20.6%	20.0%
VA	2.2%	2.2%	2.2%	2.2%	2.2%

Rate Change Assumptions	Annual Change	2017	2018	2019	2020	2021
Medicare	1%	\$495.00	\$499.95	\$504.95	\$510.00	\$515.10
Medicaid	0%	\$149.68	\$149.68	\$149.68	\$149.68	\$149.68
Hospice	0%	\$136.82	\$136.82	\$136.82	\$136.82	\$136.82
Insurance	1%	\$495.00	\$499.95	\$504.95	\$510.00	\$515.10
Private Pay	3%	\$208.13	\$214.37	\$220.80	\$227.42	\$234.24
VA	0.5%	\$254.35	\$255.62	\$256.90	\$258.18	\$259.47
Medicare Part B Revenue	1%					
Property Taxes	1%	\$1,185,658	\$1,197,515	\$1,209,490	\$1,221,585	\$1,233,800
Nursing Home Beauty Shop Revenue	3%					
Medical Supplies Revenue	3%					
Patient Transportation Charges	3%					
DOT-FTA-CAP Assist/Elderly	n/a					
VA - Veterans Adult Daycare	0.5%					
IDOT - Consol Vehicle Procurement	n/a					
IL Department of Aging-Day Care Grant (Title XX)	0%					
Adult Day Care Charges - Private Pay	3%					

5 Year Projection
Income Statement Summary

		Year 1	Year 2	Year 3	Year 4	Year 5
		Budget	Projection	Projection	Projection	Projection
Revenue	2016	2017	2018	2019	2020	2021
Miscellaneous Revenue	3,873	13,000	13,000	13,000	13,000	13,000
Medicare A Revenue	2,530,577	2,710,125	2,927,707	3,141,799	3,359,880	3,582,005
Medicare B Revenue	219,617	215,000	217,150	219,322	221,515	223,730
Medicaid Revenue	6,603,426	6,573,146	6,591,074	6,591,074	6,591,074	6,591,074
Private Revenue	3,275,171	3,525,064	3,549,145	3,561,988	3,572,697	3,581,210
Adult Day Care Revenue	239,378	235,000	236,400	237,830	239,289	240,780
Operating Revenue	12,872,041	13,271,334	13,534,477	13,765,012	13,997,456	14,231,800
Expenses						
Administration Expense	3,211,542	3,495,112	3,537,601	3,581,352	3,626,470	3,673,072
Environmental Services	1,104,237	1,142,063	1,181,102	1,222,437	1,266,245	1,312,720
Laundry	179,961	210,994	217,961	225,538	233,789	242,789
Maintenance	205,477	270,520	274,843	279,390	284,181	289,242
Nursing Services	6,359,559	5,890,945	5,972,711	6,060,386	6,154,338	6,254,998
Activities	320,475	316,486	324,050	332,179	340,931	350,373
Social Services	254,882	284,082	290,786	297,985	305,733	314,088
Physical Therapy	331,029	366,518	372,431	378,653	385,214	392,149
Occupational Therapy	333,486	402,987	408,735	414,732	421,000	427,566
Speech Therapy	100,017	107,637	108,713	109,800	110,898	112,007
Respiratory Therapy	51,037	54,925	55,475	56,029	56,590	57,156
Food Services	1,336,291	1,424,346	1,448,101	1,473,149	1,499,620	1,527,660
Barber & Beauty	87,703	93,061	96,012	99,217	102,703	106,500
Adult Day Care	196,169	220,041	226,320	233,115	240,481	248,480
Alzheimers & Related Disorders	437,771	719,363	731,741	744,819	758,667	773,363
Operating Expenses	14,509,638	14,999,080	15,246,584	15,508,780	15,786,860	16,082,163
Net Operating Income	(1,637,596)	(1,727,746)	(1,712,107)	(1,743,768)	(1,789,405)	(1,850,363)
Net NonOperating Income	1,179,013	1,179,013	1,201,815	1,213,790	1,225,885	1,238,100
Net Income (Loss)	(458,583)	(537,788)	(510,292)	(529,978)	(563,520)	(612,262)
Add Back Depreciation	746,742	782,735	790,562	798,468	806,453	814,517
Cash Flow from Operations	288,159	244,947	280,270	268,490	242,933	202,255
Deduct Bond Principle Payment	(210,000)	(240,000)	(240,000)	(240,000)	(240,000)	(240,000)
Cash Flow After Principal Payment	78,159	4,947	40,270	28,490	2,933	(37,745)
Capital Total	0	(516,300)	0	0	0	0
Cash Flow After Principal Payment and Capital	78,159	(511,353)	40,270	28,490	2,933	(37,745)

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions. The format has changed to include the actual number of open positions by full time equivalents (FTEs).

Number of Open Positions		
	7/1/2016	8/1/2016
Accounting Clerk	1	0.5
Business Office Manager	1	1
Director of Nursing	1	1
Assistant Director of Nursing	1	1
Unit Manager for Dementia		0
Unit Manager for Rehabilitation (RN)		0
Unit 2 Manager	1	1
RN Shift Supervisor	1	2
Care Plan Coordinator (RN preferred)	1	1
CNA Team Leader - Long Term Care	5	5
CNA Team Leader - Rehabilitative		0
CNA Team Leader - Dementia		0
Restorative CNA	1	1
Restorative Nurse	1	1
CNA (1 FT, 1 PT)		10.8
Activities Assistant	1	1
Cook/Assist Cook		0
Kitchen Steward	1	2
Food Service Worker PRN	1	1
Transporation Assistant	1	0
Laundry Worker		0
Housekeeper		0
Maintenance Worker	1	1
Total	19	30.3

The interim Director of Nursing, Caroline Podvin has been in place since March 14th and she has committed to remain at CCNH until a DON is hired. No qualified applications/resumes have been received since last month for the DON and ADON positions.

Issue 1

HR Dashboard 2016

Retention Rate	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	55.5%	56.1%	58.3%	56.1%	57.9%	55.8%							73.1%
All Nursing	50.0%	52.4%	51.9%	51.9%	51.1%	50.8%							67.8%
CNAs	46.7%	48.9%	46.4%	45.5%	46.9%	46.4%							67.5%
Turnover Rate (12 month rolling average)	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	68.2%	67.4%	64.0%	60.2%	59.9%	63.1%							45.2%
All Nursing	74.2%	75.4%	70.7%	67.4%	68.1%	73.5%							51.4%
CNAs	71.1%	76.1%	64.9%	62.1%	56.6%	75.3%							52.4%
Benchmark - American Healthcare Association Quality Report 2013													
Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years					
January 15 to January 16	All	161	74	28	102	22	11	5	21				
	CNAs	64	34	14	48	7	5	1	3				
	Dietary	33	21	5	26	5	1	0	1				
February 15 to February 16	All	159	74	32	106	19	11	5	18				
	CNAs	67	35	17	52	6	5	1	3				
	Dietary	28	20	5	25	3	0	0	0				
March 15 to March 16	All	155	75	29	104	18	10	6	17				
	CNAs	63	32	16	48	7	5	1	2				
	Dietary	27	20	4	24	3	0	0	0				
April 15 to April 16	All	148	75	27	102	16	10	4	16				
	CNAs	64	36	15	51	5	5	1	2				
	Dietary	31	19	4	23	3	0	0	0				
May 15 to May 16	All	148	77	27	104	16	9	4	15				
	CNAs	63	37	14	51	4	2	2	2				
	Dietary	26	19	4	23	3	0	0	0				
Jun 15 to Jun 16	All	157	82	28	110	17	11	3	16				
	CNAs	67	40	15	55	4	5	1	2				
	Dietary	25	17	5	22	2	1	0	0				
Jul 15 to Jul 16	All												
	CNAs												
	Dietary												
Aug 15 to Aug 16	All												
	CNAs												
	Dietary												
Sep 15 to Sep 16	All												
	CNAs												
	Dietary												
Oct 15 to Oct 16	All												
	CNAs												
	Dietary												
Nov 15 to Nov 16	All												
	CNAs												
	Dietary												
Dec 15 to Dec 16	All												
	CNAs												
	Dietary												

Issue 1
HR Dashboard 2016 (Continued)

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs
CNAs Hired (FTEs)	71.7	74.3	84.1	88.7	88.8	73.1							84.2
CNAs Open Positions (FTEs)	12.5	9.9	0.1	-4.5	-4.6	11.1							
Dietary Hired (FTES)	20.5	21.0	21.0	21.8	20.8	22.4							19.65
Dietary Open Positions (FTES)	0	-1.4	-1.4	-2.2	-1.15	-1.15							
Applications/Hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	
CNAs													
Applications	29	28	21	14	20	13							
Hires	10	7	13	8	2	5							
Separations	2	7	3	6	5	8							
Dietary													
Applications	25	16	21	22	21	18							
Hires	4	0	1	4	1	3							
Separations	1	1	2	1	3	0							

Issue 1

CNA Staffing

CNA staffing fell from 88.8 in May to 73.1 in June. This drop is due to the 5 separations in May and 8 separations in June. As detailed below, job performance was a predominant reason for the separations in both months.

In May, the five separations included: three terminations, two for attendance issues and the third for substandard behavior. There was one retirement, one resignation for relocation due to the husband transferring, and one resignation that HR was unable to get a reason. In June, 4 CNAs were terminated for job performance, one for attendance issues, one left for a new job, one moved out of the area and one no call no show.

Three new CNAs are on next week’s orientation class and additional applications are being reviewed.

The retention rate calculation for January through June is provided below. The number of employed CNAs for a year or more remains has been between 44 and 45 over the past 4 months. The change in the rate is primarily due to the fluctuation in the number of CNAs each month.

Monthly CNA Retention

	Jan 16	Feb	Mar	Apr	May	June
Employed <1 Year	48	45	52	58	51	45
Employed for 1 Year or More	42	43	45	45	45	44
Total # of CNAs	90	88	97	103	96	89
Retention Rate	46.7%	48.9%	46.4%	43.7%	46.9%	49.4%

The turnover rate calculation for January through June is provided below. The total number of separations in each 12 month period has fluctuated between 63 and 67. The primary driver of the fluctuation in the rate, similar to the retention rate is the number of CNAs each month. In June, the turnover rate jumps up due to 4 more separations compared to May, but also a drop in the number of CNAs between May and June.

Monthly CNA Turnover

	Jan 16	Feb	Mar	Apr	May	June
Rolling 12 month separations	64	67	63	64	63	67
Total # of CNAs	90	88	97	103	96	89
Turnover Rate	71.1%	76.1%	64.9%	62.1%	65.6%	75.3%

Dietary Staffing

Dietary staffing is down from 22.2 FTEs to 17.6 FTEs. There are two new hires that will be in the next week’s orientation class and a current PRN employee will be moved to a full time position, which will get us to 20 FTEs. Additional applications are being processed. There are currently 3 PRN dietary staff (not including the pending conversion to a full-time position) who are being used to cover the open shifts.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 1
Updated July 2016**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY2016 – 63.1% (June 2016) FY2015 – 68.2% FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

Issue 2 Supervision Improvement

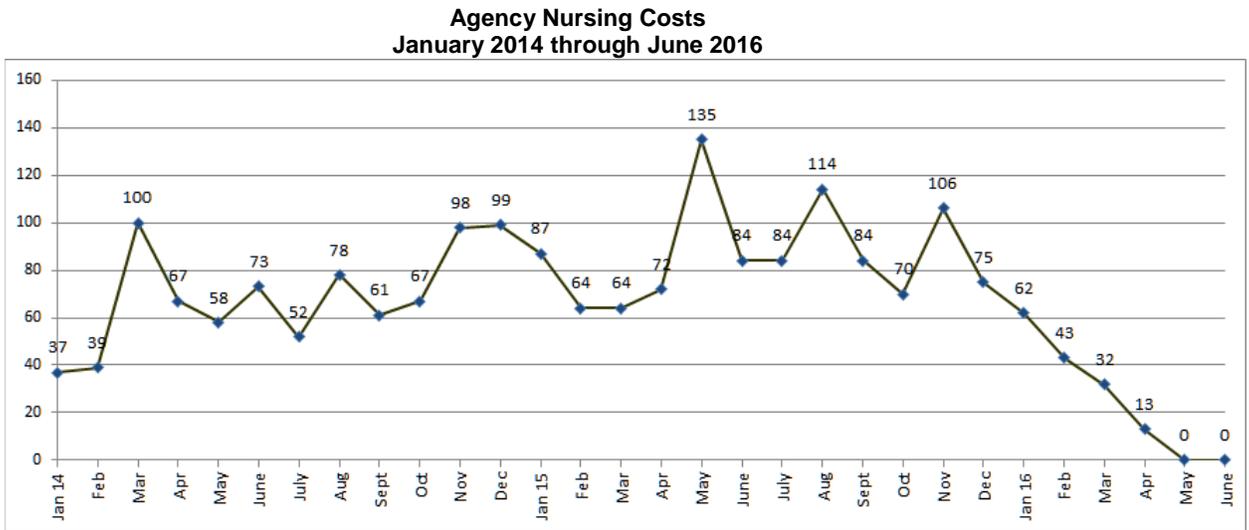
CMS Direct Care Staffing Levels (CMS data file update – June 22, 2016) – No July updates from CMS

Heartland of Champaign’s hours were updated. Their total adjusted hours increased from 3.50 to 3.61 hours per resident per day. Hours for CNAs, LPNs and RNs show increases as shown in the reported hours per resident per day. CCNH continues to have the highest adjusted hours.

		This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
Provider Name	CITY	Aides	LPNs	RNs	Total Licensed	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_LPN	adj_RN	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.40	0.64	0.75	1.39	3.80	2.40	0.57	0.87	1.44	3.85	2.45	0.93	0.65	1.58	3.98
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.61	1.02	0.66	1.68	3.29	2.46	0.64	1.02	1.66	4.12	1.60	1.35	0.48	1.83	3.22
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.61	0.52	0.77	1.29	2.90	2.56	0.57	0.89	1.46	3.71	1.76	0.76	0.65	1.41	3.15
HEARTLAND OF PAXTON	PAXTON	1.98	0.93	1.12	2.05	4.03	2.54	0.64	0.95	1.59	4.13	1.91	1.21	0.88	2.09	3.93
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.53	0.79	0.81	1.61	4.13	2.52	0.78	1.32	2.10	4.61	2.46	0.84	0.46	1.30	3.61
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	1.87	0.70	0.46	1.15	3.02	2.31	0.59	0.84	1.43	3.73	2.00	0.98	0.41	1.28	3.27
COUNTRY HEALTH	GIFFORD	2.06	0.78	0.72	1.49	3.55	2.45	0.59	0.96	1.55	4.00	2.06	1.10	0.55	1.65	3.57
Area Average		2.01	0.77	0.76	1.52	3.53	2.46	0.63	0.98	1.60	4.02	2.03	1.02	0.58	1.59	3.53
Illinois State Average		2.27	0.61	0.95	1.56	3.83	2.43	0.64	1.05	1.69	4.12	2.28	0.80	0.65	1.45	3.72
Previous Data																
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.47	0.71	0.69	1.41	3.88	2.53	0.71	1.22	1.93	4.46	2.39	0.84	0.42	1.15	3.50

Agency Usage Trends - Expenses

Agency has not been used since April through July.



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated July 2016**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Opened 3/11/2016.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 67.5% Last training occurred on 6/13/2016.
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The last class was held on 6/23/2016.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training. Other related ongoing training: <ul style="list-style-type: none"> • Documentation training by IPMG conducted in June. Informal training by interim DON on an ongoing basis • IV training completed on June 13. Additional training to be scheduled. • CPR training – completed in June and July • Infection control - completed in April and July • Dental in-services - March and May in-services done. Scheduled again for August. • Body mechanics, – completed in July • Customer service – completed in June • Dementia – completed in June and July • Caroline Podvin DON working on education schedule based on needs: survey prep, documentation, safe transfers with return demonstration • Kicking off QA project with Telligen, the State Quality Improvement Organization to begin QAPI process for improving 5 star ratings which will be led by a line staff member who was trained on 7/26/16. This group will also become certified in QAPI process in collaboration with Telligen.

Nursing Management	Status
	<ul style="list-style-type: none"> • IPMG: Training on Survey Success 6/24 and more to be scheduled in August • Work Force Summit 8/3 Amanda will be attending
<p>Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.</p>	<p>Plans to have training provided by Dr. McNeal and Christie Clinic Nurse Practitioner could not be established due to time constraints. Carle Clinic has agreed to partner with CCNH on training and the use of the Carle Clinic speaker's bureau.</p> <p>Dr. Shiek (pulmonologist) provided training to nurses on CHF/respiratory protocols on June 17th. Next scheduled training on 8/5/16.</p>

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was last updated on June 22, 2016. CMS did not release a July update.

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated June 22, 2016

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles 10/22/15 Update	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles 10/22/15 Update	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles 10/22/15 Update	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles 10/22/15 Update	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles 10/22/15 Update
Overall Rating	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Staffing	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3 Quality of Care (Continued)

As noted last month, there were no April interviews and it was thought that there would also be no May interviews. However, 15 interviews were conducted in May and the results are summarized below and compared to the March score. Keep in mind that the March scores were tabulated with a very small sample size of less than 5 interviews which makes a comparison between March and May difficult.

In June, 8 scores were at or above the national average. This is down from 13 scores in May. The scores that fell below the national average are: overall satisfaction, nursing care, dining service, cleanliness and individual needs. All of these scores are still within 5.1% off the national average except for dining service which falls 18% below the national average. The dining service score fell by 24% between May and June.

**Monthly Pinnacle Scores
May and June 2016**

	May	June	Change	% Change	National Avg	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.50	3.92	(0.58)	(12.9%)	4.13	(0.21)	(5.1%)
Nursing Care	4.54	4.21	(0.33)	(7.3%)	4.30	(0.09)	(2.1%)
Dining Service	4.30	3.27	(1.03)	(24.0%)	3.99	(0.72)	(18.0%)
Quality of Food	3.44	3.30	(0.14)	(4.1%)	3.64	(0.34)	(9.3%)
Cleanliness	4.58	4.27	(0.31)	(6.8%)	4.40	(0.13)	(3.0%)
Individual Needs	4.46	4.25	(0.21)	(4.7%)	4.29	(0.04)	(0.9%)
Laundry Service	4.22	4.33	0.11	n/a	4.16	0.17	4.1%
Communication	4.33	4.33	0.00	0.0%	4.23	0.10	2.4%
Response to Problems	4.08	4.33	0.25	6.1%	4.29	0.04	0.9%
Dignity and Respect	4.75	4.82	0.07	1.5%	4.59	0.23	5.0%
Recommend to Others	4.55	4.08	(0.47)	(10.3%)	4.31	(0.23)	(5.3%)
Activities	4.45	4.72	0.27	6.1%	4.35	0.37	8.5%
Professional Therapy	4.29	4.75	0.46	10.7%	4.52	0.23	5.1%
Admission Process	4.70	4.60	(0.10)	(2.1%)	4.52	0.08	1.8%
Safety and Security	4.75	4.50	(0.25)	(5.3%)	4.50	0.00	0.0%
Combined Average	4.42	4.23	(0.19)	(4.3%)	4.29	(0.06)	(1.4%)

Issue 3 Quality of Care (Continued)

Quarterly Pinnacle Scores

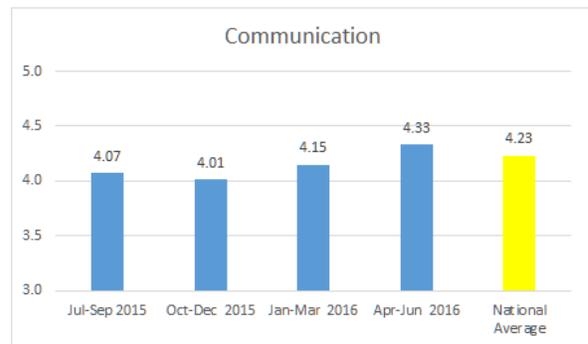
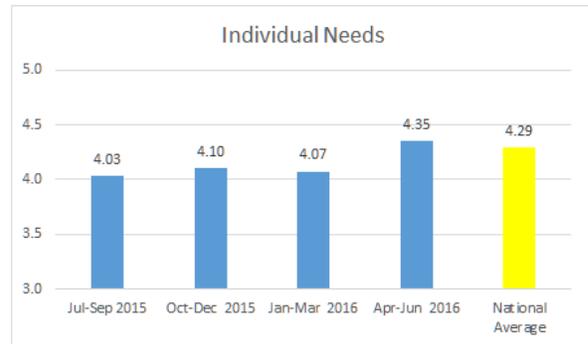
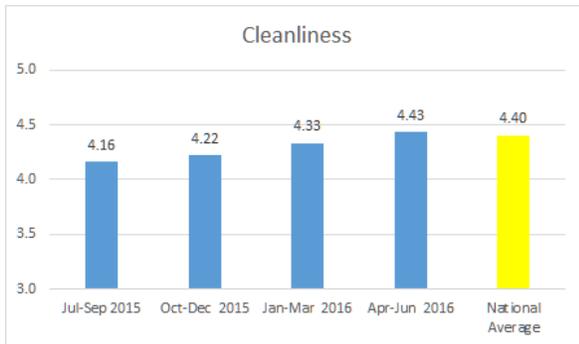
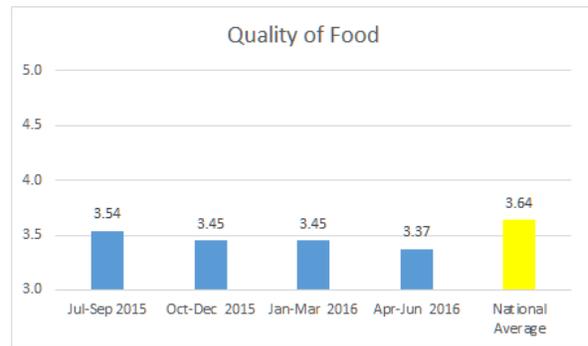
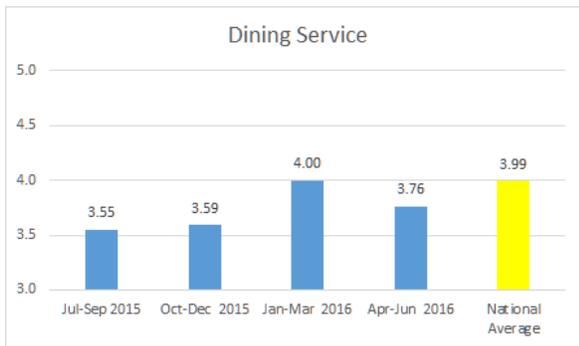
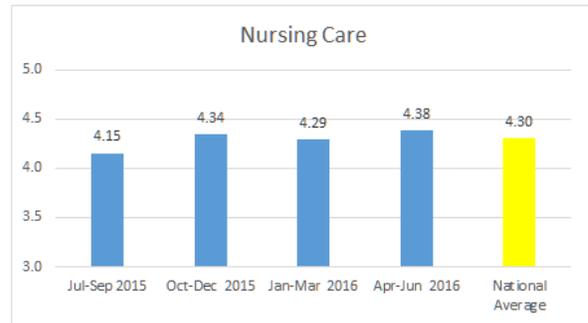
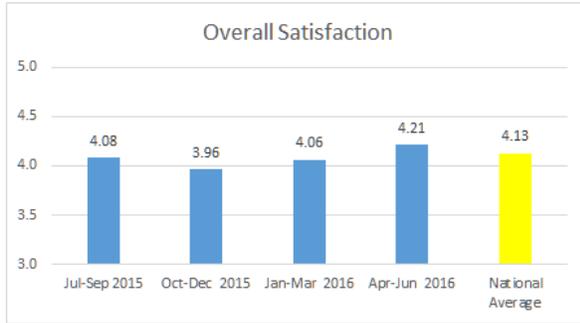
The accompanying charts summarize the Pinnacle scores using a rolling four-quarter history for the period July 2015 through June 2016.

In last month's report which reported the quarterly data for March 2016 through May 2016, eleven measures were above the national average. For the most recent quarter, April through June 2016, 12 quarterly scores are above the national average. The four that are significantly below the national average include dining service and quality of food. Response to problems and recommend to others fall just under their respective national averages by 1.9% and 0.2% respectively.

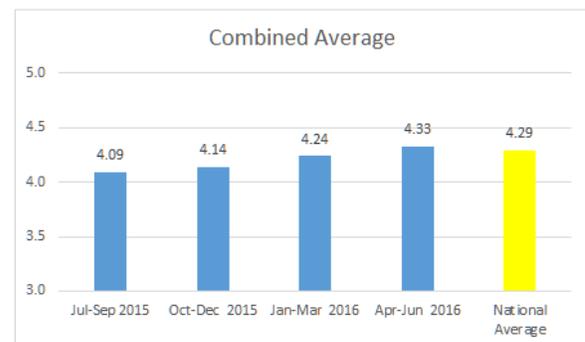
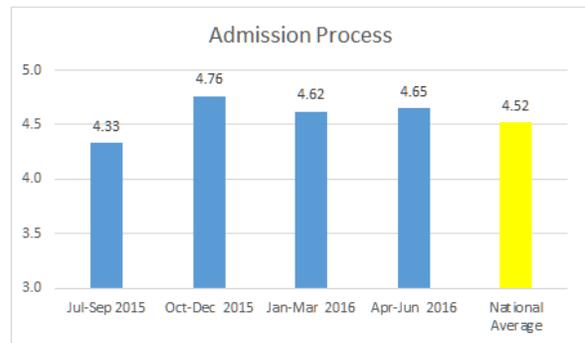
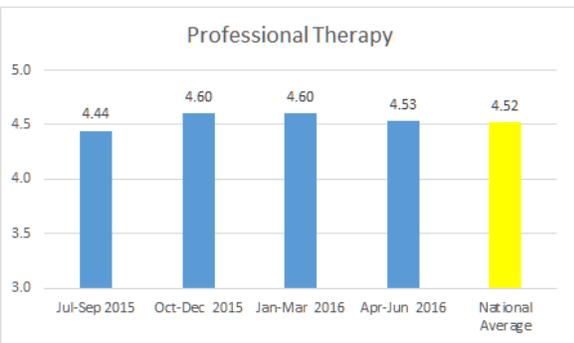
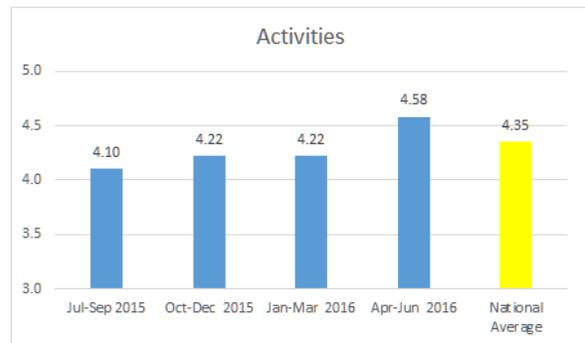
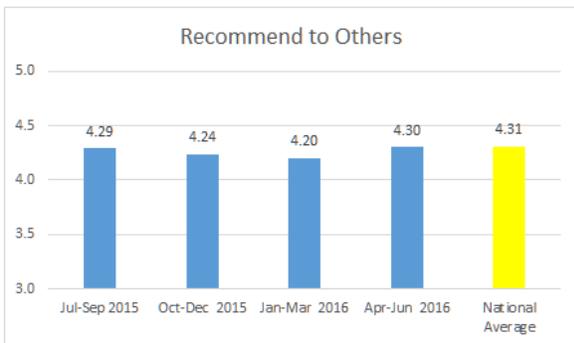
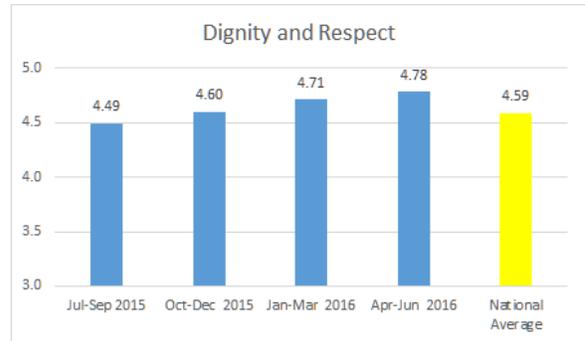
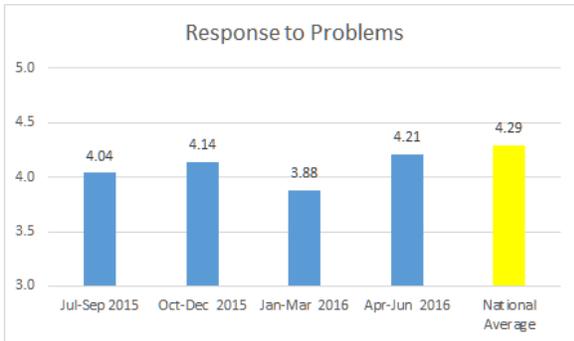
The changes over the previous four quarters continue to indicate positive trending in the majority of the categories.

	Jul-Sep 2015	Oct-Dec 2015	Jan-Mar 2016	Apr-Jun 2016	Change	%Change	National Average	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.08	3.96	4.06	4.21	0.13	3.2%	4.13	0.08	1.9%
Nursing Care	4.15	4.34	4.29	4.38	0.23	5.5%	4.30	0.08	1.9%
Dining Service	3.55	3.59	4.00	3.76	0.21	5.9%	3.99	(0.23)	(5.8%)
Quality of Food	3.54	3.45	3.45	3.37	(0.17)	(4.8%)	3.64	(0.27)	(7.4%)
Cleanliness	4.16	4.22	4.33	4.43	0.27	6.5%	4.40	0.03	0.7%
Individual Needs	4.03	4.10	4.07	4.35	0.32	7.9%	4.29	0.06	1.4%
Laundry Service	3.51	3.74	4.25	4.28	0.77	21.9%	4.16	0.12	2.9%
Communication	4.07	4.01	4.15	4.33	0.26	6.4%	4.23	0.10	2.4%
Response to Problems	4.04	4.14	3.88	4.21	0.17	4.2%	4.29	(0.08)	(1.9%)
Dignity and Respect	4.49	4.60	4.71	4.78	0.29	6.5%	4.59	0.19	4.1%
Recommend to Others	4.29	4.24	4.20	4.30	0.01	0.2%	4.31	(0.01)	(0.2%)
Activities	4.10	4.22	4.22	4.58	0.48	11.7%	4.35	0.23	5.3%
Professional Therapy	4.44	4.60	4.60	4.53	0.09	2.0%	4.52	0.01	0.2%
Admission Process	4.33	4.76	4.62	4.65	0.32	7.4%	4.52	0.13	2.9%
Safety and Security	4.46	4.38	4.61	4.63	0.17	3.8%	4.50	0.13	2.9%
Combined Average	4.09	4.14	4.24	4.33	0.24	5.9%	4.29	0.04	0.9%

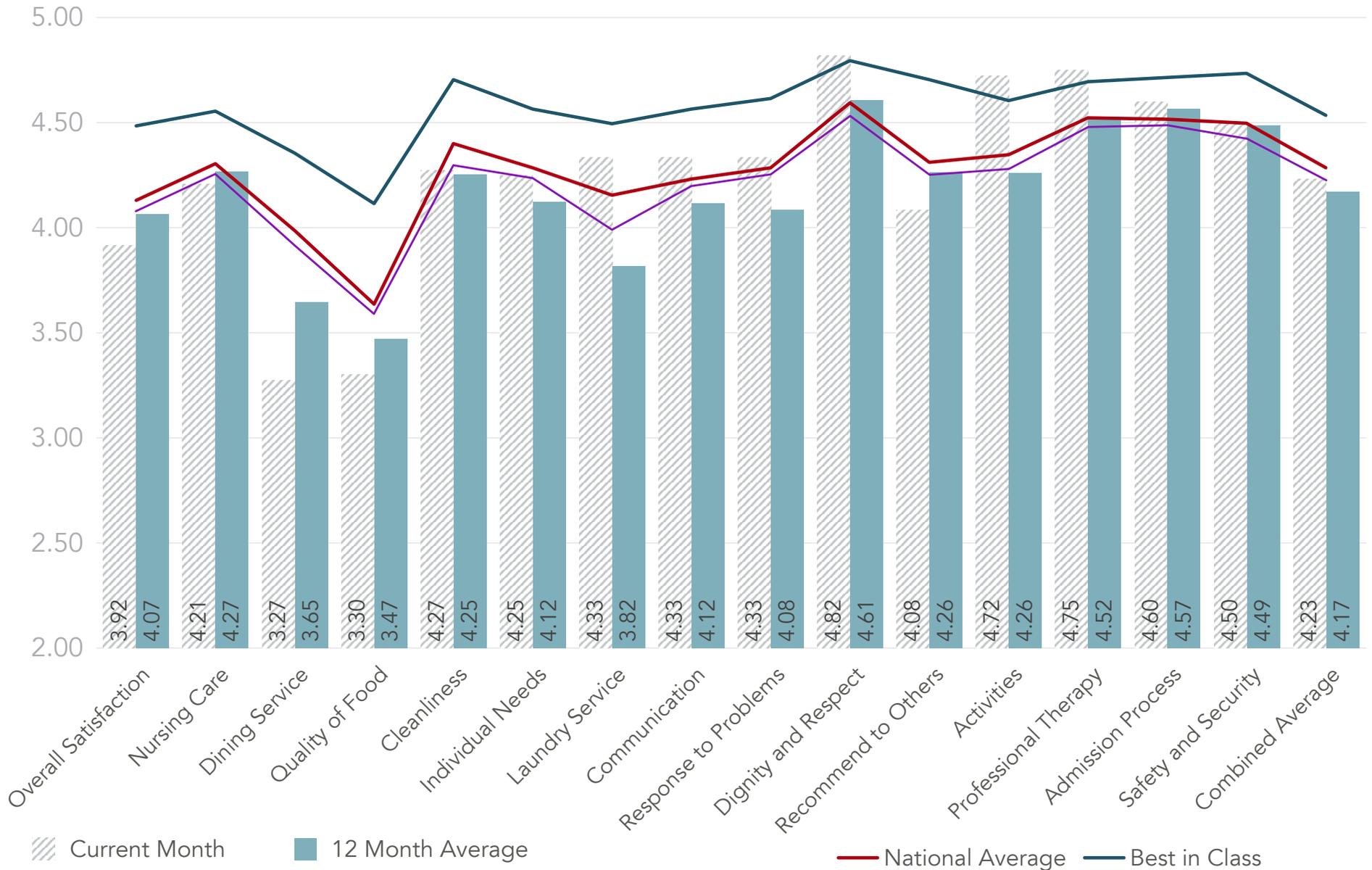
Pinnacle Survey – Quarterly Scores July 2015 through June 2016



Pinnacle Survey – Quarterly Scores July 2015 through June 2016



— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES				BENCHMARKS			QUARTERLY AVERAGES				RESPONSE PERCENTAGES					
	Jun 16	Last 3 Months	Last 12 Months AVG	Variance	National AVG	Best in Class	Corp. AVG	Apr-Jun	Jan-Mar	Oct-Dec	Jul-Sep	Top 2 Satisfied			Bottom 2 Dissatisfied		
												Month	QTR	Year	Month	QTR	Year
Overall Satisfaction	3.92	4.21	4.07	-0.06	4.13	4.49	-	↑ 4.21	4.06	3.96	4.08	83%	88%	83%	8%	4%	5%
Nursing Care	4.21	4.38	4.27	-0.04	4.30	4.56	-	↑ 4.38	4.29	4.34	4.15	92%	92%	87%	8%	4%	3%
Dining Service	3.27	3.76	3.65	-0.34	3.99	4.36	-	↑ 3.76	4.00	3.59	3.55	27%	52%	54%	18%	10%	12%
Quality of Food	3.30	3.37	3.47	-0.17	3.64	4.12	-	↓ 3.37	3.45	3.45	3.54	40%	42%	43%	40%	32%	18%
Cleanliness	4.27	4.43	4.25	-0.15	4.40	4.71	-	↑ 4.43	4.33	4.22	4.16	82%	87%	80%	0%	0%	3%
Individual Needs	4.25	4.35	4.12	-0.16	4.29	4.57	-	↑ 4.35	4.07	4.10	4.03	83%	88%	77%	0%	0%	3%
Laundry Service	4.33	4.28	3.82	-0.34	4.16	4.50	-	↑ 4.28	4.25	3.74	3.51	89%	89%	71%	11%	6%	13%
Communication	4.33	4.33	4.12	-0.12	4.23	4.57	-	↑ 4.33	4.15	4.01	4.07	83%	83%	74%	0%	4%	6%
Response to Problems	4.33	4.21	4.08	-0.20	4.29	4.62	-	↑ 4.21	3.88	4.14	4.04	75%	79%	76%	0%	4%	8%
Dignity and Respect	4.82	4.78	4.61	0.01	4.59	4.80	-	↑ 4.78	4.71	4.60	4.49	100%	100%	95%	0%	0%	3%
Recommend to Others	4.08	4.30	4.26	-0.05	4.31	4.71	-	↑ 4.30	4.20	4.24	4.29	83%	87%	84%	8%	9%	5%
Activities	4.72	4.58	4.26	-0.09	4.35	4.61	-	↑ 4.58	4.22	4.22	4.10	100%	90%	87%	0%	0%	5%
Professional Therapy	4.75	4.53	4.52	0.00	4.52	4.70	-	↓ 4.53	4.60	4.60	4.44	100%	93%	93%	0%	7%	2%
Admission Process	4.60	4.65	4.57	0.05	4.52	4.72	-	↑ 4.65	4.62	4.76	4.33	90%	95%	95%	0%	0%	0%
Safety and Security	4.50	4.63	4.49	-0.01	4.50	4.74	-	↑ 4.63	4.61	4.38	4.46	83%	92%	93%	0%	0%	3%
Combined Average	4.23	4.33	4.17	-0.11	4.29	4.54	-	↑ 4.33	4.24	4.14	4.09	80%	84%	79%	6%	5%	6%

Total Respondents: June: 12 Last 3 Months: 25 last 12 months: 124

KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. **All numbers showing are percentages of respondents who gave a 4 or 5.**

For a full explanation, please visit: pinnacleqi.com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

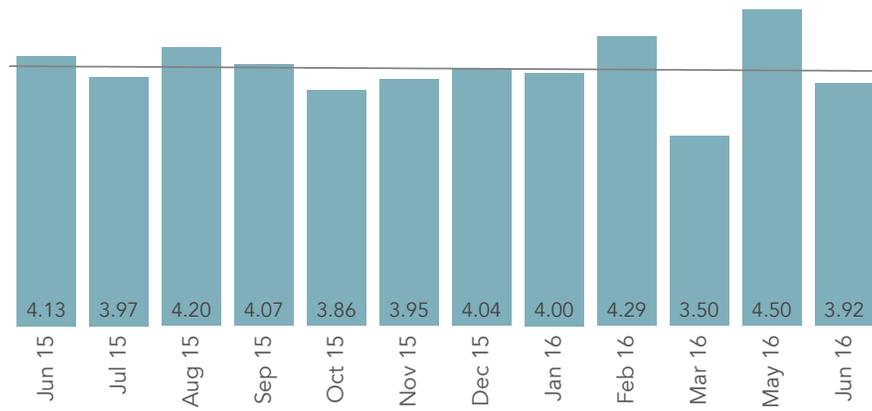
Key Driver	Actual	Benchmark
Dignity and Respect	94.8%	96.2%
Nursing Care	87.3%	90.1%
Individual Needs	77.1%	90.1%
Response to Problems	75.9%	89.9%
Communication	73.5%	87.9%
Recommend to Others	83.8%	90.0%

85% RECOMMENDATION RATE

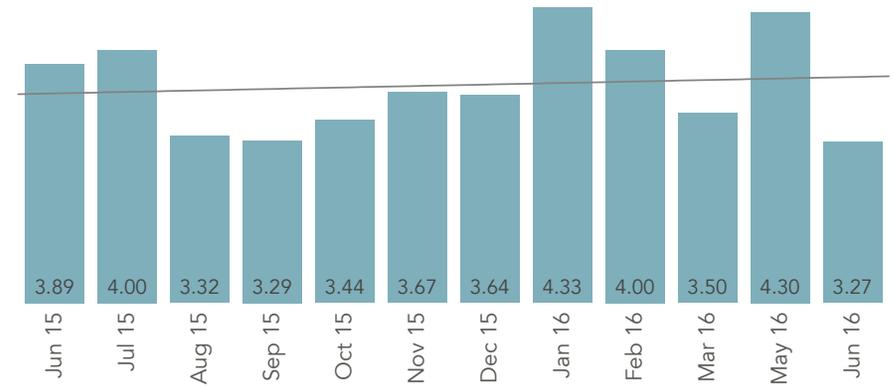
This additional target is based off your current 'Recommend to Others' score

Key Driver	Actual	Benchmark
Dignity and Respect	94.8%	94.3%
Nursing Care	87.3%	87.1%
Individual Needs	77.1%	86.0%
Response to Problems	75.9%	85.4%
Communication	73.5%	84.2%
Recommend to Others	83.8%	85.0%

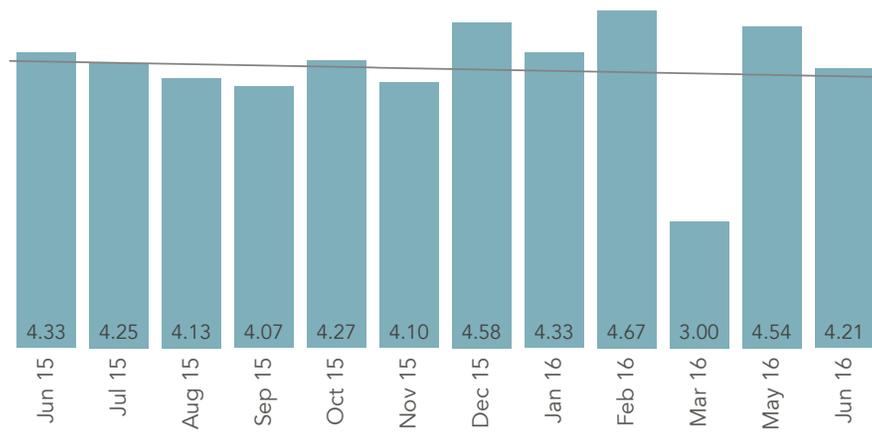
Overall Satisfaction



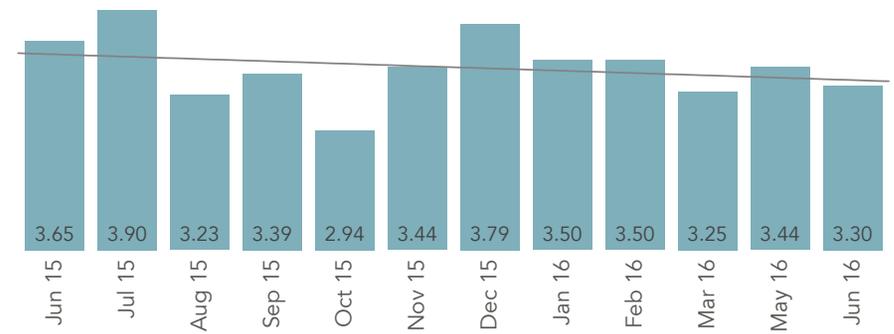
Dining Service



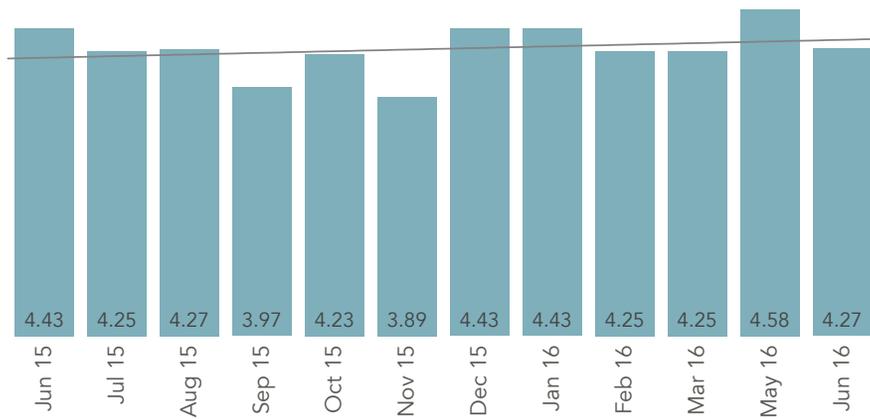
Nursing Care



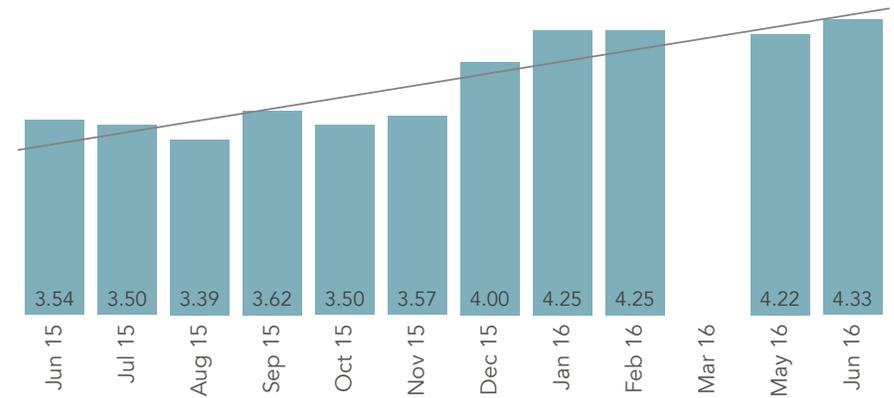
Quality of Food



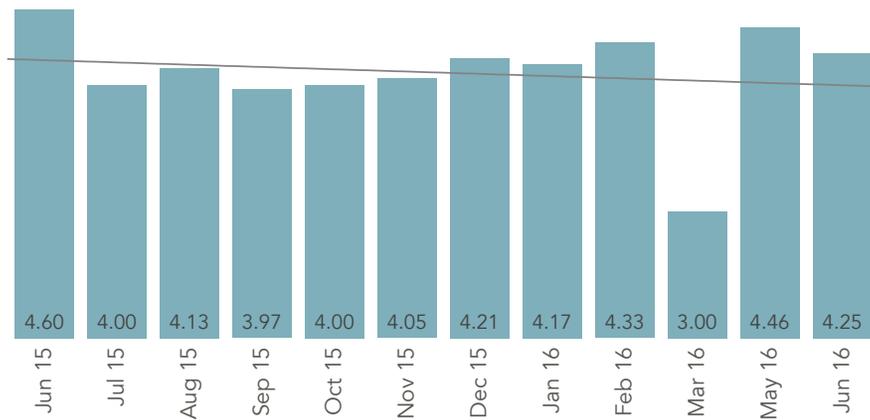
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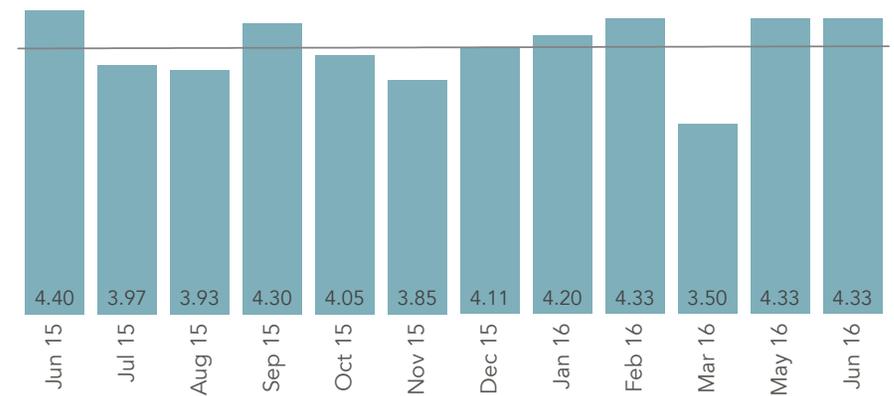
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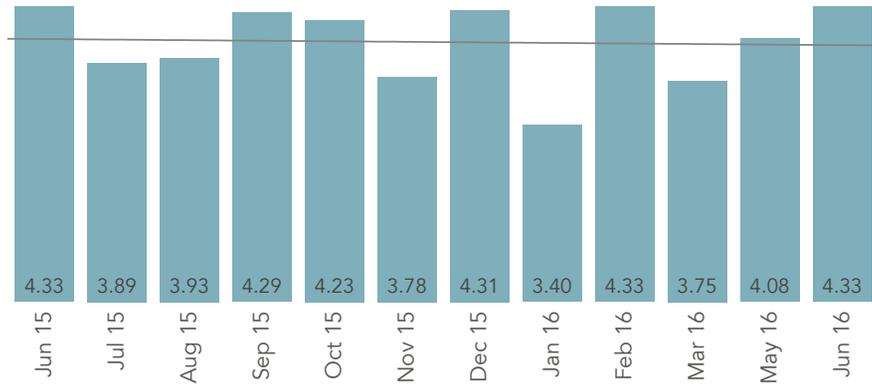
Individual Needs



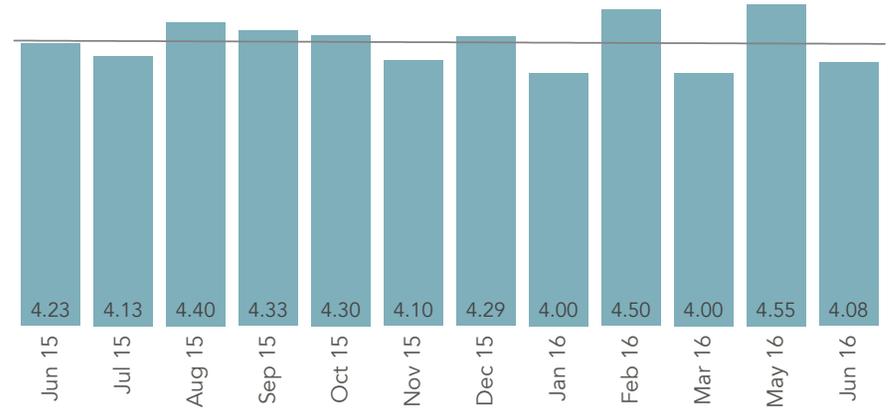
Communication



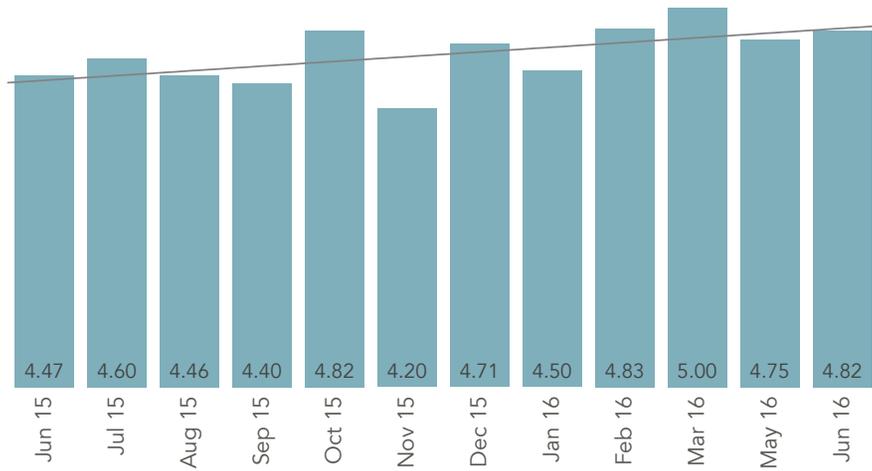
Response to Problems



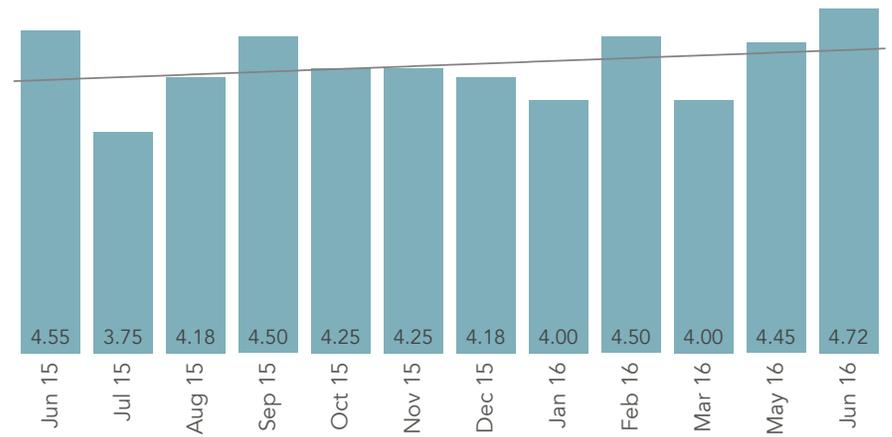
Recommend to Others



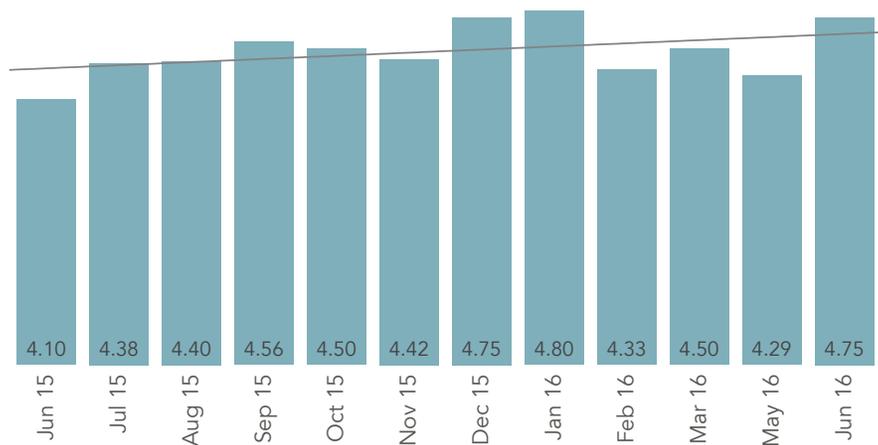
Dignity and Respect



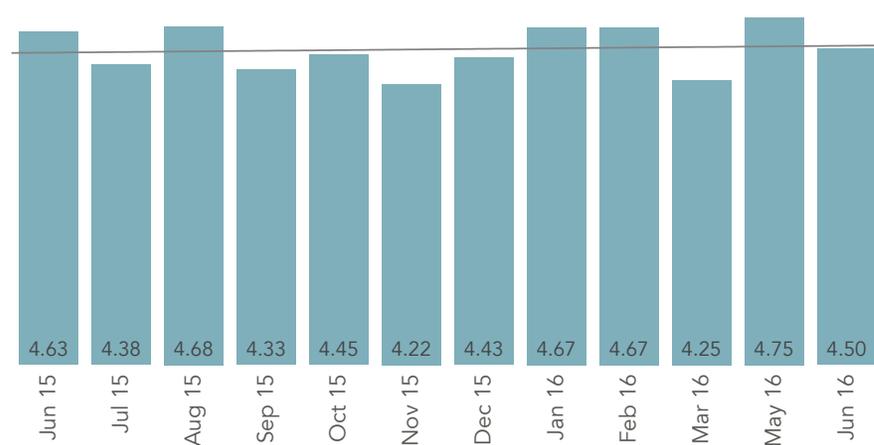
Activities



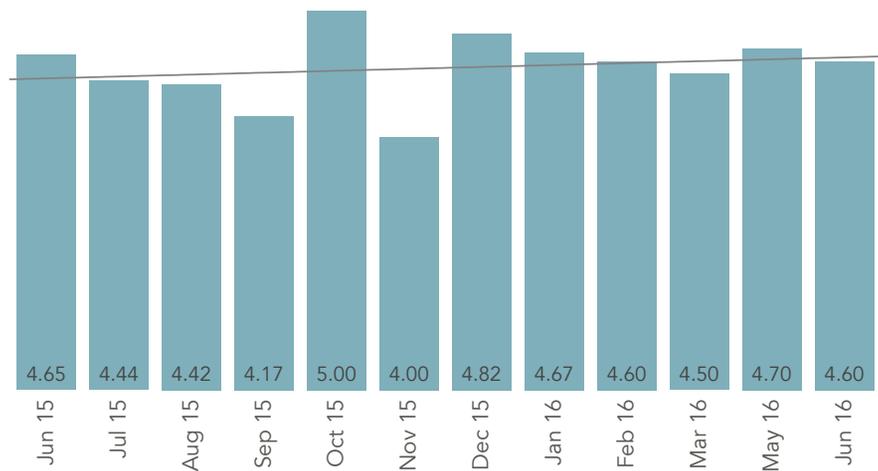
Professional Therapy



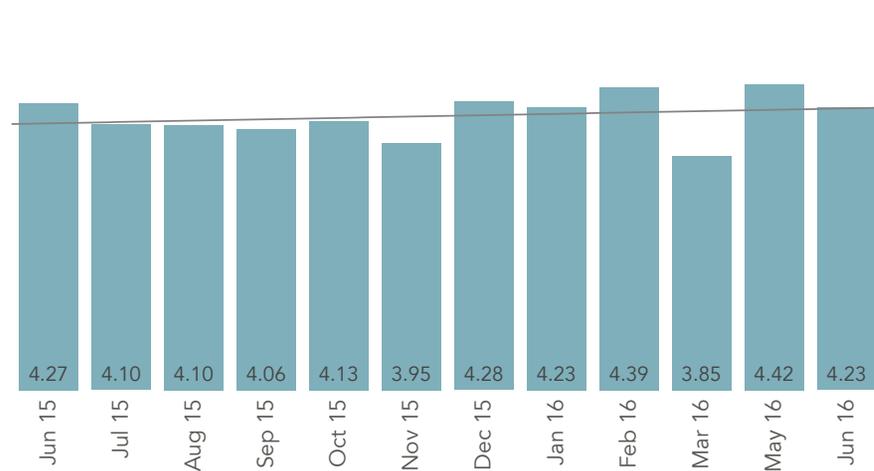
Safety and Security



Admission Process

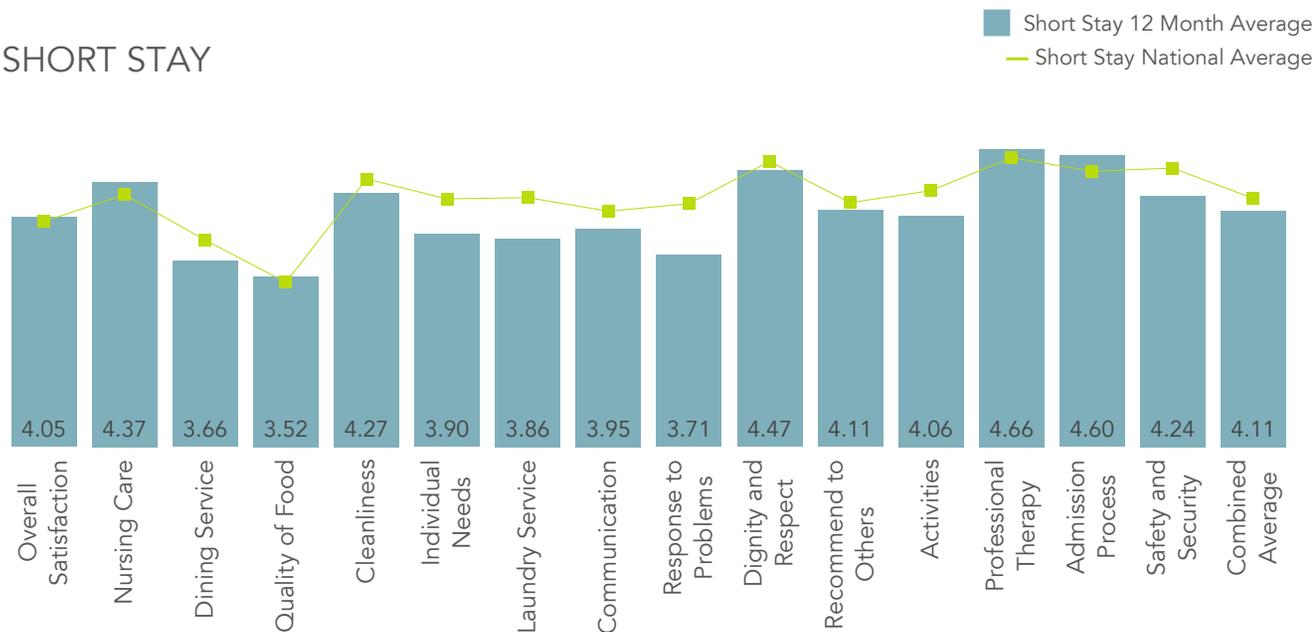


Combined Average



<http://pinnacleqi.com/reports/shortstay>

SHORT STAY



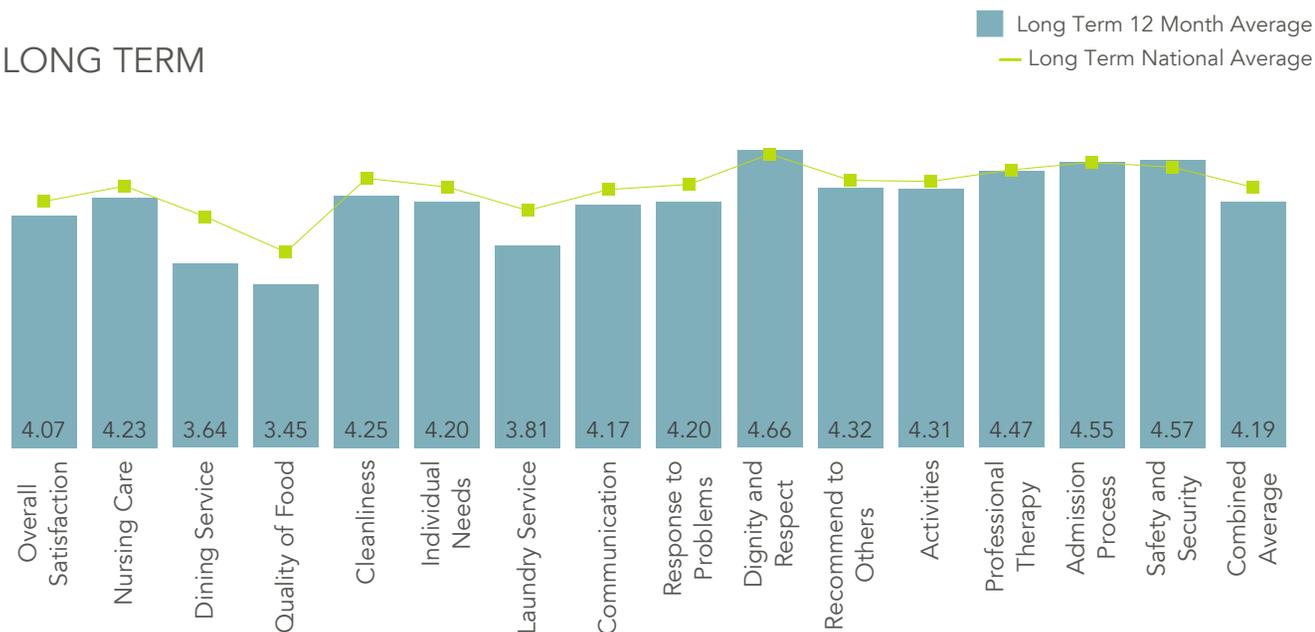
SHORT STAY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

74.2%

84.0% National Average

LONG TERM



LONG TERM SATISFACTION RATE

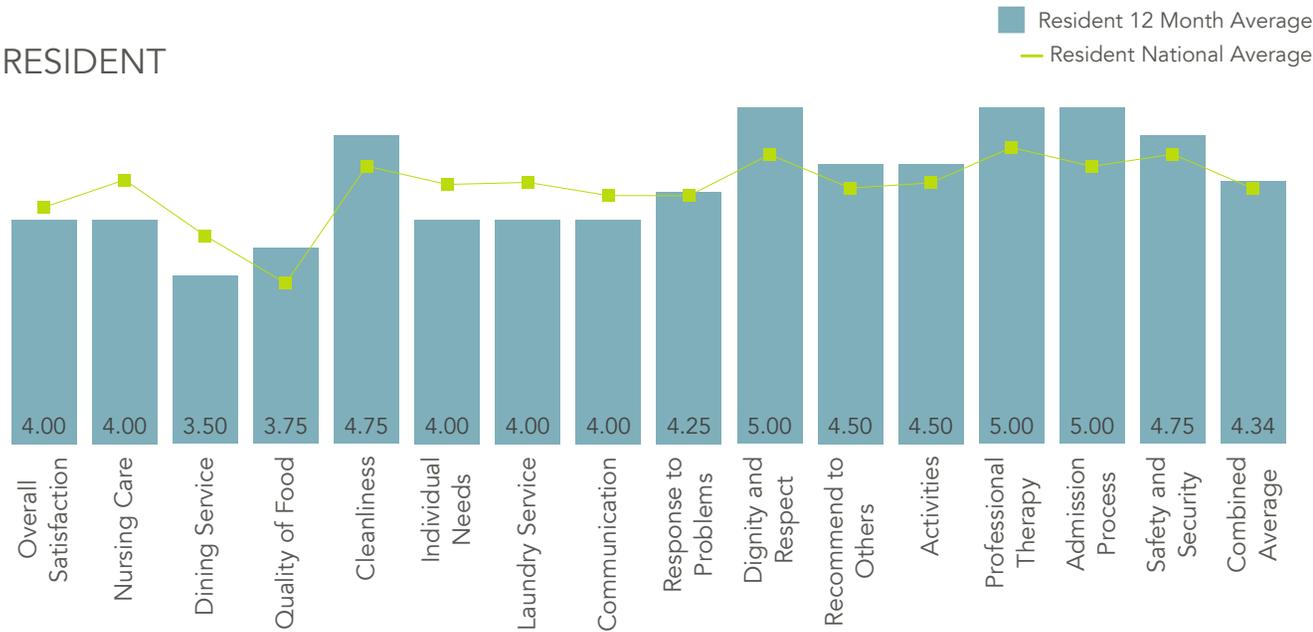
percentage that rated
Recommend to Others as a 4 or 5.

87.2%

79.7% National Average

<http://pinnacleqi.com/reports/resident>

RESIDENT



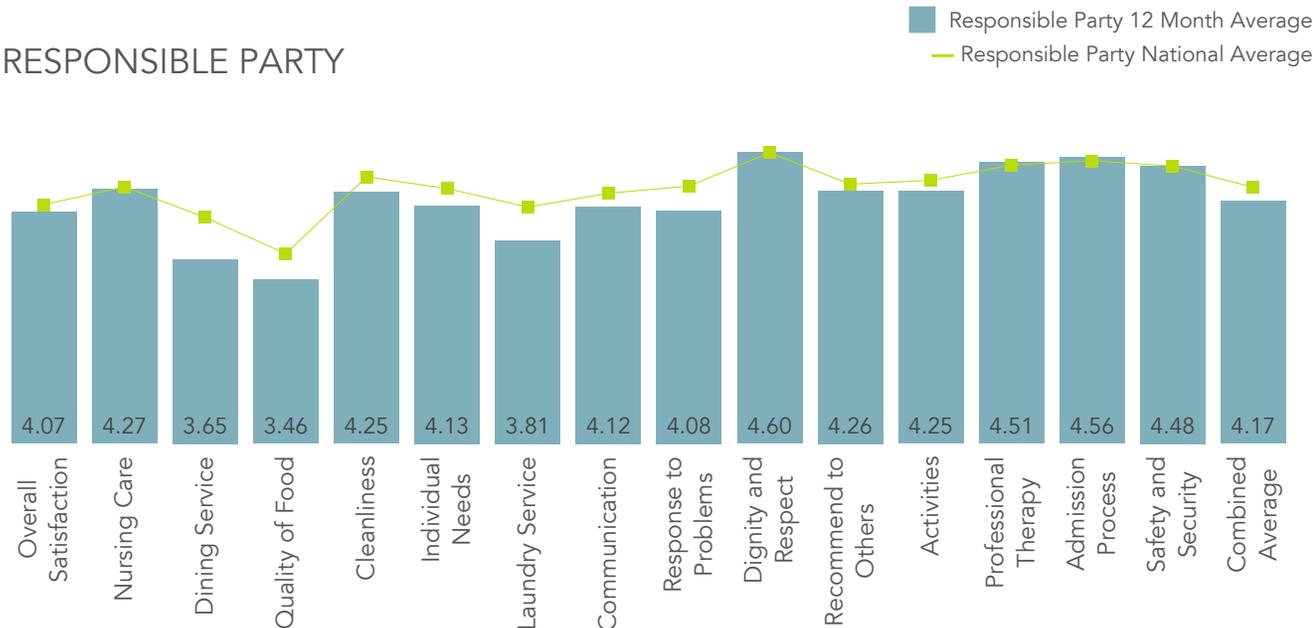
RESIDENT SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

100.0%

73.9% National Average

RESPONSIBLE PARTY



RESPONSIBLE PARTY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

83.5%

82.3% National Average

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated July 2016**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle has recruited a FT NP, who started in mid-February. Carle had added an additional part-time NP to the existing 2 full-time NP's.
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly	Meetings have been discontinued. Ongoing issues are now being addressed without the need for a monthly meeting.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik started on 3/11/2016. Current caseload is 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 13 residents.	15 currently on caseload. , 14 wound/1 pain. 67 residents have healed and have been taken of the caseload. Tracy Rhone LPN was wound care certified in June and will be managing caseload and rounds with Dr. Li
Establish outpatient rehab program by July 1, 2015.	Case load of 4. Amber Reed (ADC Director) is actively marketing the outpatient rehab program to all Rehab to Home discharges. Marketing to area agencies and other senior providers is also ongoing.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated July 2016**

Non-Financial Metrics	Status																																				
<i>Medicare 30-Day Readmission Rate</i>																																					
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr> <td>Jan 2016 (2/6)</td> <td>33%</td> </tr> <tr> <td>Feb (3/6)</td> <td>50%</td> </tr> <tr> <td>Mar (1/6)</td> <td>16.6%</td> </tr> <tr> <td>April (1/4)</td> <td>25%</td> </tr> <tr> <td>May (3/5)</td> <td>60%</td> </tr> <tr> <td>June (0/3)</td> <td>0%</td> </tr> <tr> <td>July (3/6)</td> <td>50%</td> </tr> </table>	Jan 2016 (2/6)	33%	Feb (3/6)	50%	Mar (1/6)	16.6%	April (1/4)	25%	May (3/5)	60%	June (0/3)	0%	July (3/6)	50%																						
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<i>Pinnacle Survey Scores</i>																																					
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr> <td>Jan 2015</td> <td>7 out of 16</td> </tr> <tr> <td>Feb</td> <td>5 out of 16</td> </tr> <tr> <td>March</td> <td>2 out of 16</td> </tr> <tr> <td>April</td> <td>2 out of 16</td> </tr> <tr> <td>May</td> <td>6 out of 16</td> </tr> <tr> <td>June</td> <td>8 out of 16</td> </tr> <tr> <td>July</td> <td>2 out of 16</td> </tr> <tr> <td>Aug</td> <td>3 out of 16</td> </tr> <tr> <td>Sept</td> <td>3 out of 16</td> </tr> <tr> <td>Oct</td> <td>2 out of 16</td> </tr> <tr> <td>Nov</td> <td>0 out of 16</td> </tr> <tr> <td>Dec</td> <td>6 out of 16</td> </tr> <tr> <td>Jan</td> <td>7 out of 16</td> </tr> <tr> <td>Feb</td> <td>13 out of 16</td> </tr> <tr> <td>Mar</td> <td>1 out of 16</td> </tr> <tr> <td>April</td> <td>no data</td> </tr> <tr> <td>May</td> <td>14 out of 16</td> </tr> <tr> <td>June</td> <td>8 out of 16</td> </tr> </table>	Jan 2015	7 out of 16	Feb	5 out of 16	March	2 out of 16	April	2 out of 16	May	6 out of 16	June	8 out of 16	July	2 out of 16	Aug	3 out of 16	Sept	3 out of 16	Oct	2 out of 16	Nov	0 out of 16	Dec	6 out of 16	Jan	7 out of 16	Feb	13 out of 16	Mar	1 out of 16	April	no data	May	14 out of 16	June	8 out of 16
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<i>CMS 5 Star Rating</i>																																					
<p>Increase overall rating from one star to two star by the end of 2014</p> <p>New nursing home compares V3.0 started with the Jan 31 2015 report</p>	<p>Two stars as of July 2016 update.</p>																																				

Champaign County Nursing Home CMS Quality Measures - Issue 3

Quality measures updated as of March 31, 2016. The quality measures rating remains at 4 stars. Please note that there are six new measures that currently are included in the calculation of the quality measure star rating. The six measures are:

1. Percentage of short-stay residents who were successfully discharged to the community (claims based)
2. Percentage of short-stay residents who have had an outpatient emergency department visit (claims based)
3. Percentage of short-stay residents who are re-hospitalized after a nursing home admissions (claims based)
4. Percentage of short-stay residents who made improvements in function (MDS-based)
5. Percentage of long-stay residents whose ability to move independently worsened (MDS-based)
6. Percentage of long-stay residents who received an antianxiety or hypnotic medication (MDS-based)

In July of 2016, the first five measures will be used in the calculation of the five-star quality measure ratings. The antianxiety or hypnotic medication measure will not be used due to concerns about its specificity and appropriate thresholds for star ratings.

These measures are being added for the following reasons from CMS:

- To increase the number of short-stay measures
- Cover areas not covered by other measures - outcomes
- Claims-based measures may be more accurate than MDS-based measures

The measures for CCNH are as follows:

1. Percentage of short-stay residents who were successfully discharged to the community – 45.6% is below the national average of 50% (a higher percentage is better)
2. Percentage of short-stay residents who have had an outpatient emergency department visit - 20.2% is above the national average of 11.5% (a lower percentage is better)
3. Percentage of short-stay residents who are re-hospitalized after a nursing home admissions – 29.5% is above the national average of 21.1% (a lower percentage is better)
4. Percentage of short-stay residents who made improvements in function – 57.1% is below the national average of 63.5% (a higher percentage is better)
5. Percentage of long-stay residents whose ability to move independently worsened – 25.1% is above the national average of 18.2% (a higher percentage is better)
6. Percentage of long-stay residents who received an antianxiety or hypnotic medication – 20.7% is below the national average of 23.6%. (a lower percentage are better)

MDS3.0 Long-Stay Quality Measures

Time period for data used in reporting is the second, third and fourth quarters of 2015		Provider 145364				National
	Part of QM Rating?	2015Q2	2015Q3	2015Q4	3-quarter average	3-quarter average
<i>Note: For the following measures, higher percentages are better.</i>						
Percentage of long-stay residents assessed and appropriately given the seasonal influenza vaccine	No	94.0%	94.0%	94.0%	94.0%	94.5%
Percentage of long-stay residents assessed and appropriately given the pneumococcal vaccine	No	98.3%	97.8%	96.3%	97.5%	93.3%
<i>Note: for the following measures, lower percentages are better.</i>						
Percentage of long-stay residents experiencing one or more falls with major injury	Yes	5.6%	7.0%	7.3%	6.6%	3.3%
Percentage of long-stay residents who self-report moderate to severe pain ¹	Yes	5.2%	2.5%	3.5%	3.7%	8.5%
Percentage of high risk long-stay residents with pressure ulcers	Yes	2.3%	2.2%	1.6%	2.1%	5.8%
Percentage of long-stay residents with a urinary tract infection	Yes	2.8%	2.7%	3.1%	2.9%	4.9%
Percentage of low risk long-stay residents who lose control of their bowels or bladder	No	47.1%	53.3%	50.7%	50.4%	46.3%
Percentage of long-stay residents with a catheter inserted and left in their bladder ¹	Yes	5.3%	2.8%	0.0%	2.8%	3.1%
Percentage of long-stay residents who were physically restrained	Yes	0.0%	0.0%	0.0%	0.0%	0.8%
Percentage of long-stay residents whose need for help with daily activities has increased	Yes	19.5%	27.7%	42.7%	29.3%	15.4%
Percentage of long-stay residents who lose too much weight	No	16.8%	12.4%	8.6%	12.7%	7.1%
Percentage of long-stay residents who have depressive symptoms	No	4.2%	3.5%	3.2%	3.6%	5.5%
Percentage of long-stay residents who received an antipsychotic medication	Yes	14.4%	12.1%	13.0%	13.2%	17.4%
NEW Percentage of long-stay residents whose ability to move independently worsened¹	No	16.1%	26.2%	34.9%	25.1%	18.2%
NEW Percentage of long-stay residents who received an antianxiety or hypnotic medication	No	19.4%	20.6%	22.4%	20.7%	23.6%

Detailed descriptions and specifications for all the QMs can be found here:

<https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/NHQIQualityMeasures.html>

¹These measures are risk adjusted.

NA means no data are available for this measure. Values are not displayed for the long-stay MDS measures if there are fewer than 30 eligible resident assessments. A 3-quarter average measure will be shown if there are at least 30 eligible resident assessments summed across all three quarters.

MDS3.0 Short-Stay Quality Measures

Time period for data used in reporting is the second, third and fourth quarters of 2015		Provider 145364				National
	Part of QM Rating?	2015Q2	2015Q3	2015Q4	3-quarter average	3-quarter average
<i>Note: For the following measures, higher percentages are better.</i>						
Percentage of short-stay residents assessed and appropriately given the seasonal influenza vaccine	No	88.6%	88.6%	88.6%	88.6%	80.3%
Percentage of short-stay residents assessed and appropriately given the pneumococcal vaccine	No	89.0%	85.7%	80.7%	85.0%	81.1%
NEW Percentage of short-stay residents who made improvements in function¹	No	57.2%	47.7%	68.7%	57.1%	63.5%
<i>Note: for the following measures, lower percentages are better.</i>						
Percentage of short-stay residents who self-report moderate to severe pain	Yes	7.7%	7.3%	10.9%	8.7%	17.1%
Percentage of short-stay residents with pressure ulcers that are new or worsened ¹	Yes	1.4%	0.0%	0.0%	0.5%	1.3%
Percentage of short-stay residents who newly received an antipsychotic medication	Yes	2.0%	2.2%	0.0%	1.5%	2.2%

Claims-Based Quality Measures

Time period for data used in reporting is 7/1/2014 through 6/30/2015		Provider 145364			National Average
	Part of QM Rating?	Observed Rate ²	Expected Rate ³	Risk-Adjusted Rate ⁴	National Average
<i>Note: For the following measure, a higher percentage is better.</i>					
NEW Percentage of short-stay residents who were successfully discharged to the community¹	No	37.8%	43.3%	45.6%	50.0%
<i>Note: For the following measures, lower percentages are better.</i>					
NEW Percentage of short-stay residents who were rehospitalized after a nursing home admission¹	No	30.9%	22.6%	29.5%	21.1%
NEW Percentage of short-stay residents who had an outpatient emergency department visit¹	No	21.0%	11.5%	20.2%	11.5%

Detailed descriptions and specifications for the MDS-based QMs can be found here:

<https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/NHQIQualityMeasures.html>

¹These measures are risk adjusted.

²The observed rate is the actual rate observed for the facility without any risk-adjustment.

³The expected rate is the rate that would be expected for the facility given the risk-adjustment profile of the facility.

⁴Risk-adjusted rate is adjusted for the expected rate of the outcome and is calculated as (observed rate / expected rate) * national average. Only the risk-adjusted rate will appear on Nursing Home Compare.

NA means no data are available for this measure. Values are not displayed for any measures if there are fewer than 20 eligible resident assessments, stays or episodes. For MDS short-stay measures, a 3-quarter average measure will be shown if there are at least 20 eligible assessments summed across all three quarters. For claims-based measures, the adjusted, observed and expected percentages will be shown if there are at least 20 eligible resident stays or episodes summed across the year.

Issue 4
Food Service Improvement

HCSG has hired a new person to be the Dietary Manager at CCNH and will be starting on August 15th. This is an effort by HCSG to further improve the supervision in the department.

The HCSG Dietician conducts an informal dining room satisfaction survey of 10 residents. This survey includes the following 10 questions:

- Are you served foods you like to eat?
- Is there adequate variety?
- Are hot foods served hot?
- Are cold foods served cold?
- Does your food taste good?
- Are you provided alternate choices?
- Are you provided between meal snacks?
- Are you provided between meal beverages
- Are you offered bedtime meal snacks?
- Are your meals served timely?

The monthly scoring from this survey is summarized below.

January 2015	69.8%
February	80%
March	80%
April	74%
May	86%
June	90.6%
July	not available
Aug	98.0%
September	98.0%
October	93%
November	91%
December	72%
January	87%
February	87%
March	93%
April	92%

April survey comments:

- Would like steam tables moved back to the dining room so the food would be hotter and its faster service
- She is not picky and eats what is brought to her and if she does not like it, she will ask for something she likes

- Would like more things like ham and beans, fired potatoes and greens
- Fine with all the food that is served
- We need more variety of fresh fruit
- More meat loaf

Dining Room Steam Tables Update

A review by county maintenance has revealed that the existing electrical supply to the kitchenette is insufficient to support the steam tables. We are awaiting update information on the costs of the additional scope of work.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated July 2016**

Dietary	Status																										
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page – no update provided by HCSG for May and June.																										
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2014 annual average was 3.43. The rolling 12 month average is 3.41 (June)</p> <table data-bbox="834 646 1372 1083"> <tr><td>Jun</td><td>3.65</td></tr> <tr><td>July</td><td>3.90</td></tr> <tr><td>Aug</td><td>3.23</td></tr> <tr><td>Sept</td><td>3.39</td></tr> <tr><td>Oct</td><td>2.94</td></tr> <tr><td>Nov</td><td>3.44</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan 16</td><td>3.50</td></tr> <tr><td>Feb</td><td>3.50</td></tr> <tr><td>Mar</td><td>3.25 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>3.44</td></tr> <tr><td>June</td><td>3.30</td></tr> </table>	Jun	3.65	July	3.90	Aug	3.23	Sept	3.39	Oct	2.94	Nov	3.44	Dec	3.64	Jan 16	3.50	Feb	3.50	Mar	3.25 (based on 2 surveys)	Apr	no data	May	3.44	June	3.30
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The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2014 annual average was 3.41. The rolling 12 month average is 3.70 (May)</p> <table data-bbox="834 1207 1372 1640"> <tr><td>June</td><td>3.33</td></tr> <tr><td>July</td><td>4.00</td></tr> <tr><td>Aug</td><td>3.32</td></tr> <tr><td>Sept</td><td>3.29</td></tr> <tr><td>Oct</td><td>3.44</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan 2016</td><td>4.33</td></tr> <tr><td>Feb</td><td>4.00</td></tr> <tr><td>Mar</td><td>3.50 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>4.30</td></tr> <tr><td>June</td><td>3.27</td></tr> </table>	June	3.33	July	4.00	Aug	3.32	Sept	3.29	Oct	3.44	Nov	3.67	Dec	3.64	Jan 2016	4.33	Feb	4.00	Mar	3.50 (based on 2 surveys)	Apr	no data	May	4.30	June	3.27
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Kitchen Plating Times

	Breakfast Start				Breakfast End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Apr	7:19	7:15	7:35	0:20	8:42	8:27	9:00	0:33
May	7:22	7:15	7:40	0:25	8:48	8:34	9:07	0:38
Jun	7:17	7:15	7:30	0:15	8:59	8:28	9:34	1:06
Jul	7:21	7:15	8:05	0:50	8:41	8:20	9:05	0:45
Aug	7:16	7:15	7:30	00:15	8:35	8:21	8:52	00:31
Sept	7:24	7:14	8:30	1:16	8:40	8:14	9:35	1:21
Oct	7:16	7:12	7:26	0:14	8:37	8:10	9:02	0:52
Nov	7:19	7:15	7:35	0:20	8:40	8:19	9:00	0:41
Dec	7:22	7:15	7:30	0:15	8:44	8:10	9:47	1:37
Jan 16	7:23	7:15	7:45	00:30	8:05	7:55	8:40	0:45
Feb	7:38	7:20	7:45	0:25	8:33	8:06	9:05	0:59
Mar	7:40	7:20	7:50	0:30	8:30	8:15	8:45	0:30
Apr	7:46	7:30	8:00	0:30	8:38	8:20	9:00	0:50

	Lunch Start				Lunch End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Apr	11:30	11:30	11:35	0:05	12:31	12:20	12:50	0:30
May	11:32	11:30	11:40	0:10	11:45	12:25	13:05	0:40
Jun	11:32	11:30	11:40	0:10	12:45	12:25	13:05	0:40
Jul	11:30	11:15	11:43	0:28	12:26	11:45	12:47	1:02
Aug	11:30	11:30	11:35	0:05	12:22	12:00	12:44	00:44
Sept	11:29	11:15	11:30	00:15	12:23	12:07	12:40	00:33
Oct	11:31	11:30	11:45	0:15	12:28	12:09	12:52	0:43
Nov	11:29	11:15	11:30	00:15	12:24	12:10	12:30	0:20
Dec	11:32	11:20	12:20	1:00	12:23	11:36	12:40	1:04
Jan 16	11:30	11:30	11:30	0:00	12:21	12:05	12:35	0:30
Feb	11:28	11:15	11:30	0:15	12:28	12:15	12:40	0:25
Mar	11:27	11:15	11:30	0:15	12:30	11:40	12:45	1:05
Apr	11:26	11:00	11:45	0:45	12:30	12:01	12:45	0:44

	Dinner Start				Dinner End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Apr	4:30	4:30	4:39	0:09	5:33	5:20	5:45	0:25
May	4:30	4:25	4:40	0:15	5:35	5:00	5:55	0:55
Jun	4:30	4:25	4:40	0:15	5:35	5:00	5:55	0:55
Jul	4:30	4:30	4:32	0:02	5:27	5:10	5:40	0:30
Aug	4:30	4:25	4:35	00:10	5:26	4:57	5:45	0:48
Sept	4:30	4:40	4:30	00:00	5:27	4:58	6:00	1:02
Oct	4:30	4:30	4:30	0:00	5:31	5:15	5:53	0:48
Nov	4:30	4:30	4:30	0:00	5:30	5:14	5:50	0:48
Dec	4:30	4:30	4:35	0:05	5:28	5:15	5:35	0:48
Jan 16	4:31	4:30	4:50	0:20	5:21	4:47	5:40	0:53
Feb	4:30	4:30	4:30	0:00	5:28	5:15	5:50	0:35
Mar	4:30	4:30	4:30	0:00	5:28	5:00	5:52	0:52
Apr	4:31	4:30	4:35	0:15	5:31	5:15	5:48	0:33

Issue 5
Resident Services Programming

No updates

Issue 6
Contract Management

No updates

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

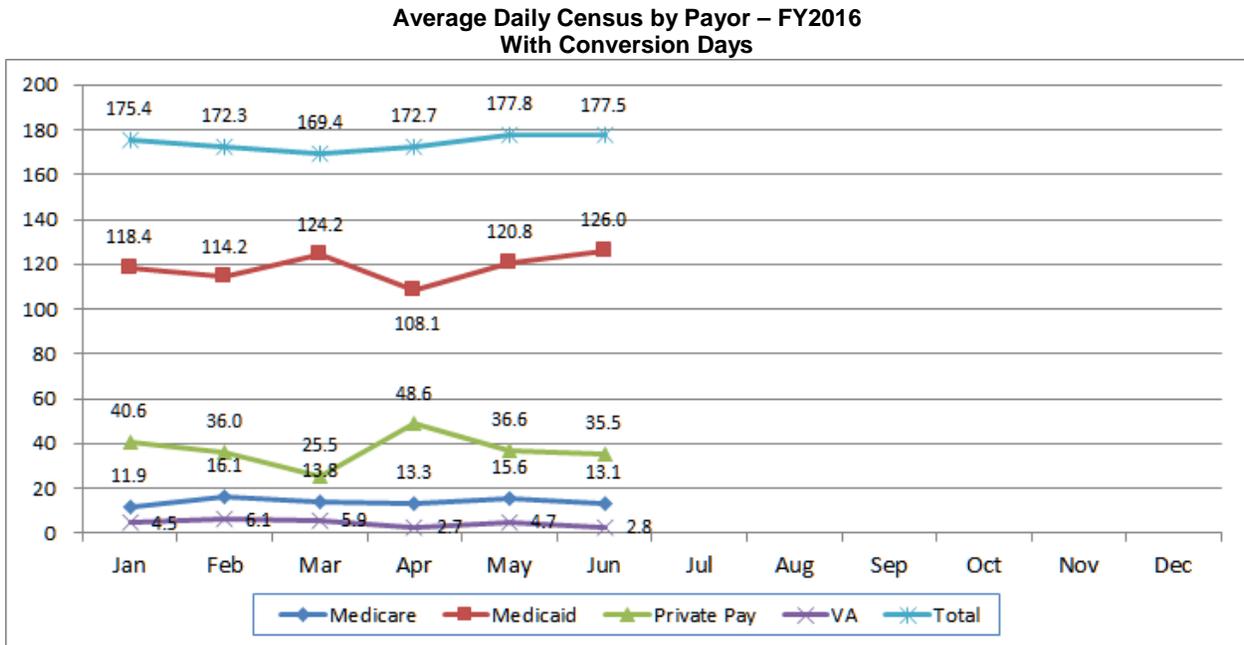
Date: August 4, 2016

Re: June 2016 Financial Management Report

The June financials are summarized below.

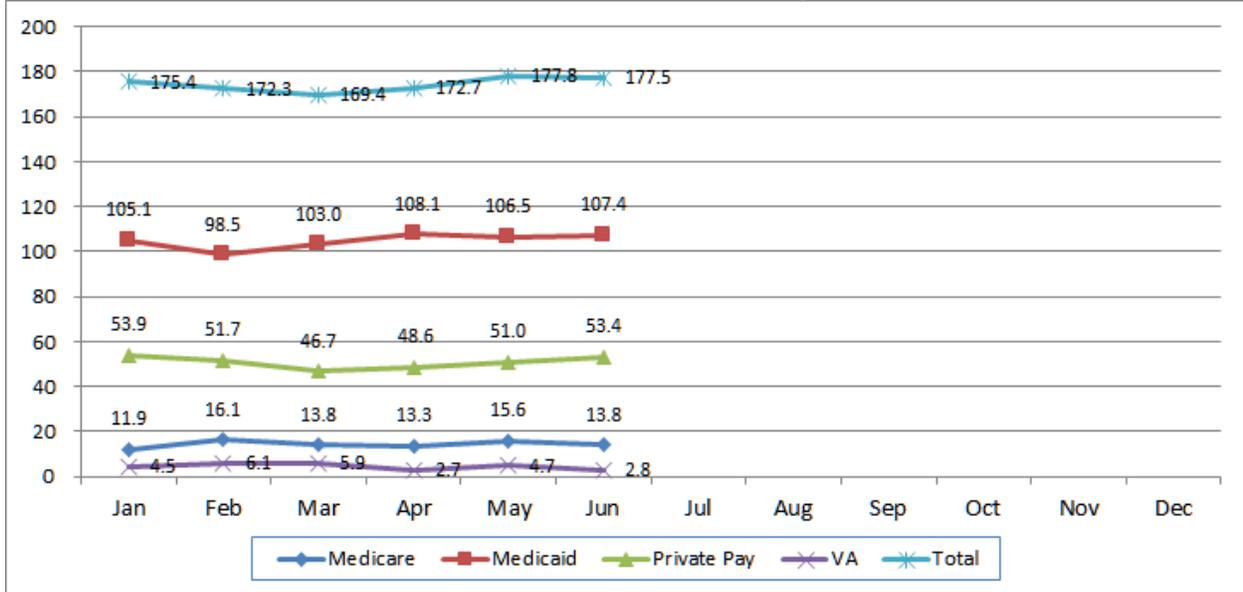
Statistics

Census in June is relatively unchanged from May at 177.5. Medicare has fallen from 15.6 to 13.1.



The table below summaries the census without Medicaid conversion days and provides a clearer picture of the mix of residents actually in the facility each month. There were 536 conversion days in June.

**Average Daily Census by Payor – FY2016
Without Medicaid Conversion Days**



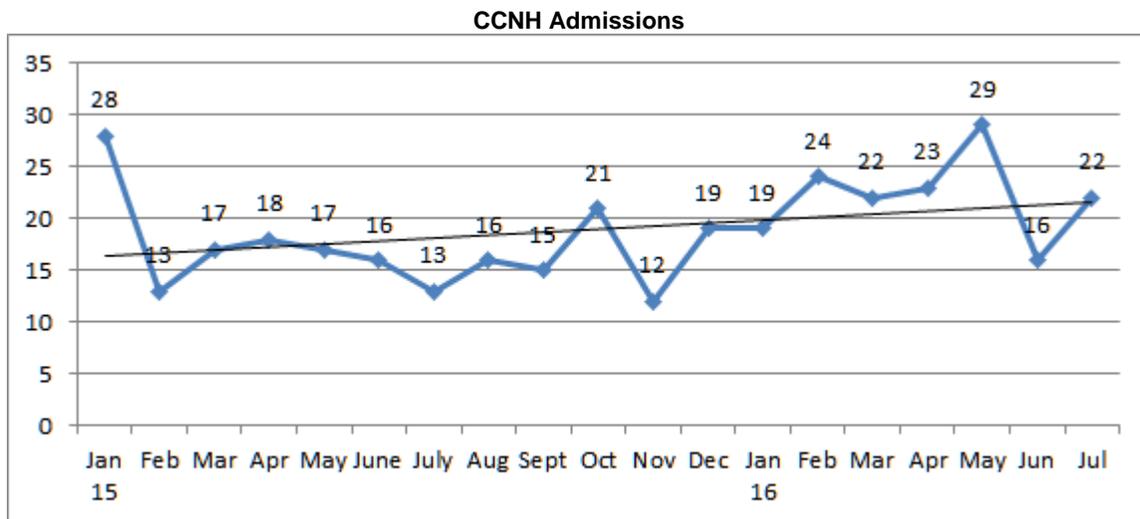
The preliminary census for July is 178.7 with 10.2 Medicare.

Total admission jumped from 16 in June to 22 in July. However, Medicare admissions did not improve with 7 in July, which is down from 8 in June.

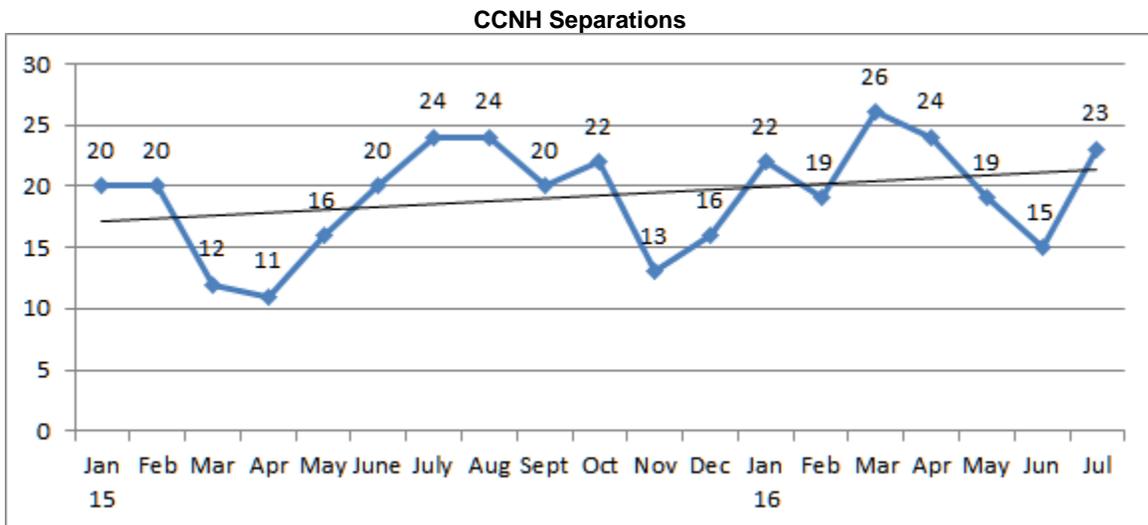
**Admissions and Discharges
January 2015 to July 2016**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Jan	11	17	28	11	9	20
Feb	7	6	13	14	6	20
Mar	10	7	17	8	4	12
Apr	8	10	18	9	2	11
May	8	9	17	10	6	16
June	7	9	16	13	7	20
July	9	4	13	14	10	24
Aug	7	9	16	17	7	24
Sept	8	7	15	11	9	20
Oct	13	8	21	12	10	22
Nov	6	6	12	10	3	13
Dec	11	8	19	10	6	16
Jan 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20
July	7	15	22	17	6	23

The chart below summarizes the monthly admissions. Admissions so far in 2016 show improvement from 2015 monthly admissions. In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5. The monthly average for 2014 was 22.9. The 2015 YTD average is 16.4. Through May, the 2016 average is 22.1.

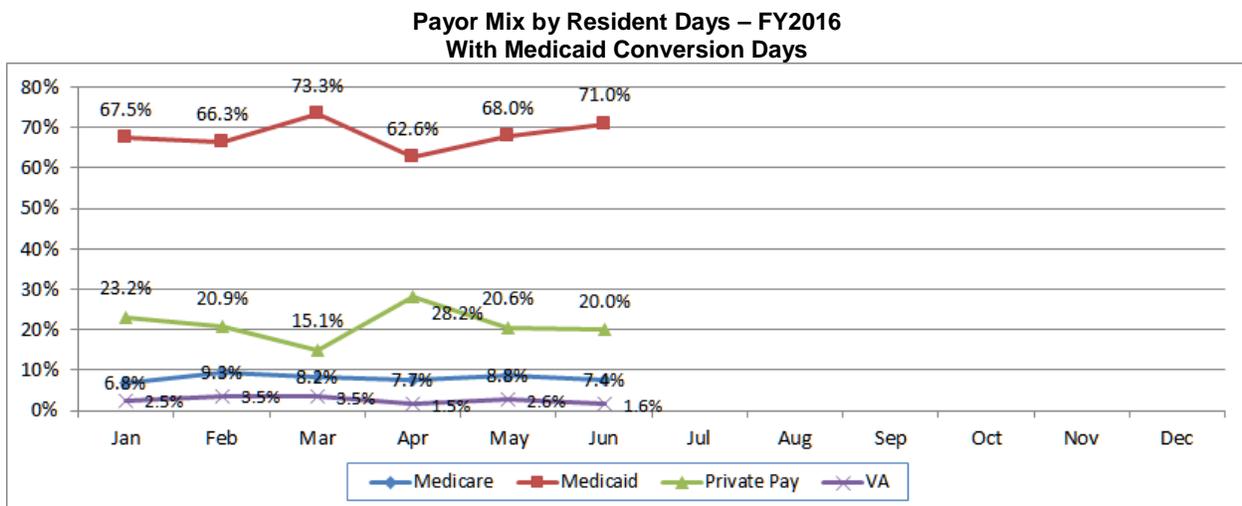


The next chart summarizes separations. In FY2012, the average separations per month was 23.5. The monthly average for FY2013 was 28.1. For 2014, the monthly average was 23.4. The 2015 YTD average is 17.6. For 2016, the YTD average is 21.1.



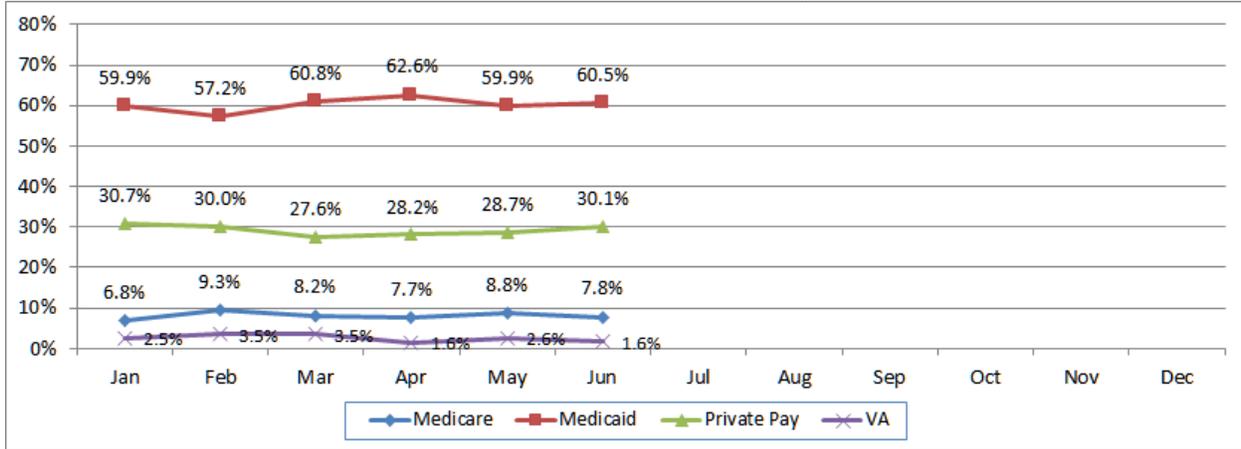
The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the 12 month payor mix is Medicare – 6.1%, Medicaid – 70.1%, Private pay – 22.8%, and VA – 1.0%.

In May, the payor mix is Medicare – 8.8%, Medicaid – 68.0%, Private pay – 20.6%, and VA – 2.6%. The high Medicaid and low private pay payor mix reflects the 446 conversion days for the month.



The 2015 payor mix without conversion days is Medicare – 6.1%, Medicaid – 57.2%, Private pay – 35.8% and VA – 1.0%. For the month of May, the payor mix is Medicare – 8.8%, Medicaid – 59.9%, Private pay – 28.7% and VA – 2.6%.

**Payor Mix by Resident Days – FY2016
Without Medicaid Conversion Days**



Net Income/(Loss) & Cash from Operations

In last month's report, May's income statement was reported as a net profit of \$66,846 and a positive cash from operations of \$129,923 after adding back depreciation. YTD net loss is -\$191,075, with a positive cash from operations of \$129,923. In completing June's financials, an error in the accrual of salaries and benefits was found. As a result of that issue, May's salaries and benefits were underestimated by approximately \$61,000. This was corrected in June, resulting in an over reporting of salaries and benefits in the amount of \$61,000. With that correction, May should have shown a small net income of about \$5,000 and positive cash from operations totaling \$58,078.

June is reporting a net loss of -\$112,530 and a -\$49,642 loss of cash from operations. Adjusting for the \$61,000, June's actual net loss is -\$51,530 with a positive cash from operations of \$11,358. The YTD net loss is -\$303,606. Adding back depreciation totaling \$374,030 shows a positive cash from operations of \$70,424.

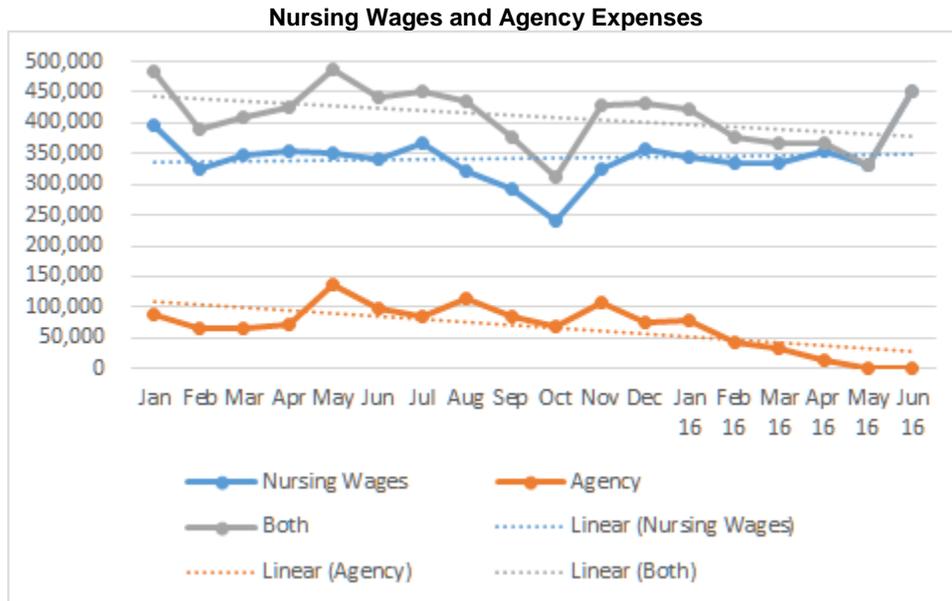
Revenues

- Operating revenues totaled \$1.096 million in June, down slightly from \$1.104 million in May. Medicare revenue increased from \$207k to \$217k. There were 536 conversion days in June, up from 446 conversion days in May. This conversion reduced revenue by \$21,440.

Expenses

- Due to the accrual issue, expenses jumped from \$1.135 million in May to \$1.306 million in June.
- Wages jumped from \$490,500 in May to \$645,966 in June.
- Non-labor expenses fell from \$526,810 in April, \$497,048 in May and \$446,261 in June. Non-labor expenses per day fell from \$101.68 to \$90.19 to \$83.82 in each of those same three months. Non-labor expenses are down from a total of \$576,445 in January. The decline of agency expenses is the reason for the decrease. There were no agency expenses for June.

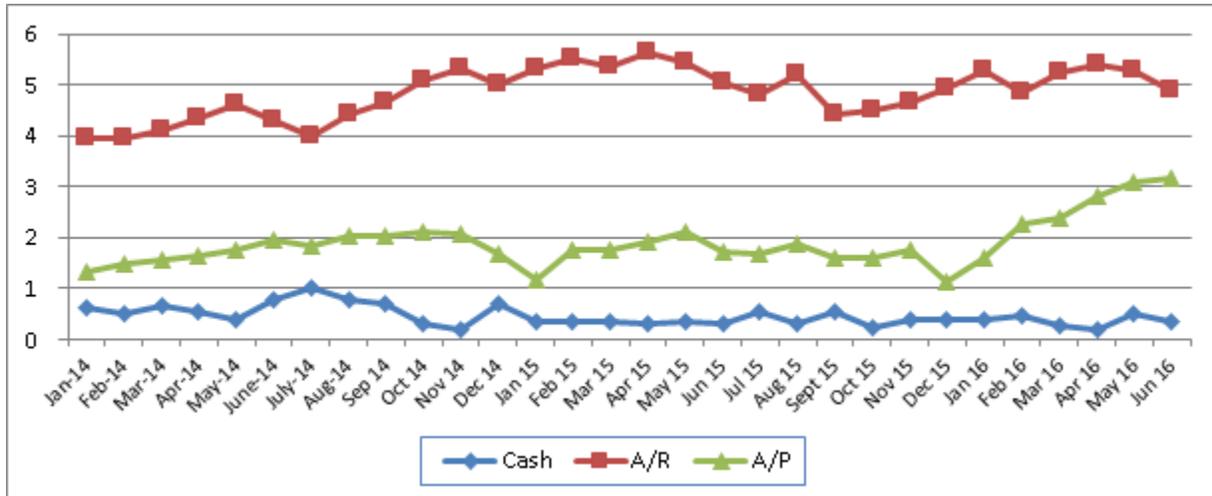
- As CNA hiring has increased, overall wages savings are being seen with the downturn in agency usage. The chart below shows that the total direct care costs that include nursing wages plus agency costs. Due to the salary accrual issues in May with a correction in June, the corrected nursing wages for May and June would be approximately \$393,000 in each month.



Cash Position

June's ending cash balance was \$329,626. Accounts receivable decreased from \$5,281,848 to \$4,892,440. Accounts payable increased from \$3,094,675 to \$3,155,601.

**Cash, Accounts Receivable & Accounts Payable
As of June 2016**



The following is a cash summary June and July plus a projected cash summary for the month of August.

The following are approximate or average figures: payroll - \$260,000 per payroll; benefits/taxes - \$87,000 per month; payables - \$555,000 per month. As more cash comes in, the more can be used to pay vendors. However, the monthly cash used for vendor payments changes based on payroll and other needs. At the end of June, accounts payable totaled \$3,155,601, a \$60,926 increase from May.

June

Beginning Cash				\$505,168
June	Cash In		\$919,313	
	Cash Out			
	Payroll	\$546,772		
	Accounts payable	\$548,422		
			(\$1,095,194)	(\$175,881)
Ending Cash				\$329,287

July

Beginning Cash				\$329,287
July	Cash In		\$1,102,697	
	Cash Out			
	Payroll	\$561,137		
	Accounts payable	\$417,386		
			(\$978,523)	\$124,174
Ending Cash				\$453,461

June and July’s Medicaid receipts reflected very little movement on payments from conversions of the pending accounts (currently close to 50). August’s projected numbers do not include additional dollars from conversions. Two accounts have been approved, but the timing of payments have not been consistent. If additional funds are received they will be used to reduce Accounts Payable.

Less was paid on accounts payable in July to reserve the cash needed to fund three payrolls in August. Right now, we are projecting to make \$550,000 in payments to accounts payable, which will be up from the \$417,386 paid in July. As noted in the previous paragraph, any additional payments from approved pending accounts will increase payments to vendors.

August (Projected)

Beginning Cash				\$453,461
August	Cash In		\$1,207,742	
	Cash Out			
	Payroll	\$772,963		
	Accounts payable	\$550,000		
			(\$1,322,963)	(\$115,221)
Ending Cash				\$338,240

Champaign County Nursing Home
Actual vs Budget Statement of Operations

06/30/16

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	74.00	2,126.00	(2,052.00)	1,687.67	12,756.00	(11,068.33)
Medicare A Revenue	216,852.61	288,474.00	(71,621.39)	1,271,259.75	1,730,844.00	(459,584.25)
Medicare B Revenue	16,206.95	16,667.00	(460.05)	107,713.87	100,002.00	7,711.87
Medicaid Revenue	595,076.25	518,120.00	76,956.25	3,346,503.79	3,108,720.00	237,783.79
Private Pay Revenue	246,751.30	479,620.00	(232,868.70)	1,611,405.78	2,877,720.00	(1,266,314.22)
Adult Day Care Revenue	20,956.32	17,335.00	3,621.32	120,697.98	104,010.00	16,687.98
Total Income	1,095,917.43	1,322,342.00	(226,424.57)	6,459,268.84	7,934,052.00	(1,474,783.16)
Operating Expenses						
Administration	229,227.61	294,035.00	64,807.39	1,567,369.92	1,764,210.00	196,840.08
Environmental Services	103,403.44	107,274.00	3,870.56	563,502.28	643,644.00	80,141.72
Laundry	19,898.45	21,422.00	1,523.55	94,882.32	128,532.00	33,649.68
Maintenance	9,524.31	28,144.00	18,619.69	95,139.88	168,864.00	73,724.12
Nursing Services	613,943.12	584,931.00	(29,012.12)	3,263,759.53	3,509,586.00	245,826.47
Activities	29,458.79	38,907.00	9,448.21	162,989.99	233,442.00	70,452.01
Social Services	26,164.27	26,524.00	359.73	132,365.31	159,144.00	26,778.69
Physical Therapy	34,480.44	43,134.00	8,653.56	172,409.26	258,804.00	86,394.74
Occupational Therapy	25,824.60	33,058.00	7,233.40	164,777.26	198,348.00	33,570.74
Speech Therapy	9,447.65	10,833.00	1,385.35	51,121.27	64,998.00	13,876.73
Respiratory Therapy	3,608.83	7,500.00	3,891.17	24,874.27	45,000.00	20,125.73
Total This Department	13,056.48	18,333.00	5,276.52	75,995.54	109,998.00	34,002.46
Food Services	124,108.10	120,922.00	(3,186.10)	680,895.89	725,532.00	44,636.11
Barber & Beauty	8,670.11	7,323.00	(1,347.11)	45,213.16	43,938.00	(1,275.16)
Adult Day Care	21,015.15	20,467.00	(548.15)	102,752.41	122,802.00	20,049.59
Alzheimers and Related Disorders	47,654.12	71,578.00	23,923.88	230,058.67	429,468.00	199,409.33
Total Expenses	1,306,428.99	1,416,052.00	109,623.01	7,352,111.41	8,496,312.00	1,144,200.59
Net Operating Income	(210,511.56)	(93,710.00)	(116,801.56)	(892,842.57)	(562,260.00)	(330,582.57)
NonOperating Income						
Local Taxes	97,826.54	97,827.00	(0.46)	586,959.24	586,962.00	(2.76)
Miscellaneous NI Revenue	154.69	651.00	(496.31)	2,277.60	3,906.00	(1,628.40)
Total NonOperating Income	97,981.23	98,478.00	(496.77)	589,236.84	590,868.00	(1,631.16)
Net Income (Loss)	(112,530.33)	4,768.00	(117,298.33)	(303,605.73)	28,608.00	(332,213.73)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

06/30/16

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	54.00	167.00	(113.00)	892.00	1,002.00	(110.00)
Late Charge, NSF Check Charge		1,417.00	(1,417.00)	(95.11)	8,502.00	(8,597.11)
Worker's Compensation Reimbursement				501.35		501.35
Other Miscellaneous Revenue	20.00	542.00	(522.00)	389.43	3,252.00	(2,862.57)
Total Miscellaneous Revenue	74.00	2,126.00	(2,052.00)	1,687.67	12,756.00	(11,068.33)
Medicare A Revenue						
Medicare A	70,687.04	212,527.00	(141,839.96)	563,696.16	1,275,162.00	(711,465.84)
ARD - Medicare A		8,737.00	(8,737.00)		52,422.00	(52,422.00)
NH Pt_Care - Medicare Advantage/ Hmo	145,133.09	65,386.00	79,747.09	706,531.11	392,316.00	314,215.11
ARD_Pt Care - Medicare Advantage/ HMO	1,032.48	1,824.00	(791.52)	1,032.48	10,944.00	(9,911.52)
Total Medicare A Revenue	216,852.61	288,474.00	(71,621.39)	1,271,259.75	1,730,844.00	(459,584.25)
Medicare B Revenue						
Medicare B	16,206.95	16,667.00	(460.05)	107,713.87	100,002.00	7,711.87
Total Medicare B Revenue	16,206.95	16,667.00	(460.05)	107,713.87	100,002.00	7,711.87
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	496,977.63	362,767.00	134,210.63	2,722,219.27	2,176,602.00	545,617.27
ARD - Medicaid Title XIX (IDHFS)	66,444.17	101,793.00	(35,348.83)	415,354.69	610,758.00	(195,403.31)
Patient Care-Hospice	31,654.45	32,688.00	(1,033.55)	208,513.97	196,128.00	12,385.97
ARD Patient Care - Hospice		20,872.00	(20,872.00)	415.86	125,232.00	(124,816.14)
Total Medicaid Revenue	595,076.25	518,120.00	76,956.25	3,346,503.79	3,108,720.00	237,783.79
Private Pay Revenue						
VA-Veterans Nursing Home Care	12,730.00	15,465.00	(2,735.00)	196,627.81	92,790.00	103,837.81
ARD - VA - Veterans Care	7,170.00	166.00	7,004.00	7,170.00	996.00	6,174.00
Nursing Home Patient Care - Private Pay	179,944.31	293,209.00	(113,264.69)	1,222,401.18	1,759,254.00	(536,852.82)
Nursing Home Beauty Shop Revenue	2,821.10	3,250.00	(428.90)	15,215.60	19,500.00	(4,284.40)
Medical Supplies Revenue	4,794.78	5,000.00	(205.22)	26,481.53	30,000.00	(3,518.47)
Patient Transportation Charges	2,485.11	1,584.00	901.11	11,948.66	9,504.00	2,444.66
ARD Patient Care- Private Pay	36,806.00	160,946.00	(124,140.00)	131,561.00	965,676.00	(834,115.00)
Total Private Pay Revenue	246,751.30	479,620.00	(232,868.70)	1,611,405.78	2,877,720.00	(1,266,314.22)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	8,870.51	5,084.00	3,786.51	51,875.43	30,504.00	21,371.43
IL Department Of Aging-Day Care Grant (Title XX)	8,172.01	9,417.00	(1,244.99)	52,043.95	56,502.00	(4,458.05)
Adult Day Care Charges-Private Pay	3,913.80	2,834.00	1,079.80	16,778.60	17,004.00	(225.40)
Total Adult Day Care Revenue	20,956.32	17,335.00	3,621.32	120,697.98	104,010.00	16,687.98
Total Income	1,095,917.43	1,322,342.00	(226,424.57)	6,459,268.84	7,934,052.00	(1,474,783.16)

Operating Expenses

Administration

Reg. Full-Time Employees	37,657.35	30,354.00	(7,303.35)	203,492.83	182,124.00	(21,368.83)
Temp. Salaries & Wages	1,506.30	1,250.00	(256.30)	6,312.10	7,500.00	1,187.90
Per Diem	201.87	250.00	48.13	1,193.91	1,500.00	306.09
Overtime	360.51	473.00	112.49	2,180.43	2,838.00	657.57
TOPS - Balances	(3,038.55)	616.00	3,654.55	(3,577.45)	3,696.00	7,273.45
Part-Time Employees		1,416.00	1,416.00		8,496.00	8,496.00
TOPS - FICA	(232.38)	67.00	299.38	5.21	402.00	396.79
Social Security - Employer	3,339.23	2,562.00	(777.23)	13,558.12	15,372.00	1,813.88
IMRF - Employer Cost	3,944.93	2,887.00	(1,057.93)	16,462.16	17,322.00	859.84

Sunday, July 31, 2016

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**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

06/30/16

2

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Workers' Compensation Insurance	1,393.28	923.00	(470.28)	6,016.91	5,538.00	(478.91)
Unemployment Insurance	485.57	1,548.00	1,062.43	7,191.32	9,288.00	2,096.68
Employee Health/Life Insurance	5,246.38	4,930.00	(316.38)	31,416.58	29,580.00	(1,836.58)
Employee Development/Recognition	91.73	333.00	241.27	447.12	1,998.00	1,550.88
Employee Physicals/Lab	1,100.00	2,500.00	1,400.00	20,380.40	15,000.00	(5,380.40)
Stationary & Printing		250.00	250.00		1,500.00	1,500.00
Books, Periodicals & Manuals		16.00	16.00	69.00	96.00	27.00
Copier Supplies		500.00	500.00	2,148.30	3,000.00	851.70
Postage, UPS, Federal Express	568.82	333.00	(235.82)	1,797.03	1,998.00	200.97
Equipment < \$2,500	938.45	25.00	(913.45)	(587.37)	150.00	737.37
Operational Supplies	803.59	750.00	(53.59)	3,120.66	4,500.00	1,379.34
Audit & Accounting Fees	4,054.83	5,666.00	1,611.17	24,328.98	33,996.00	9,667.02
Attorney Fees	8,894.02	5,000.00	(3,894.02)	46,418.77	30,000.00	(16,418.77)
Engineering Fees	(10,652.83)		10,652.83			
Professional Services	49,293.31	40,000.00	(9,293.31)	273,569.71	240,000.00	(33,569.71)
Job Required Travel Expense	116.20	216.00	99.80	785.34	1,296.00	510.66
Insurance	22,455.59	24,325.00	1,869.41	141,644.79	145,950.00	4,305.21
Property Loss & Liability Claims	9.53	191.00	181.47	9.53	1,146.00	1,136.47
Computer Services	8,858.83	7,880.00	(978.83)	53,422.77	47,280.00	(6,142.77)
Telephone Services	2,020.22	1,500.00	(520.22)	9,955.17	9,000.00	(955.17)
Equipment Maintenance				306.00		(306.00)
Legal Notices, Advertising	2,938.95	3,747.00	808.05	15,241.80	22,482.00	7,240.20
Photocopy Services	250.00	1,311.00	1,061.00	3,946.71	7,866.00	3,919.29
Public Relations		50.00	50.00	707.73	300.00	(407.73)
Dues & Licenses	1,625.08	1,691.00	65.92	10,148.48	10,146.00	(2.48)
Conferences & Training	621.04	666.00	44.96	4,772.66	3,996.00	(776.66)
Finance Charges, Bank Fees	927.66	208.00	(719.66)	3,094.02	1,248.00	(1,846.02)
Cable/Satellite TV Expense	2,456.68	2,500.00	43.32	13,282.50	15,000.00	1,717.50
IPA Licensing Fee	40,817.61	45,565.00	4,747.39	248,691.46	273,390.00	24,698.54
Fines & Penalties		2,500.00	2,500.00		15,000.00	15,000.00
General Liability Claims		2,500.00	2,500.00		15,000.00	15,000.00
Furnishings, Office Equipment				1,701.00		(1,701.00)
Depreciation Expense	62,887.52	62,473.00	(414.52)	374,029.85	374,838.00	808.15
Bad Debt Expense		25,000.00	25,000.00		150,000.00	150,000.00
Interest-Tax Anticipation Notes Payable	444.95	583.00	138.05	5,973.20	3,498.00	(2,475.20)
Interest- Bonds Payable	(23,158.66)	8,480.00	31,638.66	23,712.19	50,880.00	27,167.81
Total Administration	229,227.61	294,035.00	64,807.39	1,567,369.92	1,764,210.00	196,840.08

Environmental Services

Reg. Full-Time Employees	34,200.84	34,915.00	714.16	162,034.72	209,490.00	47,455.28
Reg. Part-Time Employees	1,106.96	1,004.00	(102.96)	5,034.52	6,024.00	989.48
Overtime	1,345.70	857.00	(488.70)	2,782.13	5,142.00	2,359.87
TOPS - Balances	(1,159.00)	500.00	1,659.00	(1,910.87)	3,000.00	4,910.87
TOPS- FICA	(88.67)	83.00	171.67	19.61	498.00	478.39
Social Security - Employer	3,116.78	2,813.00	(303.78)	11,289.57	16,878.00	5,588.43
IMRF - Employer Cost	3,903.30	3,170.00	(733.30)	14,143.00	19,020.00	4,877.00
Workers' Compensation Insurance	1,266.88	1,099.00	(167.88)	4,844.94	6,594.00	1,749.06
Unemployment Insurance	1,573.54	2,021.00	447.46	8,769.88	12,126.00	3,356.12
Employee Health/Life Insurance	5,228.97	10,577.00	5,348.03	33,574.84	63,462.00	29,887.16
Equipment < \$2,500	189.00		(189.00)	189.00		(189.00)
Operational Supplies	4,741.18	4,583.00	(158.18)	24,658.02	27,498.00	2,839.98
Professional Services				1,585.00		(1,585.00)
Gas Service	11,356.85	16,250.00	4,893.15	76,690.73	97,500.00	20,809.27
Electric Service	28,538.49	20,833.00	(7,705.49)	169,429.45	124,998.00	(44,431.45)
Water Service	2,986.09	2,750.00	(236.09)	17,561.01	16,500.00	(1,061.01)
Pest Control Service	511.00	520.00	9.00	4,167.75	3,120.00	(1,047.75)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Waste Disposal & Recycling	2,449.72	3,500.00	1,050.28	16,361.81	21,000.00	4,638.19
Equipment Rentals	258.00	291.00	33.00	1,548.00	1,746.00	198.00
Conferences & Training		8.00	8.00		48.00	48.00
Sewer Service & Tax	1,877.81	1,500.00	(377.81)	10,729.17	9,000.00	(1,729.17)
Total Environmental Services	103,403.44	107,274.00	3,870.56	563,502.28	643,644.00	80,141.72
Laundry						
Reg. Full-Time Employees	7,932.61	12,807.00	4,874.39	41,602.59	76,842.00	35,239.41
Reg. Part-Time Employees	666.59		(666.59)	4,395.85		(4,395.85)
Overtime	288.56	445.00	156.44	842.29	2,670.00	1,827.71
TOPS Balances	196.84	83.00	(113.84)	(783.95)	498.00	1,281.95
TOPS - FICA	15.06	35.00	19.94	13.08	210.00	196.92
Social Security - Employer	755.55	1,013.00	257.45	3,106.04	6,078.00	2,971.96
IMRF - Employer Cost	938.45	881.00	(57.45)	3,980.48	5,286.00	1,305.52
Workers' Compensation Insurance	294.31	300.00	5.69	1,286.27	1,800.00	513.73
Unemployment Insurance	348.38	731.00	382.62	2,418.29	4,386.00	1,967.71
Employee Health/Life Insurance	3,327.80	2,378.00	(949.80)	18,704.28	14,268.00	(4,436.28)
Laundry Supplies	1,828.00	1,333.00	(495.00)	5,174.43	7,998.00	2,823.57
Linen & Bedding	2,690.49	1,250.00	(1,440.49)	10,715.73	7,500.00	(3,215.73)
Operational Supplies				88.92		(88.92)
Laundry & Cleaning Service	615.81	166.00	(449.81)	3,338.01	996.00	(2,342.01)
Total Laundry	19,898.45	21,422.00	1,523.55	94,882.31	128,532.00	33,649.69
Maintenance						
Reg. Full-Time Employees	2,439.17	6,686.00	4,246.83	20,712.50	40,116.00	19,403.50
Overtime	163.49	133.00	(30.49)	387.83	798.00	410.17
TOPS - Balances	136.96	250.00	113.04	(836.01)	1,500.00	2,336.01
TOPS - FICA	10.47	19.00	8.53	(53.06)	114.00	167.06
Social Security - Employer	226.72	521.00	294.28	1,399.50	3,126.00	1,726.50
IMRF - Employer Cost	284.36	587.00	302.64	1,807.22	3,522.00	1,714.78
Workers' Compensation Insurance	89.28	203.00	113.72	611.22	1,218.00	606.78
Unemployment Insurance	108.16	386.00	277.84	1,129.74	2,316.00	1,186.26
Employee Health/Life Insurance	352.64	1,961.00	1,608.36	4,132.12	11,766.00	7,633.88
Gasoline & Oil	23.22	278.00	254.78	47.04	1,668.00	1,620.96
Tools		41.00	41.00		246.00	246.00
Ground Supplies	298.13	60.00	(238.13)	707.62	360.00	(347.62)
Maintenance Supplies	832.68	2,500.00	1,667.32	7,468.96	15,000.00	7,531.04
Equipment < \$2,500		166.00	166.00	997.32	996.00	(1.32)
Operational Supplies		8.00	8.00	104.00	48.00	(56.00)
Professional Services		70.00	70.00		420.00	420.00
Automobile Maintenance	1,088.28	935.00	(153.28)	4,784.47	5,610.00	825.53
Equipment Maintenance	919.11	3,333.00	2,413.89	9,341.09	19,998.00	10,656.91
Equipment Rentals		8.00	8.00		48.00	48.00
Nursing Home Building Repair/Maintenance	2,551.64	8,333.00	5,781.36	37,626.32	49,998.00	12,371.68
Parking Lot/Sidewalk Maintenance		1,666.00	1,666.00	4,772.00	9,996.00	5,224.00
Total Maintenance	9,524.31	28,144.00	18,619.69	95,139.88	168,864.00	73,724.12
Nursing Services						
Reg. Full-Time Employees	150,981.67	161,195.00	10,213.33	839,176.86	967,170.00	127,993.14
Reg. Part-Time Employees	609.73	6,572.00	5,962.27	21,158.25	39,432.00	18,273.75
Temp. Salaries & Wages	25,902.68	11,666.00	(14,236.68)	44,949.63	69,996.00	25,046.37
Overtime	68,026.55	39,165.00	(28,861.55)	214,006.09	234,990.00	20,983.91
TOPS - Balances	2,031.40	833.00	(1,198.40)	6,180.75	4,998.00	(1,182.75)
No Benefit Full-Time Employees	146,610.14	63,178.00	(83,432.14)	711,410.27	379,068.00	(332,342.27)
No Benefit Part-Time Employees	23,725.06	53,453.00	29,727.94	148,887.36	320,718.00	171,830.64
TOPS - FICA	155.40	63.00	(92.40)	1,112.37	378.00	(734.37)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Social Security - Employer	35,382.83	25,645.00	(9,737.83)	132,800.85	153,870.00	21,069.15
IMRF - Employer Cost	41,008.06	28,897.00	(12,111.06)	165,420.66	173,382.00	7,961.34
Workers' Compensation Insurance	12,377.63	10,023.00	(2,354.63)	51,592.23	60,138.00	8,545.77
Unemployment Insurance	7,627.20	16,251.00	8,623.80	75,284.90	97,506.00	22,221.10
Employee Health/Life Insurance	22,895.61	31,121.00	8,225.39	146,014.50	186,726.00	40,711.50
Books, Periodicals & Manuals		166.00	166.00	726.50	996.00	269.50
Stocked Drugs	1,730.43	2,083.00	352.57	16,642.87	12,498.00	(4,144.87)
Pharmacy Charges-Public Aid	3,476.98	2,083.00	(1,393.98)	12,713.45	12,498.00	(215.45)
Oxygen	841.92	3,500.00	2,658.08	7,635.97	21,000.00	13,364.03
Incontinence Supplies	6,201.69	9,166.00	2,964.31	50,904.44	54,996.00	4,091.56
Pharmacy Charges - Insurance	9,059.86	10,416.00	1,356.14	56,148.60	62,496.00	6,347.40
Equipment < \$2,500	25.18	1,750.00	1,724.82	2,286.35	10,500.00	8,213.65
Operational Supplies	8,172.04	15,416.00	7,243.96	90,504.72	92,496.00	1,991.28
Pharmacy Charges-Medicare	6,035.01	10,000.00	3,964.99	45,048.74	60,000.00	14,951.26
Medical/Dental/Mental Health	3,800.00	3,750.00	(50.00)	28,600.00	22,500.00	(6,100.00)
Professional Services	32,638.73	16,666.00	(15,972.73)	170,558.12	99,996.00	(70,562.12)
Job Require Travel		39.00	39.00		234.00	234.00
Laboratory Fees		2,500.00	2,500.00	6,731.76	15,000.00	8,268.24
Equipment Rentals	3,190.64	2,500.00	(690.64)	37,036.01	15,000.00	(22,036.01)
Dues & Licenses		30.00	30.00	200.00	180.00	(20.00)
Conferences & Training	1,436.68	257.00	(1,179.68)	7,778.68	1,542.00	(6,236.68)
Contract Nursing Services		53,333.00	53,333.00	165,774.80	319,998.00	154,223.20
Medicare Medical Services		3,214.00	3,214.00	6,473.80	19,284.00	12,810.20
Total Nursing Services	613,943.12	584,931.00	(29,012.12)	3,263,759.53	3,509,586.00	245,826.47

Activities

Reg. Full-Time Employees	19,422.50	25,026.00	5,603.50	104,775.36	150,156.00	45,380.64
Reg. Part-Time Employees	1,427.89		(1,427.89)	8,879.59		(8,879.59)
Overtime	89.81	628.00	538.19	300.18	3,768.00	3,467.82
TOPS - Balances	(237.98)	83.00	320.98	957.37	498.00	(459.37)
Part Time Non Benefit		929.00	929.00		5,574.00	5,574.00
TOPS - FICA	(18.21)	6.00	24.21	100.75	36.00	(64.75)
Social Security - Employer	1,778.89	2,033.00	254.11	7,388.29	12,198.00	4,809.71
IMRF - Employer Cost	2,215.42	2,291.00	75.58	9,103.56	13,746.00	4,642.44
Workers' Compensation Insurance	707.49	794.00	86.51	3,135.55	4,764.00	1,628.45
Unemployment Insurance	578.54	1,467.00	888.46	5,440.71	8,802.00	3,361.29
Employee Health/Life Insurance	3,243.68	4,916.00	1,672.32	18,332.68	29,496.00	11,163.32
Equipment < \$2,500				120.00		(120.00)
Operational Supplies	235.76	541.00	305.24	3,282.45	3,246.00	(36.45)
Professional Services		150.00	150.00	648.50	900.00	251.50
Conferences & Training	15.00	43.00	28.00	525.00	258.00	(267.00)
Total Activities	29,458.79	38,907.00	9,448.21	162,989.99	233,442.00	70,452.01

Social Services

Reg. Full-Time Employees	18,664.20	18,442.00	(222.20)	92,762.10	110,652.00	17,889.90
Overtime	145.73	265.00	119.27	1,096.48	1,590.00	493.52
TOPS - Balances	138.98	166.00	27.02	1,141.30	996.00	(145.30)
TOPS - FICA	10.63	12.00	1.37	244.83	72.00	(172.83)
Social Security - Employer	1,596.68	1,431.00	(165.68)	6,087.69	8,586.00	2,498.31
IMRF - Employer Cost	1,994.83	1,612.00	(382.83)	7,734.79	9,672.00	1,937.21
Workers' Compensation Insurance	663.10	559.00	(104.10)	2,667.29	3,354.00	686.71
Unemployment Insurance	330.85	916.00	585.15	3,871.32	5,496.00	1,624.68
Employee Health/Life Insurance	2,619.27	2,871.00	251.73	15,134.42	17,226.00	2,091.58
Operational Supplies				513.99		(513.99)
Professional Services		250.00	250.00	648.50	1,500.00	851.50
Conferences & Training				462.60		(462.60)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Social Services	26,164.27	26,524.00	359.73	132,365.31	159,144.00	26,778.69
Physical Therapy						
Reg. Full-Time Employees	5,941.48	4,565.00	(1,376.48)	26,103.33	27,390.00	1,286.67
Overtime	0.90	3.00	2.10	101.42	18.00	(83.42)
TOPS - Balances	(155.85)	83.00	238.85	603.86	498.00	(105.86)
TOPS - FICA	(11.92)	6.00	17.92	90.12	36.00	(54.12)
Social Security - Employer	494.86	349.00	(145.86)	1,784.25	2,094.00	309.75
IMRF - Employer Cost	615.79	393.00	(222.79)	2,291.74	2,358.00	66.26
Workers' Compensation Ins.	211.04	136.00	(75.04)	830.22	816.00	(14.22)
Unemployment Insurance	126.99	256.00	129.01	1,344.22	1,536.00	191.78
Employee Health/Life Insurance	1,331.12	1,510.00	178.88	8,025.92	9,060.00	1,034.08
Professional Services	25,926.03	35,833.00	9,906.97	131,234.19	214,998.00	83,763.81
Total Physical Therapy	34,480.44	43,134.00	8,653.56	172,409.27	258,804.00	86,394.73
Occupational Therapy						
Reg. Full-Time Employees		4,541.00	4,541.00	12,652.60	27,246.00	14,593.40
TOPS - Balances		41.00	41.00	(2,502.10)	246.00	2,748.10
TOPS - FICA		3.00	3.00	(177.81)	18.00	195.81
Social Security - Employer		347.00	347.00	656.89	2,082.00	1,425.11
IMRF - Employer Cost		391.00	391.00	858.35	2,346.00	1,487.65
Workers' Compensation Ins.		135.00	135.00	251.00	810.00	559.00
Unemployment Insurance		259.00	259.00	601.89	1,554.00	952.11
Employee Health/Life Insurance	665.56	1,508.00	842.44	4,012.96	9,048.00	5,035.04
Professional Services	25,159.04	25,833.00	673.96	148,423.48	154,998.00	6,574.52
Total Occupational Therapy	25,824.60	33,058.00	7,233.40	164,777.26	198,348.00	33,570.74
Speech Therapy						
Professional Services	9,447.65	10,833.00	1,385.35	51,121.27	64,998.00	13,876.73
Total Speech Therapy	9,447.65	10,833.00	1,385.35	51,121.27	64,998.00	13,876.73
Respiratory Therapy						
Professional Services	3,608.83		(3,608.83)	24,874.27		(24,874.27)
Professional Services		7,500.00	7,500.00		45,000.00	45,000.00
Total Respiratory Therapy	3,608.83	7,500.00	3,891.17	24,874.27	45,000.00	20,125.73
Total This Department	13,056.48	18,333.00	5,276.52	75,995.54	109,998.00	34,002.46
Food Services						
Reg. Full-Time Employees	35,433.21	29,461.00	(5,972.21)	183,987.11	176,766.00	(7,221.11)
Reg. Part-Time Employees	1,010.45	3,247.00	2,236.55	9,286.30	19,482.00	10,195.70
Temp. Salaries & Wages	5,567.25		(5,567.25)	7,234.26		(7,234.26)
Overtime	4,801.80	4,281.00	(520.80)	20,575.16	25,686.00	5,110.84
TOPS - Balances	(2,308.27)		2,308.27	(3,683.08)		3,683.08
TOPS - FICA	(176.58)		176.58	(135.86)		135.86
Social Security - Employer	3,959.90	2,829.00	(1,130.90)	15,414.40	16,974.00	1,559.60
IMRF - Employer Cost	4,332.45	3,188.00	(1,144.45)	19,283.57	19,128.00	(155.57)
Workers' Compensation Insurance	1,477.45	1,106.00	(371.45)	5,306.15	6,636.00	1,329.85
Unemployment Insurance	1,980.84	1,993.00	12.16	11,572.02	11,958.00	385.98
Employee Health/Life Insurance	6,668.60	8,333.00	1,664.40	38,858.28	49,998.00	11,139.72
Non-Food Supply		83.00	83.00		498.00	498.00
Nutritional Supplements	3,658.08	5,000.00	1,341.92	26,877.91	30,000.00	3,122.09
Equipment < \$2,500				59.01		(59.01)
Operational Supplies	201.38		(201.38)	(210.41)		210.41
Professional Services				756.08		(756.08)
Equipment Rentals	404.95	405.00	0.05	2,429.70	2,430.00	0.30
Dues & Licenses				85.00		(85.00)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Conferences & Training	30.00	41.00	11.00	135.00	246.00	111.00
Food Service	57,066.59	60,955.00	3,888.41	341,818.29	365,730.00	23,911.71
Furnishings, Office Equipment				1,247.00		(1,247.00)
Total Food Services	124,108.10	120,922.00	(3,186.10)	680,895.89	725,532.00	44,636.11
Barber & Beauty						
Reg. Full-Time Employees	5,664.94	4,562.00	(1,102.94)	27,827.13	27,372.00	(455.13)
TOPS - Balances	(181.60)		181.60	1,854.52		(1,854.52)
TOPS - FICA	(13.90)		13.90	155.90		(155.90)
Social Security - Employer	432.59	349.00	(83.59)	1,573.35	2,094.00	520.65
IMRF - Employer Cost	544.35	393.00	(151.35)	2,020.65	2,358.00	337.35
Workers' Compensation Insurance	206.64	136.00	(70.64)	1,455.25	816.00	(639.25)
Unemployment Insurance	115.97	256.00	140.03	1,329.51	1,536.00	206.49
Employee Health/Life Insurance	1,331.12	1,502.00	170.88	8,025.92	9,012.00	986.08
Operational Supplies	570.00	125.00	(445.00)	970.93	750.00	(220.93)
Total Barber & Beauty	8,670.11	7,323.00	(1,347.11)	45,213.16	43,938.00	(1,275.16)
Adult Day Care						
Reg. Full-Time Employees	13,077.25	12,550.00	(527.25)	64,780.06	75,300.00	10,519.94
Reg. Part-Time Employees	1,105.11		(1,105.11)	2,381.89		(2,381.89)
Overtime	15.28	248.00	232.72	378.15	1,488.00	1,109.85
TOPS - Balances	(350.84)		350.84	(740.53)		740.53
TOPS - FICA	(26.84)		26.84	9.28		(9.28)
Social Security - Employer	1,200.53	979.00	(221.53)	4,309.39	5,874.00	1,564.61
IMRF - Employer Cost	1,489.05	1,103.00	(386.05)	5,506.83	6,618.00	1,111.17
Workers' Compensation Insurance	510.03	382.00	(128.03)	1,629.91	2,292.00	662.09
Unemployment Insurance	200.78	719.00	518.22	2,756.27	4,314.00	1,557.73
Employee Health/Life Insurance	2,687.58	3,147.00	459.42	16,203.88	18,882.00	2,678.12
Books, Periodicals & Manuals		15.00	15.00		90.00	90.00
Gasoline & Oil	923.51	1,041.00	117.49	3,625.18	6,246.00	2,620.82
Equipment < \$2,500		41.00	41.00	37.61	246.00	208.39
Operational Supplies	183.71	172.00	(11.71)	767.06	1,032.00	264.94
Job Required Travel				94.39		(94.39)
Field Trips/Activities		30.00	30.00	24.00	180.00	156.00
Dues & Licenses		20.00	20.00	72.00	120.00	48.00
Conferences & Training		20.00	20.00	917.04	120.00	(797.04)
Total Adult Day Care	21,015.15	20,467.00	(548.15)	102,752.41	122,802.00	20,049.59
Alzheimers and Related Disord						
Reg. Full-Time Employees	15,129.56	21,486.00	6,356.44	80,632.88	128,916.00	48,283.12
Reg. Part-Time Employees		436.00	436.00		2,616.00	2,616.00
Temp. Salaries & Wages		416.00	416.00		2,496.00	2,496.00
Overtime	3,685.54	6,478.00	2,792.46	13,176.80	38,868.00	25,691.20
TOPS - Balances	333.75	333.00	(0.75)	1,533.96	1,998.00	464.04
No Benefit Full-Time Employees	10,725.77	12,606.00	1,880.23	54,268.41	75,636.00	21,367.59
No Benefit Part-Time Employees	7,093.50	13,243.00	6,149.50	27,364.64	79,458.00	52,093.36
TOPS - FICA	25.53	25.00	(0.53)	143.55	150.00	6.45
Social Security - Employer	3,111.96	4,182.00	1,070.04	11,463.36	25,092.00	13,628.64
IMRF - Employer Cost	3,877.79	4,712.00	834.21	14,255.69	28,272.00	14,016.31
Workers' Compensation Insurance	1,167.84	1,634.00	466.16	4,566.81	9,804.00	5,237.19
Unemployment Insurance	1,111.32	2,364.00	1,252.68	7,819.22	14,184.00	6,364.78
Employee Health/Life Insurance	1,289.06	2,788.00	1,498.94	12,590.96	16,728.00	4,137.04
Operational Supplies		22.00	22.00		132.00	132.00
Professional Services	102.50		(102.50)	662.38		(662.38)
Conferences & Training		20.00	20.00	1,580.00	120.00	(1,460.00)
ARD - Contract Nursing		833.00	833.00		4,998.00	4,998.00

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Alzheimers and Related Disorders	47,654.12	71,578.00	23,923.88	230,058.66	429,468.00	199,409.34
Total Expenses	1,306,428.99	1,416,052.00	109,623.01	7,352,111.41	8,496,312.00	1,144,200.59
Net Operating Income	(210,511.56)	(93,710.00)	(116,801.56)	(892,842.57)	(562,260.00)	(330,582.57)

NonOperating Income**Local Taxes**

Current-Nursing Home Operating	97,826.54	97,827.00	(0.46)	586,959.24	586,962.00	(2.76)
Total Local Taxes	97,826.54	97,827.00	(0.46)	586,959.24	586,962.00	(2.76)

Miscellaneous NI Revenue

Investment Interest	154.69	25.00	129.69	154.69	150.00	4.69
Restricted Donations		292.00	(292.00)	1,200.24	1,752.00	(551.76)
Vending Machine Revenue		334.00	(334.00)	922.67	2,004.00	(1,081.33)
Total Miscellaneous NI Revenue	154.69	651.00	(496.31)	2,277.60	3,906.00	(1,628.40)
Total NonOperating Income	97,981.23	98,478.00	(496.77)	589,236.84	590,868.00	(1,631.16)
Net Income (Loss)	(112,530.33)	4,768.00	(117,298.33)	(303,605.73)	28,608.00	(332,213.73)

**Champaign County Nursing Home
Historical Statement of Operations**

06/30/16

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Operating Income													
Miscellaneous Revenue							296	229	764	217	108	74	1,688
Medicare A Revenue							181,953	213,322	223,521	228,318	207,294	216,853	1,271,260
Medicare B Revenue							15,525	4,671	15,775	19,863	35,674	16,207	107,714
Medicaid Revenue							596,134	498,429	604,853	473,791	578,221	595,076	3,346,504
Private Pay Revenue							291,847	279,285	207,873	318,792	266,858	246,751	1,611,406
Adult Day Care Revenue							17,953	30,940	21,506	13,700	15,642	20,956	120,698
Total Income							1,103,708	1,026,875	1,074,291	1,054,681	1,103,797	1,095,917	6,459,269
Operating Expenses													
Administration							253,974	266,034	289,516	262,478	266,140	229,228	1,567,370
Environmental Services							96,426	86,859	87,736	94,935	94,144	103,403	563,502
Laundry							16,033	13,480	16,606	16,475	12,390	19,898	94,882
Maintenance							22,319	11,746	17,089	28,924	5,537	9,524	95,140
Nursing Services							600,882	515,796	524,152	531,019	477,967	613,943	3,263,760
Activities							22,874	27,820	27,157	27,768	27,912	29,459	162,990
Social Services							22,367	19,931	21,095	20,937	21,870	26,164	132,365
Physical Therapy							28,437	31,681	29,385	27,483	20,942	34,480	172,409
Occupational Therapy							29,851	29,109	24,458	24,221	31,313	25,825	164,777
Speech Therapy							7,611	8,469	8,535	8,680	8,378	9,448	51,121
Respiratory Therapy													
Respiratory Therapy							4,044	5,404	5,353	3,148	3,317	3,609	24,874
Total This Department							11,655	13,873	13,888	11,829	11,695	13,056	75,996
Food Services							116,322	106,825	112,726	113,681	107,235	124,108	680,896
Barber & Beauty							8,040	6,931	7,551	7,487	6,534	8,670	45,213
Adult Day Care							16,982	15,022	16,796	18,006	14,932	21,015	102,752
Alzheimers and Related Disorders							31,904	38,499	36,884	38,949	36,168	47,654	230,059
Total Expenses							1,278,067	1,183,605	1,225,039	1,224,193	1,134,778	1,306,429	7,352,111
Net Operating Income							(174,359)	(156,730)	(150,748)	(169,512)	(30,981)	(210,512)	(892,843)
NonOperating Income													
Local Taxes							97,827	97,827	97,827	97,827	97,827	97,827	586,959
Miscellaneous NI Revenue								850	256	1,017		155	2,278
Total NonOperating Income							97,827	98,677	98,083	98,843	97,827	97,981	589,237
Net Income (Loss)							(76,533)	(58,054)	(52,665)	(70,669)	66,846	(112,530)	(303,606)

Champaign County Nursing Home
Historical Statement of Operations

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement							264	276	96	114	88	54	892
Late Charge, NSF Check Charge								(95)					(95)
Worker's Compensation Reimburse									501				501
Other Miscellaneous Revenue							32	48	167	103	20	20	389
Total Miscellaneous Revenue							296	229	764	217	108	74	1,688
Medicare A Revenue													
Medicare A							104,760	100,473	85,062	81,464	121,250	70,687	563,696
NH Pt_Care - Medicare Advantage/ H							77,193	112,849	138,458	146,854	86,044	145,133	706,531
ARD_Pt Care - Medicare Advantage/												1,032	1,032
Total Medicare A Revenue							181,953	213,322	223,521	228,318	207,294	216,853	1,271,260
Medicare B Revenue													
Medicare B							15,525	4,671	15,775	19,863	35,674	16,207	107,714
Total Medicare B Revenue							15,525	4,671	15,775	19,863	35,674	16,207	107,714
Medicaid Revenue													
Medicaid Title XIX (IDHFS)							490,211	389,835	506,265	364,067	474,864	496,978	2,722,219
ARD - Medicaid Title XIX (IDHFS)							79,488	63,382	69,722	73,006	63,313	66,444	415,355
Patient Care-Hospice							26,435	44,797	28,866	36,718	40,045	31,654	208,514
ARD Patient Care - Hospice								416					416
Total Medicaid Revenue							596,134	498,429	604,853	473,791	578,221	595,076	3,346,504
Private Pay Revenue													
VA-Veterans Nursing Home Care							36,767	52,446	45,699	18,817	30,169	12,730	196,628
ARD - VA - Veterans Care												7,170	7,170
Nursing Home Patient Care - Private							231,972	185,493	146,767	262,206	216,018	179,944	1,222,401
Nursing Home Beauty Shop Revenue							2,260	2,067	3,083	2,522	2,464	2,821	15,216
Medical Supplies Revenue							3,945	4,182	3,825	4,803	4,931	4,795	26,482
Patient Transportation Charges							2,185	1,857	2,368	1,765	1,288	2,485	11,949
ARD Patient Care- Private Pay							14,717	33,240	6,130	28,680	11,988	36,806	131,561
Total Private Pay Revenue							291,847	279,285	207,873	318,792	266,858	246,751	1,611,406
Adult Day Care Revenue													
VA-Veterans Adult Daycare							8,557	7,316	12,527	6,883	7,723	8,871	51,875
IL Department Of Aging-Day Care Gra							6,943	20,678	5,862	5,139	5,250	8,172	52,044
Adult Day Care Charges-Private Pay							2,454	2,946	3,117	1,679	2,669	3,914	16,779

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Total Adult Day Care Revenue							17,953	30,940	21,506	13,700	15,642	20,956	120,698
Total Income							1,103,708	1,026,875	1,074,291	1,054,681	1,103,797	1,095,917	6,459,269

Operating Expenses

Administration

Reg. Full-Time Employees							30,283	31,637	33,959	36,467	33,491	37,657	203,493
Temp. Salaries & Wages							1,037	963	1,006	840	960	1,506	6,312
Per Diem							179	205		360	248	202	1,194
Overtime							892	206	320	(45)	447	361	2,180
TOPS - Balances							(1,977)	1,529	(25)	(94)	29	(3,039)	(3,577)
TOPS - FICA							(141)	385	(2)	(7)	2	(232)	5
Social Security - Employer							1,977	1,973	2,044	1,996	2,230	3,339	13,558
IMRF - Employer Cost							2,408	3,249	2,405	2,332	2,123	3,945	16,462
Workers' Compensation Insurance							805	976	1,033	997	813	1,393	6,017
Unemployment Insurance							1,636	1,659	1,740	1,074	597	486	7,191
Employee Health/Life Insurance							4,763	4,763	5,244	5,463	5,937	5,246	31,417
Employee Development/Recognition							152	66	36	43	59	92	447
Employee Physicals/Lab							4,712	3,198	4,282	4,810	2,278	1,100	20,380
Books, Periodicals & Manuals							69						69
Copier Supplies							586	977	195	195	195		2,148
Postage, UPS, Federal Express							333	165		92	638	569	1,797
Equipment < \$2,500									(1,526)			938	(587)
Operational Supplies							567	381	343	392	634	804	3,121
Audit & Accounting Fees							4,055	4,055	4,055	4,055	4,055	4,055	24,329
Attorney Fees							12,464	8,411	5,189	7,970	3,490	8,894	46,419
Engineering Fees							2,400	3,630	4,623			(10,653)	
Professional Services							38,488	43,403	65,983	36,956	39,447	49,293	273,570
Job Required Travel Expense							213	122	83	165	86	116	785
Insurance							22,458	22,458	22,458	22,458	29,359	22,456	141,645
Property Loss & Liability Claims												10	10
Computer Services							7,376	8,851	9,435	9,657	9,245	8,859	53,423
Telephone Services							1,244	1,708	1,728	1,648	1,607	2,020	9,955
Equipment Maintenance							306						306
Legal Notices, Advertising							1,632	2,678	3,676	1,745	2,572	2,939	15,242
Photocopy Services							748	900	900	900	250	250	3,947
Public Relations								52		656			708
Dues & Licenses							1,725	1,923	1,625	1,625	1,625	1,625	10,148
Conferences & Training								1,355	751	1,936	109	621	4,773
Finance Charges, Bank Fees							134	269	326	741	696	928	3,094
Cable/Satellite TV Expense							1,929	2,256	2,092	2,092	2,457	2,457	13,283
IPA Licensing Fee							42,359	39,731	41,090	42,213	42,480	40,818	248,691

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Fines & Penalties													
General Liability Claims													
Furnishings, Office Equipment									1,701				1,701
Depreciation Expense							58,789	62,529	63,374	63,373	63,078	62,888	374,030
Bad Debt Expense													
Transfers to General Corporate Fund													
Interest-Tax Anticipation Notes Payabl											5,528	445	5,973
Interest- Bonds Payable							9,374	9,374	9,374	9,374	9,374	(23,159)	23,712
Total Administration							253,974	266,034	289,516	262,478	266,140	229,228	1,567,370

Environmental Services

Reg. Full-Time Employees							26,230	23,758	22,325	27,194	28,327	34,201	162,035
Reg. Part-Time Employees							844	751	729	836	767	1,107	5,035
Overtime							1,380	8	29	9	10	1,346	2,782
TOPS - Balances							972	(1,631)	1,921	1,064	(3,078)	(1,159)	(1,911)
TOPS- FICA							69	46	147	81	(236)	(89)	20
Social Security - Employer							1,889	1,471	1,495	1,482	1,836	3,117	11,290
IMRF - Employer Cost							2,325	2,527	1,806	1,824	1,757	3,903	14,143
Workers' Compensation Insurance							790	739	687	693	669	1,267	4,845
Unemployment Insurance							1,507	1,262	1,556	1,512	1,360	1,574	8,770
Employee Health/Life Insurance							5,920	5,229	5,232	5,405	6,560	5,229	33,575
Equipment < \$2,500												189	189
Operational Supplies							4,639	3,879	3,833	5,804	1,763	4,741	24,658
Professional Services										1,585			1,585
Gas Service							12,311	15,215	13,231	12,456	12,120	11,357	76,691
Electric Service							28,206	25,360	24,965	27,154	35,206	28,538	169,429
Water Service							3,023	2,733	2,964	2,950	2,905	2,986	17,561
Pest Control Service							511	1,486	511	636	511	511	4,168
Waste Disposal & Recycling							4,422	2,312	2,943	2,329	1,906	2,450	16,362
Equipment Rentals							258	258	258	258	258	258	1,548
Sewer Service & Tax							1,129	1,455	3,104	1,662	1,502	1,878	10,729
Total Environmental Services							96,426	86,859	87,736	94,935	94,144	103,403	563,502

Laundry

Reg. Full-Time Employees							6,597	7,189	6,945	7,164	5,775	7,933	41,603
Reg. Part-Time Employees							443	656	706	993	932	667	4,396
Overtime							390	18	26	58	62	289	842
TOPS Balances							(33)	(1,150)	5	130	66	197	(784)
TOPS - FICA							(2)	(15)		10	5	15	13
Social Security - Employer							506	466	459	493	427	756	3,106
IMRF - Employer Cost							652	800	565	613	412	938	3,980
Workers' Compensation Insurance							162	231	230	215	155	294	1,286

**Champaign County Nursing Home
Historical Statement of Operations**

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Unemployment Insurance							403	408	517	416	325	348	2,418
Employee Health/Life Insurance							2,662	2,662	3,328	3,396	3,328	3,328	18,704
Laundry Supplies							74		1,252	2,020		1,828	5,174
Linen & Bedding							4,178	1,535	1,864	286	162	2,690	10,716
Operational Supplies								25			64		89
Laundry & Cleaning Service								655	709	680	678	616	3,338
Total Laundry							16,033	13,480	16,606	16,475	12,390	19,898	94,882
Maintenance													
Reg. Full-Time Employees							3,806	3,918	4,440	3,864	2,244	2,439	20,713
Overtime							149	16	26	19	14	163	388
TOPS - Balances							23	(271)	(1,756)	1,066	(35)	137	(836)
TOPS - FICA							2	(10)	(134)	82	(3)	10	(53)
Social Security - Employer							247	248	280	253	145	227	1,400
IMRF - Employer Cost							316	424	329	313	140	284	1,807
Workers' Compensation Insurance							92	116	138	126	51	89	611
Unemployment Insurance							201	207	362	143	109	108	1,130
Employee Health/Life Insurance							1,018	1,018	1,018	1,038	(313)	353	4,132
Gasoline & Oil								12		12		23	47
Ground Supplies										409		298	708
Maintenance Supplies							4,137	1,374	415	40	672	833	7,469
Equipment < \$2,500								124	422	452			997
Operational Supplies							88	(6)		23			104
Automobile Maintenance							662	90	664	1,624	656	1,088	4,784
Equipment Maintenance							2,259	1,604	2,964	1,011	584	919	9,341
Nursing Home Building Repair/Mainte							8,153	2,883	5,403	17,362	1,273	2,552	37,626
Parking Lot/Sidewalk Maintenance							1,166		2,519	1,087			4,772
Nursing Home Building Construction/I													
Total Maintenance							22,319	11,746	17,089	28,924	5,537	9,524	95,140
Nursing Services													
Reg. Full-Time Employees							144,322	146,400	144,810	137,574	115,088	150,982	839,177
Reg. Part-Time Employees							5,778	3,858	3,118	4,173	3,621	610	21,158
Temp. Salaries & Wages							3,394	1,978	1,984	3,005	8,687	25,903	44,950
Overtime							41,452	21,593	23,949	29,469	29,517	68,027	214,006
TOPS - Balances							17,938	(22,202)	(317)	6,699	2,032	2,031	6,181
No Benefit Full-Time Employees							82,610	107,132	112,600	131,755	130,703	146,610	711,410
No Benefit Part-Time Employees							43,892	25,330	19,647	19,090	17,204	23,725	148,887
TOPS - FICA							1,275	(961)	(24)	512	155	155	1,112
Social Security - Employer							22,178	18,298	19,235	18,754	18,953	35,383	132,801
IMRF - Employer Cost							27,209	31,722	23,098	24,655	17,729	41,008	165,421
Workers' Compensation Insurance							7,932	8,283	8,465	8,327	6,207	12,378	51,592

**Champaign County Nursing Home
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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Unemployment Insurance							17,529	15,521	16,726	10,000	7,882	7,627	75,285
Employee Health/Life Insurance							23,629	24,294	28,633	24,333	22,230	22,896	146,015
Books, Periodicals & Manuals							464				263		727
Stocked Drugs							894	7,807	3,301	984	1,927	1,730	16,643
Pharmacy Charges-Public Aid							1,787	2,833	1,624	2,939	53	3,477	12,713
Oxygen							1,601	1,676	1,156	989	1,373	842	7,636
Incontinence Supplies							8,439	8,030	11,134	8,398	8,701	6,202	50,904
Pharmacy Charges - Insurance							10,560	9,766	6,300	10,584	9,878	9,060	56,149
Equipment < \$2,500							1,964	98	881	(859)	177	25	2,286
Operational Supplies							19,895	17,564	17,830	14,524	12,518	8,172	90,505
Pharmacy Charges-Medicare							10,368	9,204	6,750	5,268	7,424	6,035	45,049
Medical/Dental/Mental Health							5,800	3,800	5,800	5,600	3,800	3,800	28,600
Professional Services							10,921	23,208	24,985	37,371	41,435	32,639	170,558
Laboratory Fees							1,562	1,490	1,251	1,635	793		6,732
Equipment Rentals							6,643	5,272	8,567	8,561	4,802	3,191	37,036
Dues & Licenses							50		150				200
Conferences & Training							2,125	590		600	3,027	1,437	7,779
Contract Nursing Services							77,839	42,778	32,100	13,058			165,775
Medicare Medical Services							832	432	400	3,019	1,790		6,474
Total Nursing Services							600,882	515,796	524,152	531,019	477,967	613,943	3,263,760

Activities

Reg. Full-Time Employees							16,460	16,946	16,403	18,765	16,778	19,423	104,775
Reg. Part-Time Employees							1,439	1,490	1,631	1,765	1,127	1,428	8,880
Overtime							6	16	1	61	127	90	300
TOPS - Balances							85	(141)	249	(1,231)	2,233	(238)	957
TOPS - FICA							6	17	19	(94)	171	(18)	101
Social Security - Employer							1,107	1,145	999	1,113	1,245	1,779	7,388
IMRF - Employer Cost							1,409	1,941	1,190	1,115	1,233	2,215	9,104
Workers' Compensation Insurance							438	530	504	532	423	707	3,136
Unemployment Insurance							900	963	1,337	956	705	579	5,441
Employee Health/Life Insurance								3,909	3,909	4,027	3,244	3,244	18,333
Equipment < \$2,500								120					120
Operational Supplies							398	737	784	630	497	236	3,282
Professional Services							130	130	130	130	130		649
Conferences & Training							495	15				15	525
Total Activities							22,874	27,820	27,157	27,768	27,912	29,459	162,990

Social Services

Reg. Full-Time Employees							14,606	15,114	14,524	15,358	14,495	18,664	92,762
Overtime							372	121	123	273	61	146	1,096
TOPS - Balances							1,194	(1,940)	305	(418)	1,861	139	1,141

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
TOPS - FICA							85	16	23	(32)	142	11	245
Social Security - Employer							933	956	808	875	918	1,597	6,088
IMRF - Employer Cost							1,185	1,640	979	1,054	882	1,995	7,735
Workers' Compensation Insurance							374	456	434	413	328	663	2,667
Unemployment Insurance							767	800	975	592	408	331	3,871
Employee Health/Life Insurance							1,998	2,588	2,617	2,693	2,619	2,619	15,134
Operational Supplies							463	51					514
Professional Services							130	130	130	130	130		649
Conferences & Training							260		178		25		463
Total Social Services							22,367	19,931	21,095	20,937	21,870	26,164	132,365
Physical Therapy													
Reg. Full-Time Employees							2,539	4,365	4,298	4,610	4,349	5,941	26,103
Overtime							29	4		59	9	1	101
TOPS - Balances							491	229	327	(439)	152	(156)	604
TOPS - FICA							35	64	25	(34)	12	(12)	90
Social Security - Employer							280	270	238	236	265	495	1,784
IMRF - Employer Cost							352	459	292	321	252	616	2,292
Workers' Compensation Ins.							124	133	129	137	96	211	830
Unemployment Insurance							233	226	322	243	194	127	1,344
Employee Health/Life Insurance							1,331	1,331	1,331	1,370	1,331	1,331	8,026
Professional Services							23,024	24,599	22,424	20,980	14,280	25,926	131,234
Total Physical Therapy							28,437	31,681	29,385	27,483	20,942	34,480	172,409
Occupational Therapy													
Reg. Full-Time Employees							4,394	2,187	2,148	2,325	1,599		12,653
TOPS - Balances							558	250	(465)	(1,821)	(1,024)		(2,502)
TOPS - FICA							40	36	(36)	(139)	(78)		(178)
Social Security - Employer							143	139	123	131	121		657
IMRF - Employer Cost							180	237	149	164	128		858
Workers' Compensation Ins.							62	67	31	43	48		251
Unemployment Insurance							117	114	164	122	84		602
Employee Health/Life Insurance							666	666	666	685	666	666	4,013
Professional Services							23,692	25,414	21,677	22,712	29,770	25,159	148,423
Total Occupational Therapy							29,851	29,109	24,458	24,221	31,313	25,825	164,777
Speech Therapy													
Professional Services							7,611	8,469	8,535	8,680	8,378	9,448	51,121
Total Speech Therapy							7,611	8,469	8,535	8,680	8,378	9,448	51,121
Respiratory Therapy													
Professional Services							4,044	5,404	5,353	3,148	3,317	3,609	24,874

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06/30/16

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Total Respiratory Therapy							4,044	5,404	5,353	3,148	3,317	3,609	24,874
Total This Department							11,655	13,873	13,888	11,829	11,695	13,056	75,996
Food Services													
Reg. Full-Time Employees							28,687	31,430	29,263	30,817	28,357	35,433	183,987
Reg. Part-Time Employees							2,583	1,765	1,865	1,188	876	1,010	9,286
Temp. Salaries & Wages										748	919	5,567	7,234
Overtime							5,144	2,429	2,981	3,010	2,210	4,802	20,575
TOPS - Balances							(781)	(1,323)	304	281	144	(2,308)	(3,683)
TOPS - FICA							(56)	40	23	21	11	(177)	(136)
Social Security - Employer							2,605	2,137	2,370	2,254	2,088	3,960	15,414
IMRF - Employer Cost							3,275	3,733	2,842	3,114	1,986	4,332	19,284
Workers' Compensation Insurance							891	1,013	566	654	704	1,477	5,306
Unemployment Insurance							2,064	1,859	2,245	1,874	1,549	1,981	11,572
Employee Health/Life Insurance							5,998	5,998	6,666	6,862	6,666	6,669	38,858
Food							148	(148)					
Nutritional Supplements							7,164	3,627	4,228	4,526	3,675	3,658	26,878
Equipment < \$2,500											60		59
Operational Supplies								(403)	96	(104)		201	(210)
Professional Services							756						756
Equipment Rentals							405	405	405	405	405	405	2,430
Dues & Licenses									85				85
Conferences & Training							15	30		15	45	30	135
Food Service							57,425	52,986	58,786	58,017	57,539	57,067	341,818
Furnishings, Office Equipment								1,247					1,247
Total Food Services							116,322	106,825	112,726	113,681	107,235	124,108	680,896
Barber & Beauty													
Reg. Full-Time Employees							4,661	4,370	4,209	4,515	4,407	5,665	27,827
TOPS - Balances							834	199	368	610	25	(182)	1,855
TOPS - FICA							59	34	28	47	2	(14)	156
Social Security - Employer							248	238	207	211	237	433	1,573
IMRF - Employer Cost							312	400	259	284	221	544	2,021
Workers' Compensation Insurance							125	132	683	214	95	207	1,455
Unemployment Insurance							234	226	312	235	207	116	1,330
Employee Health/Life Insurance							1,331	1,331	1,331	1,370	1,331	1,331	8,026
Operational Supplies							237		154		10	570	971
Total Barber & Beauty							8,040	6,931	7,551	7,487	6,534	8,670	45,213
Adult Day Care													
Reg. Full-Time Employees							10,583	10,192	10,009	10,744	10,176	13,077	64,780
Reg. Part-Time Employees								13	99	502	663	1,105	2,382

Sunday, July 31, 2016

3:34 PM

**Champaign County Nursing Home
Historical Statement of Operations**

06/30/16

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Overtime							305	26	19		13	15	378
TOPS - Balances							186	(638)	521	229	(688)	(351)	(741)
TOPS - FICA							13	18	40	18	(53)	(27)	9
Social Security - Employer							671	635	571	567	664	1,201	4,309
IMRF - Employer Cost							845	1,077	701	764	631	1,489	5,507
Workers' Compensation Insurance							281	302	147	153	238	510	1,630
Unemployment Insurance							562	534	702	433	324	201	2,756
Employee Health/Life Insurance							2,688	2,688	2,688	2,766	2,688	2,688	16,204
Gasoline & Oil							592		557	1,553		924	3,625
Equipment < \$2,500							38						38
Operational Supplies							123	175	100	129	56	184	767
Job Required Travel											94		94
Field Trips/Activities							24						24
Dues & Licenses							72						72
Conferences & Training									643	148	126		917
Total Adult Day Care							16,982	15,022	16,796	18,006	14,932	21,015	102,752
Alzheimers and Related Disord													
Reg. Full-Time Employees							10,344	12,538	13,901	15,037	13,683	15,130	80,633
Overtime							3,276	1,933	919	1,555	1,808	3,686	13,177
TOPS - Balances							828	(145)	301	583	(366)	334	1,534
No Benefit Full-Time Employees							5,643	10,875	10,181	9,037	7,807	10,726	54,268
No Benefit Part-Time Employees							4,479	3,589	3,280	4,401	4,524	7,094	27,365
TOPS - FICA							59	20	23	45	(28)	26	144
Social Security - Employer							1,520	1,718	1,650	1,672	1,792	3,112	11,463
IMRF - Employer Cost							1,922	2,987	1,820	1,895	1,753	3,878	14,256
Workers' Compensation Insurance							514	684	825	774	602	1,168	4,567
Unemployment Insurance							1,194	1,522	1,882	1,165	945	1,111	7,819
Employee Health/Life Insurance							1,999	1,999	1,999	2,684	2,620	1,289	12,591
Professional Services							126	126	103	103	103	103	662
Conferences & Training								654			926		1,580
Total Alzheimers and Related Disorde							31,904	38,499	36,884	38,949	36,168	47,654	230,059
Total Expenses							1,278,067	1,183,605	1,225,039	1,224,193	1,134,778	1,306,429	7,352,111
Net Operating Income							(174,359)	(156,730)	(150,748)	(169,512)	(30,981)	(210,512)	(892,843)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating							97,827	97,827	97,827	97,827	97,827	97,827	586,959
Total Local Taxes							97,827	97,827	97,827	97,827	97,827	97,827	586,959

06/30/16

Champaign County Nursing Home
Historical Statement of Operations

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Description	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	Total
Miscellaneous NI Revenue													
Investment Interest												155	155
Restricted Donations								850	256	94			1,200
Vending Machine Revenue										923			923
Total Miscellaneous NI Revenue								850	256	1,017		155	2,278
Total NonOperating Income							97,827	98,677	98,083	98,843	97,827	97,981	589,237
Net Income (Loss)							(76,533)	(58,054)	(52,665)	(70,669)	66,846	(112,530)	(303,606)

ASSETS**Current Assets****Cash**

Cash	\$329,386.09
Petty Cash	\$300.00
Total Cash	\$329,686.09

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,308,178.99
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$1,167,974.39
Total Rec., Net of Uncollectible Amounts	\$2,476,153.38

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$160,895.94
Allowance for Uncollectible Accts-Private Pay	(\$226,018.45)
Allowance for Uncollectible Accts-Patient Care P	(\$285,818.86)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	(\$339,133.91)

Accrued Interest

Property Tax Revenue Receivable	(\$33,740.15)
Total Accrued Interest	(\$33,740.15)

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,270,193.77
Due from IL Public Aid	\$840,444.39
Due from IL Department of Aging-Title XX	\$78,284.63
Due from US Treasury-Medicare	\$481,408.16
Due From VA-Adult Daycare	\$35,218.36
Due From VA-Nursing Home Care	\$107,986.77
Allowance for Uncollectible Accts-IPA	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Total Intergvt. Rec., Net of Uncollectibl	\$2,789,160.89

Prepaid Expenses

Prepaid Expenses	\$100,348.41
Stores Inventory	\$21,111.96
Total Prepaid Expenses	\$121,460.37

Long-Term Investments

Patient Trust Cash, Invested	\$25,442.17
Total Long-Term Investments	\$25,442.17
Total Current Assets	\$5,369,028.84

Fixed Assets

Nursing Home Buildings	\$23,473,119.72
Improvements not Buildings	\$613,504.01
Equipment, Furniture & Autos	\$1,626,795.76
Construction in Progress	\$102,057.01
Accumulated Depreciation-Land Improvements	(\$322,350.07)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,181,993.87)
Accumulated Depreciation-Buildings	(\$5,514,568.69)
Total Fixed Assets	\$18,796,563.87
Total ASSETS	\$24,165,592.71

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0.00
A/R Refunds	\$41,780.72
Accounts Payable	\$3,155,601.01
Salaries & Wages Payable	\$168,486.42
Interest Payable - Bonds	\$0.00
Due To Accounts Payable Fund	(\$216.40)
Due to Other Funds	\$0.00
Tax Anticipation Notes Payable	\$382,244.00
Notes Payable	\$153,538.11
Total Current Liabilities	\$3,901,433.86

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$25,442.17
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$292,951.87
Total Non-Current Liabilities	\$2,823,394.04
Total Current Liabilities	\$6,724,827.90

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$17,744,370.53
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	(\$303,605.72)
Total Equity	\$17,440,764.81
Total LIABILITIES & EQUITY	\$24,165,592.71

Champaign County Nursing Home
Statement of Cash Flows (Indirect Method)
6 Month
December 31, 2015 through June 31, 2016

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (303,606)
Depreciation Expense	374,030
(Incr.)/Decr. in Accounts Receivable	49,432
(Incr.)/Decr. in Prepaid Expenses	(97,559)
(Incr.)/Decr. in Inventory	(15,347)
(Incr.)/Decr. in Patient Trust	732
Incr./(Decr.) in Accounts Payable	2,016,728
Incr./(Decr.) in Salaries and Wages Payable	(277,988)
Incr./(Decr.) in Interest Payable	-
Incr./(Decr.) in Accrued Com. Absences	(10,913)
Incr./(Decr.) in Other Liabilities	29,645
	1,765,154
Net Cash Provided by Operating Activities	1,765,154

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(53,745)
Improvements / (CIP)	(229,301)
Net Cash Provided by Investing Activities	(283,046)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	(615,585)
Notes Payable - Medicaid	(284,515)
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	(619,972)
	(1,520,072)
Net Cash Provided by Financing Activities	(1,520,072)

Total Cash Flow	(37,964)
Beginning Cash Flow - 12/31/2015	367,650
ENDING CASH - 6/30/2016	\$ 329,686

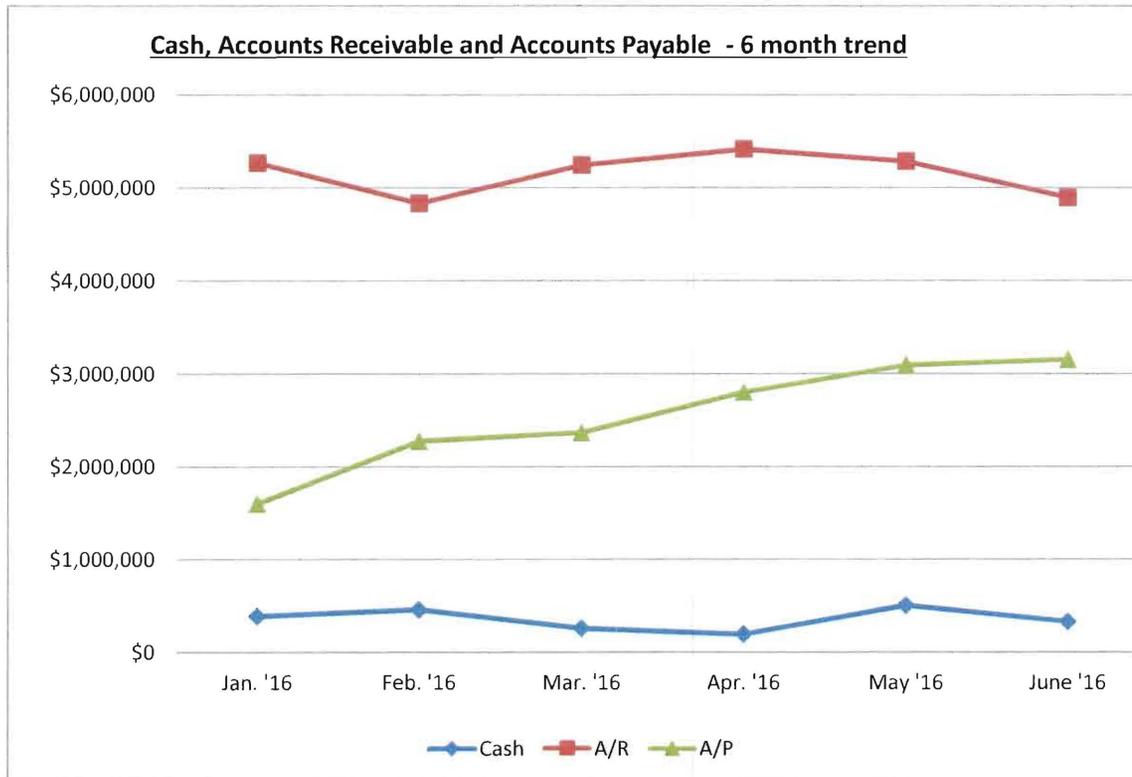
Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
January 31, 2016 through June 30, 2016

	<u>Jan. '16</u>	<u>Feb. '16</u>	<u>Mar. '16</u>	<u>Apr. '16</u>	<u>May '16</u>	<u>June '16</u>
<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>						
Net Income (Loss) - Monthly	\$ (76,533)	\$ (58,054)	\$ (52,665)	\$ (70,669)	\$ 66,846	\$ (112,530)
Depreciation Expense	58,789	62,529	63,374	63,373	63,078	62,888
(Incr.)/Decr. in Accounts Receivable	(322,898)	436,038	(410,517)	(172,175)	129,576	389,408
(Incr.)/Decr. in Prepaid Expenses	(66,394)	(51,357)	15,574	15,574	15,574	(26,530)
(Incr.)/Decr. in Inventory	-	(15,347)	-	-	-	-
(Incr.)/Decr. in Patient Trust	4,676	421	(707)	(2,373)	(2,031)	746
Incr./(Decr.) in Accounts Payable	459,911	675,559	92,371	434,886	293,075	60,926
Incr./(Decr.) in Salaries and Wages Payable	122,373	(288,207)	(694)	(215,998)	(1,465)	106,003
Incr./(Decr.) in Interest Payable	9,374	9,374	9,375	9,374	9,374	(46,871)
Incr./(Decr.) in Accrued Com. Absences	21,760	(38,222)	1,871	7,169	1,454	(4,945)
Incr./(Decr.) in Other Liabilities	(4,673)	(11,826)	705	2,373	43,811	(747)
Net Cash Provided (Used) by Operating Activities	206,385	720,908	(281,313)	71,534	619,292	428,348
<u>CASH FLOW FROM INVESTING ACTIVITIES:</u>						
Purchase of Equipment	(34,685)	(19,060)	-	-	-	-
Improvements / (CIP)	(15,513)	(3,026)	-	(64,035)	(11,856)	(134,871)
Net Cash Provided (Used) by Investing Activities	(50,198)	(22,086)	-	(64,035)	(11,856)	(134,871)
<u>CASH FLOW FROM FINANCING ACTIVITIES:</u>						
Incr./(Decr.) in Tax Anticipation Note	-	-	-	-	(219,650)	(395,935)
Incr./(Decr.) Notes Payable - Medicaid	(73,009)	(73,009)	80,530	(73,009)	(73,009)	(73,009)
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	(63,984)	(554,045)	-	-	(1,928)	(15)
Net Cash Provided (Used) by Financing Activities	(136,993)	(627,054)	80,530	(73,009)	(294,587)	(468,959)
Total Cash Flow	19,194	71,768	(200,783)	(65,510)	312,849	(175,482)
Beginning Cash Balance (Prior Month's)	367,650	386,844	458,612	257,829	192,319	505,168
MONTH ENDING CASH BALANCE	\$ 386,844	\$ 458,612	\$ 257,829	\$ 192,319	\$ 505,168	\$ 329,686

Champaign County Nursing Home January 31, 2016 through June 30, 2016

Key Balance Sheet Items Charted Below:

	<u>Jan. '16</u>	<u>Feb. '16</u>	<u>Mar. '16</u>	<u>Apr. '16</u>	<u>May '16</u>	<u>June '16</u>
Cash	386,844	458,612	257,829	192,319	505,168	329,686
A/R	5,264,769	4,828,732	5,239,249	5,411,424	5,281,848	4,892,440
A/P	1,598,784	2,274,343	2,366,714	2,801,600	3,094,675	3,155,601



To: Board of Directors
Champaign County Nursing Home

From: Scott T Gima
Manager

Date: August 4, 2016

Re: Management Update

Medicare Grouping Legislation

Governor Rauner last Friday signed HB 6060 which amends the Illinois Public Aid Code. The legislation which LeadingAge Illinois supported adds the percentage of Medicaid funded residents as one of the factors the Department of Healthcare and Family Services must consider in grouping nursing facilities for purposes of payment.

This legislation is supposed to expedite payments to nursing homes with a high Medicaid census and/or a high number of Medicaid applications. CCNH falls into both categories. It is too early to say if and when we will see changes as a result of this legislation.

Telligen QIO – 5 Star Project

CCNH is working with Telligen, the State Quality Improvement Organization on a new program to improve our 5-star rating utilizing the QAPI or Quality Assurance Performance Improvement program which is a quality improvement process that is required for all nursing home by CMS. CCNH has already implemented a QAPI program.

The program is starting up this month and over the next four months, Telligen will be working with CCNH to develop two QAPI initiatives to address 5-star related issues. The initial programs will be improving ADL (activities of daily living) accuracy and documentation. The second item will be the development of a program to address falls. A key element of these programs will be the use of a Line Staff Champion who will be responsible for overseeing both initiatives. Tracy Rhone, LPN will be the Staff Champion. This was a great opportunity for CCNH to implement a quality improvement project that involves line staff.

QAPI (Quality Assurance and Performance Improvement) includes the following elements:

- Set performance targets and identify performance benchmarks
- Identify who and how data will be collected, analyzed and used
- Identify what performance metrics will be monitored
- Develop a process for organizing & interpreting data
- Conduct Performance Improvement Projects address the identified issues

- Telligen will provide Root Cause Analysis training.
- The PIP will use root cause analysis to thoroughly explore all possible causes of the problem before choosing a solution