

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, October 17, 2016 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR: Catherine Emanuel
DIRECTORS: Jack Anderson, Sam Banks, Deb Busey, Lorraine Cowart, Mary Hodson,
Edmund Sutton

ITEM	Page #
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> September 12, 2016 Open Session	1 – 5
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
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VIII. <u>QUALITY REPORT</u>	
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a. Strategic Plan 2017	
b. Management Report	39 – 46
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d. Dietary Update	
X. <u>OTHER BUSINESS</u>	
XI. <u>CLOSED SESSION</u> Closed Session pursuant to 5 ILCS 120/2©11 to Consider Litigation that is Probable or Imminent Against Champaign County	
XII. <u>NEXT MEETING DATE & TIME</u> November 14, 2016	
XII. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
September 12, 2016**

Directors Present: Emanuel, Anderson, Banks, Busey, Hodson, Sutton

Directors Absent/Excused: Cowart

Also Present: Snider, Gima, Bloomfield, Petrie, Nolan

1. Call to Order

The meeting was called to order at 6:03 p.m. by Chair Emanuel.

2. Roll Call

Nolan called the roll of Directors. A quorum was established.

3. Approval of Agenda

The agenda was approved as distributed (motion by Anderson, second by Hodson, unanimous).

4. Approval of Minutes

The open session minutes of August 4th and August 8th, 2016, and the closed session minutes of August 4th, 2016 were approved as amended (omnibus motion by Sutton, second by Busey, unanimous).

5. Public Participation

Mary Schultz asked the board to provide updates and explanations in regards to the progress being made to provide hot meals to residents, why the kitchen has been out of many supplies recently (including napkins, hairnets, jelly, coffee, juice, bananas) and why dining tables are not being cleaned after each meal. Ms. Schultz would like the Board of Directors to discuss the feasibility of the installation of steam tables at the nursing home and asked the board to provide a tour of the kitchens where they will be installed. Additionally, Ms. Schultz asked the board to discuss the turnover rate at the nursing home and the recent staffing problems she has experienced.

Richard Kruidenier noted that Dave Laker will not be at tonight's meeting. Mr. Kruidenier reported that meals are being delivered much more quickly with the newly hired dietary staff members; however, the dietary staff are not communicating with the CNAs to ensure residents are in the dining room when meals are now served. Additionally, Mr. Kruidenier noted that the turnover rate for CNAs continues to be a problem and asked the problem to include the turnover rate in their discussion. Mr. Kruidenier thanked the board for their service.

Rick Sturts complimented the nursing home staff members on Unit 2 for the quality of care and emotional investment they have provided his family. Mr. Sturts noted that the quality of food at the nursing home is too processed and the menu does not provide enough options for residents to be satisfied. Mr. Sturts asked the board to consider providing higher quality food options to residents because it may be the only positive thing that a resident has to look forward to while residing at the nursing home.

Pattsi Petrie expressed concern in regards to the number open CNA positions at the nursing home in relationship to the nursing home's large turnover rate and small retention and agency usage rates.

Ms. Petrie asked if the nursing home can continue providing the same level of care for all residents if staffing needs are not being met. Additionally, Ms. Petrie noted that she visited the nursing home with Mr. Snider and Mr. Carter in order to eat a meal in the dining room. Ms. Petrie noted that her experience in the dining room did match the reported dietary survey scores and asked for Mr. Snider to further explain their experience later in the meeting. Finally, Ms. Petrie noted that she has held discussions with Chapin Rose and Scott Bennet in order to address the cash flow situation at the nursing home. Ms. Petrie encouraged the board to write a letter to the governor in order to stress how the backlog of state payments owed to the nursing home is impacting the facilities day-to-day operations.

6. Communications

a. Maintenance/Capital Update – Rick Snider

Mr. Snider reported that an additional boiler has failed at the nursing home, making two of the nursing home's boilers inoperable. An emergency procurement to replace the failed boiler has been executed, and a transition plan has been developed to put in a temporary boiler in order to maintain heat while the plumbing system is repaired. The temporary boilers will be installed within the week, new equipment should arrive in late September and the new system will be installed and tested by mid-October.

Ms. Busey asked how much the boiler replacement project will cost. Mr. Snider reported that A&R Mechanical was chosen to complete the project for \$229,000 with additional expenses for boiler rentals and labor. Mr. Snider noted that the total cost of the project was paid for from a serendipitous amount of money that was received by the County Board. Mr. Snider is hopeful that the nursing home will repay the County's general corporate fund through the revenues obtained from the fall referendum should it pass.

7. Update on County Board Request for Quarter-Cent Sales Tax

Mr. Snider reported that the County Board has issued a referendum for a Quarter-Cent Sales Tax in order to fund deferred maintenance and capital improvements that are needed throughout the County's Physical Plant. Since the economic downturns of 2007 and 2008, the nursing home along with the general County has seen little revenue growth and preventative maintenance projects have been deferred in order to maintain County operations. Mr. Snider is hopeful that the County will be able to reduce their overall square footage of building space and fund maintenance projects through the Quarter-Cent Sales Tax. The sales tax has a sunset clause of 12 years and is in line with the County's bond obligations. If the sales tax should pass and is implemented, the County will be able to fund deferred maintenance and capital improvements while becoming debt free at the end of the 12-year sunset clause.

8. Human Resources Report – Amanda Bloomfield

Ms. Bloomfield reported that the nursing home is currently understaffed on 2nd shift CNAs. Staff members can currently choose between 12-hour and 8-hour shifts, which creates scheduling problems specifically for the 2nd shift at the nursing home. Ms. Bloomfield is working with County and AFSCME representatives to incentivize the 2nd shift and to incentivize employees to pick up shifts outside of their normal schedules. Additionally, Ms. Bloomfield is working to eliminate the option between 12-hour and 8-hour shifts so employees only have one option. Ms. Emanuel asked why two options are available. Ms. Bloomfield explained that staff members voted in accordance with the union contract to implement the two shift options, and she noted that moving to either an 8-hour or 12-hour shift will result in employee turnover.

Ms. Bloomfield reported that she and Ms. Podvin are working to improve the accountability of staff members at the nursing home. Ms. Podvin is very selective when recruiting CNAs and nursing staff, which has resulted in higher quality candidates being selected for positions but a lower number of individuals are being hired. Mr. Gima and Ms. Bloomfield are hopeful that hiring higher quality candidates will reduce the turnover rate in the long-term. In the short-term, efforts are being made to receive feedback from new hires during their probationary period at the nursing home in order to best determine if they are suited for the nursing home and their position.

Ms. Hodson asked for clarification in regards to which employees at the nursing home prefer 12-hour shifts and which employees prefer 8-hour shifts. Ms. Bloomfield noted that nurses mainly prefer 12-hour shifts while CNAs are split in preference between 12-hour and 8-hour shifts. Ms. Hodson asked if raising the shift differential between 3 p.m. until 7 p.m. can be used to incentivize employees to take the 2nd shift. Ms. Bloomfield confirmed and notes she would like to see this implemented.

Mr. Sutton asked if the nursing home continues to operate without utilizing any agency staffing. Ms. Bloomfield confirmed.

Mr. Snider requested that nursing home management staff keep the County Administrator informed of all discussions with AFSCME representatives. Mr. Gima and Ms. Bloomfield confirmed.

Ms. Bloomfield noted that dietary services are currently understaffed and reported that five new dietary employees started in the last orientation session. More interviews are scheduled for the coming weeks.

Mr. Sutton asked for clarification in regards to the number of supervisory position in the nursing home and the inconsistency of reports in regards to the quality of food served at the nursing home. Ms. Bloomfield explained that she is working to have one dietary service director with two supervisors who will alternate shifts to ensure a supervisor is available during all meal times.

Mr. Anderson questioned whether or not the nursing home is providing enough funding for dietary services in order to provide quality meals to residents. Ms. Emanuel supported Mr. Anderson's concerns and asked how the nursing home's budget for food compares to other local area facilities. Mr. Snider reported that Champaign County Nursing Home currently spends \$3 more per resident per day than the state average. Mr. Anderson noted that those numbers reflect the amount of money current paid to the dietary services management company and wondered how much of that money actually cycles back into the kitchen to provide quality meals to residents.

Ms. Busey and Ms. Emanuel asked for clarification in regards to the constant rotation of supervisors within the dietary services management company. Ms. Bloomfield explained that employees have left due to travel times and unsupportive corporate management staff.

9. Management Report

a. Strategic Initiatives for 2017

Ms. Emanuel distributed a packet of Strategic Initiatives for 2017 and noted that discussion will be held at the October board meeting when Ms. Noffke is present.

b. Management Report

Ms. Hodson asked for the current census at the nursing home. Mr. Gima reported that 182 residents are currently at the nursing home.

c. Cash Update

Mr. Gima reported that the nursing home currently has over 50 open Medicaid applications. The total includes current residents as well as residents that are no longer residing at CCNH. These applications represent a reduction of \$150,000 in monthly Medicaid payments. Going back to January, the reduction totals \$1,350,000 in payments that have not been received. Mr. Gima has met with LeadingAge and Illinois DHS in order to discuss his concerns about Medicaid applications that are handled at the Macon County hub.

Mr. Gima noted that over the past 2 months, the number of applications at the nursing home has been steadily increasing. There is agreement by the nursing home associations that the backlog of applications has reached an unprecedented level not seen since 2014. The only difference is that the problem is concentrated with Macon County hub applications. In comparison, DeKalb County's nursing home is of comparable size and payor mix has been averaging less than 10 open applications. DeKalb's applications are processed by the Chicago hub. Despite Mr. Gima's concerns, Illinois DHS has taken no action to resolve staffing issues at the Macon County hub.

Mr. Gima has forwarded a list of 12 open applications to Dave Stricklin. These cases include four old applications - three approved applications whose payments have not yet started, three applications that were admissions from other nursing homes whose payments have not started and three cases that were referred to the OIG but have yet to be reviewed. Mr. Stricklin has forwarded the list to a contact in the Governor's office. Additionally, Mr. Stricklin will also be making inquiries to investigate alternative options that may be available to address CCNH's Medicaid applications.

d. Dietary Update

Dietary discussions were held during the Human Resources Report by Ms. Bloomfield.

11. Other Business

a. Information on Foundation Formation

Ms. Emanuel reported that she and Ms. Hodson are working to establish a nursing home foundation that will focus on funding strategic and routine capital projects. Ms. Emanuel noted that this is a community established organization. Mr. Gima and Ms. Emanuel noted that discussions are being held with DeKalb County in order to model our foundation in the likes of theirs. Additionally, Ms. Emanuel noted that work is being done to establish an employee recognition program at the nursing home.

Mr. Banks asked for Ms. Emanuel to provide the board with any notes pertaining to meetings held by the foundation. Ms. Emanuel confirmed.

b. Notice of Meetings Update

Ms. Emanuel deferred conversation of this topic to the October meeting.

c. Semi-Annual Review of Closed Session Minutes

MOTION by Busey to maintain the closed session minutes as closed; seconded by Anderson. Upon vote, **MOTION CARRIED.**

12. Next Meeting Date & Time

The next meeting date and time for the monthly Nursing Home Board of Directors is Monday, October 17th, 2016 at 6:00 p.m.

13. Adjournment

Chair Emanuel declared the meeting adjourned at 8:15 p.m.

Respectfully submitted:

Brian Nolan

Recording Secretary

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions. The format has changed to include the actual number of open positions by full time equivalents (FTEs).

Number of Open Positions		
	9/1/2016	10/1/2016
Accounts Receivable Clerk	1.0	1.0
Business Office Manager	0.0	0.0
Director of Nursing	1.0	1.0
Assistant Director of Nursing	1.0	1.0
Unit Manager for Dementia	0.0	0.0
Unit Manager for Rehabilitation (RN)	0.0	0.0
Unit 2 Manager	0.0	0.0
RN Shift Supervisor	2.0	2.0
Care Plan Coordinator (RN preferred)	1.0	1.0
CNA Team Leader - Long Term Care	5.0	5.0
CNA Team Leader - Rehabilitative	0.0	0.0
CNA Team Leader - Dementia	0.0	0.0
Restorative CNA	1.0	1.0
Restorative Nurse	1.0	1.0
CNA (1 FT, 1 PT)	13.8	12.2
Activities Assistant	1.0	3.0
Cook/Assist Cook	2.0	1.0
Kitchen Steward	0.0	1.0
Food Service Worker PRN	1.0	1.0
Transportation Assistant	0.5	0.5
Laundry Worker	0.0	0.0
Housekeeper	2.0	1.0
Maintenance Worker	0.0	0.0
Total	33.3	32.7

The interim Director of Nursing, Caroline Podvin has been in place since March 14th and she has committed to remain at CCNH until a DON is hired. The new business office manager will be starting September 12th.

Issue 1

HR Dashboard 2016

Retention Rate	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	55.5%	56.1%	58.3%	56.1%	57.9%	55.8%	56.9%	57.1%					73.1%
All Nursing	50.0%	52.4%	51.9%	51.9%	51.1%	50.8%	52.4%	52.4%					67.8%
CNAs	46.7%	48.9%	46.4%	45.5%	46.9%	46.4%	50.6%	50.6%					67.5%
Turnover Rate (12 month rolling average)	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	68.2%	67.4%	64.0%	60.2%	59.9%	63.1%	74.1%	78.8%					45.2%
All Nursing	74.2%	75.4%	70.7%	67.4%	68.1%	73.5%	83.3%	87.3%					51.4%
CNAs	71.1%	76.1%	64.9%	62.1%	56.6%	75.3%	90.4%	100.0%					52.4%
Benchmark - American Healthcare Association Quality Report 2013													
Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years					
January 15 to January 16	All	161	74	28	102	22	11	5	21				
	CNAs	64	34	14	48	7	5	1	3				
	Dietary	33	21	5	26	5	1	0	1				
February 15 to February 16	All	159	74	32	106	19	11	5	18				
	CNAs	67	35	17	52	6	5	1	3				
	Dietary	28	20	5	25	3	0	0	0				
March 15 to March 16	All	155	75	29	104	18	10	6	17				
	CNAs	63	32	16	48	7	5	1	2				
	Dietary	27	20	4	24	3	0	0	0				
April 15 to April 16	All	148	75	27	102	16	10	4	16				
	CNAs	64	36	15	51	5	5	1	2				
	Dietary	31	19	4	23	3	0	0	0				
May 15 to May 16	All	148	77	27	104	16	9	4	15				
	CNAs	63	37	14	51	4	2	2	2				
	Dietary	26	19	4	23	3	0	0	0				
Jun 15 to Jun 16	All	157	82	28	110	17	11	3	16				
	CNAs	67	40	15	55	4	5	1	2				
	Dietary	25	17	5	22	2	1	0	0				
Jul 15 to Jul 16	All	174	89	27	116	17	16	5	20				
	CNAs	75	46	14	60	4	7	2	2				
	Dietary	25	17	4	21	1	2	1	0				
Aug 15 to Aug 16	All	182	96	27	123	19	15	6	19				
	CNAs	81	49	15	64	5	7	3	2				
	Dietary	28	17	4	21	2	2	1	2				
Sep 15 to Sep 16	All												
	CNAs												
	Dietary												
Oct 15 to Oct 16	All												
	CNAs												
	Dietary												
Nov 15 to Nov 16	All												
	CNAs												
	Dietary												
Dec 15 to Dec 16	All												
	CNAs												
	Dietary												

Issue 1
HR Dashboard 2016 (Continued)

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs
CNAs Hired (FTEs)	71.7	74.3	84.1	88.7	88.8	73.1	74.1	65.0					84.2
CNAs Open Positions (FTEs)	12.5	9.9	0.1	-4.5	-4.6	11.1	10.1	19.2					
Dietary Hired (FTES)	20.5	21.0	21.0	21.8	20.8	22.4	17.3	17.5					19.65
Dietary Open Positions (FTES)	0	-1.4	-1.4	-2.2	-1.2	-2.8	2.4	2.2					
Applications/Hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	
CNAs													
Applications	29	28	21	14	20	13	22	28					
Hires	10	7	13	8	2	5	9	4					
Separations	2	7	3	6	5	8	11	7					
Dietary													
Applications	25	16	21	22	21	18	39	28					
Hires	4	0	1	4	1	3	0	2					
Separations	1	1	2	1	3	0	4	4					

Issue 1

CNA Staffing

CNA staffing is currently at 65 FTEs. Six FTEs were in the early October orientation program, which increases staffing to 71 FTEs.

In August, there were 7 CNA separations. Five were dismissed for performance or attendance issues and one that left due to dissatisfaction with the current position. In the month of September, CNA separations totaled three – all three were resignations.

Separations have been higher in recent months as Caroline has been holding the nursing staff accountable to performance standards. All disciplinary action that has been taken has been supported and encouraged by AFSCME. As a result, the turnover metric will continue to be high.

Monthly CNA Retention

	Mar	Apr	May	June	July	Aug
Employed <1 Year	52	58	51	45	41	40
Employed for 1 Year or More	45	45	45	44	42	41
Total # of CNAs	97	103	96	89	83	81
Retention Rate	46.4%	43.7%	46.9%	49.4%	50.6%	50.6%

Monthly CNA Turnover

	Mar	Apr	May	June	July	Aug
Rolling 12 month separations	63	64	63	67	75	81
Total # of CNAs	97	103	96	89	83	81
Turnover Rate	64.9%	62.1%	65.6%	75.3%	90.4%	100%

Dietary Staffing

Dietary staffing is currently at 17.5 FTEs. The early October orientation class included one cook and a food service worker.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 1
Updated September 2016**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY2016 – 78.8% (August 2016) FY2015 – 68.2% FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

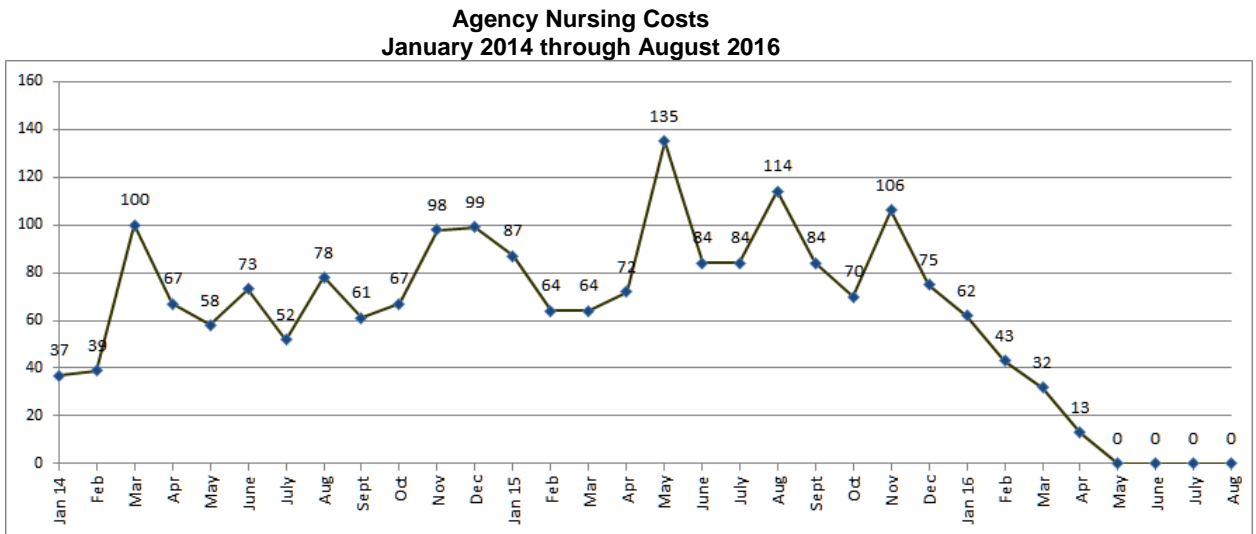
CMS Direct Care Staffing Levels (CMS data file update – September 26, 2016)

No changes in the data file update for September compared to August’s data.

		This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
Provider Name	CITY	Aides	LPNs	RNs	Total Licensed	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_LPN	adj_RN	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.40	0.64	0.75	1.39	3.80	2.53	0.62	0.91	1.53	4.07	2.33	0.86	0.61	1.47	3.76
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.60	1.03	0.66	1.68	3.29	2.40	0.38	1.19	1.57	4.27	1.64	1.25	0.41	1.66	3.10
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.61	0.52	0.77	1.29	2.90	2.25	0.58	0.88	1.46	3.72	1.76	0.75	0.65	1.40	3.15
HEARTLAND OF PAXTON	PAXTON	1.98	0.93	1.12	2.05	4.03	2.67	0.74	1.16	1.90	4.57	1.82	1.05	0.72	1.77	3.55
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.53	0.79	0.82	1.60	4.13	2.38	0.69	1.23	1.92	4.30	2.61	0.94	0.50	1.44	3.87
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	2.21	0.61	0.62	1.23	3.44	2.50	0.67	1.08	1.75	4.25	2.17	0.75	0.43	1.18	3.26
COUNTRY HEALTH	GIFFORD	2.06	0.78	0.72	1.49	3.55	2.35	0.62	1.03	1.65	3.99	2.15	1.04	0.52	1.56	3.58
Area Average		2.06	0.76	0.78	1.53	3.59	2.44	0.61	1.07	1.68	4.17	2.07	0.95	0.55	1.50	3.47
Illinois State Average		2.21	0.61	0.95	1.56	3.83	2.43	0.64	1.05	1.69	4.12	2.28	0.80	0.65	1.45	3.72

Agency Usage Trends - Expenses

Agency costs remain zero. No agency has been used in September and so far in October.



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated September 2016**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Opened 3/11/2016.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 67.5% Last training occurred on 6/13/2016.
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The last class was held on 6/23/2016. Next training 9/26/16
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training. Other related ongoing training: <ul style="list-style-type: none"> • Documentation training by IPMG conducted in June. Administration and nursing management have been and will continue meetings with Matrix (software vendor) to improve nursing documentation workflow and forms used in EHR documentation process • EHR training on order processing • IV training completed on June 13. Additional training to be scheduled. • CPR training – completed in June and July • Infection control - completed in April and July • Dental in-services - March and May in-services done. Scheduled again for August. • Body mechanics, – completed in July • Customer service – completed in June • Dementia – completed in June and July • Caroline Podvin DON working on education schedule based on needs: survey prep, documentation, safe transfers with return demonstration. • Caroline added heel care inservicing and education • Kicking off QA project with Telligen, the State Quality Improvement

Nursing Management	Status
	<p>Organization to begin QAPI process for improving 5 star ratings which will be led by a line staff member who was trained on 7/26/16. This group will also become certified in QAPI process in collaboration with Telligen.</p> <ul style="list-style-type: none"> • IPMG: Training on Survey Success was conducted in June and in October. • Wound care 9/20/16. Wound care nurse attended wound care symposium at Carle Clinic in early October. • Completed nurse training on hand offs to Carle 8/23/16 (specific paperwork and processes to improve communication and transitions in care)
<p>Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.</p>	<p>Plans to have training provided by Dr. McNeal and Christie Clinic Nurse Practitioner could not be established due to time constraints. Carle Clinic has agreed to partner with CCNH on training and the use of the Carle Clinic speaker's bureau.</p>

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was reflects the September 28, 2016 data update. No changes occurred in the September update from the August report.

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated September 28, 2016

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles 10/22/15 Update	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles 10/22/15 Update	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles 10/22/15 Update	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles 10/22/15 Update	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles 10/22/15 Update
Overall Rating	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Staffing	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3
Quality of Care (Continued)

Seven out of the sixteen pinnacle scores fell from July to August. These include dining service, quality of food, cleanliness individual needs laundry service, professional therapy and admission process. Double digit percentage decreases were seen with dining service with a 18% drop. Quality of food fell by 7.2%.

Eleven out of sixteen measures were above the national average. Large increases (8% or more) are seen with recommend to others, activities and safety/security.

Five scores fell below the national average. Three show significant variation from their national averages, dining service, quality of food and laundry service.

**Monthly Pinnacle Scores
 July and August 2016**

	July	Aug	Change	% Change	National Avg	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.04	4.18	0.14	3.5%	4.13	0.05	1.2%
Nursing Care	4.08	4.40	0.32	7.8%	4.30	0.10	2.3%
Dining Service	4.10	3.36	(0.74)	(18.0%)	3.99	(0.63)	(15.8%)
Quality of Food	3.45	3.20	(0.25)	(7.2%)	3.64	(0.44)	(12.1%)
Cleanliness	4.71	4.36	(0.35)	(7.4%)	4.40	(0.04)	(0.9%)
Individual Needs	4.41	4.36	(0.05)	(1.1%)	4.29	0.07	1.6%
Laundry Service	3.75	3.56	(0.19)	(5.1%)	4.16	(0.60)	(14.4%)
Communication	3.88	4.27	0.39	10.1%	4.23	0.04	0.9%
Response to Problems	4.42	4.45	0.03	0.7%	4.29	0.16	3.7%
Dignity and Respect	4.50	4.73	0.23	5.1%	4.59	0.14	3.1%
Recommend to Others	3.96	4.82	0.86	21.7%	4.31	0.51	11.8%
Activities	4.13	4.78	0.65	15.7%	4.35	0.43	9.9%
Professional Therapy	4.75	4.50	(0.25)	(5.3%)	4.52	(0.02)	(0.4%)
Admission Process	4.88	4.60	(0.28)	(5.7%)	4.52	0.08	1.8%
Safety and Security	4.82	4.86	0.04	0.8%	4.50	0.36	8.0%
Combined Average	4.25	4.30	0.05	1.2%	4.29	0.01	0.2%

Issue 3
Quality of Care (Continued)

Quarterly Pinnacle Scores

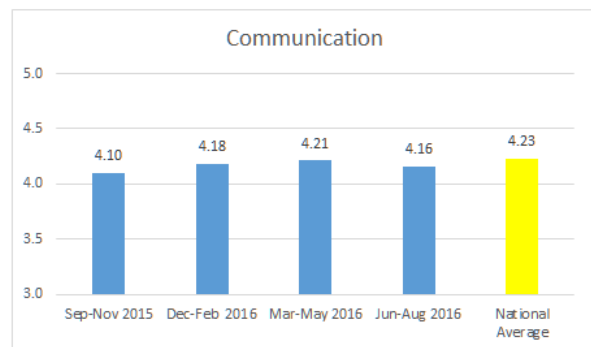
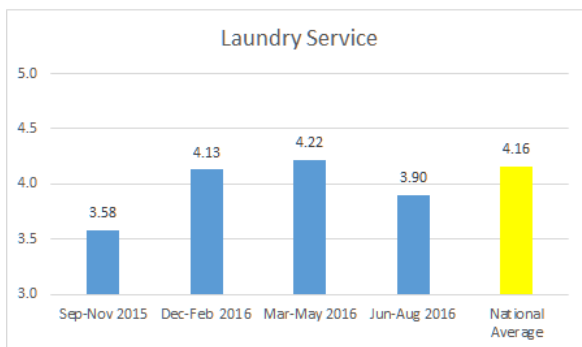
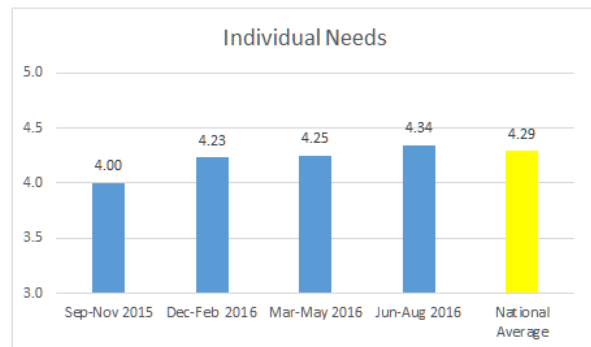
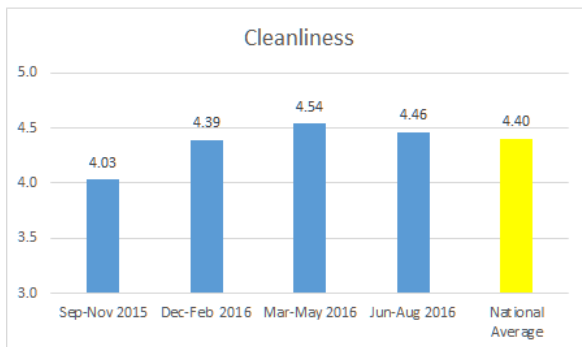
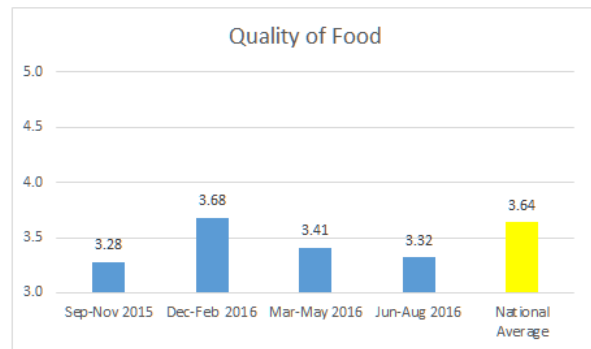
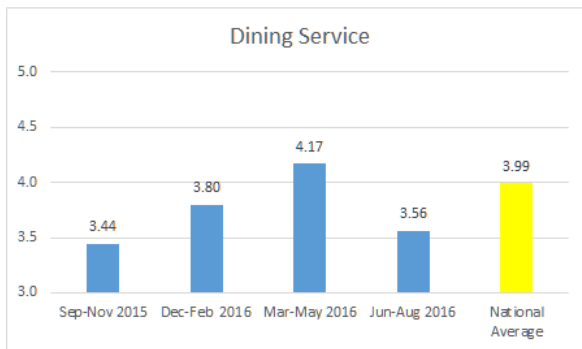
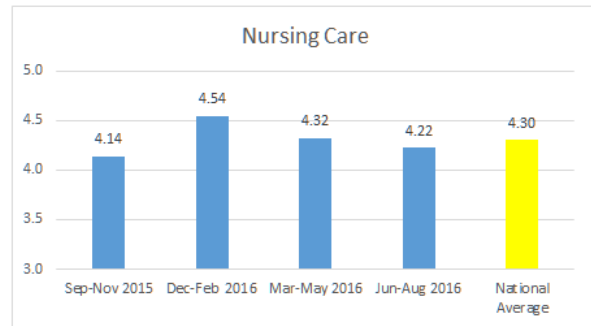
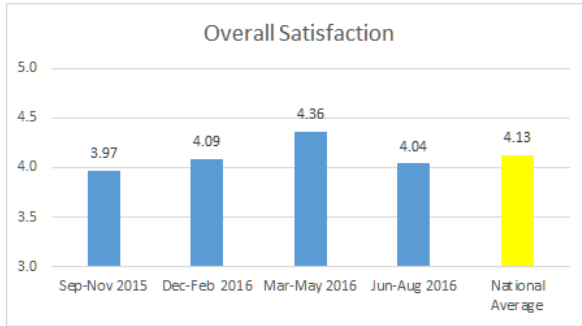
The accompanying charts summarize the Pinnacle scores using a rolling four-quarter history for the period September 2015 through August 2016.

Only once measure, recommend to others shows a decline over the four quarters. All other scores are trending up. Double digit increases are seen with dining service and laundry service.

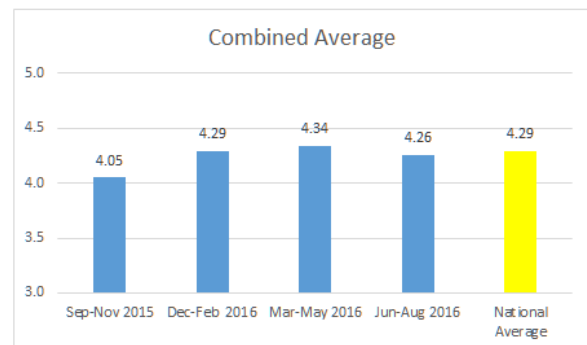
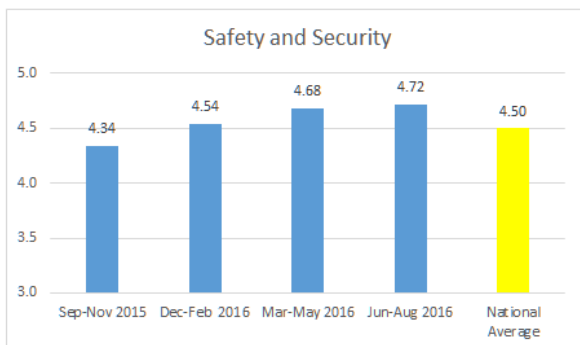
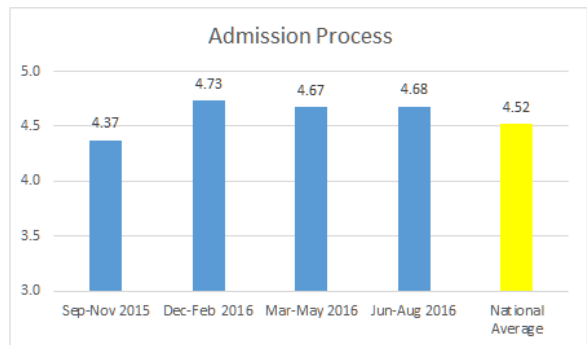
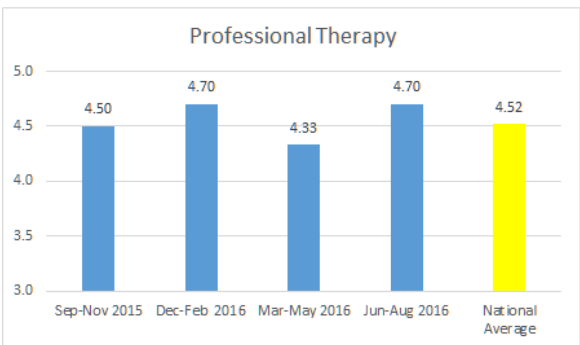
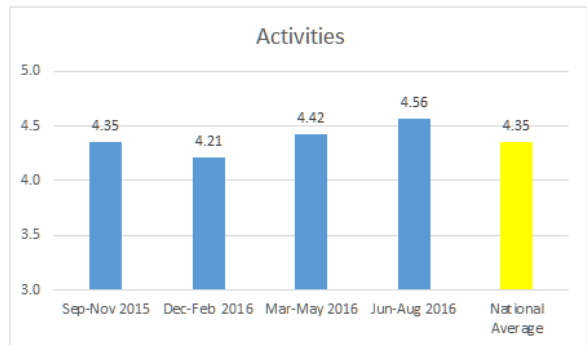
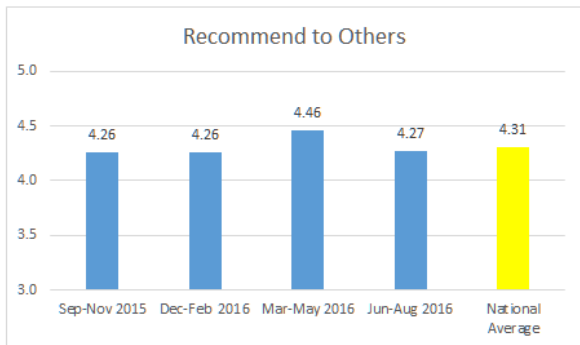
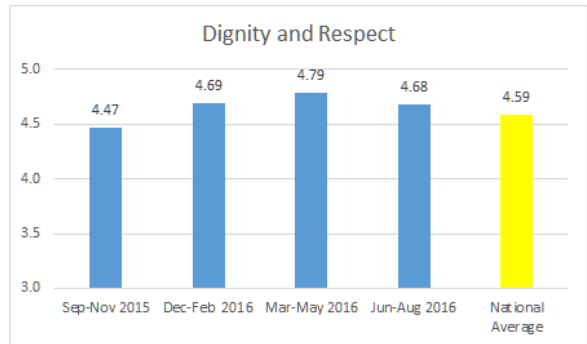
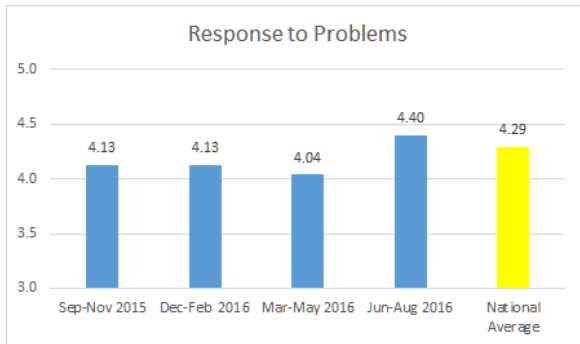
Eight of the sixteen scores for the most recent quarter (June - August) have scores above the national average. Six of the eight are 2% or above the national average including cleanliness, dignity and respect, activities, professional therapy admission process and safety/security.

	Sep-Nov 2015	Dec-Feb 2016	Mar-May 2016	Jun-Aug 2016	Change	% Change	National Average	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	3.97	4.09	4.36	4.04	0.07	1.8%	4.13	(0.09)	(2.2%)
Nursing Care	4.14	4.54	4.32	4.22	0.08	1.9%	4.30	(0.08)	(1.9%)
Dining Service	3.44	3.80	4.17	3.56	0.12	3.5%	3.99	(0.43)	(10.8%)
Quality of Food	3.28	3.68	3.41	3.32	0.04	1.2%	3.64	(0.32)	(8.8%)
Cleanliness	4.03	4.39	4.54	4.46	0.43	10.7%	4.40	0.06	1.4%
Individual Needs	4.00	4.23	4.25	4.34	0.34	8.5%	4.29	0.05	1.2%
Laundry Service	3.58	4.13	4.22	3.90	0.32	8.9%	4.16	(0.26)	(6.3%)
Communication	4.10	4.18	4.21	4.16	0.06	1.5%	4.23	(0.07)	(1.7%)
Response to Problems	4.13	4.13	4.04	4.40	0.27	6.5%	4.29	0.11	2.6%
Dignity and Respect	4.47	4.69	4.79	4.68	0.21	4.7%	4.59	0.09	2.0%
Recommend to Others	4.26	4.26	4.46	4.27	0.01	0.2%	4.31	(0.04)	(0.9%)
Activities	4.35	4.21	4.42	4.56	0.21	4.8%	4.35	0.21	4.8%
Professional Therapy	4.50	4.70	4.33	4.70	0.20	4.4%	4.52	0.18	4.0%
Admission Process	4.37	4.73	4.67	4.68	0.31	7.1%	4.52	0.16	3.5%
Safety and Security	4.34	4.54	4.68	4.72	0.38	8.8%	4.50	0.22	4.9%
Combined Average	4.05	4.29	4.34	4.26	0.21	5.2%	4.29	(0.03)	(0.7%)

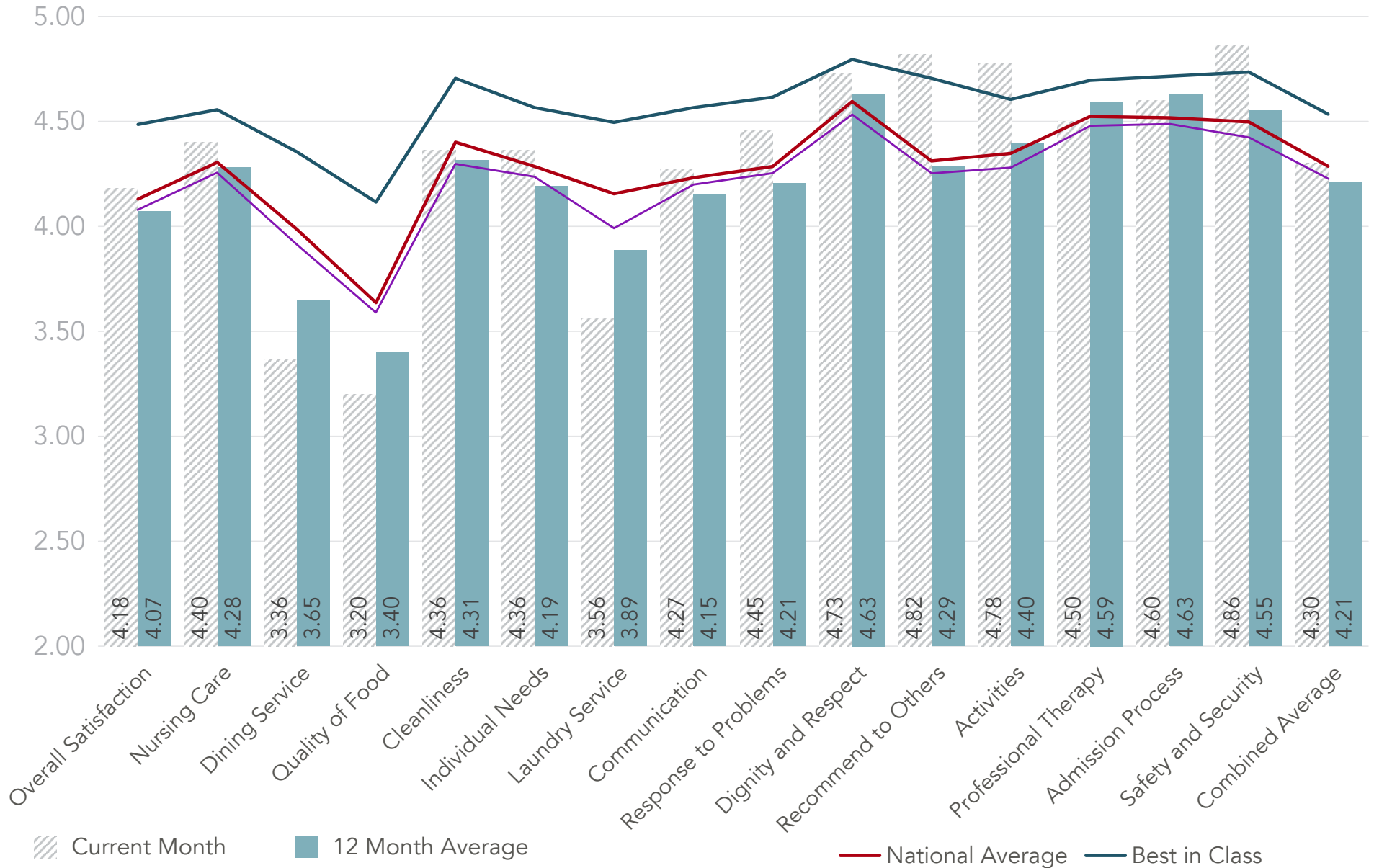
Pinnacle Survey – Quarterly Scores September 2015 through August 2016



Pinnacle Survey – Quarterly Scores
September 2015 through August 2016



— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES				BENCHMARKS			QUARTERLY AVERAGES				RESPONSE PERCENTAGES					
	Aug 16	Last 3 Months	Last 12 Months AVG	Variance	National AVG	Best in Class	Corp. AVG	Jun-Aug	Mar-May	Dec-Feb	Sep-Nov	Top 2 Satisfied			Bottom 2 Dissatisfied		
												Month	QTR	Year	Month	QTR	Year
Overall Satisfaction	4.18	4.04	4.07	-0.06	4.13	4.49	-	↓ 4.04	4.36	4.09	3.97	91%	83%	81%	0%	6%	4%
Nursing Care	4.40	4.22	4.28	-0.03	4.30	4.56	-	↓ 4.22	4.32	4.54	4.14	100%	85%	86%	0%	3%	2%
Dining Service	3.36	3.56	3.65	-0.34	3.99	4.36	-	↓ 3.56	4.17	3.80	3.44	55%	50%	52%	18%	16%	13%
Quality of Food	3.20	3.32	3.40	-0.24	3.64	4.12	-	↓ 3.32	3.41	3.68	3.28	50%	45%	43%	20%	29%	22%
Cleanliness	4.36	4.46	4.31	-0.09	4.40	4.71	-	↑ 4.46	4.54	4.39	4.03	82%	88%	81%	0%	0%	1%
Individual Needs	4.36	4.34	4.19	-0.09	4.29	4.57	-	↑ 4.34	4.25	4.23	4.00	91%	85%	79%	0%	0%	1%
Laundry Service	3.56	3.90	3.89	-0.27	4.16	4.50	-	↓ 3.90	4.22	4.13	3.58	75%	76%	77%	13%	12%	11%
Communication	4.27	4.16	4.15	-0.08	4.23	4.57	-	↓ 4.16	4.21	4.18	4.10	91%	80%	77%	9%	9%	6%
Response to Problems	4.45	4.40	4.21	-0.08	4.29	4.62	-	↑ 4.40	4.04	4.13	4.13	91%	86%	80%	0%	0%	6%
Dignity and Respect	4.73	4.68	4.63	0.03	4.59	4.80	-	↑ 4.68	4.79	4.69	4.47	100%	94%	95%	0%	0%	1%
Recommend to Others	4.82	4.27	4.29	-0.03	4.31	4.71	-	↓ 4.27	4.46	4.26	4.26	100%	86%	83%	0%	9%	5%
Activities	4.78	4.56	4.40	0.05	4.35	4.61	-	↑ 4.56	4.42	4.21	4.35	100%	96%	91%	0%	0%	3%
Professional Therapy	4.50	4.70	4.59	0.07	4.52	4.70	-	↑ 4.70	4.33	4.70	4.50	100%	100%	96%	0%	0%	1%
Admission Process	4.60	4.68	4.63	0.11	4.52	4.72	-	↑ 4.68	4.67	4.73	4.37	90%	93%	95%	0%	0%	0%
Safety and Security	4.86	4.72	4.55	0.05	4.50	4.74	-	↑ 4.72	4.68	4.54	4.34	100%	94%	94%	0%	0%	2%
Combined Average	4.30	4.26	4.21	-0.07	4.29	4.54	-	↑ 4.26	4.34	4.29	4.05	87%	82%	80%	4%	6%	5%

Total Respondents: August: 12 Last 3 Months: 36 last 12 months: 117

KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. **All numbers showing are percentages of respondents who gave a 4 or 5.**

For a full explanation, please visit: pinnacleqi.com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

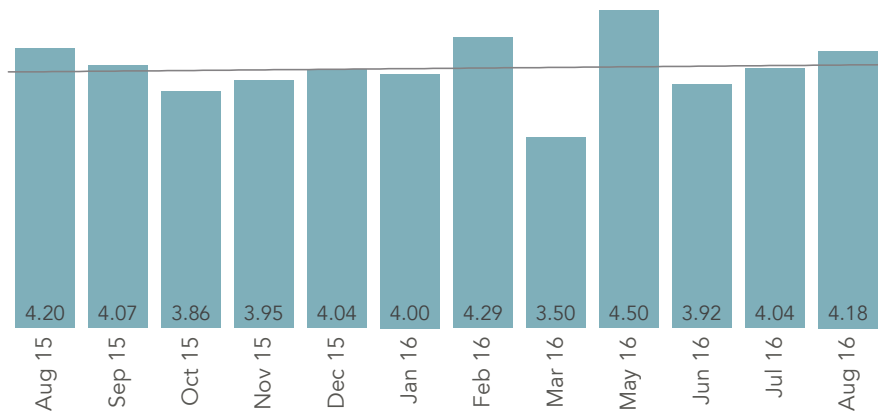
Key Driver	Actual	Benchmark
Dignity and Respect	95.4%	96.2%
Nursing Care	86.2%	90.1%
Individual Needs	79.1%	90.1%
Response to Problems	80.4%	89.9%
Communication	77.3%	87.9%
Recommend to Others	82.7%	90.0%

85% RECOMMENDATION RATE

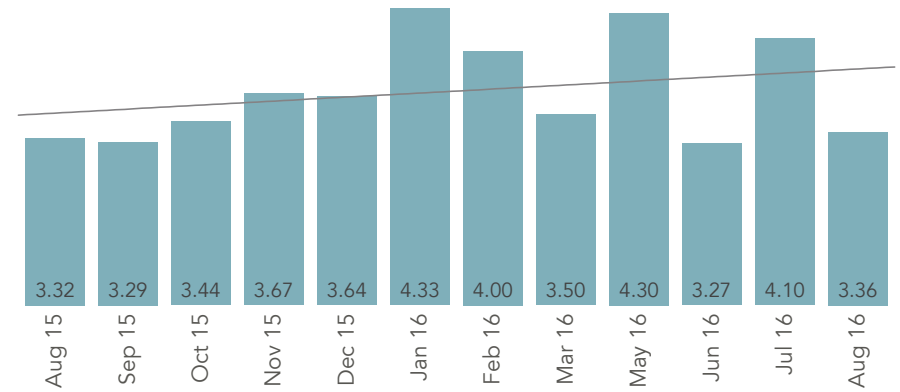
This additional target is based off your current 'Recommend to Others' score

Key Driver	Actual	Benchmark
Dignity and Respect	95.4%	94.3%
Nursing Care	86.2%	87.1%
Individual Needs	79.1%	86.0%
Response to Problems	80.4%	85.4%
Communication	77.3%	84.2%
Recommend to Others	82.7%	85.0%

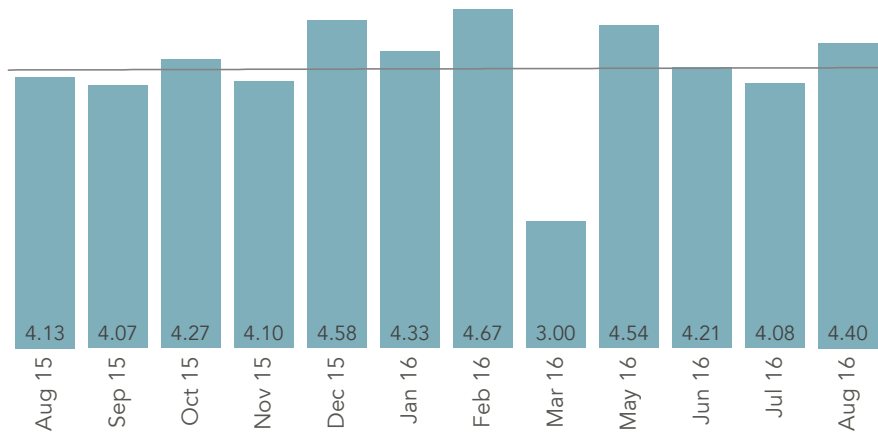
Overall Satisfaction



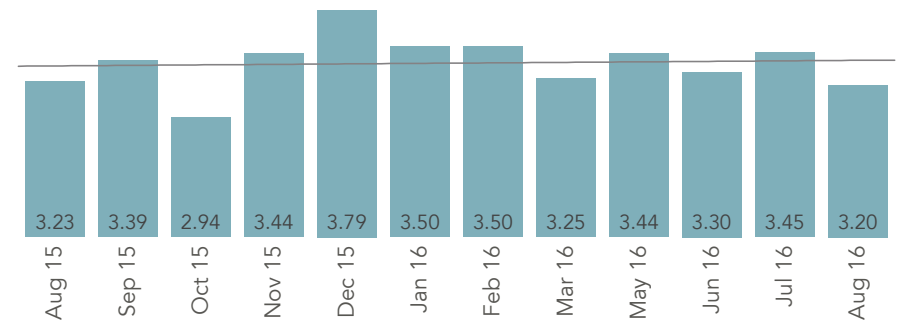
Dining Service



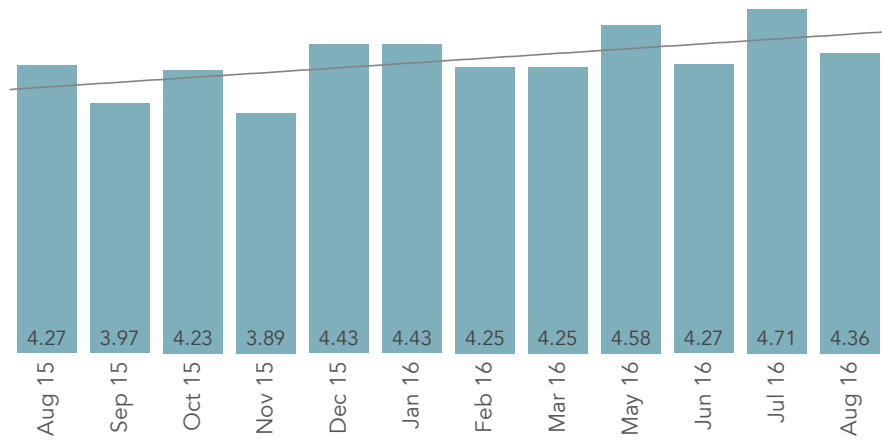
Nursing Care



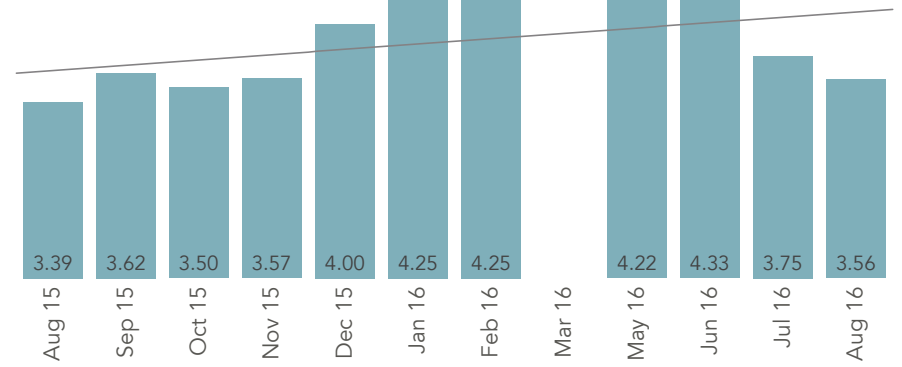
Quality of Food



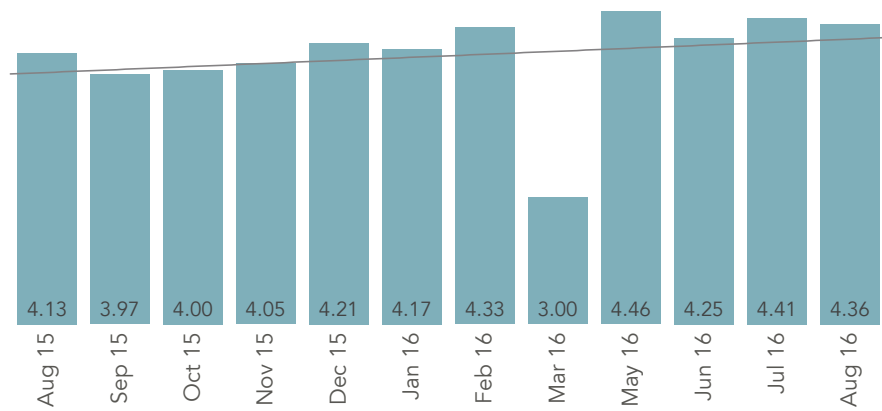
Cleanliness



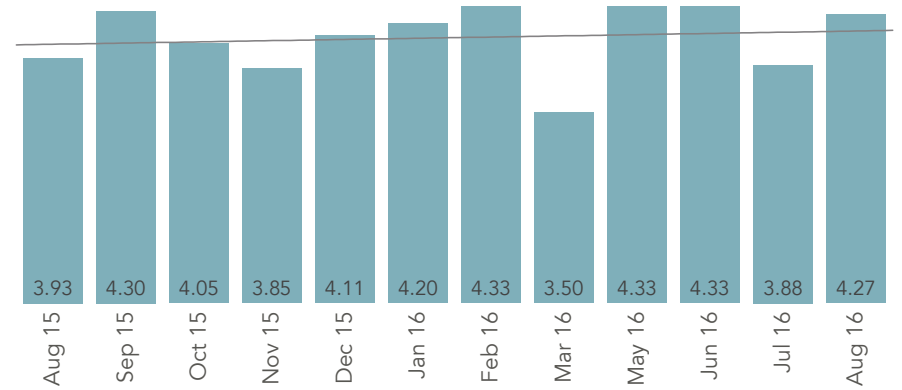
Laundry Service



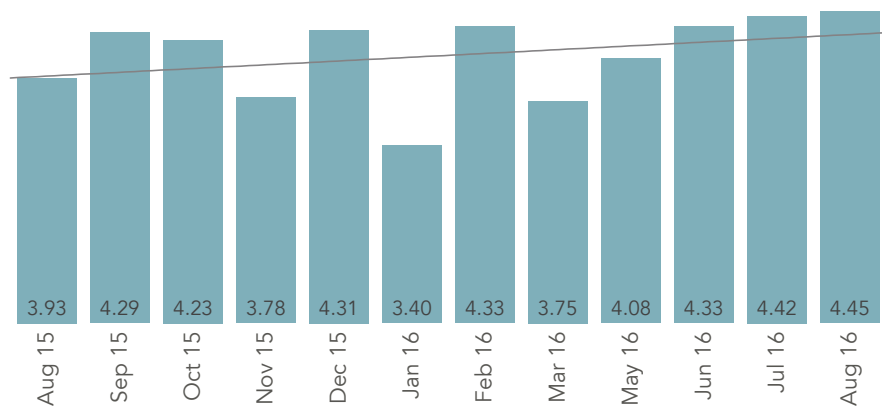
Individual Needs



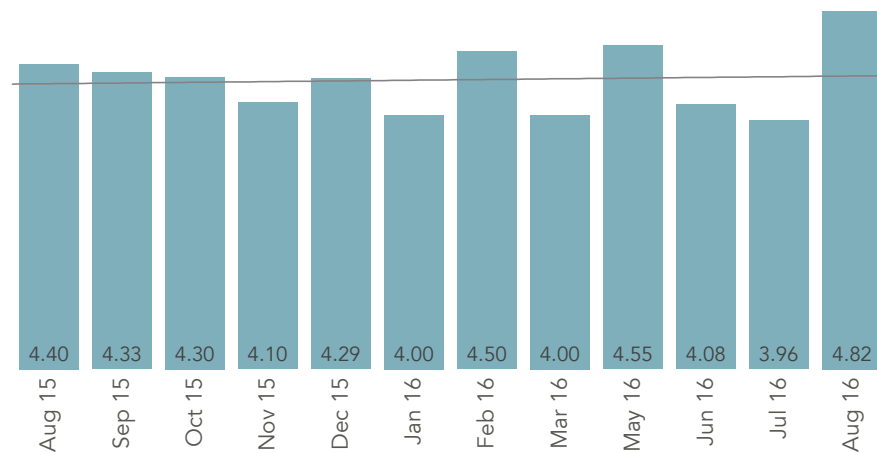
Communication



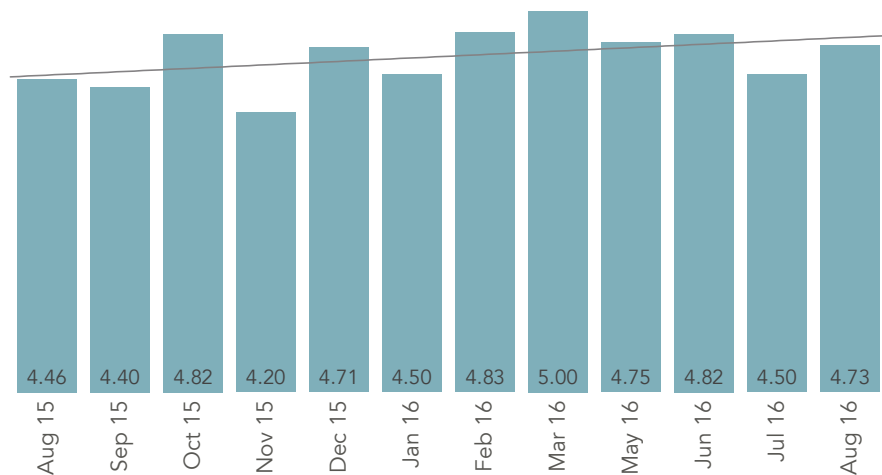
Response to Problems



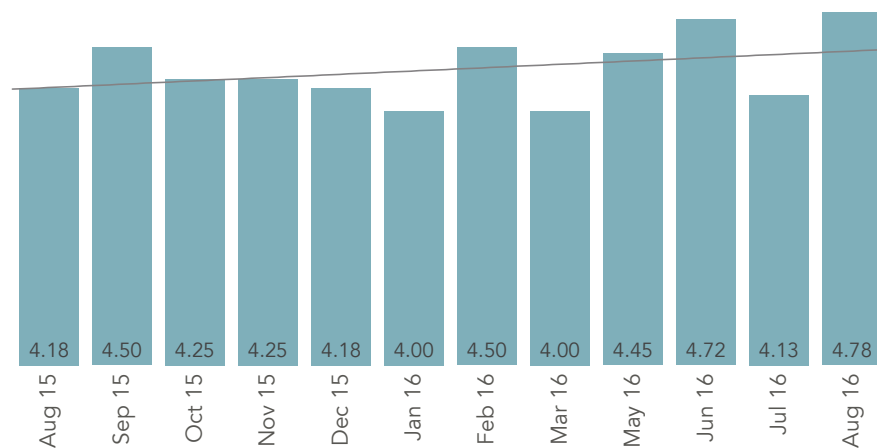
Recommend to Others



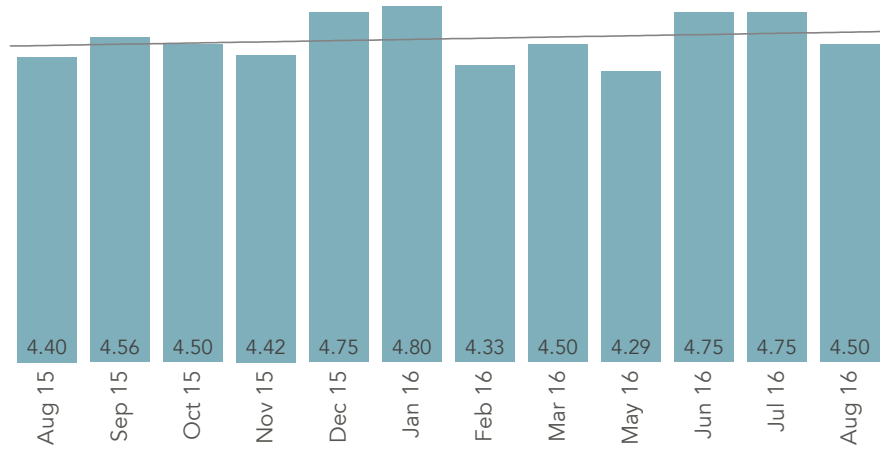
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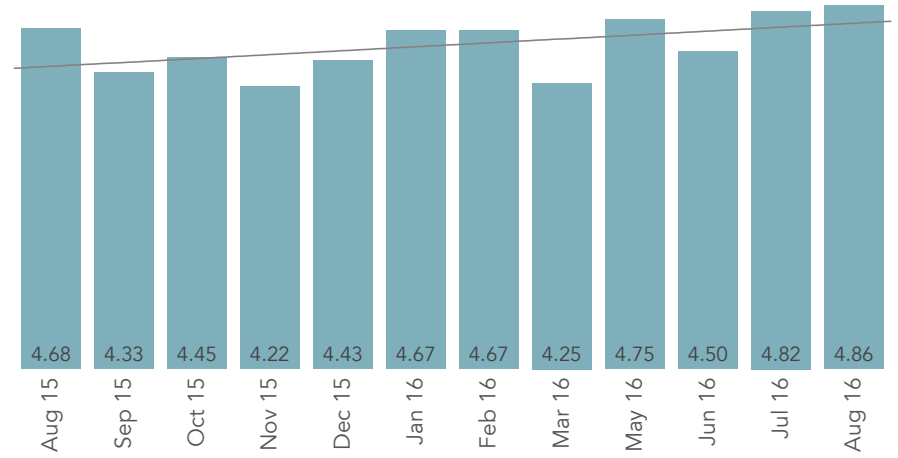
Activities



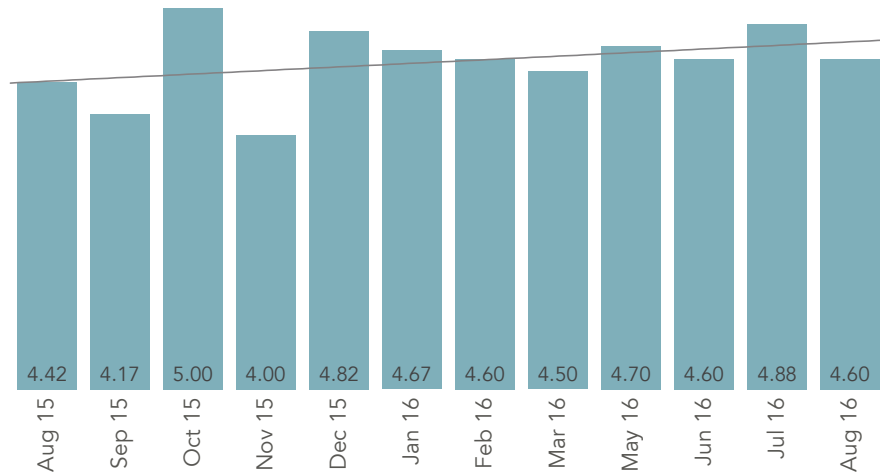
Professional Therapy



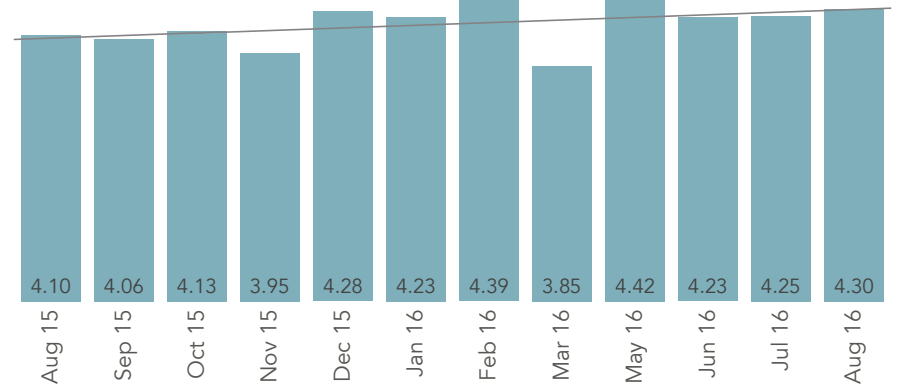
Safety and Security



Admission Process

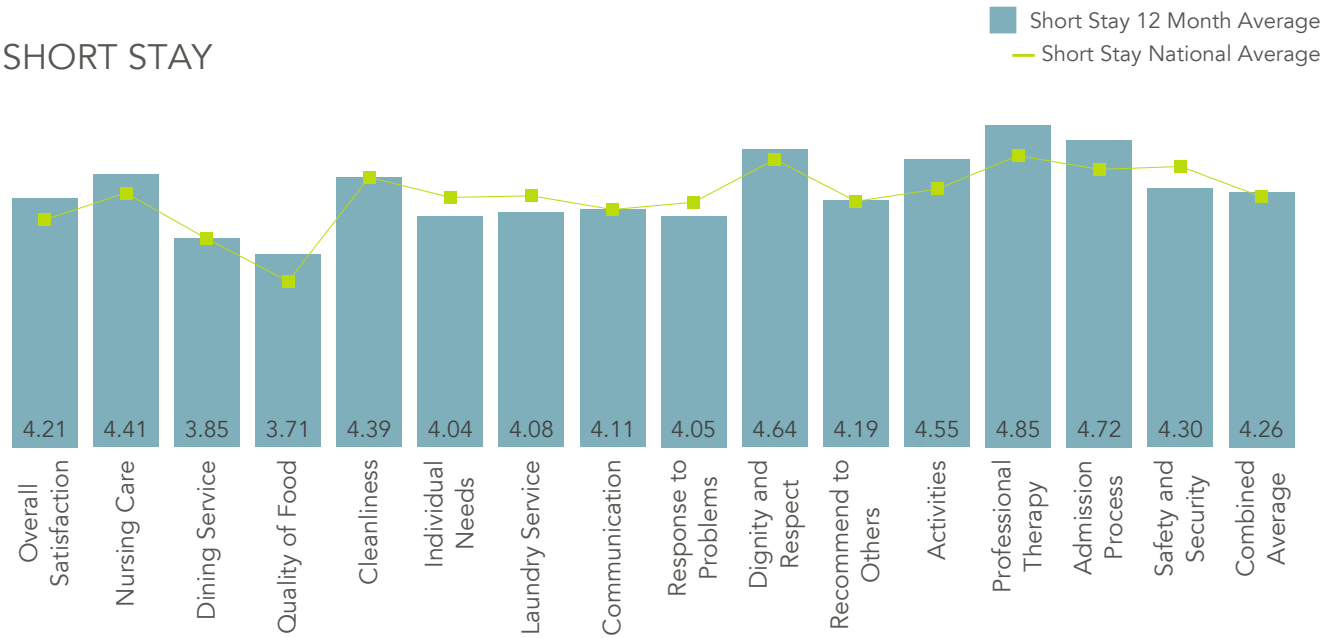


Combined Average



<http://pinnacleqi.com/reports/shortstay>

SHORT STAY



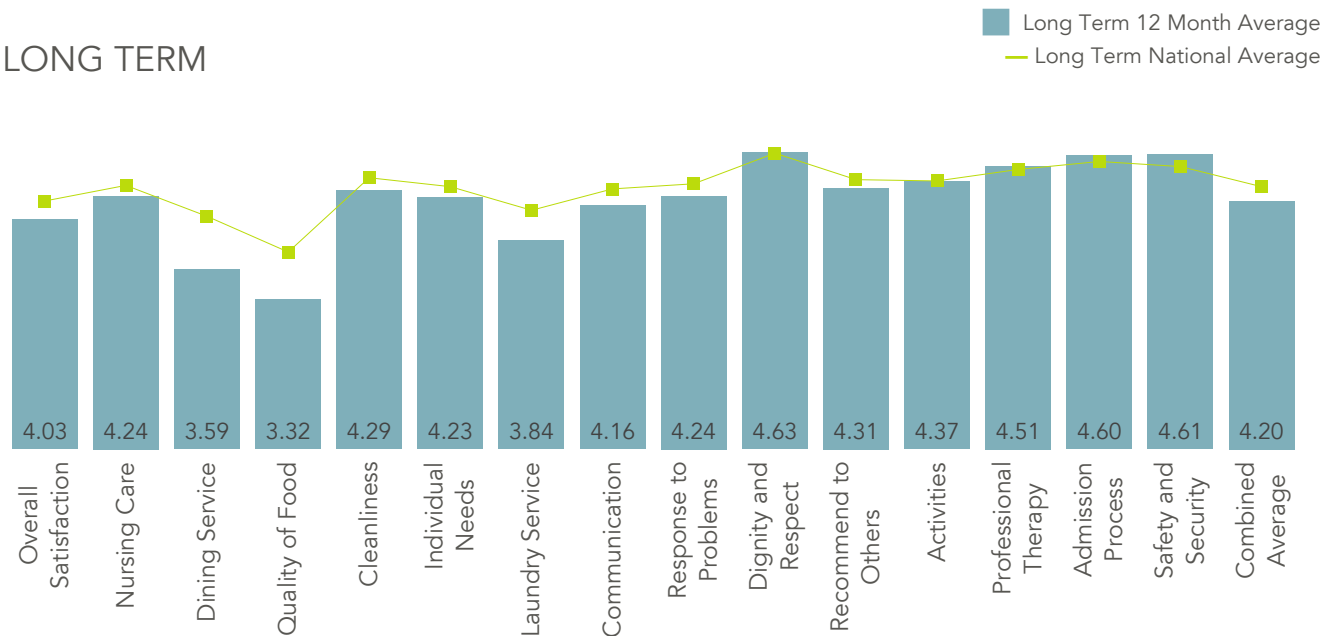
SHORT STAY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

75.0%

84.0% National Average

LONG TERM



LONG TERM SATISFACTION RATE

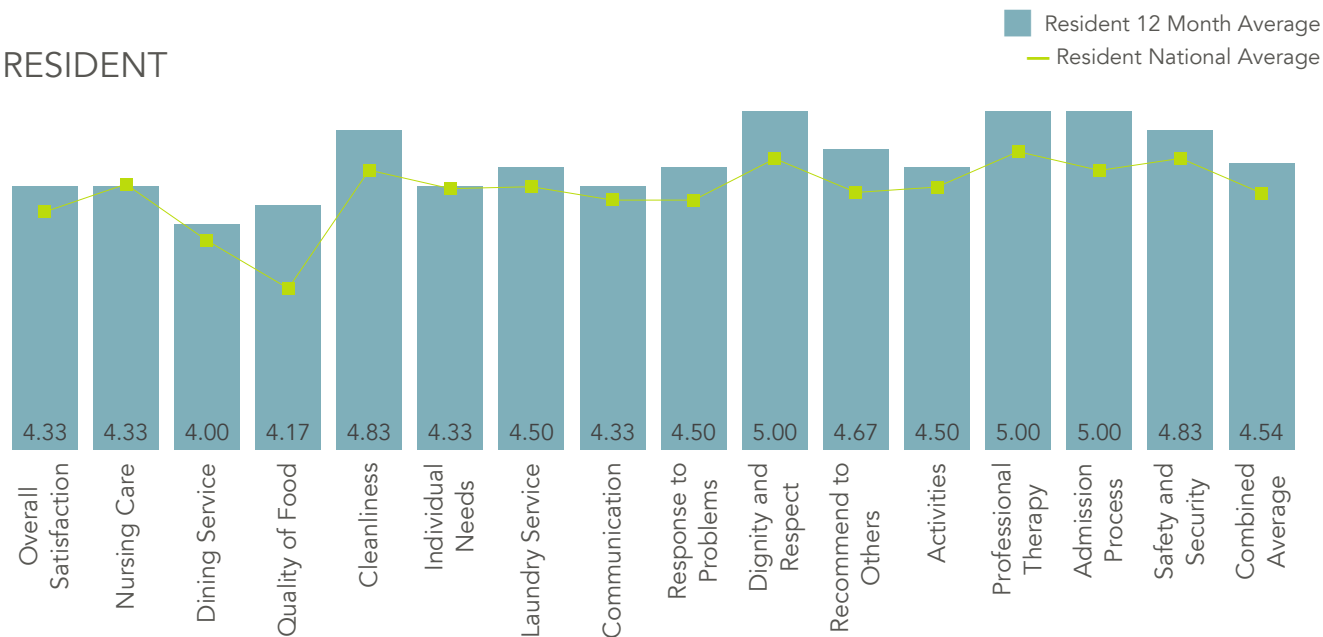
percentage that rated
Recommend to Others as a 4 or 5.

84.9%

79.7% National Average

<http://pinnacleqi.com/reports/resident>

RESIDENT



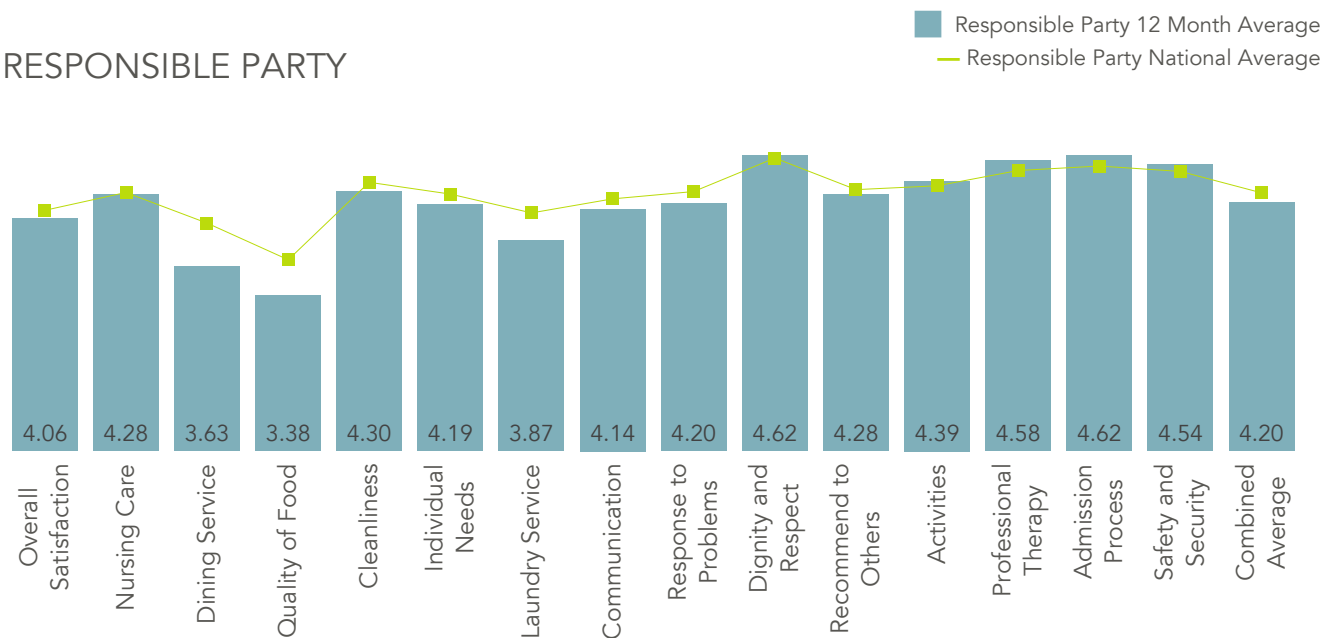
RESIDENT SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

100.0%

73.9% National Average

RESPONSIBLE PARTY



RESPONSIBLE PARTY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

82.2%

82.3% National Average

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated September 2016**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle has recruited a FT NP, who started in mid-February. Carle had added an additional part-time NP to the existing 2 full-time NP's.
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly	Meetings have been discontinued. Ongoing issues are now being addressed without the need for a monthly meeting.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik's caseload continues to fluctuate between 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 13 residents.	<p>10 currently on caseload. , 10 wound/0 pain. 73 residents have healed and have been taken of the caseload.</p> <p>Tracy Rhone LPN was wound care certified in June and is managing caseload and rounds with Dr. Li</p>
Establish outpatient rehab program by July 1, 2015.	Case load of 3. Amber Reed (ADC Director) is actively marketing the outpatient rehab program to all Rehab to Home discharges. Marketing to area agencies and other senior providers is also ongoing.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated September 2016**

Non-Financial Metrics	Status																		
<i>Medicare 30-Day Readmission Rate</i>																			
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr> <td>Jan 2016 (2/6)</td> <td>33%</td> </tr> <tr> <td>Feb (3/6)</td> <td>50%</td> </tr> <tr> <td>Mar (1/6)</td> <td>16.6%</td> </tr> <tr> <td>April (1/4)</td> <td>25%</td> </tr> <tr> <td>May (3/5)</td> <td>60%</td> </tr> <tr> <td>June (0/3)</td> <td>0%</td> </tr> <tr> <td>July (3/6)</td> <td>50%</td> </tr> <tr> <td>August (0/3)</td> <td>0%</td> </tr> <tr> <td>September (0/2)</td> <td>0%</td> </tr> </table>	Jan 2016 (2/6)	33%	Feb (3/6)	50%	Mar (1/6)	16.6%	April (1/4)	25%	May (3/5)	60%	June (0/3)	0%	July (3/6)	50%	August (0/3)	0%	September (0/2)	0%
Jan 2016 (2/6)	33%																		
Feb (3/6)	50%																		
Mar (1/6)	16.6%																		
April (1/4)	25%																		
May (3/5)	60%																		
June (0/3)	0%																		
July (3/6)	50%																		
August (0/3)	0%																		
September (0/2)	0%																		
<i>Pinnacle Survey Scores</i>																			
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr> <td>Jan 2016</td> <td>7 out of 16</td> </tr> <tr> <td>Feb</td> <td>13 out of 16</td> </tr> <tr> <td>Mar</td> <td>1 out of 16</td> </tr> <tr> <td>April</td> <td>no data</td> </tr> <tr> <td>May</td> <td>14 out of 16</td> </tr> <tr> <td>June</td> <td>8 out of 16</td> </tr> <tr> <td>July</td> <td>11 out of 16</td> </tr> <tr> <td>August</td> <td>11 out of 16</td> </tr> </table>	Jan 2016	7 out of 16	Feb	13 out of 16	Mar	1 out of 16	April	no data	May	14 out of 16	June	8 out of 16	July	11 out of 16	August	11 out of 16		
Jan 2016	7 out of 16																		
Feb	13 out of 16																		
Mar	1 out of 16																		
April	no data																		
May	14 out of 16																		
June	8 out of 16																		
July	11 out of 16																		
August	11 out of 16																		
<i>CMS 5 Star Rating</i>																			
<p>Increase overall rating from one star to two star by the end of 2014</p> <p>New nursing home compares V3.0 started with the Jan 31 2015 report</p>	<p>Two stars as of July 2016 update.</p>																		

**Champaign County Nursing Home
CMS Quality Measures - Issue 3**

No CMS update from last month's quality measure report. QMs are updated quarterly and the next update should occur next month.

Quality Measures that are Included in the QM Rating

	Provider 145364						State	National
	2015Q2	2015Q3	2015Q4	2016Q1	4Q avg	Rating Points ¹	4Q avg	4Q avg
MDS 3.0 Long-Stay Measures								
<i>Lower percentages are better.</i>								
Percentage of residents experiencing one or more falls with major injury	5.6%	7.0%	7.3%	7.5%	6.8%	20.00	3.3%	3.3%
Percentage of residents who self-report moderate to severe pain ²	5.2%	2.5%	3.5%	2.7%	3.5%	80.00	6.7%	8.2%
Percentage of high-risk residents with pressure ulcers	2.3%	2.2%	1.6%	3.4%	2.4%	100.00	6.3%	5.8%
Percentage of residents with a urinary tract infection	2.8%	2.7%	3.1%	3.8%	3.1%	80.00	4.8%	4.8%
Percentage of residents with a catheter inserted and left in their bladder ²	5.3%	2.8%	0.0%	1.8%	2.6%	60.00	3.8%	3.0%
Percentage of residents who were physically restrained	0.0%	0.0%	0.0%	0.0%	0.0%	100.00	0.8%	0.8%
Percentage of residents whose need for help with daily activities has increased	19.5%	27.7%	42.7%	34.1%	30.4%	20.00	15.7%	15.4%
Percentage of residents who received an antipsychotic medication	14.4%	12.1%	13.0%	12.7%	13.0%	60.00	20.3%	17.3%
Percentage of residents whose ability to move independently worsened^{2,3}	16.1%	26.2%	34.9%	29.2%	25.9%	10.00	17.9%	18.2%
MDS 3.0 Short-Stay Measures								
<i>Higher percentages are better.</i>								
Percentage of residents who made improvements in function^{2,3}	57.2%	47.7%	68.7%	92.2%	66.6%	30.00	60.1%	63.0%
<i>Lower percentages are better.</i>								
Percentage of residents who self-report moderate to severe pain	7.7%	7.3%	10.9%	20.8%	12.1%	80.00	15.3%	16.7%
Percentage of residents with pressure ulcers that are new or worsened ²	1.4%	0.0%	0.0%	0.0%	0.3%	75.00	1.5%	1.2%
Percentage of residents who newly received an antipsychotic medication	2.0%	2.2%	0.0%	2.1%	1.6%	60.00	2.4%	2.2%

Time period for data used in reporting is 7/1/2014 through 6/30/2015	Provider 145364				State	National
	Observed Rate ⁴	Expected Rate ⁵	Risk-Adjusted Rate ⁶	Rating Points ¹	Risk-Adjusted Rate	Risk-Adjusted Rate
Claims-Based Measures						
<i>A higher percentage is better.</i>						
Percentage of residents who were successfully discharged to the community^{2,3}	43.2%	49.0%	50.8%	20.00	51.5%	54.2%
<i>Lower percentages are better.</i>						
Percentage of residents who were re-hospitalized after a nursing home admission^{2,3}	30.9%	22.6%	29.5%	10.00	22.9%	21.1%
Percentage of residents who had an outpatient emergency department visit^{2,3}	21.0%	11.5%	20.2%	10.00	12.1%	11.5%

Total Quality Measure Points

Total QM points with new quality measures weighted 50% for Provider 145364	815.00
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Issue 4
Food Service Improvement

The new dietary manager, Sonya, has been with CCNH for the past three weeks. Due to the current need for two full time cooks over the past few weeks, since her start, Sonya as well as Annie (assistant supervisor) have both been required to fill in as cooks. One cook has been hired and started in early October. Recruitment continues for the remaining open position. With the need for additional cooks, HCSG is recommending a November implementation of the dry table service. One of the two dry tables has been delivered. While I am eager to transition the tray service to the kitchenettes, I am in agreement that it needs to wait until staffing is stabilized and Sonya can spend more time preparing the staff for the transition.

The HCSG Dietician conducts an informal dining room satisfaction survey of 10 residents. This survey includes the following 10 questions:

- Are you served foods you like to eat?
- Is there adequate variety?
- Are hot foods served hot?
- Are cold foods served cold?
- Does your food taste good?
- Are you provided alternate choices?
- Are you provided between meal snacks?
- Are you provided between meal beverages?
- Are you offered bedtime meal snacks?
- Are your meals served timely?

The monthly scoring from this survey is summarized below.

January 2015	69.8%
February	80%
March	80%
April	74%
May	86%
June	90.6%
July	not available
Aug	98.0%
September	98.0%
October	93%
November	91%
December	72%
January	87%
February	87%
March	93%
April	92%
May	94%
June	88%
July	92%

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated September 2016**

Dietary	Status																										
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page – no update provided by HCSG since the April.																										
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2014 annual average was 3.43. The rolling 12 month average is 3.40 (Aug)</p> <table data-bbox="836 646 1372 1081"> <tr><td>Aug</td><td>3.23</td></tr> <tr><td>Sept</td><td>3.39</td></tr> <tr><td>Oct</td><td>2.94</td></tr> <tr><td>Nov</td><td>3.44</td></tr> <tr><td>Dec</td><td>3.79</td></tr> <tr><td>Jan 16</td><td>3.50</td></tr> <tr><td>Feb</td><td>3.50</td></tr> <tr><td>Mar</td><td>3.25 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>3.44</td></tr> <tr><td>June</td><td>3.30</td></tr> <tr><td>July</td><td>3.45</td></tr> <tr><td>Aug</td><td>3.20</td></tr> </table>	Aug	3.23	Sept	3.39	Oct	2.94	Nov	3.44	Dec	3.79	Jan 16	3.50	Feb	3.50	Mar	3.25 (based on 2 surveys)	Apr	no data	May	3.44	June	3.30	July	3.45	Aug	3.20
Aug	3.23																										
Sept	3.39																										
Oct	2.94																										
Nov	3.44																										
Dec	3.79																										
Jan 16	3.50																										
Feb	3.50																										
Mar	3.25 (based on 2 surveys)																										
Apr	no data																										
May	3.44																										
June	3.30																										
July	3.45																										
Aug	3.20																										
The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2014 annual average was 3.43. The rolling 12 month average is 3.65 (August)</p> <table data-bbox="836 1205 1372 1640"> <tr><td>Aug</td><td>3.32</td></tr> <tr><td>Sept</td><td>3.29</td></tr> <tr><td>Oct</td><td>3.44</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan 2016</td><td>4.33</td></tr> <tr><td>Feb</td><td>4.00</td></tr> <tr><td>Mar</td><td>3.50 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>4.30</td></tr> <tr><td>June</td><td>3.27</td></tr> <tr><td>July</td><td>4.10</td></tr> <tr><td>August</td><td>3.36</td></tr> </table>	Aug	3.32	Sept	3.29	Oct	3.44	Nov	3.67	Dec	3.64	Jan 2016	4.33	Feb	4.00	Mar	3.50 (based on 2 surveys)	Apr	no data	May	4.30	June	3.27	July	4.10	August	3.36
Aug	3.32																										
Sept	3.29																										
Oct	3.44																										
Nov	3.67																										
Dec	3.64																										
Jan 2016	4.33																										
Feb	4.00																										
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Apr	no data																										
May	4.30																										
June	3.27																										
July	4.10																										
August	3.36																										

Kitchen Plating Times

	Breakfast Start				Breakfast End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Aug	7:16	7:15	7:30	00:15	8:35	8:21	8:52	00:31
Sept	7:24	7:14	8:30	1:16	8:40	8:14	9:35	1:21
Oct	7:16	7:12	7:26	0:14	8:37	8:10	9:02	0:52
Nov	7:19	7:15	7:35	0:20	8:40	8:19	9:00	0:41
Dec	7:22	7:15	7:30	0:15	8:44	8:10	9:47	1:37
Jan 16	7:23	7:15	7:45	00:30	8:05	7:55	8:40	0:45
Feb	7:38	7:20	7:45	0:25	8:33	8:06	9:05	0:59
Mar	7:40	7:20	7:50	0:30	8:30	8:15	8:45	0:30
Apr	7:46	7:30	8:00	0:30	8:38	8:20	9:00	0:50
May	7:44	7:30	7:50	0:20	8:43	8:30	9:50	1:20
Jun	7:46	7:40	7:50	0:10	8:40	8:30	8:50	0:20
Jul	7:51	7:30	8:00	0:30	8:49	8:30	9:00	0:30

	Lunch Start				Lunch End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Aug	11:30	11:30	11:35	0:05	12:22	12:00	12:44	00:44
Sept	11:29	11:15	11:30	00:15	12:23	12:07	12:40	00:33
Oct	11:31	11:30	11:45	0:15	12:28	12:09	12:52	0:43
Nov	11:29	11:15	11:30	00:15	12:24	12:10	12:30	0:20
Dec	11:32	11:20	12:20	1:00	12:23	11:36	12:40	1:04
Jan 16	11:30	11:30	11:30	0:00	12:21	12:05	12:35	0:30
Feb	11:28	11:15	11:30	0:15	12:28	12:15	12:40	0:25
Mar	11:27	11:15	11:30	0:15	12:30	11:40	12:45	1:05
Apr	11:26	11:00	11:45	0:45	12:30	12:01	12:45	0:44
May	11:25	11:13	11:40	0:27	12:29	11:45	12:45	1:00
Jun	11:23	11:15	11:35	0:20	12:36	12:20	12:45	0:25
Jul	11:26	11:15	11:35	0:20	12:34	12:30	1:00	0:30

	Dinner Start				Dinner End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Aug	4:30	4:25	4:35	00:10	5:26	4:57	5:45	0:48
Sept	4:30	4:40	4:30	00:00	5:27	4:58	6:00	1:02
Oct	4:30	4:30	4:30	0:00	5:31	5:15	5:53	0:48
Nov	4:30	4:30	4:30	0:00	5:30	5:14	5:50	0:48
Dec	4:30	4:30	4:35	0:05	5:28	5:15	5:35	0:48
Jan 16	4:31	4:30	4:50	0:20	5:21	4:47	5:40	0:53
Feb	4:30	4:30	4:30	0:00	5:28	5:15	5:50	0:35
Mar	4:30	4:30	4:30	0:00	5:28	5:00	5:52	0:52
Apr	4:31	4:30	4:35	0:15	5:31	5:15	5:48	0:33
May	4:43	4:30	4:55	0:25	5:41	5:25	6:00	0:35
Jun	4:43	4:30	4:50	0:20	5:42	5:30	6:00	0:30
Jul	4:43	4:30	4:45	0:15	5:41	5:00	6:00	1:00

Issue 5
Resident Services Programming

No updates

Issue 6
Contract Management

No updates

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

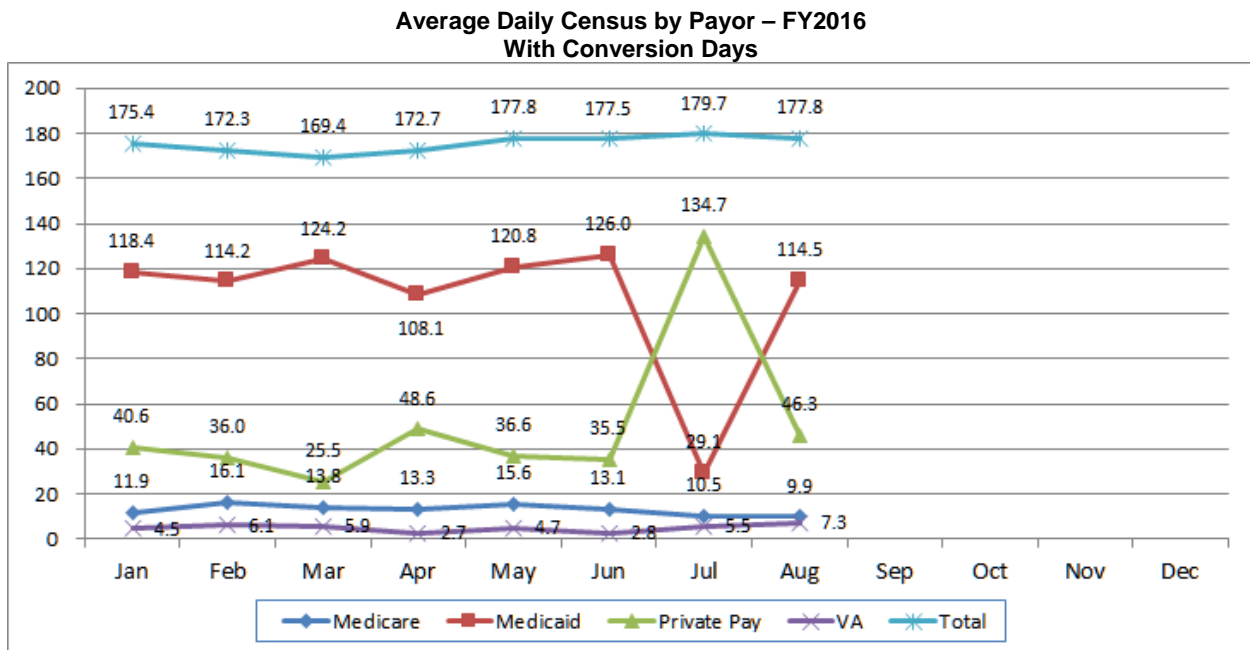
Date: October 12, 2016

Re: August 2016 Financial Management Report

The August financials are summarized below.

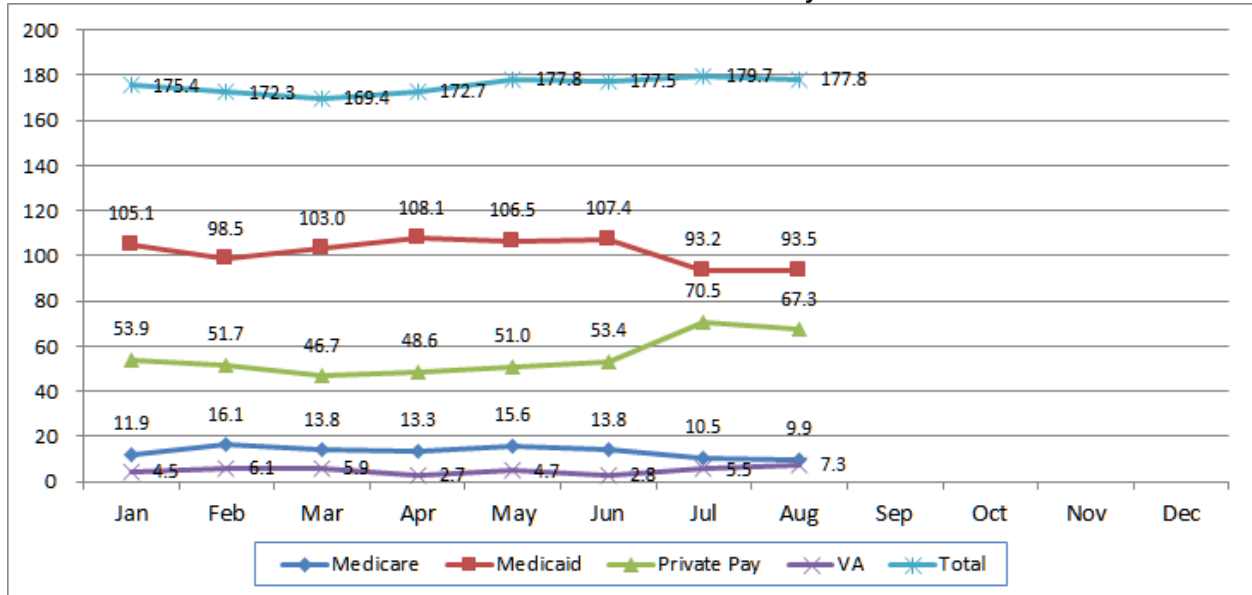
Statistics

The average census for August was 177.8 with an average Medicare census of 9.9. VA census increased from 5.5 in July to 7.3 in August. There were 656 conversion days for the month.



The table below summaries the census without Medicaid conversion days and provides a clearer picture of the mix of residents actually in the facility each month.

**Average Daily Census by Payor – FY2016
Without Medicaid Conversion Days**



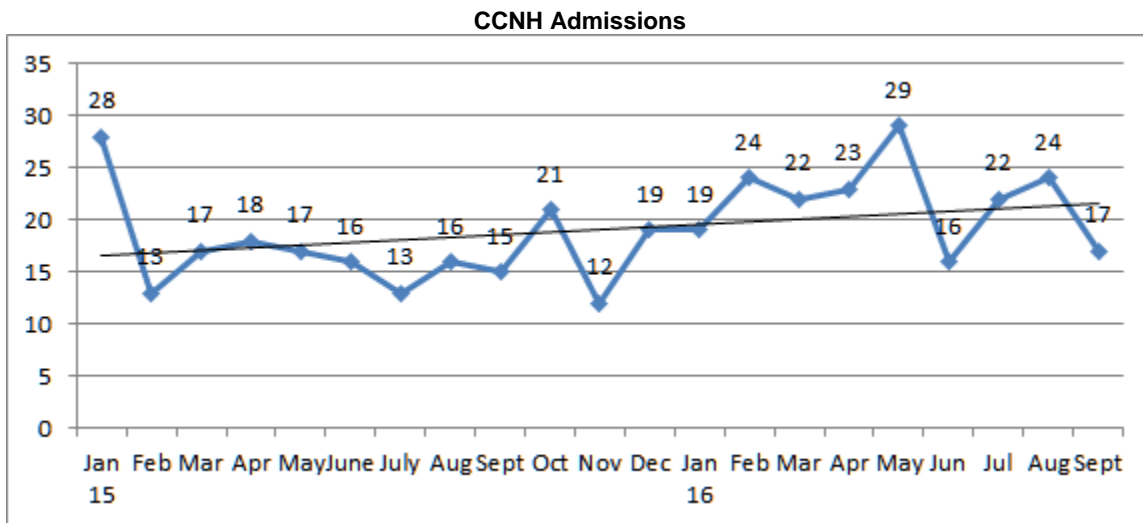
The preliminary census for September is 181.3 with 11.1 Medicare. VA census in September was 7.9. The higher VA census offsets the lower Medicare census. In general, two VA residents replace a single Medicare.

Admissions fell from 24 in August to 17 in September. Medicare admission were down significantly with a total of five in September. Separations totaled 19, which is up by two from August, but separations less than 20 is a moral victory.

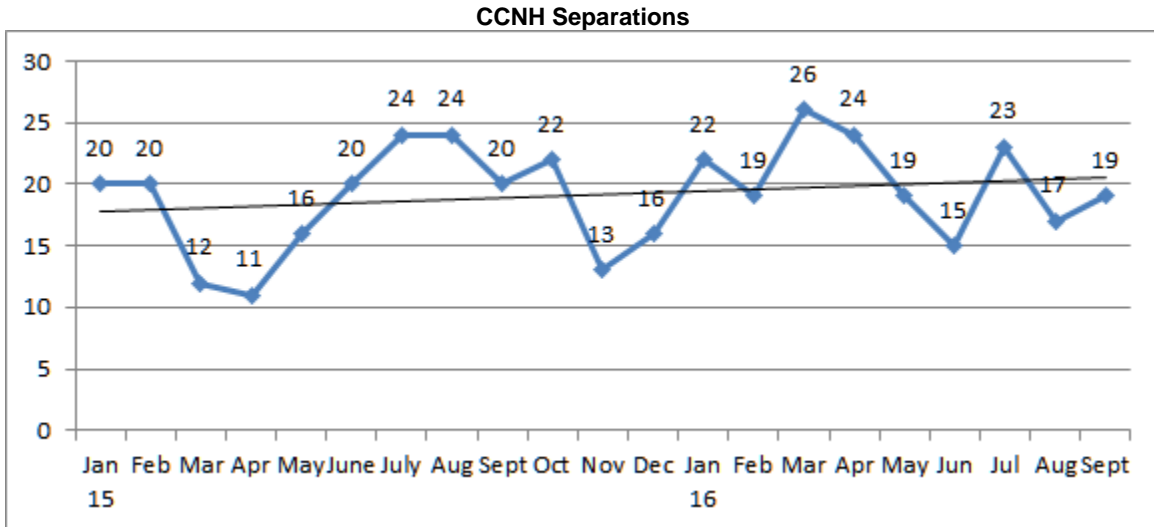
**Admissions and Discharges
January 2015 to September 2016**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Jan	11	17	28	11	9	20
Feb	7	6	13	14	6	20
Mar	10	7	17	8	4	12
Apr	8	10	18	9	2	11
May	8	9	17	10	6	16
June	7	9	16	13	7	20
July	9	4	13	14	10	24
Aug	7	9	16	17	7	24
Sept	8	7	15	11	9	20
Oct	13	8	21	12	10	22
Nov	6	6	12	10	3	13
Dec	11	8	19	10	6	16
Jan 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20
July	7	15	22	17	6	23
Aug	13	11	24	10	7	17
Sept	5	12	17	12	7	19

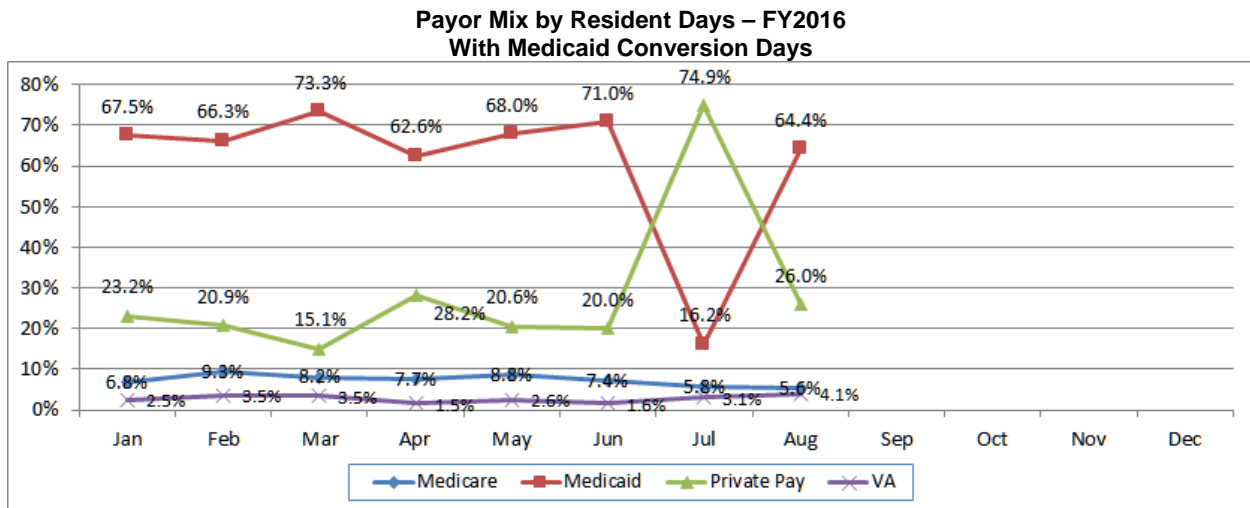
The chart below summarizes the monthly admissions. Admissions so far in 2016 show improvement from 2015 monthly admissions. In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5. The monthly average for 2014 was 22.9. The 2015 average is 16.4. Through September, the 2016 average is 21.8, which continues to be ahead of the 2015 average.



The next chart summarizes separations. In FY2012, the average separations per month was 23.5. The monthly average for FY2013 was 28.1. For 2014, the monthly average was 23.4. The 2015 average is 17.6. For 2016, the YTD average is 20.4, which shows an average monthly figure that is higher than what was seen in 2015 by an average of 3 per month.

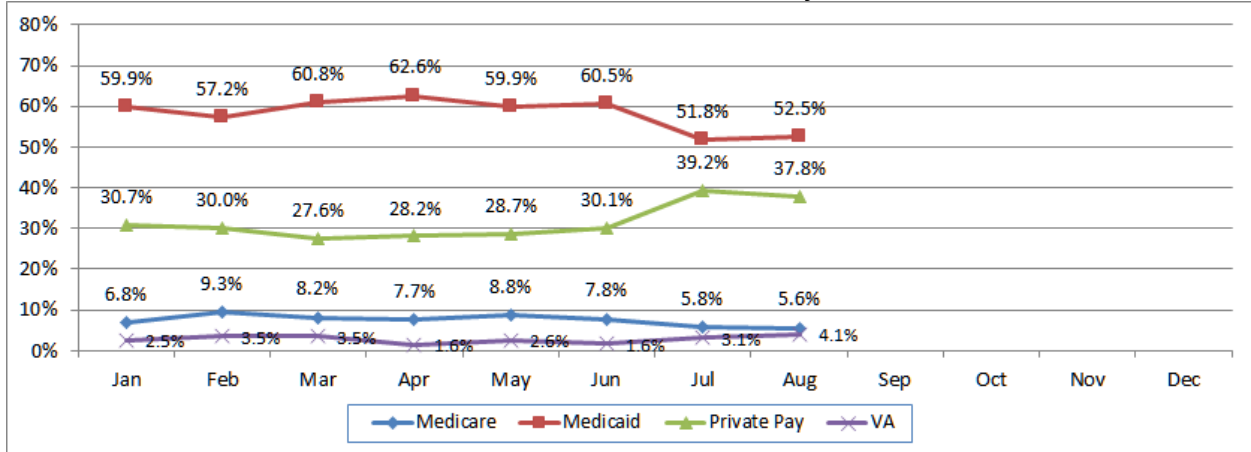


The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the 12 month payor mix is Medicare – 6.1%, Medicaid – 70.1%, Private pay – 22.8%, and VA – 1.0%.



The 2015 payor mix without conversion days is Medicare – 6.1%, Medicaid – 57.2%, Private pay – 35.8% and VA – 1.0%. In July, the payor mix is Medicare – 5.6 %, Medicaid – 52.5%, Private pay – 37.8% and VA – 4.1%.

**Payor Mix by Resident Days – FY2016
Without Medicaid Conversion Days**



Net Income/(Loss) & Cash from Operations

The income statement for August reports a net loss of -\$49,329.51 and a \$13,483 cash gain from operations. The YTD net loss is -\$235,533. Adding back depreciation shows a positive cash from operations of \$264,137.

Revenues

- Operating revenues totaled \$1.121 million in August, down from \$1.297 million in July. Medicare revenue fell from \$186,949 in July to \$167,070. VA revenue was \$59,097 in August, the highest monthly revenue since February.

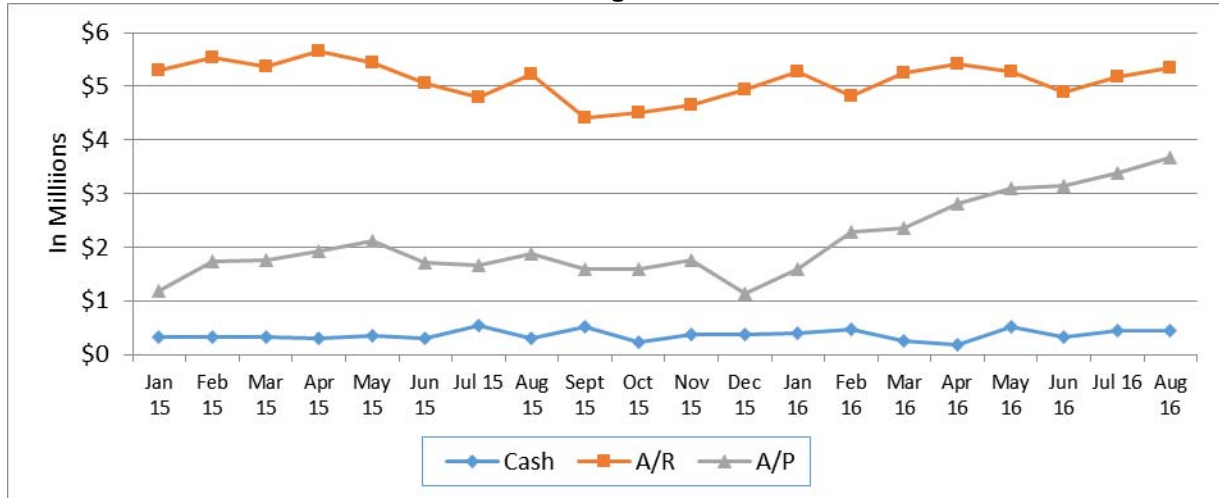
Expenses

- Expenses totaled \$1.269 million, down slightly from \$1.279 million in July.
- Wages totaled \$578,444 in August, down from \$601,785 in July. Wages per day fell from \$108.00 to \$104.92 between July and August.
- Non-labor expenses fell from \$602,995 in July to \$517,416 in August. Non-labor costs per day fell from \$108.22 to \$93.85 during the same time period.

Cash Position

The ending cash balance for August was \$450,685. Accounts receivable increased from \$5,179,041 to \$5,338,917. Accounts payable increased from \$3,374,584 to \$3,678,232

**Cash, Accounts Receivable & Accounts Payable
As of August 2016**



The following is a cash summary July and August plus projected cash summaries for the months of September and October.

The following are approximate or average figures: payroll - \$260,000 per payroll; benefits/taxes - \$87,000 per month; payables - \$555,000 per month. As more cash comes in, the more can be used to pay vendors. However, the monthly cash used for vendor payments changes based on payroll and other needs.

In July, payments to vendors decreased from \$548,422 in June to \$461,236 to build up enough cash for the three payroll payments in August.

July

Beginning Cash				\$329,287
July	Cash In		\$1,130,280	
	Cash Out			
	Payroll	\$561,137		
	Accounts payable	\$461,236		
			(\$1,022,373)	\$107,907
Ending Cash			c	\$437,194

August

Beginning Cash				\$437,194
August	Cash In		\$1,045,304	
	Cash Out			
	Payroll	\$776,020		
	Accounts payable	\$523,371		
			(\$1,299,391)	(\$254,087)
Ending Cash			c	\$183,107

In August, \$776,020 was used to cover the three payrolls with the third payroll actually paid out on September 2nd but the cash was transferred to the county at the end of August. Cash in for August includes an \$117,000 IGT payment.

September (projected)

Beginning Cash				\$183,107
September	Cash In (Includes Boiler Loan)		\$1,271,404	
	Cash Out			
	Payroll	\$502,894		
	Accounts payable	\$558,842		
			(\$1,061,736)	\$209,668
Ending Cash				\$392,775

September’s cash in includes the \$282,802 loan from the County for the Home’s Boiler replacements. These monies are specifically earmarked for the boiler project only.

Projected cash receipts do not include any assumptions for any increases due to approval of Medicaid application. In other words, the Medicaid receipts estimate is based on current payments only. I discuss the current status of Medicaid applications in the following management update.

October (Projected)

Beginning Cash				\$392,775
October	Cash In		\$1,380,162	
	Cash Out			
	Payroll	\$520,000		
	Accounts payable	\$514,814		
			(\$1,034,814)	\$345,348
Ending Cash				\$738,123

Champaign County Nursing Home
Actual vs Budget Statement of Operations

07/31/16

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	680.94	2,126.00	(1,445.06)	2,368.61	14,882.00	(12,513.39)
Medicare A Revenue	186,949.44	288,474.00	(101,524.56)	1,458,209.19	2,019,318.00	(561,108.81)
Medicare B Revenue	11,859.93	16,667.00	(4,807.07)	119,573.80	116,669.00	2,904.80
Medicaid Revenue	156,965.52	518,120.00	(361,154.48)	3,503,469.31	3,626,840.00	(123,370.69)
Private Pay Revenue	910,529.79	479,620.00	430,909.79	2,521,935.57	3,357,340.00	(835,404.43)
Adult Day Care Revenue	30,484.49	17,335.00	13,149.49	151,182.47	121,345.00	29,837.47
Total Income	1,297,470.11	1,322,342.00	(24,871.89)	7,756,738.95	9,256,394.00	(1,499,655.05)
Operating Expenses						
Administration	287,192.98	294,035.00	6,842.02	1,854,562.90	2,058,245.00	203,682.10
Environmental Services	104,682.18	107,274.00	2,591.82	668,184.46	750,918.00	82,733.54
Laundry	11,057.11	21,422.00	10,364.89	105,939.43	149,954.00	44,014.57
Maintenance	41,016.78	28,144.00	(12,872.78)	136,156.66	197,008.00	60,851.34
Nursing Services	536,963.58	584,931.00	47,967.42	3,800,723.11	4,094,517.00	293,793.89
Activities	23,338.31	38,907.00	15,568.69	186,328.30	272,349.00	86,020.70
Social Services	16,319.76	26,524.00	10,204.24	148,685.07	185,668.00	36,982.93
Physical Therapy	32,509.34	43,134.00	10,624.66	204,918.60	301,938.00	97,019.40
Occupational Therapy	23,725.88	33,058.00	9,332.12	188,503.14	231,406.00	42,902.86
Speech Therapy	7,504.43	10,833.00	3,328.57	58,625.70	75,831.00	17,205.30
Respiratory Therapy	3,279.38	7,500.00	4,220.62	28,153.65	52,500.00	24,346.35
Total This Department	10,783.81	18,333.00	7,549.19	86,779.35	128,331.00	41,551.65
Food Services	120,083.10	120,922.00	838.90	800,978.99	846,454.00	45,475.01
Barber & Beauty	5,708.18	7,323.00	1,614.82	50,921.34	51,261.00	339.66
Adult Day Care	19,299.51	20,467.00	1,167.49	122,051.92	143,269.00	21,217.08
Alzheimers and Related Disorders	46,289.41	71,578.00	25,288.59	276,348.08	501,046.00	224,697.92
Total Expenses	1,278,969.93	1,416,052.00	137,082.07	8,631,081.34	9,912,364.00	1,281,282.66
Net Operating Income	18,500.18	(93,710.00)	112,210.18	(874,342.39)	(655,970.00)	(218,372.39)
NonOperating Income						
Local Taxes	97,826.54	97,827.00	(0.46)	684,785.78	684,789.00	(3.22)
Miscellaneous NI Revenue	1,075.53	651.00	424.53	3,353.13	4,557.00	(1,203.87)
Total NonOperating Income	98,902.07	98,478.00	424.07	688,138.91	689,346.00	(1,207.09)
Net Income (Loss)	117,402.25	4,768.00	112,634.25	(186,203.48)	33,376.00	(219,579.48)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	169.00	167.00	2.00	1,061.00	1,169.00	(108.00)
Late Charge, NSF Check Charge	(0.41)	1,417.00	(1,417.41)	(95.52)	9,919.00	(10,014.52)
Worker's Compensation Reimbursement	501.35		501.35	1,002.70		1,002.70
Other Miscellaneous Revenue	11.00	542.00	(531.00)	400.43	3,794.00	(3,393.57)
Total Miscellaneous Revenue	680.94	2,126.00	(1,445.06)	2,368.61	14,882.00	(12,513.39)
Medicare A Revenue						
Medicare A	94,650.78	212,527.00	(117,876.22)	658,346.94	1,487,689.00	(829,342.06)
ARD - Medicare A		8,737.00	(8,737.00)		61,159.00	(61,159.00)
NH Pt_Care - Medicare Advantage/ Hmo	92,298.66	65,386.00	26,912.66	798,829.77	457,702.00	341,127.77
ARD_Pt Care - Medicare Advantage/ HMO		1,824.00	(1,824.00)	1,032.48	12,768.00	(11,735.52)
Total Medicare A Revenue	186,949.44	288,474.00	(101,524.56)	1,458,209.19	2,019,318.00	(561,108.81)
Medicare B Revenue						
Medicare B	11,859.93	16,667.00	(4,807.07)	119,573.80	116,669.00	2,904.80
Total Medicare B Revenue	11,859.93	16,667.00	(4,807.07)	119,573.80	116,669.00	2,904.80
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	207,313.89	362,767.00	(155,453.11)	2,929,533.16	2,539,369.00	390,164.16
ARD - Medicaid Title XIX (IDHFS)	(85,286.14)	101,793.00	(187,079.14)	330,068.55	712,551.00	(382,482.45)
Patient Care-Hospice	34,937.77	32,688.00	2,249.77	243,451.74	228,816.00	14,635.74
ARD Patient Care - Hospice		20,872.00	(20,872.00)	415.86	146,104.00	(145,688.14)
Total Medicaid Revenue	156,965.52	518,120.00	(361,154.48)	3,503,469.31	3,626,840.00	(123,370.69)
Private Pay Revenue						
VA-Veterans Nursing Home Care	36,068.81	15,465.00	20,603.81	232,696.62	108,255.00	124,441.62
ARD - VA - Veterans Care	6,931.00	166.00	6,765.00	14,101.00	1,162.00	12,939.00
Nursing Home Patient Care - Private Pay	559,596.60	293,209.00	266,387.60	1,781,997.78	2,052,463.00	(270,465.22)
Nursing Home Beauty Shop Revenue	2,752.50	3,250.00	(497.50)	17,968.10	22,750.00	(4,781.90)
Medical Supplies Revenue	4,326.21	5,000.00	(673.79)	30,807.74	35,000.00	(4,192.26)
Patient Transportation Charges	(425.82)	1,584.00	(2,009.82)	11,522.84	11,088.00	434.84
ARD Patient Care- Private Pay	301,280.49	160,946.00	140,334.49	432,841.49	1,126,622.00	(693,780.51)
Total Private Pay Revenue	910,529.79	479,620.00	430,909.79	2,521,935.57	3,357,340.00	(835,404.43)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	8,275.62	5,084.00	3,191.62	60,151.05	35,588.00	24,563.05
IL Department Of Aging-Day Care Grant (Title XX)	17,651.17	9,417.00	8,234.17	69,695.12	65,919.00	3,776.12
Adult Day Care Charges-Private Pay	4,557.70	2,834.00	1,723.70	21,336.30	19,838.00	1,498.30
Total Adult Day Care Revenue	30,484.49	17,335.00	13,149.49	151,182.47	121,345.00	29,837.47
Total Income	1,297,470.11	1,322,342.00	(24,871.89)	7,756,738.95	9,256,394.00	(1,499,655.05)
Operating Expenses						
Administration						
Reg. Full-Time Employees	58,585.78	30,354.00	(28,231.78)	262,078.61	212,478.00	(49,600.61)
Temp. Salaries & Wages	1,340.24	1,250.00	(90.24)	7,652.34	8,750.00	1,097.66
Per Diem	135.00	250.00	115.00	1,328.91	1,750.00	421.09
Overtime	733.06	473.00	(260.06)	2,913.49	3,311.00	397.51
TOPS - Balances	(33,541.56)	616.00	34,157.56	(37,119.01)	4,312.00	41,431.01
Part-Time Employees		1,416.00	1,416.00		9,912.00	9,912.00
TOPS - FICA	(2,565.93)	67.00	2,632.93	(2,560.72)	469.00	3,029.72
Social Security - Employer	4,596.44	2,562.00	(2,034.44)	18,154.56	17,934.00	(220.56)
IMRF - Employer Cost	4,878.20	2,887.00	(1,991.20)	21,340.36	20,209.00	(1,131.36)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Workers' Compensation Insurance	1,482.13	923.00	(559.13)	7,499.04	6,461.00	(1,038.04)
Unemployment Insurance	(2,413.39)	1,548.00	3,961.39	4,777.93	10,836.00	6,058.07
Employee Health/Life Insurance	4,752.58	4,930.00	177.42	36,169.16	34,510.00	(1,659.16)
Employee Development/Recognition		333.00	333.00	447.12	2,331.00	1,883.88
Employee Physicals/Lab	4,043.40	2,500.00	(1,543.40)	24,423.80	17,500.00	(6,923.80)
Stationary & Printing		250.00	250.00		1,750.00	1,750.00
Books, Periodicals & Manuals	6.00	16.00	10.00	75.00	112.00	37.00
Copier Supplies	197.94	500.00	302.06	2,346.24	3,500.00	1,153.76
Postage, UPS, Federal Express	1,599.39	333.00	(1,266.39)	3,396.42	2,331.00	(1,065.42)
Equipment < \$2,500	(90.00)	25.00	115.00	(677.37)	175.00	852.37
Operational Supplies	897.06	750.00	(147.06)	4,017.72	5,250.00	1,232.28
Audit & Accounting Fees	4,054.83	5,666.00	1,611.17	28,383.81	39,662.00	11,278.19
Attorney Fees	3,936.15	5,000.00	1,063.85	50,354.92	35,000.00	(15,354.92)
Professional Services	60,574.88	40,000.00	(20,574.88)	334,144.59	280,000.00	(54,144.59)
Job Required Travel Expense	45.64	216.00	170.36	830.98	1,512.00	681.02
Insurance	22,457.51	24,325.00	1,867.49	164,102.30	170,275.00	6,172.70
Property Loss & Liability Claims		191.00	191.00	9.53	1,337.00	1,327.47
Computer Services	7,782.85	7,880.00	97.15	61,205.62	55,160.00	(6,045.62)
Telephone Services	1,839.52	1,500.00	(339.52)	11,794.69	10,500.00	(1,294.69)
Equipment Maintenance				306.00		(306.00)
Legal Notices, Advertising	979.57	3,747.00	2,767.43	16,221.37	26,229.00	10,007.63
Photocopy Services	2,198.71	1,311.00	(887.71)	6,145.42	9,177.00	3,031.58
Public Relations		50.00	50.00	707.73	350.00	(357.73)
Dues & Licenses	1,800.08	1,691.00	(109.08)	11,948.56	11,837.00	(111.56)
Conferences & Training	983.80	666.00	(317.80)	5,756.46	4,662.00	(1,094.46)
Finance Charges, Bank Fees	3,547.73	208.00	(3,339.73)	6,641.75	1,456.00	(5,185.75)
Cable/Satellite TV Expense	2,456.68	2,500.00	43.32	15,739.18	17,500.00	1,760.82
IPA Licensing Fee	43,877.50	45,565.00	1,687.50	292,568.96	318,955.00	26,386.04
Fines & Penalties	18,939.00	2,500.00	(16,439.00)	18,939.00	17,500.00	(1,439.00)
General Liability Claims		2,500.00	2,500.00		17,500.00	17,500.00
Furnishings, Office Equipment				1,701.00		(1,701.00)
Depreciation Expense	62,827.51	62,473.00	(354.51)	436,857.36	437,311.00	453.64
Bad Debt Expense		25,000.00	25,000.00		175,000.00	175,000.00
Interest-Tax Anticipation Notes Payable	435.76	583.00	147.24	6,408.96	4,081.00	(2,327.96)
Interest- Bonds Payable	3,818.92	8,480.00	4,661.08	27,531.11	59,360.00	31,828.89
Total Administration	287,192.98	294,035.00	6,842.02	1,854,562.90	2,058,245.00	203,682.10
Environmental Services						
Reg. Full-Time Employees	29,975.14	34,915.00	4,939.86	192,009.86	244,405.00	52,395.14
Reg. Part-Time Employees	402.40	1,004.00	601.60	5,436.92	7,028.00	1,591.08
Overtime	1,475.95	857.00	(618.95)	4,258.08	5,999.00	1,740.92
TOPS - Balances	(2,223.63)	500.00	2,723.63	(4,134.50)	3,500.00	7,634.50
TOPS- FICA	(170.11)	83.00	253.11	(150.50)	581.00	731.50
Social Security - Employer	2,402.56	2,813.00	410.44	13,692.13	19,691.00	5,998.87
IMRF - Employer Cost	2,528.23	3,170.00	641.77	16,671.23	22,190.00	5,518.77
Workers' Compensation Insurance	469.02	1,099.00	629.98	5,313.96	7,693.00	2,379.04
Unemployment Insurance	(2,180.33)	2,021.00	4,201.33	6,589.55	14,147.00	7,557.45
Employee Health/Life Insurance	5,358.97	10,577.00	5,218.03	38,933.81	74,039.00	35,105.19
Equipment < \$2,500				189.00		(189.00)
Operational Supplies	2,440.81	4,583.00	2,142.19	27,098.83	32,081.00	4,982.17
Professional Services				1,585.00		(1,585.00)
Gas Service	6,625.57	16,250.00	9,624.43	83,316.30	113,750.00	30,433.70
Electric Service	48,141.45	20,833.00	(27,308.45)	217,570.90	145,831.00	(71,739.90)
Water Service	3,112.99	2,750.00	(362.99)	20,674.00	19,250.00	(1,424.00)
Pest Control Service	636.70	520.00	(116.70)	4,804.45	3,640.00	(1,164.45)
Waste Disposal & Recycling	3,928.46	3,500.00	(428.46)	20,290.27	24,500.00	4,209.73

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

07/31/16

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Equipment Rentals	258.00	291.00	33.00	1,806.00	2,037.00	231.00
Conferences & Training		8.00	8.00		56.00	56.00
Sewer Service & Tax	1,500.00	1,500.00		12,229.17	10,500.00	(1,729.17)
Total Environmental Services	104,682.18	107,274.00	2,591.82	668,184.46	750,918.00	82,733.54
Laundry						
Reg. Full-Time Employees	7,150.83	12,807.00	5,656.17	48,753.42	89,649.00	40,895.58
Reg. Part-Time Employees				4,395.85		(4,395.85)
Overtime	779.27	445.00	(334.27)	1,621.56	3,115.00	1,493.44
TOPS Balances	629.43	83.00	(546.43)	(154.52)	581.00	735.52
TOPS - FICA	48.15	35.00	(13.15)	61.23	245.00	183.77
Social Security - Employer	591.55	1,013.00	421.45	3,697.59	7,091.00	3,393.41
IMRF - Employer Cost	623.61	881.00	257.39	4,604.09	6,167.00	1,562.91
Workers' Compensation Insurance	111.74	300.00	188.26	1,398.01	2,100.00	701.99
Unemployment Insurance	(635.33)	731.00	1,366.33	1,782.96	5,117.00	3,334.04
Employee Health/Life Insurance	724.66	2,378.00	1,653.34	19,428.94	16,646.00	(2,782.94)
Laundry Supplies	493.05	1,333.00	839.95	5,667.48	9,331.00	3,663.52
Linen & Bedding		1,250.00	1,250.00	10,715.73	8,750.00	(1,965.73)
Operational Supplies				88.92		(88.92)
Laundry & Cleaning Service	540.15	166.00	(374.15)	3,878.16	1,162.00	(2,716.16)
Total Laundry	11,057.11	21,422.00	10,364.89	105,939.42	149,954.00	44,014.58
Maintenance						
Reg. Full-Time Employees	2,044.08	6,686.00	4,641.92	22,756.58	46,802.00	24,045.42
Overtime	73.44	133.00	59.56	461.27	931.00	469.73
TOPS - Balances	(359.24)	250.00	609.24	(1,195.25)	1,750.00	2,945.25
TOPS - FICA	(27.48)	19.00	46.48	(80.54)	133.00	213.54
Social Security - Employer	161.98	521.00	359.02	1,561.48	3,647.00	2,085.52
IMRF - Employer Cost	169.80	587.00	417.20	1,977.02	4,109.00	2,131.98
Workers' Compensation Insurance	31.83	203.00	171.17	643.05	1,421.00	777.95
Unemployment Insurance	(431.66)	386.00	817.66	698.08	2,702.00	2,003.92
Employee Health/Life Insurance	352.64	1,961.00	1,608.36	4,484.76	13,727.00	9,242.24
Gasoline & Oil		278.00	278.00	47.04	1,946.00	1,898.96
Tools		41.00	41.00		287.00	287.00
Ground Supplies	225.00	60.00	(165.00)	932.62	420.00	(512.62)
Maintenance Supplies	604.49	2,500.00	1,895.51	8,073.45	17,500.00	9,426.55
Equipment < \$2,500	479.65	166.00	(313.65)	1,476.97	1,162.00	(314.97)
Operational Supplies	116.57	8.00	(108.57)	220.57	56.00	(164.57)
Professional Services		70.00	70.00		490.00	490.00
Automobile Maintenance	167.72	935.00	767.28	4,952.19	6,545.00	1,592.81
Equipment Maintenance	4,986.29	3,333.00	(1,653.29)	14,327.38	23,331.00	9,003.62
Equipment Rentals		8.00	8.00		56.00	56.00
Nursing Home Building Repair/Maintenance	32,421.67	8,333.00	(24,088.67)	70,047.99	58,331.00	(11,716.99)
Parking Lot/Sidewalk Maintenance		1,666.00	1,666.00	4,772.00	11,662.00	6,890.00
Total Maintenance	41,016.78	28,144.00	(12,872.78)	136,156.66	197,008.00	60,851.34
Nursing Services						
Reg. Full-Time Employees	129,695.60	161,195.00	31,499.40	968,872.46	1,128,365.00	159,492.54
Reg. Part-Time Employees	476.12	6,572.00	6,095.88	21,634.37	46,004.00	24,369.63
Temp. Salaries & Wages	18,211.48	11,666.00	(6,545.48)	63,161.11	81,662.00	18,500.89
Overtime	68,139.10	39,165.00	(28,974.10)	282,145.19	274,155.00	(7,990.19)
TOPS - Balances	(2,779.78)	833.00	3,612.78	3,400.97	5,831.00	2,430.03
No Benefit Full-Time Employees	122,657.66	63,178.00	(59,479.66)	834,067.93	442,246.00	(391,821.93)
No Benefit Part-Time Employees	20,938.32	53,453.00	32,514.68	169,825.68	374,171.00	204,345.32
TOPS - FICA	(212.65)	63.00	275.65	899.72	441.00	(458.72)
Social Security - Employer	27,224.61	25,645.00	(1,579.61)	160,025.46	179,515.00	19,489.54

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
IMRF - Employer Cost	27,183.70	28,897.00	1,713.30	192,604.36	202,279.00	9,674.64
Workers' Compensation Insurance	4,670.94	10,023.00	5,352.06	56,263.17	70,161.00	13,897.83
Unemployment Insurance	(21,939.27)	16,251.00	38,190.27	53,345.63	113,757.00	60,411.37
Employee Health/Life Insurance	23,459.11	31,121.00	7,661.89	169,473.61	217,847.00	48,373.39
Stationary And Printing	158.24		(158.24)	158.24		(158.24)
Books, Periodicals & Manuals		166.00	166.00	726.50	1,162.00	435.50
Stocked Drugs	1,368.86	2,083.00	714.14	18,011.73	14,581.00	(3,430.73)
Pharmacy Charges-Public Aid	3,493.78	2,083.00	(1,410.78)	16,207.23	14,581.00	(1,626.23)
Oxygen	1,293.76	3,500.00	2,206.24	8,929.73	24,500.00	15,570.27
Incontinence Supplies	16,330.21	9,166.00	(7,164.21)	67,234.65	64,162.00	(3,072.65)
Pharmacy Charges - Insurance	10,758.73	10,416.00	(342.73)	66,907.33	72,912.00	6,004.67
Equipment < \$2,500	1,371.96	1,750.00	378.04	3,658.31	12,250.00	8,591.69
Operational Supplies	22,001.38	15,416.00	(6,585.38)	112,506.10	107,912.00	(4,594.10)
Pharmacy Charges-Medicare	7,920.11	10,000.00	2,079.89	52,968.85	70,000.00	17,031.15
Medical/Dental/Mental Health	10,400.00	3,750.00	(6,650.00)	39,000.00	26,250.00	(12,750.00)
Professional Services	36,281.44	16,666.00	(19,615.44)	206,839.56	116,662.00	(90,177.56)
Job Require Travel		39.00	39.00		273.00	273.00
Laboratory Fees	2,000.00	2,500.00	500.00	8,731.76	17,500.00	8,768.24
Equipment Rentals	5,362.17	2,500.00	(2,862.17)	42,398.18	17,500.00	(24,898.18)
Dues & Licenses		30.00	30.00	200.00	210.00	10.00
Conferences & Training	98.00	257.00	159.00	7,876.68	1,799.00	(6,077.68)
Contract Nursing Services		53,333.00	53,333.00	165,774.80	373,331.00	207,556.20
Medicare Medical Services	400.00	3,214.00	2,814.00	6,873.80	22,498.00	15,624.20
Total Nursing Services	536,963.58	584,931.00	47,967.42	3,800,723.11	4,094,517.00	293,793.89

Activities

Reg. Full-Time Employees	17,003.25	25,026.00	8,022.75	121,778.61	175,182.00	53,403.39
Reg. Part-Time Employees	1,243.38		(1,243.38)	10,122.97		(10,122.97)
Overtime	14.94	628.00	613.06	315.12	4,396.00	4,080.88
TOPS - Balances	(669.27)	83.00	752.27	288.10	581.00	292.90
Part Time Non Benefit		929.00	929.00		6,503.00	6,503.00
TOPS - FICA	(51.20)	6.00	57.20	49.55	42.00	(7.55)
Social Security - Employer	1,381.35	2,033.00	651.65	8,769.64	14,231.00	5,461.36
IMRF - Employer Cost	1,456.68	2,291.00	834.32	10,560.24	16,037.00	5,476.76
Workers' Compensation Insurance	277.67	794.00	516.33	3,413.22	5,558.00	2,144.78
Unemployment Insurance	(1,528.99)	1,467.00	2,995.99	3,911.72	10,269.00	6,357.28
Employee Health/Life Insurance	3,334.48	4,916.00	1,581.52	21,667.16	34,412.00	12,744.84
Books, Periodicals & Manuals	143.40		(143.40)	143.40		(143.40)
Equipment < \$2,500				120.00		(120.00)
Operational Supplies	298.52	541.00	242.48	3,580.97	3,787.00	206.03
Professional Services	389.10	150.00	(239.10)	1,037.60	1,050.00	12.40
Conferences & Training	45.00	43.00	(2.00)	570.00	301.00	(269.00)
Total Activities	23,338.31	38,907.00	15,568.69	186,328.30	272,349.00	86,020.70

Social Services

Reg. Full-Time Employees	13,514.75	18,442.00	4,927.25	106,276.85	129,094.00	22,817.15
Overtime	40.16	265.00	224.84	1,136.64	1,855.00	718.36
TOPS - Balances	(856.17)	166.00	1,022.17	285.13	1,162.00	876.87
TOPS - FICA	(65.49)	12.00	77.49	179.34	84.00	(95.34)
Social Security - Employer	1,019.56	1,431.00	411.44	7,107.25	10,017.00	2,909.75
IMRF - Employer Cost	1,055.06	1,612.00	556.94	8,789.85	11,284.00	2,494.15
Workers' Compensation Insurance	210.13	559.00	348.87	2,877.42	3,913.00	1,035.58
Unemployment Insurance	(1,406.01)	916.00	2,322.01	2,465.31	6,412.00	3,946.69
Employee Health/Life Insurance	2,678.07	2,871.00	192.93	17,812.49	20,097.00	2,284.51
Operational Supplies				513.99		(513.99)
Professional Services	129.70	250.00	120.30	778.20	1,750.00	971.80

Champaign County Nursing Home
Actual vs Budget Statement of Operations

07/31/16

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Conferences & Training				462.60		(462.60)
Total Social Services	16,319.76	26,524.00	10,204.24	148,685.07	185,668.00	36,982.93
Physical Therapy						
Reg. Full-Time Employees	4,532.65	4,565.00	32.35	30,635.98	31,955.00	1,319.02
Overtime		3.00	3.00	101.42	21.00	(80.42)
TOPS - Balances	472.97	83.00	(389.97)	1,076.83	581.00	(495.83)
TOPS - FICA	36.18	6.00	(30.18)	126.30	42.00	(84.30)
Social Security - Employer	333.94	349.00	15.06	2,118.19	2,443.00	324.81
IMRF - Employer Cost	349.15	393.00	43.85	2,640.89	2,751.00	110.11
Workers' Compensation Insurance	71.03	136.00	64.97	901.25	952.00	50.75
Unemployment Insurance	(529.04)	256.00	785.04	815.18	1,792.00	976.82
Employee Health/Life Insurance	1,360.52	1,510.00	149.48	9,386.44	10,570.00	1,183.56
Professional Services	25,881.94	35,833.00	9,951.06	157,116.13	250,831.00	93,714.87
Total Physical Therapy	32,509.34	43,134.00	10,624.66	204,918.61	301,938.00	97,019.39
Occupational Therapy						
Reg. Full-Time Employees		4,541.00	4,541.00	12,652.60	31,787.00	19,134.40
TOPS - Balances		41.00	41.00	(2,502.10)	287.00	2,789.10
TOPS - FICA		3.00	3.00	(177.81)	21.00	198.81
Social Security - Employer		347.00	347.00	656.89	2,429.00	1,772.11
IMRF - Employer Cost		391.00	391.00	858.35	2,737.00	1,878.65
Workers' Compensation Ins.		135.00	135.00	251.00	945.00	694.00
Unemployment Insurance	(236.44)	259.00	495.44	365.45	1,813.00	1,447.55
Employee Health/Life Insurance	680.26	1,508.00	827.74	4,693.22	10,556.00	5,862.78
Professional Services	23,282.06	25,833.00	2,550.94	171,705.54	180,831.00	9,125.46
Total Occupational Therapy	23,725.88	33,058.00	9,332.12	188,503.14	231,406.00	42,902.86
Speech Therapy						
Professional Services	7,504.43	10,833.00	3,328.57	58,625.70	75,831.00	17,205.30
Total Speech Therapy	7,504.43	10,833.00	3,328.57	58,625.70	75,831.00	17,205.30
Respiratory Therapy						
Professional Services	3,279.38		(3,279.38)	28,153.65		(28,153.65)
Professional Services		7,500.00	7,500.00		52,500.00	52,500.00
Total Respiratory Therapy	3,279.38	7,500.00	4,220.62	28,153.65	52,500.00	24,346.35
Total This Department	10,783.81	18,333.00	7,549.19	86,779.35	128,331.00	41,551.65
Food Services						
Reg. Full-Time Employees	30,197.22	29,461.00	(736.22)	214,184.33	206,227.00	(7,957.33)
Reg. Part-Time Employees	818.15	3,247.00	2,428.85	10,104.45	22,729.00	12,624.55
Temp. Salaries & Wages	8,645.02		(8,645.02)	15,879.28		(15,879.28)
Overtime	5,427.24	4,281.00	(1,146.24)	26,002.40	29,967.00	3,964.60
TOPS - Balances	(936.30)		936.30	(4,619.38)		4,619.38
TOPS - FICA	(71.63)		71.63	(207.49)		207.49
Social Security - Employer	3,409.50	2,829.00	(580.50)	18,823.90	19,803.00	979.10
IMRF - Employer Cost	2,705.91	3,188.00	482.09	21,989.48	22,316.00	326.52
Workers' Compensation Insurance	655.98	1,106.00	450.02	5,962.13	7,742.00	1,779.87
Unemployment Insurance	(2,553.94)	1,993.00	4,546.94	9,018.08	13,951.00	4,932.92
Employee Health/Life Insurance	6,815.60	8,333.00	1,517.40	45,673.88	58,331.00	12,657.12
Non-Food Supply	1,247.00	83.00	(1,164.00)	1,247.00	581.00	(666.00)
Nutritional Supplements	3,779.54	5,000.00	1,220.46	30,657.45	35,000.00	4,342.55
Equipment < \$2,500	140.28		(140.28)	199.29		(199.29)
Operational Supplies	427.13		(427.13)	216.72		(216.72)
Professional Services				756.08		(756.08)
Equipment Rentals	404.95	405.00	0.05	2,834.65	2,835.00	0.35

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Dues & Licenses				85.00		(85.00)
Conferences & Training	60.00	41.00	(19.00)	195.00	287.00	92.00
Food Service	60,158.45	60,955.00	796.55	401,976.74	426,685.00	24,708.26
Furnishings, Office Equipment	(1,247.00)		1,247.00			
Total Food Services	120,083.10	120,922.00	838.90	800,978.99	846,454.00	45,475.01
Barber & Beauty						
Reg. Full-Time Employees	4,425.14	4,562.00	136.86	32,252.27	31,934.00	(318.27)
TOPS - Balances	181.26		(181.26)	2,035.78		(2,035.78)
TOPS - FICA	13.87		(13.87)	169.77		(169.77)
Social Security - Employer	290.36	349.00	58.64	1,863.71	2,443.00	579.29
IMRF - Employer Cost	303.61	393.00	89.39	2,324.26	2,751.00	426.74
Workers' Compensation Insurance	69.32	136.00	66.68	1,524.57	952.00	(572.57)
Unemployment Insurance	(555.90)	256.00	811.90	773.61	1,792.00	1,018.39
Employee Health/Life Insurance	1,360.52	1,502.00	141.48	9,386.44	10,514.00	1,127.56
Operational Supplies	(380.00)	125.00	505.00	590.93	875.00	284.07
Total Barber & Beauty	5,708.18	7,323.00	1,614.82	50,921.34	51,261.00	339.66
Adult Day Care						
Reg. Full-Time Employees	14,773.00	12,550.00	(2,223.00)	79,553.06	87,850.00	8,296.94
Reg. Part-Time Employees	1,691.00		(1,691.00)	4,072.89		(4,072.89)
Overtime	15.97	248.00	232.03	394.12	1,736.00	1,341.88
TOPS - Balances	(3,288.19)		3,288.19	(4,028.72)		4,028.72
TOPS - FICA	(251.55)		251.55	(242.27)		242.27
Social Security - Employer	1,238.09	979.00	(259.09)	5,547.48	6,853.00	1,305.52
IMRF - Employer Cost	1,321.84	1,103.00	(218.84)	6,828.67	7,721.00	892.33
Workers' Compensation Insurance	320.57	382.00	61.43	1,950.48	2,674.00	723.52
Unemployment Insurance	(894.22)	719.00	1,613.22	1,862.05	5,033.00	3,170.95
Employee Health/Life Insurance	2,746.38	3,147.00	400.62	18,950.26	22,029.00	3,078.74
Books, Periodicals & Manuals		15.00	15.00		105.00	105.00
Gasoline & Oil	1,203.32	1,041.00	(162.32)	4,828.50	7,287.00	2,458.50
Equipment < \$2,500		41.00	41.00	37.61	287.00	249.39
Operational Supplies	143.98	172.00	28.02	911.04	1,204.00	292.96
Job Required Travel	4.32		(4.32)	98.71		(98.71)
Field Trips/Activities		30.00	30.00	24.00	210.00	186.00
Dues & Licenses	275.00	20.00	(255.00)	347.00	140.00	(207.00)
Conferences & Training		20.00	20.00	917.04	140.00	(777.04)
Total Adult Day Care	19,299.51	20,467.00	1,167.49	122,051.92	143,269.00	21,217.08
Alzheimers and Related Disord						
Reg. Full-Time Employees	11,826.33	21,486.00	9,659.67	92,459.21	150,402.00	57,942.79
Reg. Part-Time Employees		436.00	436.00		3,052.00	3,052.00
Temp. Salaries & Wages		416.00	416.00		2,912.00	2,912.00
Overtime	6,718.75	6,478.00	(240.75)	19,895.55	45,346.00	25,450.45
TOPS - Balances	908.80	333.00	(575.80)	2,442.76	2,331.00	(111.76)
No Benefit Full-Time Employees	15,150.28	12,606.00	(2,544.28)	69,418.69	88,242.00	18,823.31
No Benefit Part-Time Employees	4,625.29	13,243.00	8,617.71	31,989.93	92,701.00	60,711.07
TOPS - FICA	69.53	25.00	(44.53)	213.08	175.00	(38.08)
Social Security - Employer	2,918.57	4,182.00	1,263.43	14,381.93	29,274.00	14,892.07
IMRF - Employer Cost	3,108.59	4,712.00	1,603.41	17,364.28	32,984.00	15,619.72
Workers' Compensation Insurance	496.26	1,634.00	1,137.74	5,063.07	11,438.00	6,374.93
Unemployment Insurance	(2,243.41)	2,364.00	4,607.41	5,575.81	16,548.00	10,972.19
Employee Health/Life Insurance	2,013.42	2,788.00	774.58	14,604.38	19,516.00	4,911.62
Operational Supplies		22.00	22.00		154.00	154.00
Professional Services				662.38		(662.38)
Conferences & Training	697.00	20.00	(677.00)	2,277.00	140.00	(2,137.00)

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
ARD - Contract Nursing		833.00	833.00		5,831.00	5,831.00
Total Alzheimers and Related Disorders	46,289.41	71,578.00	25,288.59	276,348.07	501,046.00	224,697.93
Total Expenses	1,278,969.93	1,416,052.00	137,082.07	8,631,081.34	9,912,364.00	1,281,282.66
Net Operating Income	18,500.18	(93,710.00)	112,210.18	(874,342.39)	(655,970.00)	(218,372.39)

NonOperating Income**Local Taxes**

Current-Nursing Home Operating	97,826.54	97,827.00	(0.46)	684,785.78	684,789.00	(3.22)
Total Local Taxes	97,826.54	97,827.00	(0.46)	684,785.78	684,789.00	(3.22)

Miscellaneous NI Revenue

Investment Interest	52.86	25.00	27.86	207.55	175.00	32.55
Restricted Donations	100.00	292.00	(192.00)	1,300.24	2,044.00	(743.76)
Vending Machine Revenue	922.67	334.00	588.67	1,845.34	2,338.00	(492.66)
Total Miscellaneous NI Revenue	1,075.53	651.00	424.53	3,353.13	4,557.00	(1,203.87)
Total NonOperating Income	98,902.07	98,478.00	424.07	688,138.91	689,346.00	(1,207.09)
Net Income (Loss)	117,402.25	4,768.00	112,634.25	(186,203.48)	33,376.00	(219,579.48)

Champaign County Nursing Home
Historical Statement of Operations

07/31/16

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Operating Income													
Miscellaneous Revenue						296	229	764	217	108	74	681	2,369
Medicare A Revenue						181,953	213,322	223,521	228,318	207,294	216,853	186,949	1,458,209
Medicare B Revenue						15,525	4,671	15,775	19,863	35,674	16,207	11,860	119,574
Medicaid Revenue						596,134	498,429	604,853	473,791	578,221	595,076	156,966	3,503,469
Private Pay Revenue						291,847	279,285	207,873	318,792	266,858	246,751	910,530	2,521,936
Adult Day Care Revenue						17,953	30,940	21,506	13,700	15,642	20,956	30,484	151,182
Total Income						1,103,708	1,026,875	1,074,291	1,054,681	1,103,797	1,095,917	1,297,470	7,756,739
Operating Expenses													
Administration						253,974	266,034	289,516	262,478	266,140	229,228	287,193	1,854,563
Environmental Services						96,426	86,859	87,736	94,935	94,144	103,403	104,682	668,184
Laundry						16,033	13,480	16,606	16,475	12,390	19,898	11,057	105,939
Maintenance						22,319	11,746	17,089	28,924	5,537	9,524	41,017	136,157
Nursing Services						600,882	515,796	524,152	531,019	477,967	613,943	536,964	3,800,723
Activities						22,874	27,820	27,157	27,768	27,912	29,459	23,338	186,328
Social Services						22,367	19,931	21,095	20,937	21,870	26,164	16,320	148,685
Physical Therapy						28,437	31,681	29,385	27,483	20,942	34,480	32,509	204,919
Occupational Therapy						29,851	29,109	24,458	24,221	31,313	25,825	23,726	188,503
Speech Therapy						7,611	8,469	8,535	8,680	8,378	9,448	7,504	58,626
Respiratory Therapy													
Respiratory Therapy						4,044	5,404	5,353	3,148	3,317	3,609	3,279	28,154
Total This Department						11,655	13,873	13,888	11,829	11,695	13,056	10,784	86,779
Food Services						116,322	106,825	112,726	113,681	107,235	124,108	120,083	800,979
Barber & Beauty						8,040	6,931	7,551	7,487	6,534	8,670	5,708	50,921
Adult Day Care						16,982	15,022	16,796	18,006	14,932	21,015	19,300	122,052
Alzheimers and Related Disorders						31,904	38,499	36,884	38,949	36,168	47,654	46,289	276,348
Total Expenses						1,278,067	1,183,605	1,225,039	1,224,193	1,134,778	1,306,429	1,278,970	8,631,081
Net Operating Income						(174,359)	(156,730)	(150,748)	(169,512)	(30,981)	(210,512)	18,500	(874,342)
NonOperating Income													
Local Taxes						97,827	97,827	97,827	97,827	97,827	97,827	97,827	684,786
Miscellaneous NI Revenue							850	256	1,017		155	1,076	3,353
Total NonOperating Income						97,827	98,677	98,083	98,843	97,827	97,981	98,902	688,139
Net Income (Loss)						(76,533)	(58,054)	(52,665)	(70,669)	66,846	(112,530)	117,402	(186,203)

**Champaign County Nursing Home
Historical Statement of Operations**

07/31/16

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement						264	276	96	114	88	54	169	1,061
Late Charge, NSF Check Charge							(95)						(96)
Worker's Compensation Reimburse								501				501	1,003
Other Miscellaneous Revenue						32	48	167	103	20	20	11	400
Total Miscellaneous Revenue						296	229	764	217	108	74	681	2,369
Medicare A Revenue													
Medicare A						104,760	100,473	85,062	81,464	121,250	70,687	94,651	658,347
NH Pt_Care - Medicare Advantage/ H						77,193	112,849	138,458	146,854	86,044	145,133	92,299	798,830
ARD_Pt Care - Medicare Advantage/											1,032		1,032
Total Medicare A Revenue						181,953	213,322	223,521	228,318	207,294	216,853	186,949	1,458,209
Medicare B Revenue													
Medicare B						15,525	4,671	15,775	19,863	35,674	16,207	11,860	119,574
Total Medicare B Revenue						15,525	4,671	15,775	19,863	35,674	16,207	11,860	119,574
Medicaid Revenue													
Medicaid Title XIX (IDHFS)						490,211	389,835	506,265	364,067	474,864	496,978	207,314	2,929,533
ARD - Medicaid Title XIX (IDHFS)						79,488	63,382	69,722	73,006	63,313	66,444	(85,286)	330,069
Patient Care-Hospice						26,435	44,797	28,866	36,718	40,045	31,654	34,938	243,452
ARD Patient Care - Hospice							416						416
Total Medicaid Revenue						596,134	498,429	604,853	473,791	578,221	595,076	156,966	3,503,469
Private Pay Revenue													
VA-Veterans Nursing Home Care						36,767	52,446	45,699	18,817	30,169	12,730	36,069	232,697
ARD - VA - Veterans Care											7,170	6,931	14,101
Nursing Home Patient Care - Private						231,972	185,493	146,767	262,206	216,018	179,944	559,597	1,781,998
Nursing Home Beauty Shop Revenue						2,260	2,067	3,083	2,522	2,464	2,821	2,753	17,968
Medical Supplies Revenue						3,945	4,182	3,825	4,803	4,931	4,795	4,326	30,808
Patient Transportation Charges						2,185	1,857	2,368	1,765	1,288	2,485	(426)	11,523
ARD Patient Care- Private Pay						14,717	33,240	6,130	28,680	11,988	36,806	301,280	432,841
Total Private Pay Revenue						291,847	279,285	207,873	318,792	266,858	246,751	910,530	2,521,936
Adult Day Care Revenue													
VA-Veterans Adult Daycare						8,557	7,316	12,527	6,883	7,723	8,871	8,276	60,151
IL Department Of Aging-Day Care Gra						6,943	20,678	5,862	5,139	5,250	8,172	17,651	69,695
Adult Day Care Charges-Private Pay						2,454	2,946	3,117	1,679	2,669	3,914	4,558	21,336

**Champaign County Nursing Home
Historical Statement of Operations**

07/31/16

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Total Adult Day Care Revenue						17,953	30,940	21,506	13,700	15,642	20,956	30,484	151,182
Total Income						1,103,708	1,026,875	1,074,291	1,054,681	1,103,797	1,095,917	1,297,470	7,756,739

Operating Expenses

Administration

Reg. Full-Time Employees						30,283	31,637	33,959	36,467	33,491	37,657	58,586	262,079
Temp. Salaries & Wages						1,037	963	1,006	840	960	1,506	1,340	7,652
Per Diem						179	205		360	248	202	135	1,329
Overtime						892	206	320	(45)	447	361	733	2,913
TOPS - Balances						(1,977)	1,529	(25)	(94)	29	(3,039)	(33,542)	(37,119)
TOPS - FICA						(141)	385	(2)	(7)	2	(232)	(2,566)	(2,561)
Social Security - Employer						1,977	1,973	2,044	1,996	2,230	3,339	4,596	18,155
IMRF - Employer Cost						2,408	3,249	2,405	2,332	2,123	3,945	4,878	21,340
Workers' Compensation Insurance						805	976	1,033	997	813	1,393	1,482	7,499
Unemployment Insurance						1,636	1,659	1,740	1,074	597	486	(2,413)	4,778
Employee Health/Life Insurance						4,763	4,763	5,244	5,463	5,937	5,246	4,753	36,169
Employee Development/Recognition						152	66	36	43	59	92		447
Employee Physicals/Lab						4,712	3,198	4,282	4,810	2,278	1,100	4,043	24,424
Books, Periodicals & Manuals						69						6	75
Copier Supplies						586	977	195	195	195		198	2,346
Postage, UPS, Federal Express						333	165		92	638	569	1,599	3,396
Equipment < \$2,500								(1,526)			938	(90)	(677)
Operational Supplies						567	381	343	392	634	804	897	4,018
Audit & Accounting Fees						4,055	4,055	4,055	4,055	4,055	4,055	4,055	28,384
Attorney Fees						12,464	8,411	5,189	7,970	3,490	8,894	3,936	50,355
Engineering Fees						2,400	3,630	4,623				(10,653)	
Professional Services						38,488	43,403	65,983	36,956	39,447	49,293	60,575	334,145
Job Required Travel Expense						213	122	83	165	86	116	46	831
Insurance						22,458	22,458	22,458	22,458	29,359	22,456	22,458	164,102
Property Loss & Liability Claims											10		10
Computer Services						7,376	8,851	9,435	9,657	9,245	8,859	7,783	61,206
Telephone Services						1,244	1,708	1,728	1,648	1,607	2,020	1,840	11,795
Equipment Maintenance						306							306
Legal Notices, Advertising						1,632	2,678	3,676	1,745	2,572	2,939	980	16,221
Photocopy Services						748	900	900	900	250	250	2,199	6,145
Public Relations							52		656				708
Dues & Licenses						1,725	1,923	1,625	1,625	1,625	1,625	1,800	11,949
Conferences & Training							1,355	751	1,936	109	621	984	5,756
Finance Charges, Bank Fees						134	269	326	741	696	928	3,548	6,642
Cable/Satellite TV Expense						1,929	2,256	2,092	2,092	2,457	2,457	2,457	15,739
IPA Licensing Fee						42,359	39,731	41,090	42,213	42,480	40,818	43,878	292,569

**Champaign County Nursing Home
Historical Statement of Operations**

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Fines & Penalties												18,939	18,939
General Liability Claims													
Furnishings, Office Equipment								1,701					1,701
Depreciation Expense						58,789	62,529	63,374	63,373	63,078	62,888	62,828	436,857
Bad Debt Expense													
Transfers to General Corporate Fund													
Interest-Tax Anticipation Notes Payabl										5,528	445	436	6,409
Interest- Bonds Payable						9,374	9,374	9,374	9,374	9,374	(23,159)	3,819	27,531
Total Administration						253,974	266,034	289,516	262,478	266,140	229,228	287,193	1,854,563
Environmental Services													
Reg. Full-Time Employees						26,230	23,758	22,325	27,194	28,327	34,201	29,975	192,010
Reg. Part-Time Employees						844	751	729	836	767	1,107	402	5,437
Overtime						1,380	8	29	9	10	1,346	1,476	4,258
TOPS - Balances						972	(1,631)	1,921	1,064	(3,078)	(1,159)	(2,224)	(4,134)
TOPS- FICA						69	46	147	81	(236)	(89)	(170)	(151)
Social Security - Employer						1,889	1,471	1,495	1,482	1,836	3,117	2,403	13,692
IMRF - Employer Cost						2,325	2,527	1,806	1,824	1,757	3,903	2,528	16,671
Workers' Compensation Insurance						790	739	687	693	669	1,267	469	5,314
Unemployment Insurance						1,507	1,262	1,556	1,512	1,360	1,574	(2,180)	6,590
Employee Health/Life Insurance						5,920	5,229	5,232	5,405	6,560	5,229	5,359	38,934
Equipment < \$2,500											189		189
Operational Supplies						4,639	3,879	3,833	5,804	1,763	4,741	2,441	27,099
Professional Services									1,585				1,585
Gas Service						12,311	15,215	13,231	12,456	12,120	11,357	6,626	83,316
Electric Service						28,206	25,360	24,965	27,154	35,206	28,538	48,141	217,571
Water Service						3,023	2,733	2,964	2,950	2,905	2,986	3,113	20,674
Pest Control Service						511	1,486	511	636	511	511	637	4,804
Waste Disposal & Recycling						4,422	2,312	2,943	2,329	1,906	2,450	3,928	20,290
Equipment Rentals						258	258	258	258	258	258	258	1,806
Sewer Service & Tax						1,129	1,455	3,104	1,662	1,502	1,878	1,500	12,229
Total Environmental Services						96,426	86,859	87,736	94,935	94,144	103,403	104,682	668,184
Laundry													
Reg. Full-Time Employees						6,597	7,189	6,945	7,164	5,775	7,933	7,151	48,753
Reg. Part-Time Employees						443	656	706	993	932	667		4,396
Overtime						390	18	26	58	62	289	779	1,622
TOPS Balances						(33)	(1,150)	5	130	66	197	629	(155)
TOPS - FICA						(2)	(15)		10	5	15	48	61
Social Security - Employer						506	466	459	493	427	756	592	3,698
IMRF - Employer Cost						652	800	565	613	412	938	624	4,604
Workers' Compensation Insurance						162	231	230	215	155	294	112	1,398

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Unemployment Insurance						403	408	517	416	325	348	(635)	1,783
Employee Health/Life Insurance						2,662	2,662	3,328	3,396	3,328	3,328	725	19,429
Laundry Supplies						74		1,252	2,020		1,828	493	5,667
Linen & Bedding						4,178	1,535	1,864	286	162	2,690		10,716
Operational Supplies							25			64			89
Laundry & Cleaning Service							655	709	680	678	616	540	3,878
Total Laundry						16,033	13,480	16,606	16,475	12,390	19,898	11,057	105,939
Maintenance													
Reg. Full-Time Employees						3,806	3,918	4,440	3,864	2,244	2,439	2,044	22,757
Overtime						149	16	26	19	14	163	73	461
TOPS - Balances						23	(271)	(1,756)	1,066	(35)	137	(359)	(1,195)
TOPS - FICA						2	(10)	(134)	82	(3)	10	(27)	(81)
Social Security - Employer						247	248	280	253	145	227	162	1,561
IMRF - Employer Cost						316	424	329	313	140	284	170	1,977
Workers' Compensation Insurance						92	116	138	126	51	89	32	643
Unemployment Insurance						201	207	362	143	109	108	(432)	698
Employee Health/Life Insurance						1,018	1,018	1,018	1,038	(313)	353	353	4,485
Gasoline & Oil							12		12		23		47
Ground Supplies									409		298	225	933
Maintenance Supplies						4,137	1,374	415	40	672	833	604	8,073
Equipment < \$2,500							124	422	452			480	1,477
Operational Supplies						88	(6)		23			117	221
Automobile Maintenance						662	90	664	1,624	656	1,088	168	4,952
Equipment Maintenance						2,259	1,604	2,964	1,011	584	919	4,986	14,327
Nursing Home Building Repair/Mainte						8,153	2,883	5,403	17,362	1,273	2,552	32,422	70,048
Parking Lot/Sidewalk Maintenance						1,166		2,519	1,087				4,772
Nursing Home Building Construction/I													
Total Maintenance						22,319	11,746	17,089	28,924	5,537	9,524	41,017	136,157
Nursing Services													
Reg. Full-Time Employees						144,322	146,400	144,810	137,574	115,088	150,982	129,696	968,872
Reg. Part-Time Employees						5,778	3,858	3,118	4,173	3,621	610	476	21,634
Temp. Salaries & Wages						3,394	1,978	1,984	3,005	8,687	25,903	18,211	63,161
Overtime						41,452	21,593	23,949	29,469	29,517	68,027	68,139	282,145
TOPS - Baiances						17,938	(22,202)	(317)	6,699	2,032	2,031	(2,780)	3,401
No Benefit Full-Time Employees						82,610	107,132	112,600	131,755	130,703	146,610	122,658	834,068
No Benefit Part-Time Employees						43,892	25,330	19,647	19,090	17,204	23,725	20,938	169,826
TOPS - FICA						1,275	(961)	(24)	512	155	155	(213)	900
Social Security - Employer						22,178	18,298	19,235	18,754	18,953	35,383	27,225	160,025
IMRF - Employer Cost						27,209	31,722	23,098	24,655	17,729	41,008	27,184	192,604
Workers' Compensation Insurance						7,932	8,283	8,465	8,327	6,207	12,378	4,671	56,263

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Unemployment Insurance						17,529	15,521	16,726	10,000	7,882	7,627	(21,939)	53,346
Employee Health/Life Insurance						23,629	24,294	28,633	24,333	22,230	22,896	23,459	169,474
Stationary And Printing												158	158
Books, Periodicals & Manuals						464				263			727
Stocked Drugs						894	7,807	3,301	984	1,927	1,730	1,369	18,012
Pharmacy Charges-Public Aid						1,787	2,833	1,624	2,939	53	3,477	3,494	16,207
Oxygen						1,601	1,676	1,156	989	1,373	842	1,294	8,930
Incontinence Supplies						8,439	8,030	11,134	8,398	8,701	6,202	16,330	67,235
Pharmacy Charges - Insurance						10,560	9,766	6,300	10,584	9,878	9,060	10,759	66,907
Equipment < \$2,500						1,964	98	881	(859)	177	25	1,372	3,658
Operational Supplies						19,895	17,564	17,830	14,524	12,518	8,172	22,001	112,506
Pharmacy Charges-Medicare						10,368	9,204	6,750	5,268	7,424	6,035	7,920	52,969
Medical/Dental/Mental Health						5,800	3,800	5,800	5,600	3,800	3,800	10,400	39,000
Professional Services						10,921	23,208	24,985	37,371	41,435	32,639	36,281	206,840
Laboratory Fees						1,562	1,490	1,251	1,635	793		2,000	8,732
Equipment Rentals						6,643	5,272	8,567	8,561	4,802	3,191	5,362	42,398
Dues & Licenses						50		150					200
Conferences & Training						2,125	590		600	3,027	1,437	98	7,877
Contract Nursing Services						77,839	42,778	32,100	13,058				165,775
Medicare Medical Services						832	432	400	3,019	1,790		400	6,874
Total Nursing Services						600,882	515,796	524,152	531,019	477,967	613,943	536,964	3,800,723
Activities													
Reg. Full-Time Employees						16,460	16,946	16,403	18,765	16,778	19,423	17,003	121,779
Reg. Part-Time Employees						1,439	1,490	1,631	1,765	1,127	1,428	1,243	10,123
Overtime						6	16	1	61	127	90	15	315
TOPS - Balances						85	(141)	249	(1,231)	2,233	(238)	(669)	288
TOPS - FICA						6	17	19	(94)	171	(18)	(51)	50
Social Security - Employer						1,107	1,145	999	1,113	1,245	1,779	1,381	8,770
IMRF - Employer Cost						1,409	1,941	1,190	1,115	1,233	2,215	1,457	10,560
Workers' Compensation Insurance						438	530	504	532	423	707	278	3,413
Unemployment Insurance						900	963	1,337	956	705	579	(1,529)	3,912
Employee Health/Life Insurance							3,909	3,909	4,027	3,244	3,244	3,334	21,667
Books, Periodicals & Manuals												143	143
Equipment < \$2,500							120						120
Operational Supplies						398	737	784	630	497	236	299	3,581
Professional Services						130	130	130	130	130		389	1,038
Conferences & Training						495	15				15	45	570
Total Activities						22,874	27,820	27,157	27,768	27,912	29,459	23,338	186,328
Social Services													
Reg. Full-Time Employees						14,606	15,114	14,524	15,358	14,495	18,664	13,515	106,277

**Champaign County Nursing Home
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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Overtime						372	121	123	273	61	146	40	1,137
TOPS - Balances						1,194	(1,940)	305	(418)	1,861	139	(856)	285
TOPS - FICA						85	16	23	(32)	142	11	(65)	179
Social Security - Employer						933	956	808	875	918	1,597	1,020	7,107
IMRF - Employer Cost						1,185	1,640	979	1,054	882	1,995	1,055	8,790
Workers' Compensation Insurance						374	456	434	413	328	663	210	2,877
Unemployment Insurance						767	800	975	592	408	331	(1,406)	2,465
Employee Health/Life Insurance						1,998	2,588	2,617	2,693	2,619	2,619	2,678	17,812
Operational Supplies						463	51						514
Professional Services						130	130	130	130	130		130	778
Conferences & Training						260		178		25			463
Total Social Services						22,367	19,931	21,095	20,937	21,870	26,164	16,320	148,685
Physical Therapy													
Reg. Full-Time Employees						2,539	4,365	4,298	4,610	4,349	5,941	4,533	30,636
Overtime						29	4		59	9	1		101
TOPS - Balances						491	229	327	(439)	152	(156)	473	1,077
TOPS - FICA						35	64	25	(34)	12	(12)	36	126
Social Security - Employer						280	270	238	236	265	495	334	2,118
IMRF - Employer Cost						352	459	292	321	252	616	349	2,641
Workers' Compensation Insurance						124	133	129	137	96	211	71	901
Unemployment Insurance						233	226	322	243	194	127	(529)	815
Employee Health/Life Insurance						1,331	1,331	1,331	1,370	1,331	1,331	1,361	9,386
Professional Services						23,024	24,599	22,424	20,980	14,280	25,926	25,882	157,116
Total Physical Therapy						28,437	31,681	29,385	27,483	20,942	34,480	32,509	204,919
Occupational Therapy													
Reg. Full-Time Employees						4,394	2,187	2,148	2,325	1,599			12,653
TOPS - Balances						558	250	(465)	(1,821)	(1,024)			(2,502)
TOPS - FICA						40	36	(36)	(139)	(78)			(178)
Social Security - Employer						143	139	123	131	121			657
IMRF - Employer Cost						180	237	149	164	128			858
Workers' Compensation Ins.						62	67	31	43	48			251
Unemployment Insurance						117	114	164	122	84		(236)	365
Employee Health/Life Insurance						666	666	666	685	666	666	680	4,693
Professional Services						23,692	25,414	21,677	22,712	29,770	25,159	23,282	171,706
Total Occupational Therapy						29,851	29,109	24,458	24,221	31,313	25,825	23,726	188,503
Speech Therapy													
Professional Services						7,611	8,469	8,535	8,680	8,378	9,448	7,504	58,626
Total Speech Therapy						7,611	8,469	8,535	8,680	8,378	9,448	7,504	58,626

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Respiratory Therapy													
Professional Services						4,044	5,404	5,353	3,148	3,317	3,609	3,279	28,154
Total Respiratory Therapy						4,044	5,404	5,353	3,148	3,317	3,609	3,279	28,154
Total This Department						11,655	13,873	13,888	11,829	11,695	13,056	10,784	86,779
Food Services													
Reg. Full-Time Employees						28,687	31,430	29,263	30,817	28,357	35,433	30,197	214,184
Reg. Part-Time Employees						2,583	1,765	1,865	1,188	876	1,010	818	10,104
Temp. Salaries & Wages									748	919	5,567	8,645	15,879
Overtime						5,144	2,429	2,981	3,010	2,210	4,802	5,427	26,002
TOPS - Balances						(781)	(1,323)	304	281	144	(2,308)	(936)	(4,619)
TOPS - FICA						(56)	40	23	21	11	(177)	(72)	(207)
Social Security - Employer						2,605	2,137	2,370	2,254	2,088	3,960	3,410	18,824
IMRF - Employer Cost						3,275	3,733	2,842	3,114	1,986	4,332	2,706	21,989
Workers' Compensation Insurance						891	1,013	566	654	704	1,477	656	5,962
Unemployment Insurance						2,064	1,859	2,245	1,874	1,549	1,981	(2,554)	9,018
Employee Health/Life Insurance						5,998	5,998	6,666	6,862	6,666	6,669	6,816	45,674
Food						148	(148)						
Non-Food Supply												1,247	1,247
Nutritional Supplements						7,164	3,627	4,228	4,526	3,675	3,658	3,780	30,657
Equipment < \$2,500										60		140	199
Operational Supplies							(403)	96	(104)		201	427	217
Professional Services						756							756
Equipment Rentals						405	405	405	405	405	405	405	2,835
Dues & Licenses								85					85
Conferences & Training						15	30		15	45	30	60	195
Food Service						57,425	52,986	58,786	58,017	57,539	57,067	60,158	401,977
Furnishings, Office Equipment							1,247					(1,247)	
Total Food Services						116,322	106,825	112,726	113,681	107,235	124,108	120,083	800,979
Barber & Beauty													
Reg. Full-Time Employees						4,661	4,370	4,209	4,515	4,407	5,665	4,425	32,252
TOPS - Balances						834	199	368	610	25	(182)	181	2,036
TOPS - FICA						59	34	28	47	2	(14)	14	170
Social Security - Employer						248	238	207	211	237	433	290	1,864
IMRF - Employer Cost						312	400	259	284	221	544	304	2,324
Workers' Compensation Insurance						125	132	683	214	95	207	69	1,525
Unemployment Insurance						234	226	312	235	207	116	(556)	774
Employee Health/Life Insurance						1,331	1,331	1,331	1,370	1,331	1,331	1,361	9,386
Operational Supplies						237		154		10	570	(380)	591
Total Barber & Beauty						8,040	6,931	7,551	7,487	6,534	8,670	5,708	50,921

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Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Adult Day Care													
Reg. Full-Time Employees						10,583	10,192	10,009	10,744	10,176	13,077	14,773	79,553
Reg. Part-Time Employees							13	99	502	663	1,105	1,691	4,073
Overtime						305	26	19		13	15	16	394
TOPS - Balances						186	(638)	521	229	(688)	(351)	(3,288)	(4,029)
TOPS - FICA						13	18	40	18	(53)	(27)	(252)	(242)
Social Security - Employer						671	635	571	567	664	1,201	1,238	5,547
IMRF - Employer Cost						845	1,077	701	764	631	1,489	1,322	6,829
Workers' Compensation Insurance						281	302	147	153	238	510	321	1,950
Unemployment Insurance						562	534	702	433	324	201	(894)	1,862
Employee Health/Life Insurance						2,688	2,688	2,688	2,766	2,688	2,688	2,746	18,950
Gasoline & Oil						592		557	1,553		924	1,203	4,829
Equipment < \$2,500						38							38
Operational Supplies						123	175	100	129	56	184	144	911
Job Required Travel										94		4	99
Field Trips/Activities						24							24
Dues & Licenses						72						275	347
Conferences & Training								643	148	126			917
Total Adult Day Care						16,982	15,022	16,796	18,006	14,932	21,015	19,300	122,052
Alzheimers and Related Disord													
Reg. Full-Time Employees						10,344	12,538	13,901	15,037	13,683	15,130	11,826	92,459
Overtime						3,276	1,933	919	1,555	1,808	3,686	6,719	19,896
TOPS - Balances						828	(145)	301	583	(366)	334	909	2,443
No Benefit Full-Time Employees						5,643	10,875	10,181	9,037	7,807	10,726	15,150	69,419
No Benefit Part-Time Employees						4,479	3,589	3,280	4,401	4,524	7,094	4,625	31,990
TOPS - FICA						59	20	23	45	(28)	26	70	213
Social Security - Employer						1,520	1,718	1,650	1,672	1,792	3,112	2,919	14,382
IMRF - Employer Cost						1,922	2,987	1,820	1,895	1,753	3,878	3,109	17,364
Workers' Compensation Insurance						514	684	825	774	602	1,168	496	5,063
Unemployment Insurance						1,194	1,522	1,882	1,165	945	1,111	(2,243)	5,576
Employee Health/Life Insurance						1,999	1,999	1,999	2,684	2,620	1,289	2,013	14,604
Professional Services						126	126	103	103	103	103		662
Conferences & Training							654			926		697	2,277
Total Alzheimers and Related Disord						31,904	38,499	36,884	38,949	36,168	47,654	46,289	276,348
Total Expenses						1,278,067	1,183,605	1,225,039	1,224,193	1,134,778	1,306,429	1,278,970	8,631,081
Net Operating Income						(174,359)	(156,730)	(150,748)	(169,512)	(30,981)	(210,512)	18,500	(874,342)
NonOperating Income													
Local Taxes													

Tuesday, September 06, 2016

07/31/16

Champaign County Nursing Home
Historical Statement of Operations

9

Description	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	06/16	07/16	Total
Current-Nursing Home Operating						97,827	97,827	97,827	97,827	97,827	97,827	97,827	684,786
Total Local Taxes						97,827	97,827	97,827	97,827	97,827	97,827	97,827	684,786
Miscellaneous NI Revenue													
Investment Interest											155	53	208
Restricted Donations							850	256	94			100	1,300
Vending Machine Revenue									923			923	1,845
Total Miscellaneous NI Revenue							850	256	1,017		155	1,076	3,353
Total NonOperating Income						97,827	98,677	98,083	98,843	97,827	97,981	98,902	688,139
Net Income (Loss)						(76,533)	(58,054)	(52,665)	(70,669)	66,846	(112,530)	117,402	(186,203)

ASSETS**Current Assets****Cash**

Cash	\$437,194.19
Petty Cash	\$300.00
Total Cash	\$437,494.19

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,942,196.35
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$1,069,848.09
Total Rec., Net of Uncollectible Amounts	\$3,012,044.44

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$155,448.77
Allowance for Uncollectible Accts-Private Pay	(\$226,018.45)
Allowance for Uncollectible Accts-Patient Care P	(\$285,818.86)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	(\$344,581.08)

Accrued Interest

Property Tax Revenue Receivable	\$64,086.39
Total Accrued Interest	\$64,086.39

Intergvt. Rec., Net of Uncollectibi

Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,275,125.77
Due from IL Public Aid	\$558,024.72
Due from IL Department of Aging-Title XX	\$95,935.80
Due from US Treasury-Medicare	\$362,455.17
Due From VA-Adult Daycare	\$35,499.12
Due From VA-Nursing Home Care	\$144,826.58
Allowance for Uncollectible Accts-IPA	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Total Intergvt. Rec., Net of Uncollectibi	\$2,447,491.97

Prepaid Expenses

Prepaid Expenses	\$90,925.74
Stores Inventory	\$21,111.96
Total Prepaid Expenses	\$112,037.70

Long-Term Investments

Patient Trust Cash, Invested	\$25,509.28
Total Long-Term Investments	\$25,509.28
Total Current Assets	\$5,754,082.89

Fixed Assets

Nursing Home Buildings	\$23,473,119.72
Improvements not Buildings	\$613,504.01
Equipment, Furniture & Autos	\$1,626,795.76
Construction in Progress	\$110,667.79
Accumulated Depreciation-Land Improvements	(\$323,787.18)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,191,810.59)
Accumulated Depreciation-Buildings	(\$5,566,142.37)
Total Fixed Assets	\$18,742,347.14
Total ASSETS	\$24,496,430.03

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0.00
A/R Refunds	\$83,561.44
Accounts Payable	\$3,374,583.75
Salaries & Wages Payable	\$210,849.49
Interest Payable - Bonds	\$3,818.92
Due To Accounts Payable Fund	(\$216.40)
Due to Other Funds	\$0.00
Tax Anticipation Notes Payable	\$359,966.18
Notes Payable	\$127,948.43
Total Current Liabilities	\$4,160,511.81

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$25,509.28
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$247,241.88
Total Non-Current Liabilities	\$2,777,751.16
Total Current Liabilities	\$6,938,262.97

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$17,744,370.53
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	(\$186,203.47)
Total Equity	\$17,558,167.06
Total LIABILITIES & EQUITY	\$24,496,430.03

Champaign County Nursing Home
Statement of Cash Flows (Indirect Method)
7 Months
December 31, 2015 through July 31, 2016

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (186,203)
Depreciation Expense	436,857
(Incr.)/Decr. in Accounts Receivable	(237,169)
(Incr.)/Decr. in Prepaid Expenses	(88,137)
(Incr.)/Decr. in Inventory	(15,347)
(Incr.)/Decr. in Patient Trust	665
Incr./(Decr.) in Accounts Payable	2,235,711
Incr./(Decr.) in Salaries and Wages Payable	(235,625)
Incr./(Decr.) in Interest Payable	3,819
Incr./(Decr.) in Accrued Com. Absences	(56,623)
Incr./(Decr.) in Other Liabilities	<u>71,492</u>
Net Cash Provided by Operating Activities	1,929,440

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(53,745)
Improvements / (CIP)	<u>(237,912)</u>
Net Cash Provided by Investing Activities	(291,657)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	(637,863)
Notes Payable - Medicaid	(310,104)
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>(619,972)</u>
Net Cash Provided by Financing Activities	(1,567,939)

Total Cash Flow	69,844
Beginning Cash Flow - 12/31/2015	<u>367,650</u>
ENDING CASH - 7/31/2016	<u><u>\$ 437,494</u></u>

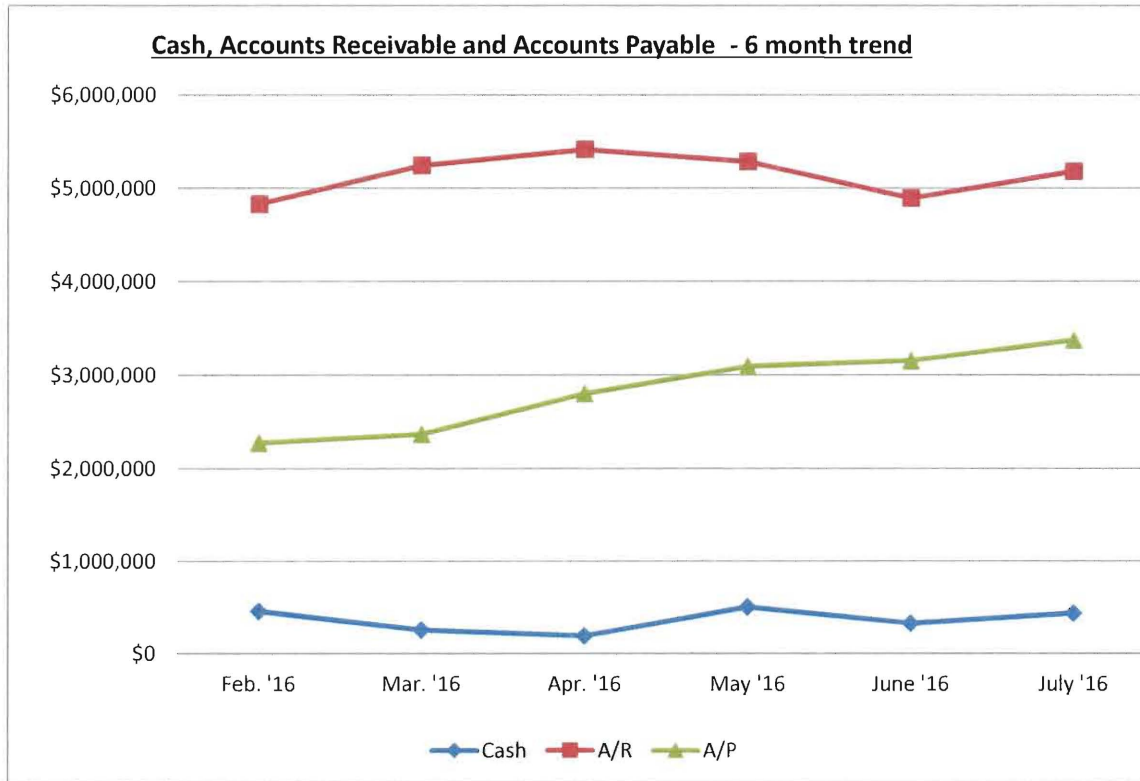
Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
February 29, 2016 through July 31, 2016

	<u>Feb. '16</u>	<u>Mar. '16</u>	<u>Apr. '16</u>	<u>May '16</u>	<u>June '16</u>	<u>July '16</u>
<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>						
Net Income (Loss) - Monthly	\$ (58,054)	\$ (52,665)	\$ (70,669)	\$ 66,846	\$ (112,530)	\$ 117,402
Depreciation Expense	62,529	63,374	63,373	63,078	62,888	62,828
(Incr.)/Decr. in Accounts Receivable	436,038	(410,517)	(172,175)	129,576	389,408	(286,601)
(Incr.)/Decr. in Prepaid Expenses	(51,357)	15,574	15,574	15,574	(26,530)	9,422
(Incr.)/Decr. in Inventory	(15,347)	-	-	-	-	-
(Incr.)/Decr. in Patient Trust	421	(707)	(2,373)	(2,031)	746	(67)
Incr./(Decr.) in Accounts Payable	675,559	92,371	434,886	293,075	60,926	218,983
Incr./(Decr.) in Salaries and Wages Payable	(288,207)	(694)	(215,998)	(1,465)	106,003	42,363
Incr./(Decr.) in Interest Payable	9,374	9,375	9,374	9,374	(46,871)	3,819
Incr./(Decr.) in Accrued Com. Absences	(38,222)	1,871	7,169	1,454	(4,945)	(45,710)
Incr./(Decr.) in Other Liabilities	(11,826)	705	2,373	43,811	(747)	41,848
Net Cash Provided (Used) by Operating Activities	720,908	(281,313)	71,534	619,292	428,348	164,287
<u>CASH FLOW FROM INVESTING ACTIVITIES:</u>						
Purchase of Equipment	(19,060)	-	-	-	-	-
Improvements / (CIP)	(3,026)	-	(64,035)	(11,856)	(134,871)	(8,611)
Net Cash Provided (Used) by Investing Activities	(22,086)	-	(64,035)	(11,856)	(134,871)	(8,611)
<u>CASH FLOW FROM FINANCING ACTIVITIES:</u>						
Incr./(Decr.) in Tax Anticipation Note	-	-	-	(219,650)	(395,935)	(22,278)
Incr./(Decr.) Notes Payable - Medicaid	(73,009)	80,530	(73,009)	(73,009)	(73,009)	(25,590)
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	(554,045)	-	-	(1,928)	(15)	-
Net Cash Provided (Used) by Financing Activities	(627,054)	80,530	(73,009)	(294,587)	(468,959)	(47,868)
Total Cash Flow	71,768	(200,783)	(65,510)	312,849	(175,482)	107,808
Beginning Cash Balance (Prior Month's)	386,844	458,612	257,829	192,319	505,168	329,686
MONTH ENDING CASH BALANCE	\$ 458,612	\$ 257,829	\$ 192,319	\$ 505,168	\$ 329,686	\$ 437,494

**Champaign County Nursing Home
February 29, 2016 through July 31, 2016**

Key Balance Sheet Items Charted Below:

	<u>Feb. '16</u>	<u>Mar. '16</u>	<u>Apr. '16</u>	<u>May '16</u>	<u>June '16</u>	<u>July '16</u>
Cash	458,612	257,829	192,319	505,168	329,686	437,494
A/R	4,828,732	5,239,249	5,411,424	5,281,848	4,892,440	5,179,041
A/P	2,274,343	2,366,714	2,801,600	3,094,675	3,155,601	3,374,584



To: Board of Directors
Champaign County Nursing Home

From: Scott T Gima
Manager

Date: October 12, 2016

Re: Management Update

Medicaid Applications

There has been no change in the status of Medicaid applications over the past month. The attached position paper was developed to summarize the problem and provide a range of options to assist CCNH. The paper was provided to the county to support any effort to communicate with contacts at the Governor's office, DHS or HFS. County board members and officials have also spoken with our local legislators including Representative Carol Ammons, Senator Scott Bennett, Representative Chad Hays and Senator Chapin Rose.

- CCNH has over 50 open Medicaid applications that covers current residents and residents that have been discharged or passed away.
- The number of open applications continues to rise as the number of new applications exceed the number of approved applications.
- Federal law requires applications to be processed within 45 days. No applications are processed within 45 days. Very few are processed within 90 days.
- CCNH's cash flow is being reduced by an average of \$180,000 per month. For new applications filed as of January 2016, CCNH is owed \$1.5 million and the balance owed increases by the \$180,000 per month that CCNH is not being paid.
- LeadingAge (not-for-profit homes including Champaign County) and Illinois Health Care Association (for-profit homes) have met frequently with DHS and HFS on this issue. To date, the associations have not seen any indication that this problem is being actively addressed.
- Data from HFS shows the backlog of applications is rising and is specific to the Macon hub – this means that the problem is getting worse not better.
- Private homes have been able to address their cash flow issues by using a line of credit with banks. Lines of credit are not an option for County governments. It is prohibited by state statute.

The nursing home associations which include LeadingAge, Illinois Healthcare Association (for-profit homes) and HCCI (Chicago area homes) have become increasingly active in addressing this issue collectively. LeadingAge has informed me that the level of provider anxiety is increasing exponentially and the desire for immediate state action is growing. In meetings with DHS and HFS, presumptive eligibility, advance payment as well as a number of different strategies to address the backlog at the Macon

hub have been proposed. The association are also looking at legislation to implement these alternative strategies.

Death by Bureaucracy: How the State's Failure to Correct Routine Processing is Killing a Division of State Government

The Growing Medicaid Application Backlog at Champaign County Nursing Home

Executive Summary

- Champaign County Nursing Home (CCNH) needs financial assistance
- The problem is caused by the backlog of Medicaid applications at the Macon County hub
- The backlog is getting worse, not better
 - Between January and July of 2016, Macon County applications increased by 14%
 - Between July and September of 2016, the number of applications increased by 31%
- As a unit of State government, there are no alternatives to borrow money – CCNH is at the mercy of the State
- With no borrowing options, CCNH is out of cash
- Because of its commitment to care for the Medicaid elderly, Champaign County needs assistance in processing its existing and future applications; more importantly, it needs financial relief

Problem

The backlog of Medicaid applications is severely impacting the cash flow of Champaign County Nursing Home (CCNH). The backlog has reached an alarmingly high level and action is required to reduce the number of open applications and get reimbursement flowing. The nursing home associations, including LeadingAge and the Illinois Healthcare Association, have been actively discussing this matter with DHS and HFS, but no improvement has been seen. The monthly data provided by DHS/HFS indicates the backlog in recent months has reached unprecedented levels and CCNH's backlog coincides with the growing backlog at the Macon hub. Champaign County needs assistance immediately.

Background

Champaign County Nursing Home (CCNH) is a 243-bed SNF owned by the County of Champaign. All beds are certified for Medicaid and Medicare. In 2016, 59% of the residents in the facility were Medicaid, an average of 103 seniors for the year. As a county home, CCNH has an important mission in providing a safety net for people who are Medicaid-eligible and need long term care services. County Nursing Homes are partners with state government to provide a foundation of long-term care for lower-income Illinois families.

Between 2009 and 2015, CCNH accounted for the largest percentage of the Medicaid days in Champaign County (30% per Medicaid Cost Report data). CCNH has and will continue to be the County's largest provider of care for the Medicaid-eligible.

What Makes CCNH Unique

Privately owned nursing homes utilize bank lines of credit to maintain cash while waiting for applications to be approved. Champaign County Nursing Home, a local government-owned facility, does not, by Illinois law, have access to such lines of credit. Despite being a unit of State government, there are no alternatives to access cash. CCNH has been delaying payments to vendors for years and is essentially out of cash.

Status of Applications at CCNH

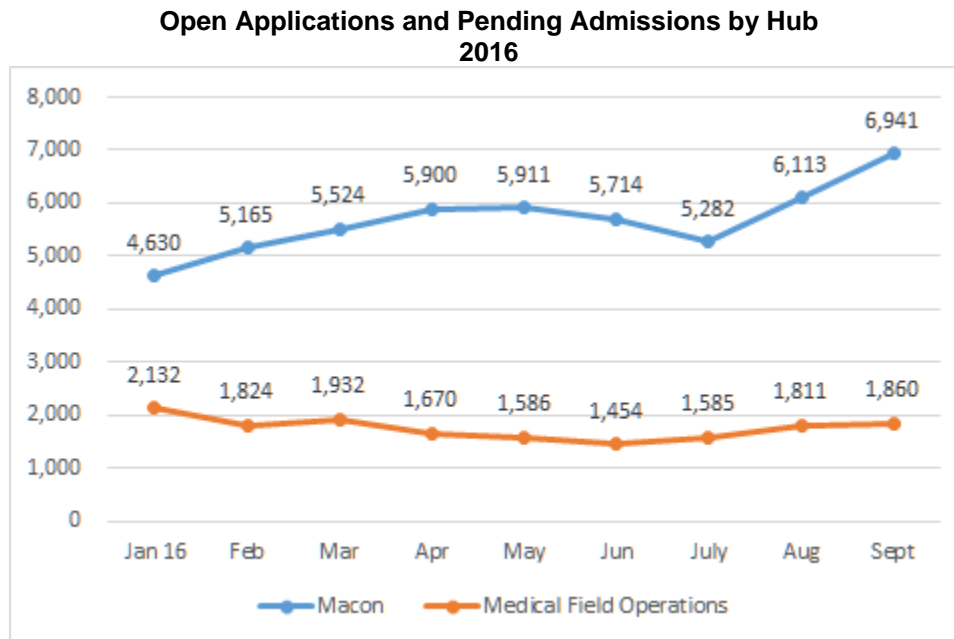
Applications totaled 60 in January of 2015. By February of 2016, the number of applications fell to 28. Applications total 59 as of September of 2016. The average number of days per application is 159 days. The oldest application (624 days) dates back to January 2015.

Financial Impact

- CCNH is owed \$1,493,000 in Medicaid application receivables as of September 2016.
- With the current number of open applications, receivables will increase by \$180,000 per month.

Root of the Problem

On July 1, 2014, all long term care applications for individuals residing south of I-80 were shifted to the LTC hub in Macon County. Using DHS data, the chart below shows that the number of open applications at the Macon County hub has increased by 50 percent between January and September of 2016. The Chicago hub, also called the Medical Field Operation, has seen its applications decrease by 13% during the same period. In September, Macon has over three and half times more applications than the Chicago hub.



Source: HFS Monthly Long Term care Reports for SNF/SLF

Using the September 2016 statistics, Macon County has 6,941 applications, which averages almost 100 applications per caseworker. The Chicago hub with 1,860 applications, has an average of 15.4 applications per caseworker. The problem is very apparent – Macon County has to process substantially more applications with significantly fewer caseworkers when compared to the Chicago hub.

The following information provided by the Department of Human Services (DHS) to LeadingAge in August 2016 provides the reasons for the application backlog with the Macon County hub.

- Chicago has 130 caseworkers
- Macon has 70 caseworkers with 34 vacancies
- Even with 100 caseworkers, the Macon hub would not be able to deal efficiently with the volume of applications.

Possible Strategies to Assist CCNH

CCNH needs immediate assistance from the State. The following are suggested strategies that can provide an immediate impact to reduce the number of open applications and/or to provide financial assistance to CCNH:

- Provide presumptive eligibility to CCNH's current and future Medicaid applications with the following options to account for penalties or denied applications:
 - Payment at 100% of CCNH's Medicaid rate with credit balances returned within 60 days;
 - Payment based on 70% (or other percentage) of the Medicaid rate;
 - CCNH is paid 100% of the Medicaid rate and will escrow 30% (or other percentage) of the full Medicaid payment
- A loan or cash advance from the State that will be paid back when the application backlog is reduced to acceptable levels
- Assign a team of caseworkers to expedite the processing of CCNH's applications
- Assign current and future applications to the Chicago hub