

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, June 8, 2015 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR:

Catherine Emanuel

DIRECTORS:

Jack Anderson, Sam Banks, Lorraine Cowart, Don Lyn, Mary Hodson, Robert Palinkas

<u>ITEM</u>	<u>Page #</u>
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> May 11, 2015 Open Session	1 – 6
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
VII. <u>APPROVAL OF HEALTHCARE SERVICES GROUP CONTRACT FOR DIETARY MANAGEMENT SERVICES</u>	
VIII. <u>ACTION PLAN UPDATE</u>	7 – 30
IX. <u>MANAGEMENT REPORT</u>	
a. Monthly Financial Report	31 – 60
b. Management Update	61 – 66
c. Bad Debt	67 – 69
d. Revenue Anticipation Notes	
X. <u>OTHER BUSINESS</u>	
XI. <u>NEXT MEETING DATE & TIME</u> Determination whether to Cancel July Meeting	
X. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
May 11, 2015**

Directors Present: Anderson, Banks, Cowart, Emanuel, Hodson, Lynn, Palinkas

Directors Absent/Excused:

Also Present: Busey, Gima, Noffke, Nolan

1. Call to Order

The meeting was called to order at 6:02 p.m. by Chair Emanuel.

2. Roll Call

Nolan called the roll of Directors. A quorum was established.

3. Agenda & Addendum

Agenda and addendum were approved as amended (motion by Palinkas, second by Banks, unanimous).

4. Approval of Minutes

The open session minutes of April 13, 2015 were approved as submitted (motion by Anderson, second by Palinkas, unanimous).

5. Public Participation

David Laker supported the board's decision to seek a new vendor for dining services management and reported that the quality of food service has continued to decline. Mr. Laker additionally expressed concerns about the Unit 4 supervisor position being vacant.

6. Communications

Ms. Emanuel noted that communications is new agenda item and allows for board members to discuss and ask questions before the meeting begins.

Addressing Mr. Laker's concerns, Ms. Emanuel asked for update on the hiring process for the Unit 4 supervisor. Ms. Noffke noted that candidates have been identified and they are still in the process of being vetted. Mr. Banks asked if progress has been made in hiring a Human Resources Director. Mr. Gima noted that this will be addressed later in the meeting.

Mr. Anderson asked for clarification in regards to volunteers helping residents file health care applications and other required documents. Mr. Gima explained that he spoke with the Champaign County Board Chair about volunteers and noted that different resources in the community are being contacted. Ms. Emanuel suggested that a list be compiled and given to the County Board Chair. Mr. Lynn noted that Senior Resources should be contacted.

Mr. Anderson asked how the nursing home currently utilizes volunteers and how the nursing home could utilize additional volunteers. Ms. Noffke noted that the nursing home utilizes between 600 and 800 volunteer hours each month with volunteers providing services that reflect their areas of

interest. Ms. Hodson and Ms. Noffke noted that volunteer services include maintenance tasks, helping in the dining room and playing music, and the services provided often vary depending on the volunteers' abilities.

7. Other Business

a. Approval of Award of Contract for Water Heater Replacement Project

Champaign County Facilities Director Dana Brenner presented Pipeworks as the lowest bidder for the water heater replacement project. Mr. Brenner noted that Pipeworks' bid included an alternate option of replacing the mixing valves and circulation pumps for each heater and installing computer sensors in the water lines to collect temperature data. Additionally, Mr. Brenner commended GHR Engineer's efforts for their preparation work on the bid and their services for overseeing construction operations.

Ms. Emanuel asked about the second alternate construction option of conducting the water heater replacement project during night hours at the nursing home. Mr. Brenner explained that the second alternate option was released as preemptive planning; however, the project will be completed with minimal disruptions to residents during normal operating hours at the nursing home.

MOTION by Palinkas to approve the contract for the Water Heater Replacement Project as outlined by Mr. Brenner; second by Lynn. Upon vote, **MOTION CARRIED.**

b. Family Council – Chair Emanuel

Ms. Emanuel suggested that board members attend the nursing home's family council meetings in order to raise concerns from families at future board meetings. Ms. Hodson and Mr. Banks noted that they will be able to attend some meetings in the future.

8. Approval of Contract for Therapy Services with HealthPRO

Mr. Gima reported that Champaign County Nursing Home received three proposals in response to the therapy services RFP. Vendors were evaluated based upon their program managers, administrative support, references, pricing and contract terms. HealthPRO was the top ranked vendor with comprehensive corporate support, regular monthly visits by the regional manager, monthly outcome reports and unlimited assistance with marketing. HealthPRO also provides a comprehensive approach to therapy in order to reduce readmission rates and will provide an active compliance program that includes random therapy documentation audits.

Ms. Emanuel asked where HealthPRO currently provides services and why their references were higher than the other vendors. Mr. Gima explained that HealthPRO references were outstanding as compared to the other vendors, and HealthPRO provides services in Illinois but not in the Champaign County area.

Mr. Lynn asked where HealthPRO is located. Mr. Gima noted that they are a national company. Mr. Lynn asked how HealthPRO will allocate staff members. Mr. Gima noted that HealthPRO will hire a large portion of the nursing home's existing therapy service staff members and will recruit additional staff members from the area with a program manager being recruited nationally. Mr. Banks asked where the regional manager is located. Mr. Gima noted that the regional manager is from Chicago and currently spends about 40 hours per week at the nursing home.

Ms. Emanuel asked how HealthPRO's costs compare to the current therapy program. Mr. Gima noted that costs will be lower.

Ms. Busey noted that the contract should be limited to 5 years with an initial period of 2 years and 3 one-year renewals if amendments can be made.

MOTION by Palinkas to approve the contract for Therapy Services with HealthPRO with the amendments suggested by Ms. Busey; second by Hodson.

Ms. Cowart asked if a one year term is usually used with therapy services. Mr. Gima noted that historically contracts have been 3 years.

Upon vote, **MOTION CARRIED.**

9. Approval of Contract for Pharmacy Services with Uvanta

Mr. Gima reported that Uvanta currently supplies pharmacy services to Champaign County Nursing Home. The nursing home received three proposals in response to the pharmacy services RFP. Vendors were evaluated based upon their references and results, pharmaceutical price and net cost to Champaign County, administrative support and pharmaceutical consulting. Uvanta was chosen to remain the nursing home's pharmacy services provider due to having the lowest costs, excellent references and administrative support, and including psychotropic drug reduction as part of their consulting services.

Ms. Emanuel asked how long the nursing home has utilized Uvanta's services. Mr. Gima noted Uvanta has been used for 9 years.

Ms. Busey noted that the length of the contract should be amended to reflect an initial 3 year term with 2 additional one-year extensions. Ms. Emanuel asked who reviews contracts on behalf of the board. Ms. Busey noted that the State's Attorney's office reviews contracts.

MOTION by Anderson to approve the contract for Pharmacy Services with Uvanta with the amendments suggested by Ms. Busey; second by Banks. Upon vote, **MOTION CARRIED.**

10. Approval of Award of Contract for Dining Services Management

Mr. Gima reported that seven vendors, including the current vendor Healthcare Service Group (HCSG), voiced initial interest in submitting bids. The Dining Services Management RFP closed on April 13th and HCSG was only the vendor to submit a bid. Two vendors noted that the RFP timeline was too short to respond.

Mr. Gima seeks the board's approval to begin negotiating a one year agreement with HCSG which will include measureable goals that will be used to reevaluate their services at the end of the 2015 calendar year. If the goals have not been met, an RFP will be issued in early 2016 with the selected vendor providing services on July 1st, 2016.

Mr. Anderson asked how long vendors were given to respond to the RFP. Mr. Gima noted vendors were given about 3 weeks to respond. Ms. Emanuel asked when HCSG's current contract expires. Mr. Gima noted the contract expires on June 30th, 2015. Ms. Emanuel suggested a shorter contract for HCSG should be considered. Mr. Banks supported a shorter contract with HCSG and wondered why other food vendors did not respond to the RFP after initial interest. Ms. Emanuel noted that a 6 month contract would allow time for the board to research why other vendors are not responding

and allow time for a new RFP process to be completed. Ms. Busey advised against having HCSG's contract end on December 31st, 2015. Mr. Lynn suggested a 6 month contract with a possible 12 month extension if goals are met. Ms. Busey noted that shorter contract terms may deter vendors from investing in the nursing home. If HCSG is awarded a one year contract, the nursing home will have time to issue another RFP if it is clear the HCSG is not performing to expectations.

Mr. Lynn noted that staffing and management issues need to be considered in the process of selecting a new vendor for dining management services. He suggested hiring high school students in the dining room in order for food timing and staffing issues to be corrected. Ms. Hodson noted that food vendors can be changed, but the nursing home will still employ the same food service staff members. Ms. Hodson asked Ms. Noffke about her concerns with a 6 month contract. Ms. Noffke noted that the timing of the RFP process may make a 6 month contract difficult.

Mr. Palinkas advised that a 6 month contract will cause the awarded vendor to perform poorly due to the small amount of time the business will be investing. He suggested that awarded contract should include a one year agreement with an RFP process thoroughly researched and beginning early enough to give vendors time to adequately respond with additional food service workers being hired.

Mr. Gima noted that food service workers are Champaign County employees, but they are managed by the dining services management vendor. Champaign County provides orientation to new food services and the dining services management vendor then provides all supervision. Additional part-time staff members in food services are still needed.

Ms. Hodson suggested that measureable goals, possibly financial, be included in the contract for dining services management. Ms. Emanuel supported the addition of measurable goals and a contract length that is shorter than one year.

Ms. Busey recommended that the nursing home speak with HCSG in order to communicate the nursing home's expectations along with the expectations of HCSG. Mr. Gima noted that HCSG will be involved in renegotiating the dining services management contract. Ms. Busey asked if 6 months is enough time for the nursing home to make corrections that HCSG recommends to the board.

Mr. Banks noted that the nursing home's expectations of HCSG to supervise the nursing home's food services staff should be reviewed. Mr. Anderson suggested that the dining services management vendor should be responsible for all supervision of food service staff members with Champaign County providing the administrative services of hiring and payroll. Mr. Anderson did not support financial incentives in the contract. Ms. Busey noted a solution of paying the vendor 90% of their costs and holding 10% until they meet expectations.

MOTION by Hodson to approve a one year contract for Dining Services Management with Healthcare Services Group; second by Palinkas. Upon vote, **MOTION CARRIED.**

11. Action Plan Update

Mr. Gima noted that the nursing home attended the CiHRG Job Fair in order to pursue a Human Resources Director. Three candidates are being considered and an internal job fair at the nursing home will be held in the next week to find candidates.

The HR Dashboard has been updated through February. Mr. Anderson asked if application data reflects applications received within the month. Mr. Gima confirmed. Mr. Anderson asked if there is a way for the data reflect the number of applications that are in the process of being vetted. Mr.

Gima will see if this can added to the data.

Mr. Lynn noted that the CNA turnover rate has continued to rise. Ms. Noffke noted that relocation, family issues and performance terminations have caused the CNA turnover rate to increase. Mr. Lynn and Mr. Anderson noted that a high turnover rate will impact the facilities quality of care. Mr. Gima noted that trends are trying to be identified in order to reduce the turnover rate; however, a discernable trend cannot be found. Ms. Cowart asked how separations are tracked. Ms. Noffke explained that exit interviews are conducted and employees can explain why they are leaving. Ms. Hodson noted that exit interviews are not completely reliable and anonymity may provide more honest answers.

Mr. Gima noted that staff retention rates have increased and the main problem the nursing home faces is keeping employees for more than a year. Mr. Anderson suggested that the nursing home administration focus on why employees stay at the nursing home rather than trying to identify reasons why employees leave.

Mr. Gima noted that CMS Direct Care Staffing Levels will be updated in June. Additionally, the nursing home's Pinnacle quality measures increased from 4 stars to 5 stars and the staffing rating increased from 1 star to 2 stars.

Mr. Banks asked for clarification in regards to the Pinnacle scores for resident satisfaction. Ms. Noffke noted that the sample size for that portion of the survey is proportionally smaller as compared to other portions, which can lead to skewed data. Mr. Anderson asked why the sample is proportionally smaller. Mr. Gima noted that 15 surveys are completed each month and due to the size of the nursing home a larger sample size would cause many residents surveys to overlap from month to month.

12. Management Report

a. Monthly Management/Financial Report

Mr. Gima noted that the cash balance remains unchanged with little progress being made on the backlog of Medicaid applications. Additionally, Health Alliance and Molina Health Care have not made payments to the nursing home for dual eligible managed care plan residents.

c. Compliance Update – Josh Drake, Compliance Officer

Josh Drake introduced himself as the Admissions, Marketing and Corporate Compliance Officer with 8 years of experience as a licensed nursing home administrator. Mr. Drake noted that criminal background checks are conducted on volunteers that work over 10 hours per month at the nursing home. Additionally, community service workers are vetted through the County's website before beginning their community service work.

The compliance program has been fully implemented and training efforts to keep the program up-to-date are continuous. Annual training for all staff members was completed in April. Monthly compliance subjects are posted for employee education.

Program auditing is conducted on a monthly basis and the annual compliance program review is currently underway to ensure the program is running effectively and efficiently. Monthly audits can include billing audits and Medicare A and B audits with different topics covered each month.

The compliance program is designed to involve all staff members. Disciplinary actions are utilized if an employee is found to be out of compliance. Compliance program policies are updated on an as needed basis. Ms. Emanuel asked how Mr. Drake would know if a policy needs to be updated. Mr. Drake noted that as laws and regulations are released, he is responsible for keeping the program up-to-date. Ms. Emanuel asked if there is annual schedule for policy review. Mr. Drake confirmed. Ms. Emanuel asked how monthly audit topics are determined. Mr. Drake noted that MPA sets monthly audit topics.

Ms. Emanuel asked if there any risks the nursing home should look to address in the future. Mr. Drake noted that the added compliance program in place by the new therapy services vendor will ensure greater compliance.

13. Next Meeting Date & Time

The next meeting date and time for the Nursing Home Board of Directors is Monday, June 8, 2015 at 6:00 p.m.

14. Adjournment

Chair Emanuel declared the meeting adjourned at 7:52 p.m. (motion by Lynn, second by Palinkas, unanimous)

Respectfully submitted

Brian Nolan
Recording Secretary

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions. The CNA openings reflect availability for both full-time and part-time positions. The total number of available positions equals 31.6 FTEs. Overtime and agency are used to fill the open shifts. There are no immediate needs for RNs and LPNs, however, recruitment will continue in efforts to obtain a higher mix of RNs and the need to find RNs and LPNs that are willing to work on a PRN basis.

	Number of Openings			
	10/21/2014	4/7/2015	5/1/2015	6/1/2015
Director of Nursing	-	-	-	-
Assistant Director of Nursing (RN)	1	-	-	-
Unit Manager for Rehabilitation (RN)	1	-	-	-
RN Shift Supervisor	2	1	1	1
Nurse (1 FT, RN or LPN; 1 PT, RN or LPN)	2	4	4	4
Care Plan Coordinator (RN preferred)	1	1	1	1
Assistant Care Plan Coordinator (RN preferred, LPN minimum)	1	-	-	-
CNA Team Leader - Long Term Care	3	1	1	1
CNA Team Leader - Rehabilitative	2	1	1	1
CNA Team Leader - Dementia	1	1	1	1
CNA (1 FT, 1 PT)	2	2	2	2
Social Services Director (LCSW or MSW)	1	-	-	-
Activities Assistant	1	1	-	-
Cook/Assist Cook	1	1 Cook, 1 Asst Cook	1 Cook, 1 Asst Cook	1 Cook, 1 Asst Cook
Food Service Worker	2	2	1	1
Transportation Assistant	1	-	-	1
Volunteer Coordinator	1	-	-	-
Laundry Worker	-	1.5	0	0
Central Supply Clerk	1	0	0	0
Adult Day Care Assistant	-	-	-	2
Total	24	17.5	14	16

Issue 1

HR Dashboard

April data was not available for inclusion in the report.

Retention Rate (12 month rolling average)	Jan 14 to Jan 15	Feb 14 to Feb 15	Mar 14 to Mar 15	Benchmark
All	68.9%	70.0%	67.0%	73.1%
All Nursing	67.80%	70.9%	66.9%	67.8%
CNAs	69.2%	71.6%	72.2%	67.5%

Turnover Rate (12 month rolling average)	Jan 14 to Jan 15	Feb 14 to Feb 15	Mar 14 to Mar 15	Benchmark
All	51.3%	55.3%	58.4%	45.2%
All Nursing	52.9%	57.3%	54.8%	51.4%
CNAs	64.1%	70.3%	75.0%	52.4%

Benchmark - American Healthcare Association Quality Report 2013

Separation Statistics (12 month rolling average)		Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years
January 14 to January 15	All	115	52	13	65	24	8	4	14
	CNAs	50	19	8	27	13	5	0	5
	Dietary	28	21	4	25	1	1	0	1
February 14 to February 15	All	120	56	15	71	21	9	4	15
	CNAs	52	22	9	31	10	5	0	6
	Dietary	27	19	4	23	2	1	0	1
March 14 to March 15	All	129	62	14	76	23	9	5	16
	CNAs	54	24	8	32	11	5	0	6
	Dietary	31	23	4	27	2	1	0	1

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs
CNAs Hired (FTEs)	55.4	50.2	52.6	53.3									84.2
CNAs Open Positions (FTEs)	28.8	34.0	31.6	30.9									
Dietary Hired (FTEs)		15.2	16.2	15.8									19.65
Dietary Open Positions (FTEs)		4.45	3.5	3.85									

Applications/Hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
CNAs												
Applications			25									
Hires		4	8	2								
Separations		7	4	4								
Dietary												
Applications			26									
Hires		0	4	1								
Separations		4	4	1								

Champaign County Nursing Home
 Strategic Objective Metrics – Issue 1
 Updated April 30, 2015

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY2015 – 58.4% (Mar 14 to Mar 15) FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

CMS Direct Care Staffing Levels (as of May 2015)

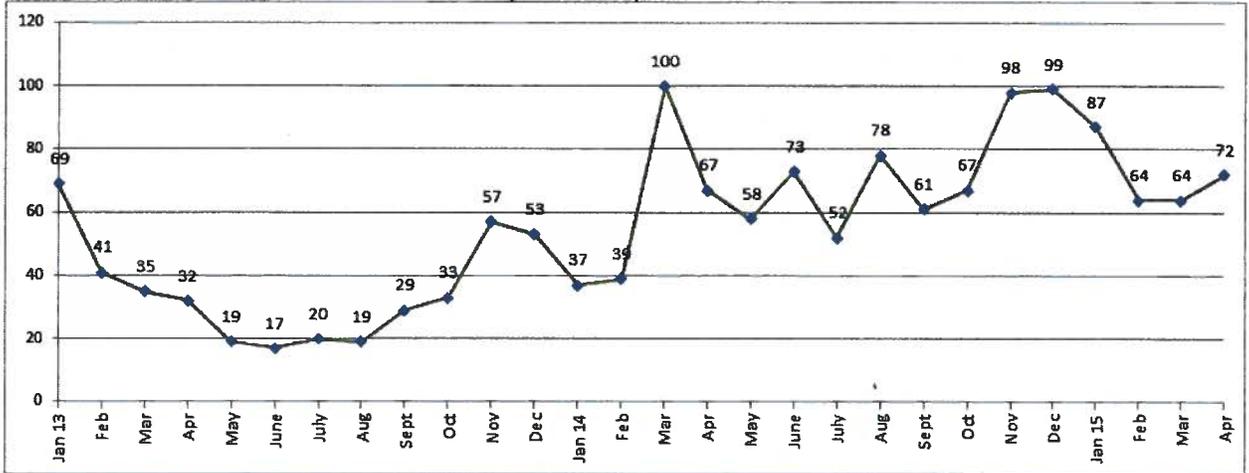
The May 2015 update row shows the staffing hours based on the corrected CNA hours. Reported CNA hours increased from 1.96 to 2.63 hours per resident per day. The adjusted aide hours per resident per day increased from 2.04 to 2.74. The overall total hours increased from 3.19 to 3.89.

		This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
Provider Name	CITY	Aides	LPNs	RNs	Total License	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_lpn	adj_rn	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING	URBANA	1.96	0.52	0.57	1.09	3.05	2.36	0.59	0.91	1.50	3.86	2.04	0.73	0.47	1.15	3.19
CCNH - May 2015 Update	URBANA	2.63	0.52	0.57	1.09	3.72	2.36	0.59	0.91	1.50	3.86	2.74	0.73	0.47	1.20	3.89
CHAMPAIGN URBANA NRSG & SAVOY	SAVOY	2.17	0.92	0.62	1.54	3.71	2.41	0.69	1.15	1.84	4.25	2.21	1.10	0.41	1.32	3.52
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.60	0.51	0.48	0.99	2.59	2.22	0.59	0.90	1.49	3.72	1.77	0.71	0.40	1.04	2.81
HEARTLAND OF PAXTON	PAXTON	1.98	0.89	0.88	1.78	3.75	2.49	0.70	1.17	1.87	4.36	1.95	1.06	0.56	1.50	3.47
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	1.99	1.00	0.81	1.81	3.80	2.34	0.68	1.28	1.96	4.29	2.09	1.22	0.47	1.46	3.57
ILLINI HERITAGE REHAB & HOSPITAL	CHAMPAIGN	1.91	0.70	0.47	1.17	3.08	2.34	0.58	0.85	1.43	3.77	2.01	1.00	0.41	1.29	3.30
COUNTRY HEALTH	GIFFORD	1.86	0.65	0.76	1.41	3.27	2.46	0.60	0.98	1.58	4.04	1.86	0.90	0.58	1.41	3.27
Area Average		2.01	0.71	0.65	1.36	3.37	2.37	0.63	1.02	1.65	4.02	2.08	0.93	0.47	1.30	3.38
Illinois State Average		2.22	0.59	0.92	1.51	3.73	2.38	0.63	1.03	1.66	4.04	2.27	0.78	0.64	1.42	3.69

Agency Usage Trends - Expenses

Agency expenses fell to \$64,179 in February and \$64,053 in March. A slight increase was seen in April at \$71,905. Preliminary May expenses total \$91,287. The increase is due to recent turnover of nurses.

**Agency Nursing Costs
January 2013 to April 2015**



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated May 31,2015**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Filled 1/26/15.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Annual training requirement: 100% (51/51) nurses trained 100% (53/53) CNAs trained Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Annual training requirement: 78.8% 41/52 nurses trained Next class to training remainder Summer 15
Trach education. 90% of all nurses will be trained by the end of 2015.	Annual training requirement: 80.8% (42/52) nurses trained Next class once PEL/VIP on board to complete training requirements for licensed staff
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training.
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Dr. McNeal and Christie Clinic Nurse Practitioner have taken over the Quarterly nurse training activities. Jan 2015 Delirum assessment/reporting April 2015 Customer Service July 2015 TBD

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The chart on the next page summarizes the current CMS five-star ratings for the eight nursing homes in the Champaign County area. Five homes including CCNH have an overall rating of one star. The other one-star facilities include Champaign Urbana Nursing and Rehabilitation, Helia, Heartland of Paxton, and Heartland of Champaign. Illini Heritage is a three-star facility. Country Health is a four-star facility. Clark-Lindsey Village has a five-star facility.

The Nursing Home Compare data was updated on May 21, 2015. Ratings changed for CCNH, Heartland of Champaign, Heartland of Paxton, Country Health and Clark-Lindsey Village. The previous ratings for these facilities are in the table on this page.

	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSNG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	3/31/2015			3/31/2015	3/31/2015	3/31/2015		3/31/2015
Overall Rating	Rating: 2 out of 5 Below Average			Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average		Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average			Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average		Rating: 4 out of 5 Above Average
Staffing	Rating: 2 out of 5 Below Average			Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average		Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 5 out of 5 Much Above Average			Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average		Rating: 5 out of 5 Much Above Average

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated May 21, 2015

Nursing Home General Information	CHAMPAIGN COUNTY NURSING HOME		CHAMPAIGN URBANA NRSNG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles			302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles
	05/21/15 Update	No Change	No Change	No Change	05/21/15 Update	05/21/15 Update	05/21/15 Update	No Change	05/21/15 Update
Overall Rating	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Much Below Average	Rating: 3 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Above Average
Staffing	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Below Average	Rating: 3 out of 5 Average	Not Available Not Enough Data to Calculate
Quality Measures	Rating: 5 out of 5 Much Above Average	Rating: 5 out of 5 Much Above Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Above Average	Rating: 3 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Number of Certified Beds	243		213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid		Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No		No	No	No	No	No	No	Yes
Within a Hospital	No		No	No	No	No	No	No	No
With a Resident and Family Council	BOTH		RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County		For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

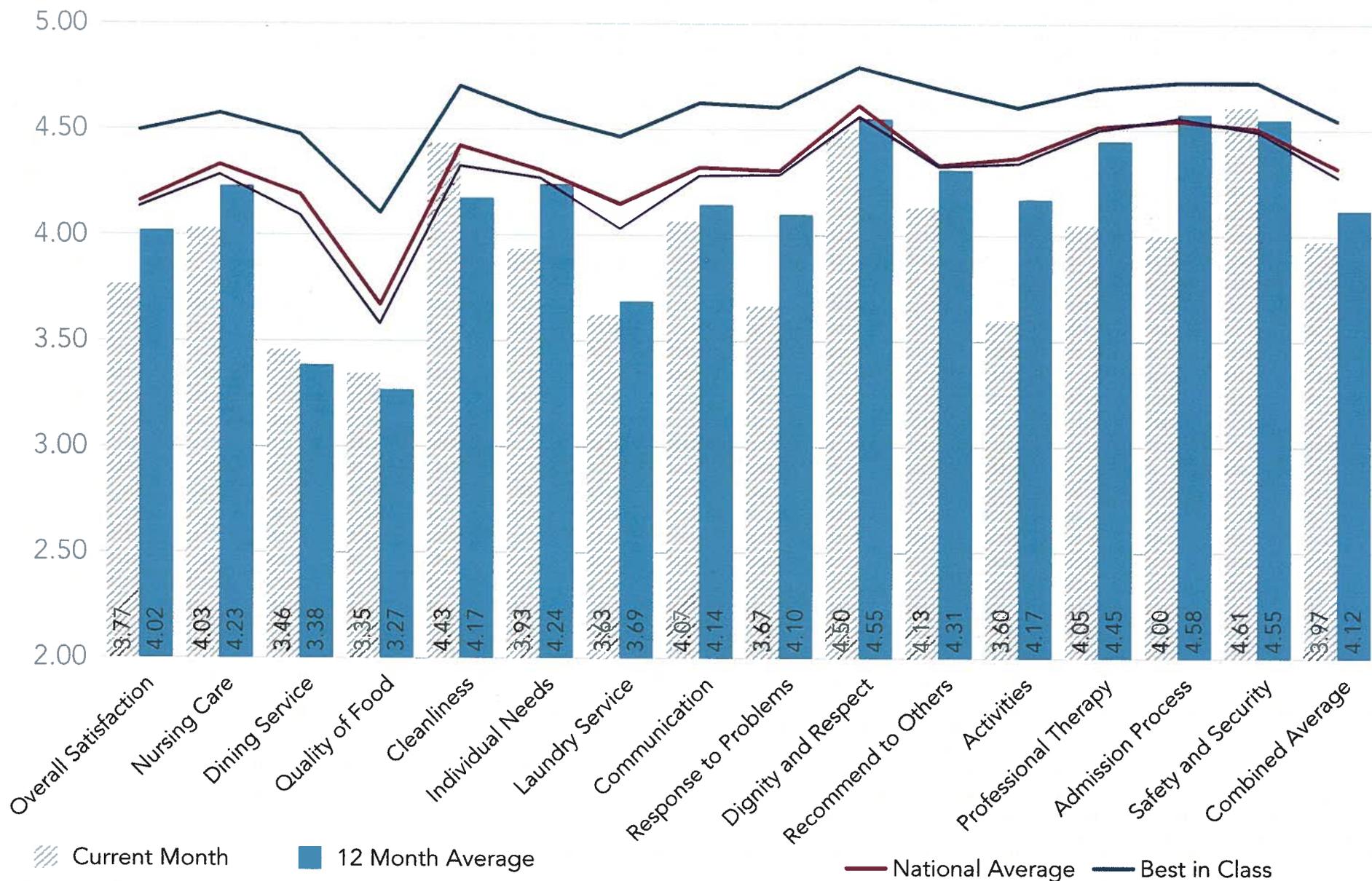
Issue 3**Quality of Care (Continued)**

As reported last month, the quality measures improved from 4 to 5 stars. The staffing rating gained a star. Both changes resulted in the overall rating change from one to two stars.

	Overall Rating	Health Inspection	Quality Measures	Staffing	RN Staffing
2/28/15	1	1	4	2	3
3/31/15	2	1	5	3	3

Please see attached Pinnacle Satisfaction Survey for April 2015.

— Illinois State Comparison





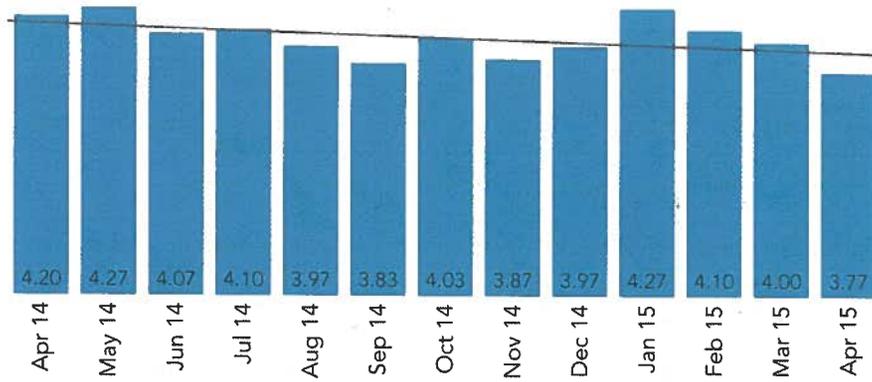
DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

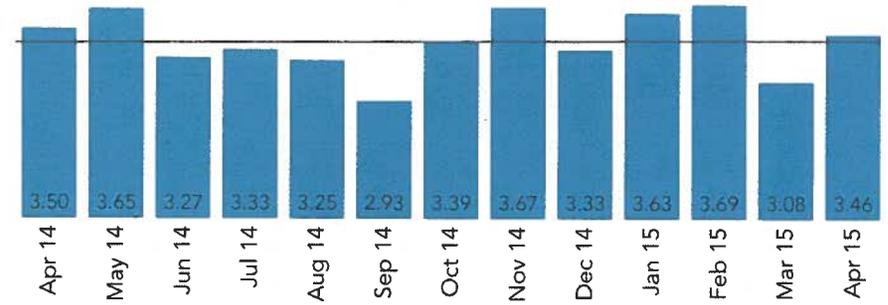
	AVERAGES				BENCHMARKS			QUARTERLY AVERAGES				RESPONSE PERCENTAGES					
	Apr 15	Last 3 Months	Last 12 Months AVG	Variance	National AVG	Best in Class	Corp. AVG	Feb-Apr	Nov-Jan	Aug-Oct	May-Jul	Top 2 Satisfied			Bottom 2 Dissatisfied		
												Month	QTR	Year	Month	QTR	Year
Overall Satisfaction	3.77	3.96	4.02	-0.14	4.16	4.50	-	↓ 3.96	4.03	3.94	4.14	60%	71%	75%	7%	4%	3%
Nursing Care	4.03	4.09	4.23	-0.10	4.33	4.58	-	↓ 4.09	4.22	4.26	4.35	87%	76%	83%	7%	9%	3%
Dining Service	3.46	3.42	3.38	-0.81	4.19	4.48	-	↑ 3.42	3.54	3.19	3.41	42%	41%	45%	25%	27%	26%
Quality of Food	3.35	3.31	3.27	-0.40	3.67	4.11	-	↑ 3.31	3.07	3.28	3.40	31%	31%	39%	15%	19%	24%
Cleanliness	4.43	4.17	4.17	-0.25	4.42	4.71	-	↓ 4.17	4.24	4.02	4.27	87%	78%	79%	0%	2%	3%
Individual Needs	3.93	4.01	4.24	-0.07	4.31	4.57	-	↓ 4.01	4.26	4.31	4.39	67%	67%	82%	13%	9%	4%
Laundry Service	3.63	3.72	3.69	-0.46	4.15	4.47	-	↑ 3.72	3.32	3.66	4.03	75%	63%	62%	13%	11%	13%
Communication	4.07	4.08	4.14	-0.18	4.32	4.63	-	↓ 4.08	3.95	4.14	4.40	73%	80%	79%	7%	11%	7%
Response to Problems	3.67	3.92	4.10	-0.21	4.31	4.61	-	↓ 3.92	4.20	4.07	4.21	60%	68%	75%	13%	9%	6%
Dignity and Respect	4.50	4.57	4.55	-0.06	4.61	4.80	-	↑ 4.57	4.54	4.41	4.68	80%	84%	91%	7%	2%	1%
Recommend to Others	4.13	4.28	4.31	-0.02	4.33	4.70	-	↓ 4.28	4.25	4.22	4.49	73%	82%	84%	7%	2%	4%
Activities	3.60	4.09	4.17	-0.20	4.37	4.61	-	↓ 4.09	4.33	4.13	4.16	60%	73%	80%	30%	12%	7%
Professional Therapy	4.05	4.40	4.45	-0.07	4.51	4.70	-	↓ 4.40	4.55	4.47	4.35	70%	81%	90%	0%	0%	2%
Admission Process	4.00	4.44	4.58	0.03	4.54	4.73	-	↓ 4.44	4.58	4.58	4.67	83%	89%	94%	17%	11%	3%
Safety and Security	4.61	4.52	4.55	0.04	4.51	4.73	-	↓ 4.52	4.41	4.56	4.71	93%	91%	94%	0%	0%	1%
Combined Average	3.97	4.07	4.12	-0.20	4.32	4.55	-	↓ 4.07	4.10	4.07	4.24	69%	72%	77%	10%	8%	7%

Total Respondents: April: 15 Last 3 Months: 45 last 12 months: 181

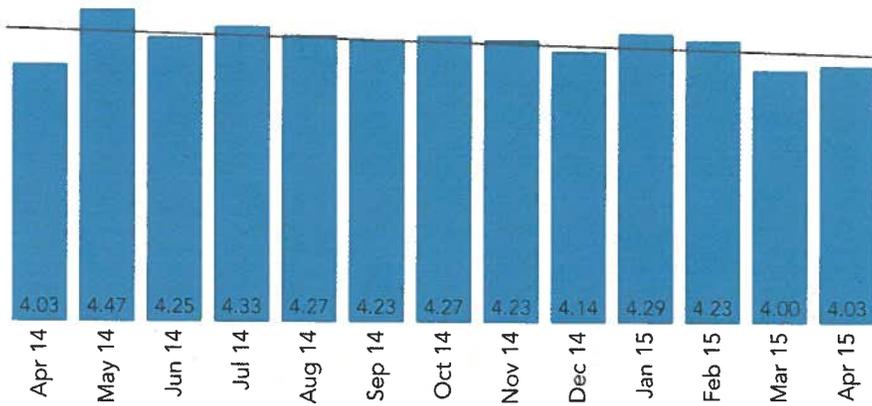
Overall Satisfaction



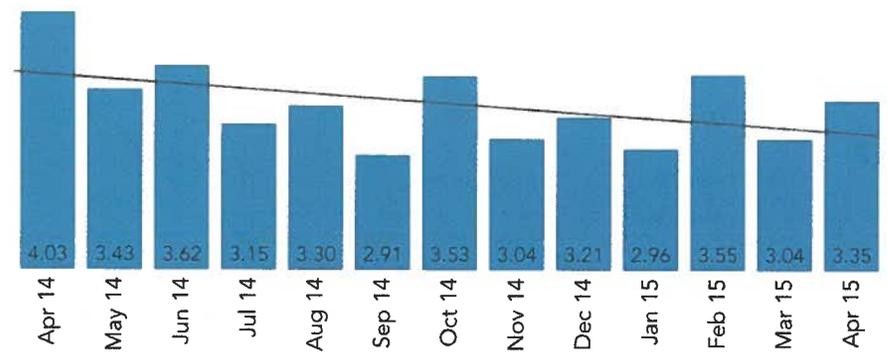
Dining Service



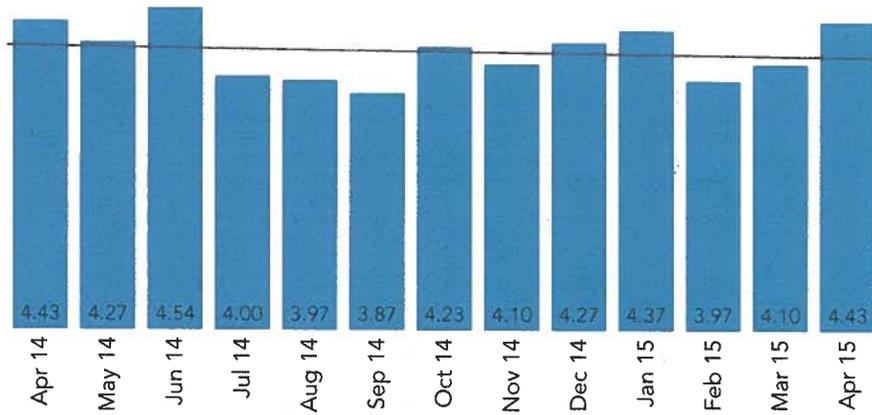
Nursing Care



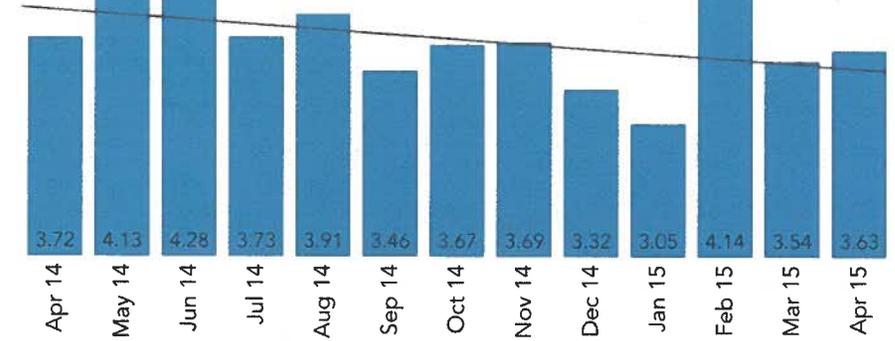
Quality of Food



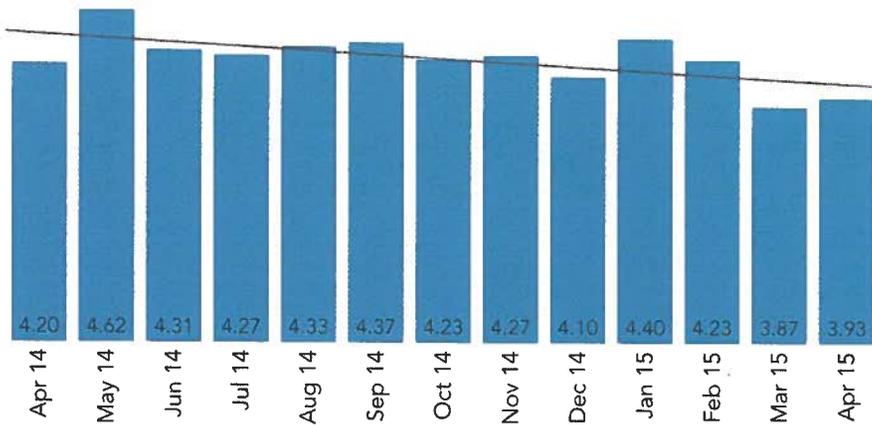
Cleanliness



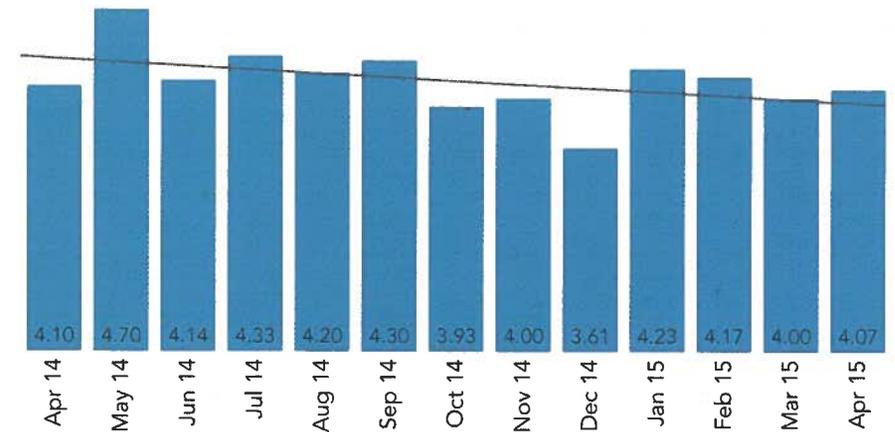
Laundry Service



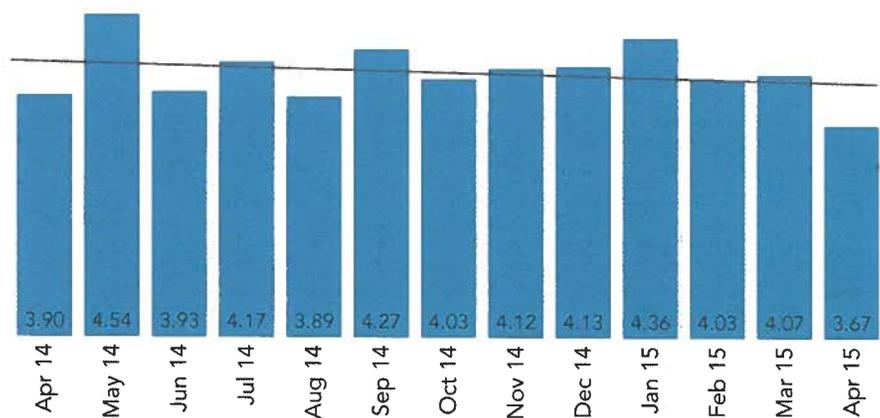
Individual Needs



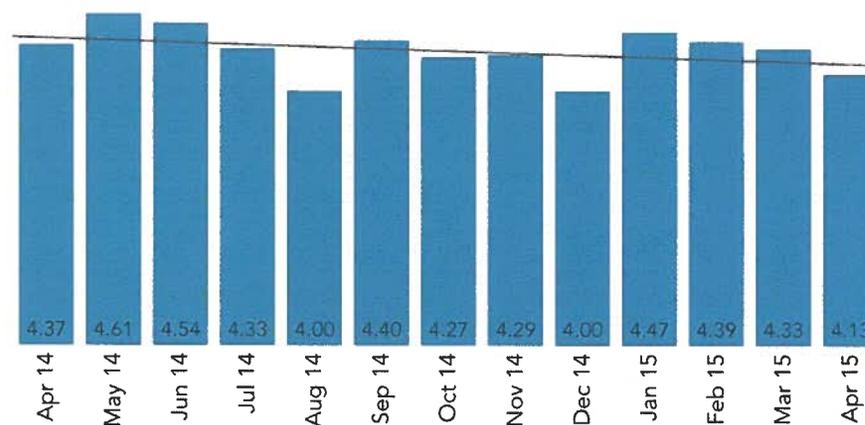
Communication



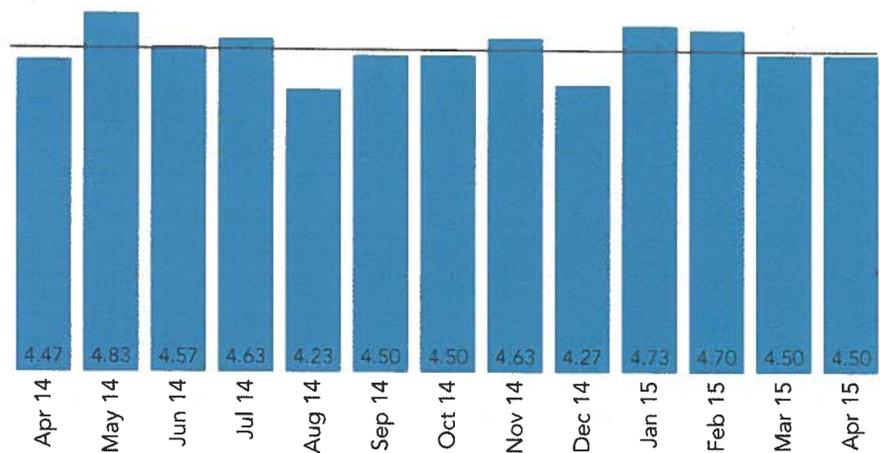
Response to Problems



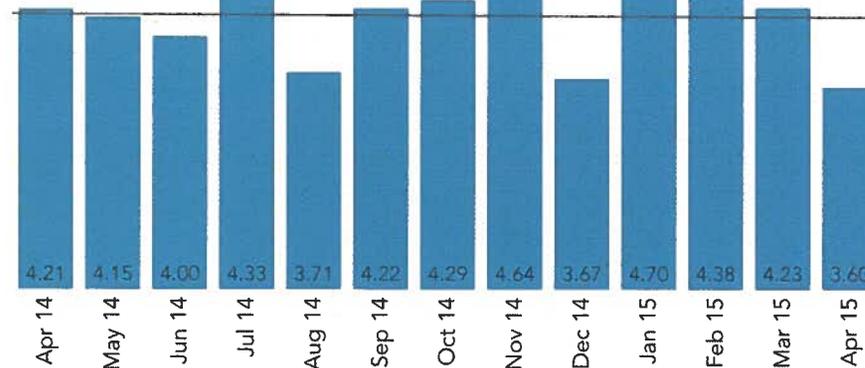
Recommend to Others



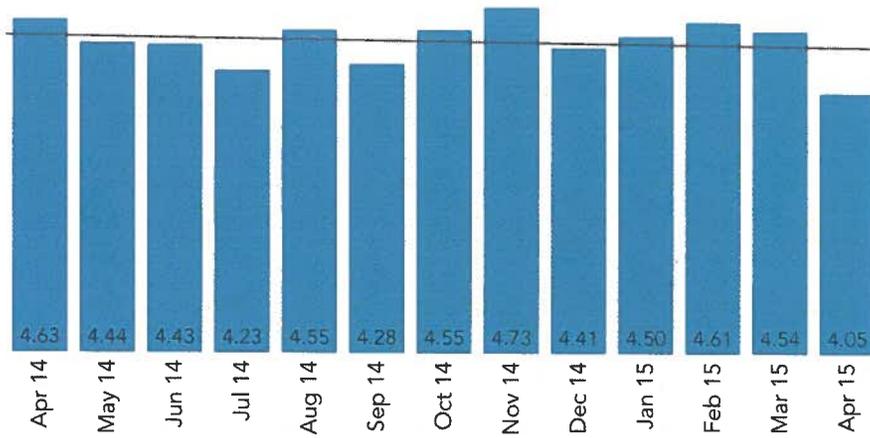
Dignity and Respect



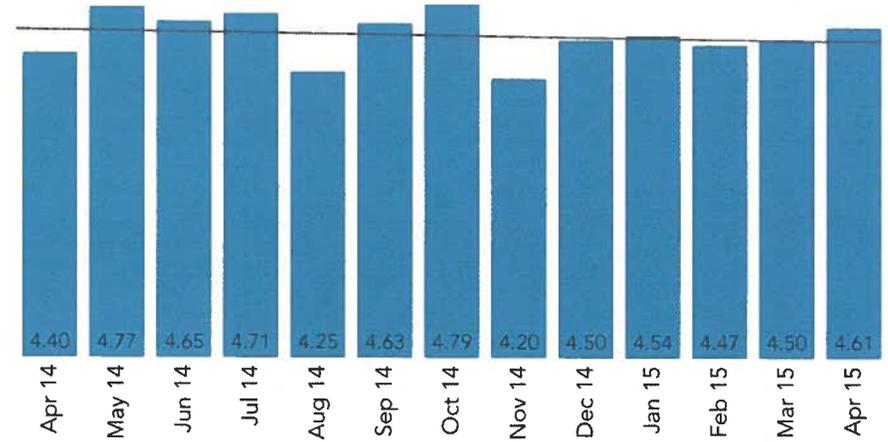
Activities



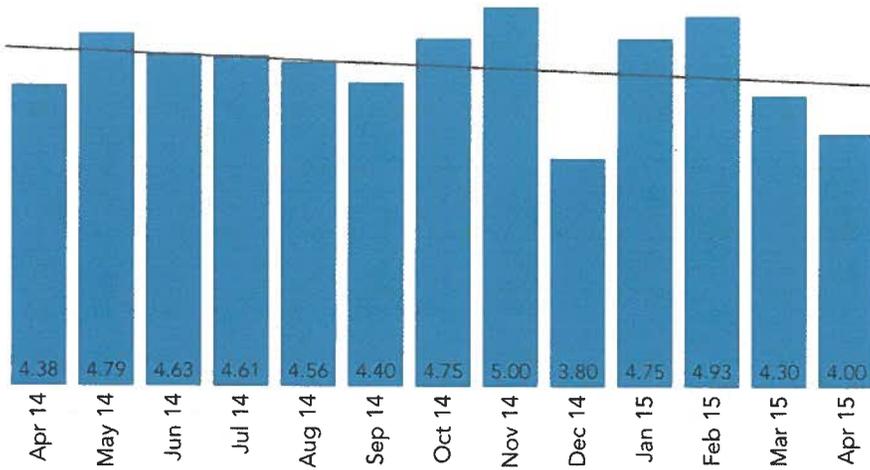
Professional Therapy



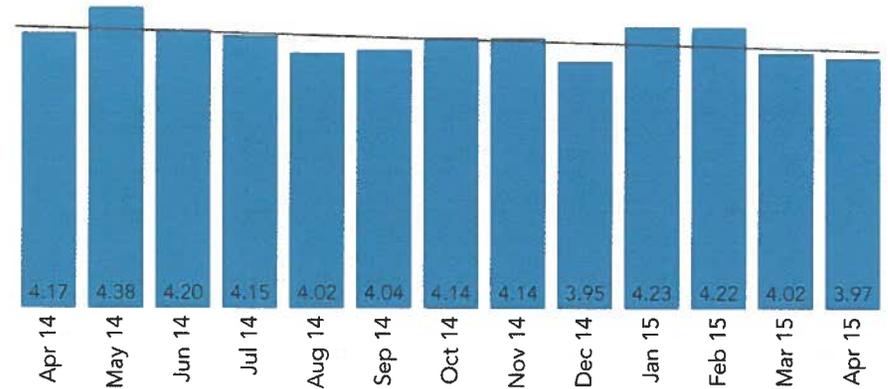
Safety and Security



Admission Process

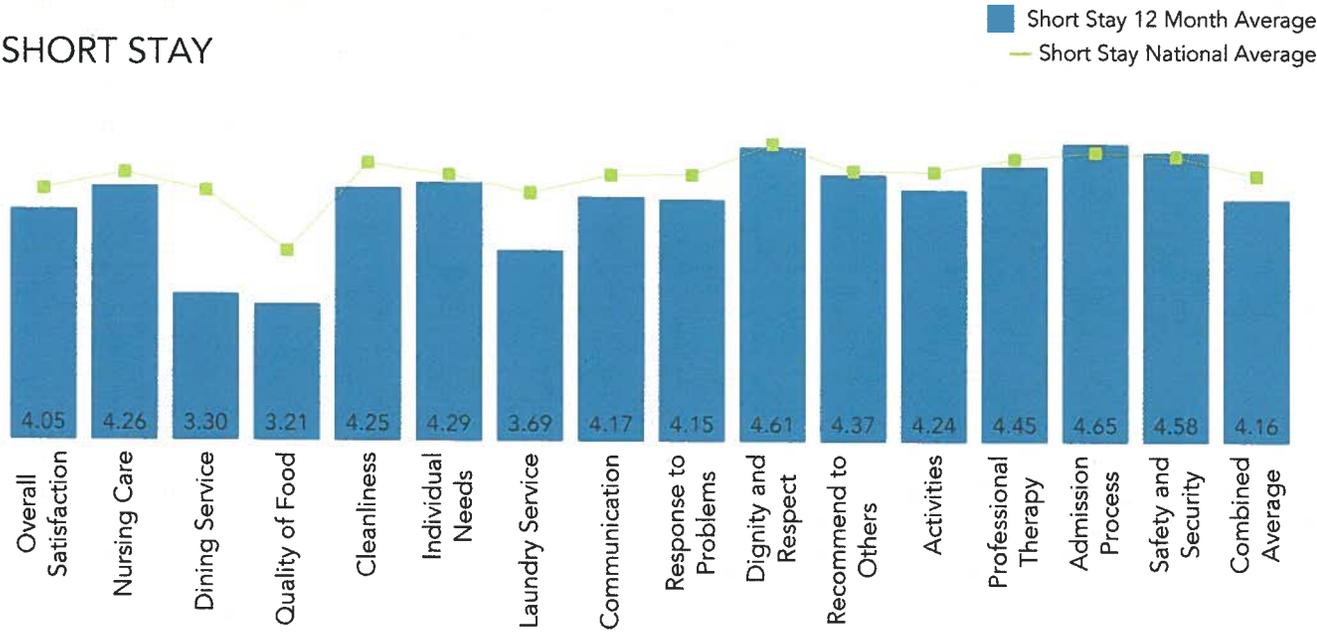


Combined Average



<http://pinnacleqi.com/reports/shortstay>

SHORT STAY



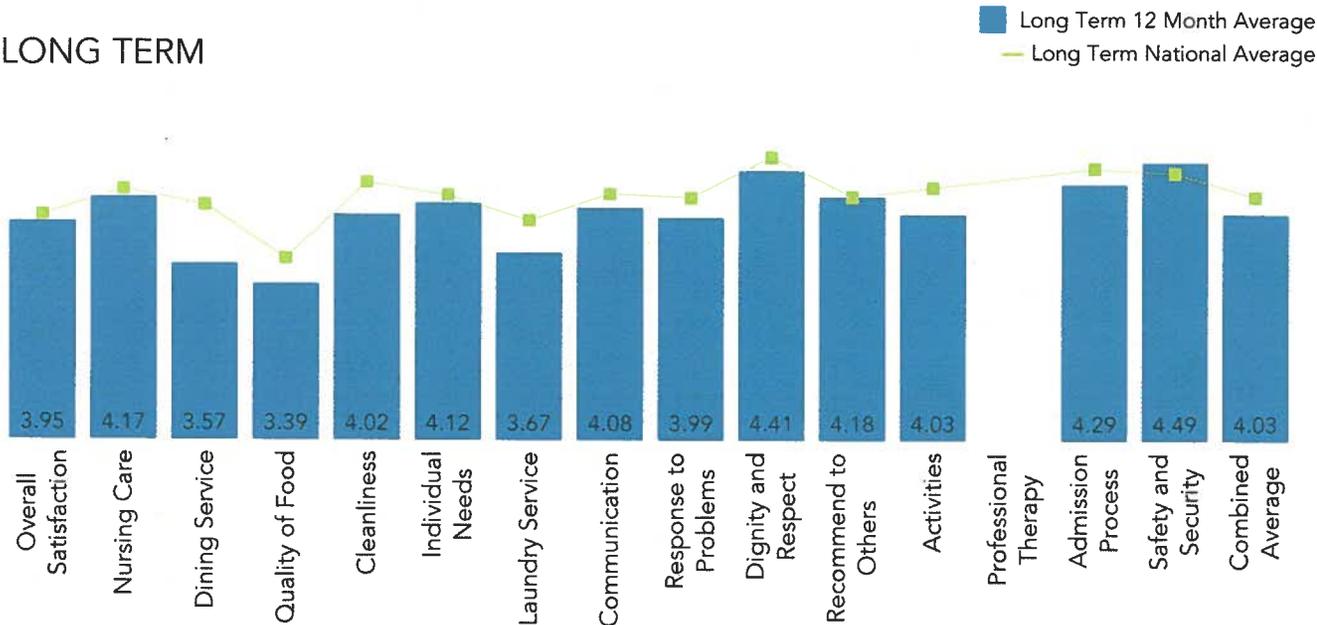
SHORT STAY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

84.2%

86.3% National Average

LONG TERM



LONG TERM SATISFACTION RATE

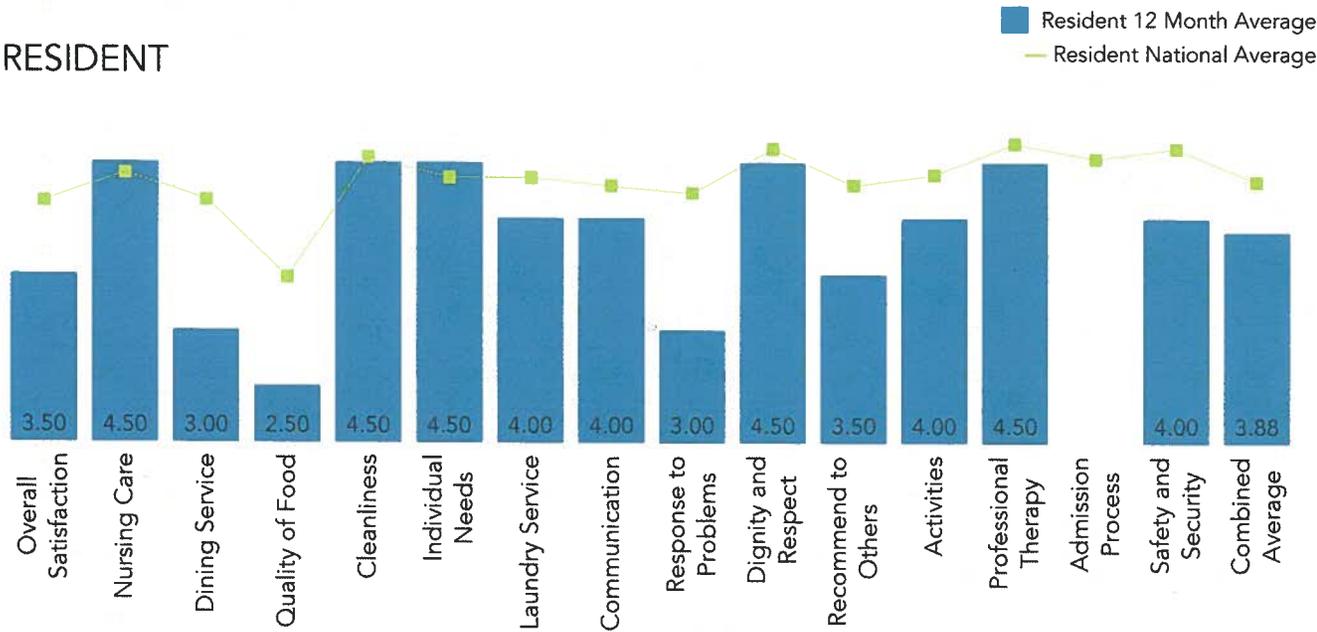
percentage that rated
Recommend to Others as a 4 or 5.

83.9%

79.7% National Average

<http://pinnacleqi.com/reports/resident>

RESIDENT



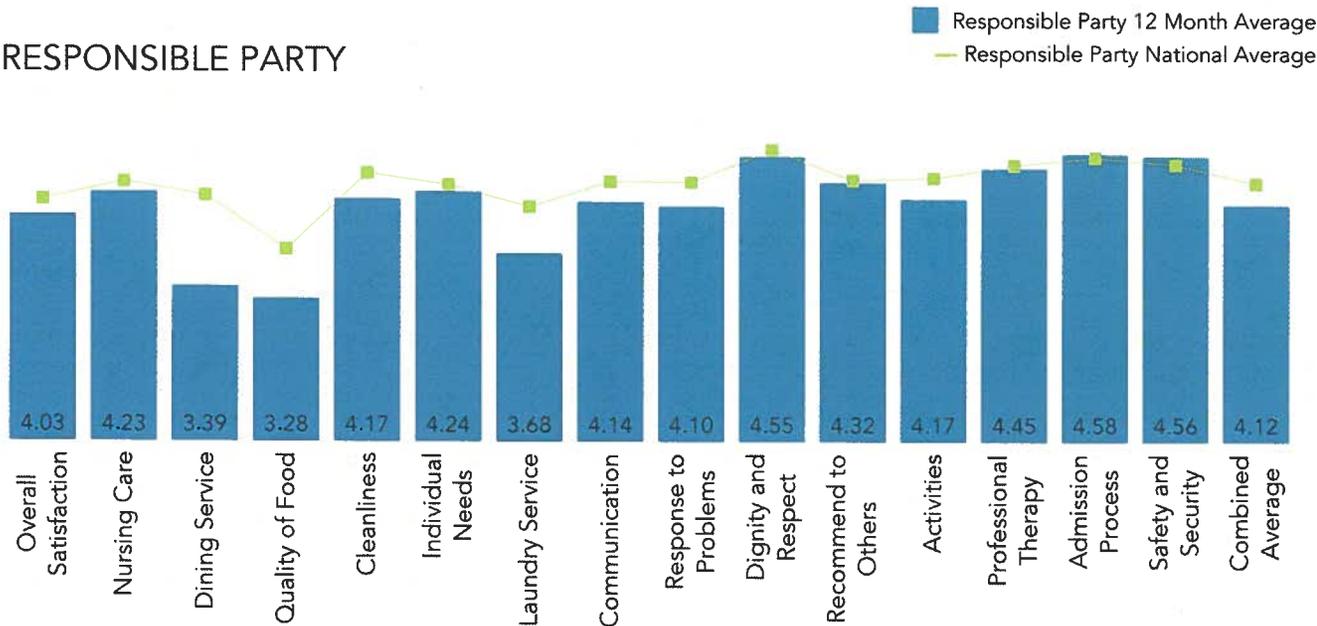
RESIDENT SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

50.0%

82.7% National Average

RESPONSIBLE PARTY



RESPONSIBLE PARTY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

84.5%

84.5% National Average

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated May 31, 2015**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Maintained
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly Metric replaces “Implement daily rounds on the Medicare unit by 1/1/14.”	Schedule monthly meeting to enhance communication and problem solve and identify skills that could be enhanced.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	No progress. Continuing to find a pulmonologist. Will discuss with new respiratory therapy provider, PEL-VIP
Current wound/pain caseload is 13 residents.	30 currently on caseload 15 wound/15 pain 5 resolved and taken off caseload in May. 46 residents have healed and have been taken of the caseload.
Establish outpatient rehab program by July 1, 2015.	HealthPro assisting with space planning and licensure. Licensure documents submitted to IDPH and currently working on pricing for equipment.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated May 31,2015**

Non-Financial Metrics	Status																										
<i>Medicare 30-Day Readmission Rate</i>																											
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>May</td><td>25%</td></tr> <tr><td>June (5/16)</td><td>31%</td></tr> <tr><td>July (4/11)</td><td>36%</td></tr> <tr><td>Aug (3/15)</td><td>20%</td></tr> <tr><td>Sept (1/12)</td><td>8%</td></tr> <tr><td>Oct (6/15)</td><td>40%</td></tr> <tr><td>Nov (5/16)</td><td>31%</td></tr> <tr><td>Dec (6/18)</td><td>33%</td></tr> <tr><td>Jan 2015 (2/15)</td><td>36%</td></tr> <tr><td>Feb (1/12)</td><td>8%</td></tr> <tr><td>March (4/9) *</td><td>44%</td></tr> <tr><td>April (3/11)</td><td>27%</td></tr> <tr><td>May (0)</td><td>0%</td></tr> </table>	May	25%	June (5/16)	31%	July (4/11)	36%	Aug (3/15)	20%	Sept (1/12)	8%	Oct (6/15)	40%	Nov (5/16)	31%	Dec (6/18)	33%	Jan 2015 (2/15)	36%	Feb (1/12)	8%	March (4/9) *	44%	April (3/11)	27%	May (0)	0%
May	25%																										
June (5/16)	31%																										
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Feb (1/12)	8%																										
March (4/9) *	44%																										
April (3/11)	27%																										
May (0)	0%																										
<i>Pinnacle Survey Scores</i>																											
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>April 2014</td><td>2 out of 16</td></tr> <tr><td>May</td><td>10 out of 16</td></tr> <tr><td>June</td><td>6 out of 16</td></tr> <tr><td>July</td><td>3 out of 16</td></tr> <tr><td>Aug</td><td>1 out of 16</td></tr> <tr><td>Sept</td><td>3 out of 16</td></tr> <tr><td>Oct</td><td>2 out of 16</td></tr> <tr><td>Nov</td><td>4 out of 16</td></tr> <tr><td>Dec</td><td>0 out of 16</td></tr> <tr><td>Jan 15</td><td>7 out of 16</td></tr> <tr><td>Feb</td><td>5 out of 16</td></tr> <tr><td>Mar</td><td>2 out of 16</td></tr> <tr><td>April</td><td>2 out of 16</td></tr> </table>	April 2014	2 out of 16	May	10 out of 16	June	6 out of 16	July	3 out of 16	Aug	1 out of 16	Sept	3 out of 16	Oct	2 out of 16	Nov	4 out of 16	Dec	0 out of 16	Jan 15	7 out of 16	Feb	5 out of 16	Mar	2 out of 16	April	2 out of 16
April 2014	2 out of 16																										
May	10 out of 16																										
June	6 out of 16																										
July	3 out of 16																										
Aug	1 out of 16																										
Sept	3 out of 16																										
Oct	2 out of 16																										
Nov	4 out of 16																										
Dec	0 out of 16																										
Jan 15	7 out of 16																										
Feb	5 out of 16																										
Mar	2 out of 16																										
April	2 out of 16																										
<i>CMS 5 Star Rating</i>																											
<p>Increase overall rating from one star to two star by the end of 2014</p>	<p>Two Star as of March 2015</p>																										

**Champaign County Nursing Home
CMS Quality Measures - Issue 3
Updated April 30, 2015**

MD83.0 Quality Measures for Provider 145364						
	Part of QIS Rating?	Provider 145364				National Average
		Q2 2014	Q3 2014	Q4 2014	3-quarter average	3-quarter average
Long-Stay Residents						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	97.4%	84.9%	84.2%	88.8%	92.6%
% of residents assessed and appropriately given the pneumococcal vaccine	No	95.8%	97.3%	96.0%	97.0%	93.8%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents experiencing one or more falls with major injury	Yes	4.7%	6.5%	4.6%	5.2%	3.2%
% of residents who have moderate to severe pain ¹	Yes	3.8%	3.4%	2.7%	3.3%	7.4%
% of high-risk residents who have pressure sores	Yes	2.3%	2.5%	3.7%	2.9%	5.9%
% of residents who had a urinary tract infection	Yes	2.6%	3.2%	0.0%	1.9%	5.7%
% of low-risk residents who lose control of their bowels or bladder	No	48.6%	43.8%	51.4%	47.9%	45.0%
% of residents who have/had a catheter inserted and left in their bladder ¹	Yes	3.2%	5.5%	5.5%	4.8%	3.1%
% of residents who were physically restrained	Yes	0.0%	0.0%	0.0%	0.0%	1.1%
% of residents whose need for help with daily activities has increased	Yes	21.2%	18.8%	22.4%	20.8%	15.6%
% of residents who lose too much weight	No	7.4%	5.4%	11.6%	8.2%	7.0%
% of residents who are more depressed or anxious	No	9.9%	6.1%	4.9%	7.0%	6.0%
% of residents who received an antipsychotic medication	Yes	15.5%	16.5%	17.3%	16.4%	19.3%
Short-Stay Residents						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	94.3%	86.2%	88.6%	90.0%	82.8%
% of residents assessed and appropriately given the pneumococcal vaccine	No	88.7%	85.5%	87.0%	87.1%	81.9%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents who had moderate to severe pain	Yes	10.0%	6.5%	0.0%	6.2%	18.3%
% of residents with pressure ulcers that are new or worsened ¹	Yes	0.8%	0.8%	0.0%	0.6%	0.9%
% of residents who newly received an antipsychotic medication	Yes	0.0%	1.6%	1.8%	1.1%	2.4%

Detailed descriptions and specifications for all the QISs can be found here:
<https://www.cms.gov/medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQuality/Instruments/NHQIQualityMeasures.html>

¹These measures are risk adjusted.

NA means no data are available for this measure. Values are not displayed for the long-stay measures if there are fewer than 30 eligible resident assessments and are not displayed for the short-stay measures if there are fewer than 20 eligible resident assessments. A 3-quarter average measure will be shown if there are at least this number of eligible resident assessments summed across all three quarters.

Issue 4

Food Service Improvement

The Pinnacle score for dining service increased from 3.08 in March to 3.46 in April. fell to 3.09 from 3.63 in January and 3.69 in February. The 12-month rolling average is 3.38, which is below the national average of 4.19.

The Pinnacle score for food quality increased from 3.04 in March to 3.35 in April. The 12-month rolling average is 3.27, which is below the national average of 3.67.

HCSG Dietician, Emily Siedel conducts an informal dining room satisfaction survey. This survey includes the following questions:

- Does your food taste good?
- Are you served foods you like to eat?
- Are your hot and cold food served the way you like?
- Do you get enough to eat?
- Do you get snacks and beverages when requested?
- Do you receive substitutes?
- Is a snack offered in the evening?

The monthly scoring from this survey is summarized below and shows a positive trend since the start of this survey in September 2014. May's score of 86% is the highest score to date.

September 2014	58%
October 2014	62%
November 2014	76%
December 2014	77.5%
January 2015	69.8%
February	80%
March	80%
April	74%
May 2015	86%

The focus of addressing inconsistencies is focusing on staffing, training, supervision, accountability and customer service. The June 2nd orientation class has five dietary hires, including 4 part time food service workers and a chef/cook.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated May 31, 2015**

Dietary	Status																														
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page																														
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2014 annual average was 3.43. The rolling 12 month average is 3.27 (Apr)</p> <table border="0"> <tr><td>Feb 2014</td><td>3.50</td></tr> <tr><td>Mar</td><td>3.77</td></tr> <tr><td>Apr</td><td>4.03</td></tr> <tr><td>May</td><td>3.43</td></tr> <tr><td>June</td><td>3.62</td></tr> <tr><td>July</td><td>3.15</td></tr> <tr><td>Aug</td><td>3.30</td></tr> <tr><td>Sept</td><td>2.91</td></tr> <tr><td>Oct</td><td>3.53</td></tr> <tr><td>Nov</td><td>3.04</td></tr> <tr><td>Dec</td><td>3.21</td></tr> <tr><td>Jan 2015</td><td>2.96</td></tr> <tr><td>Feb</td><td>3.55</td></tr> <tr><td>Mar</td><td>3.04</td></tr> <tr><td>Apr</td><td>3.35</td></tr> </table>	Feb 2014	3.50	Mar	3.77	Apr	4.03	May	3.43	June	3.62	July	3.15	Aug	3.30	Sept	2.91	Oct	3.53	Nov	3.04	Dec	3.21	Jan 2015	2.96	Feb	3.55	Mar	3.04	Apr	3.35
Feb 2014	3.50																														
Mar	3.77																														
Apr	4.03																														
May	3.43																														
June	3.62																														
July	3.15																														
Aug	3.30																														
Sept	2.91																														
Oct	3.53																														
Nov	3.04																														
Dec	3.21																														
Jan 2015	2.96																														
Feb	3.55																														
Mar	3.04																														
Apr	3.35																														
The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2014 annual average was 3.41. The rolling 12 month average is 3.38 (Apr)</p> <table border="0"> <tr><td>Feb 2014</td><td>3.05</td></tr> <tr><td>Mar</td><td>3.38</td></tr> <tr><td>Apr</td><td>3.50</td></tr> <tr><td>May</td><td>3.65</td></tr> <tr><td>June</td><td>3.27</td></tr> <tr><td>July</td><td>3.33</td></tr> <tr><td>Aug</td><td>3.25</td></tr> <tr><td>Sept</td><td>2.93</td></tr> <tr><td>Oct</td><td>3.39</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.33</td></tr> <tr><td>Jan 2015</td><td>3.63</td></tr> <tr><td>Feb</td><td>3.69</td></tr> <tr><td>Mar</td><td>3.08</td></tr> <tr><td>Apr</td><td>3.46</td></tr> </table>	Feb 2014	3.05	Mar	3.38	Apr	3.50	May	3.65	June	3.27	July	3.33	Aug	3.25	Sept	2.93	Oct	3.39	Nov	3.67	Dec	3.33	Jan 2015	3.63	Feb	3.69	Mar	3.08	Apr	3.46
Feb 2014	3.05																														
Mar	3.38																														
Apr	3.50																														
May	3.65																														
June	3.27																														
July	3.33																														
Aug	3.25																														
Sept	2.93																														
Oct	3.39																														
Nov	3.67																														
Dec	3.33																														
Jan 2015	3.63																														
Feb	3.69																														
Mar	3.08																														
Apr	3.46																														

Kitchen Plating Times

	Breakfast Start				Breakfast End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Sept	7:33	7:10	8:03	0:53	8:59	8:25	9:27	1:02
Oct	7:31	7:15	7:50	0:35	8:40	8:20	8:58	0:38
Nov	7:36	7:15	7:55	0:40	8:40	8:10	9:28	1:18
Dec	7:35	7:15	7:50	0:35	8:34	8:04	8:50	0:46
Jan 15	7:27	7:15	7:40	0:25	8:38	8:20	8:50	0:30
Feb	7:25	7:15	7:45	0:30	9:00	8:22	9:17	0:55
Mar	7:29	7:15	8:16	1:01	8:52	8:18	9:15	0:57
Apr	7:19	7:15	7:35	0:20	8:42	8:27	9:00	0:33

	Lunch Start				Lunch End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Sept	11:16	11:00	12:40	01:40	12:55	12:09	01:20	01:11
Oct	11:38	11:30	12:02	00:32	12:38	12:16	12:54	00:38
Nov	11:40	11:30	11:50	00:20	12:57	12:12	12:50	00:38
Dec	11:41	11:30	12:00	00:30	12:26	12:09	12:43	00:34
Jan 15	11:37	11:30	11:50	00:20	12:26	12:06	12:40	0:34
Feb	11:36	11:30	11:50	00:20	12:37	12:15	12:59	0:44
Mar	11:33	11:15	11:50	0:40	12:30	12:12	12:58	0:46
Apr	11:30	11:30	11:35	0:05	12:31	12:20	12:50	0:30

	Dinner Start				Dinner End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Sept	04:32	04:30	04:50	00:20	05:33	05:07	05:50	00:43
Oct	04:32	04:28	04:40	00:12	05:43	05:25	06:55	01:30
Nov	4:46	4:26	5:10	0:44	5:38	5:11	6:00	0:49
Dec	4:37	4:00	5:34	1:34	5:32	5:05	6:00	0:55
Jan 15	4:29	4:04	4:37	0:33	5:33	5:15	5:50	0:35
Feb	4:31	4:25	4:37	0:12	5:41	5:15	6:10	0:55
Mar	4:30	4:26	4:35	0:09	5:34	5:20	6:00	0:40
Apr	4:30	4:30	4:39	0:09	5:33	5:20	5:45	0:25

Issue 5
Resident Services Programming

Therapy

The transition of rehab services is going smoothly. HealthPRO continues to recruit for a program manager and no viable candidates have been identified. HealthPRO's regional manager has been the interim manager and has been at the facility on a full-time basis.

HealthPRO and CCNH have been actively working on development of the outpatient therapy program. HealthPro has provided feedback on space planning and licensure. The only physical renovation needed is the removal of the existing child toilets and installation of standard sized toilets. The work is being done by maintenance.

A license application and documentation has been submitted to IDPH. HealthPRO has provided CCNH a list of therapy equipment and work pricing is currently underway.

Issue 6
Contract Management

The HealthPRO and Uvanta (pharmacy) contract have been amended to include an initial two-year term with the option of three, one (1) year renewals that will require Board approval.

To: Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

Date: June 2, 2015

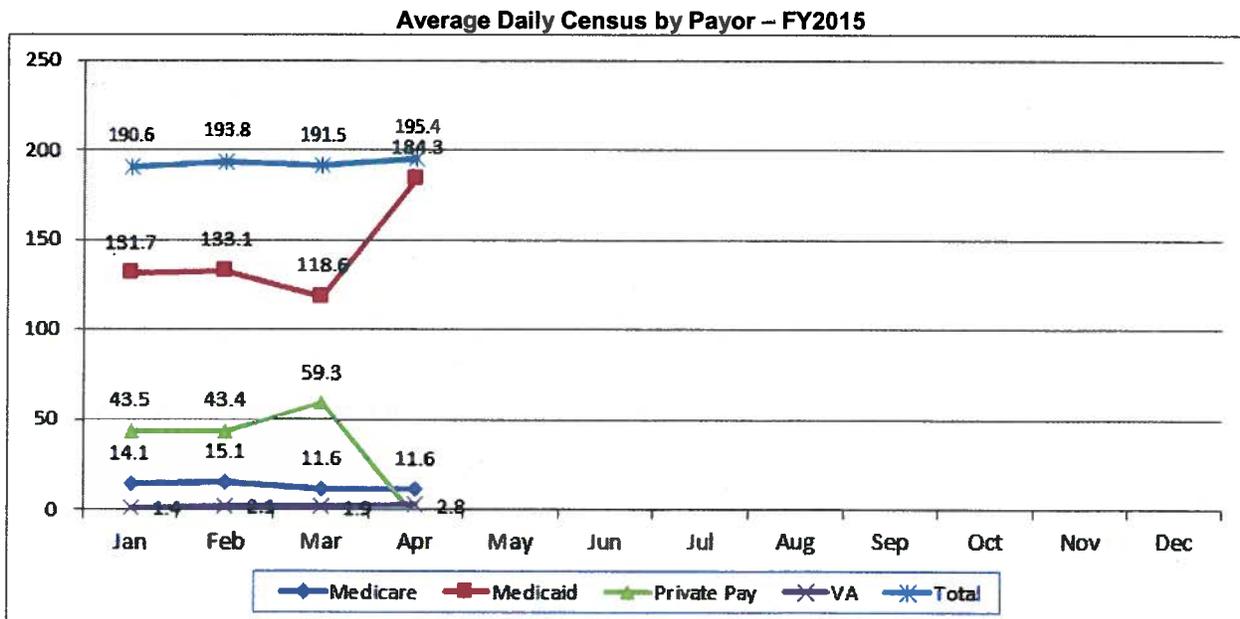
Re: April 2015 Financial Management Report

Census is showing a positive trend with the April census and preliminary May census. Medicare remains low so far in 2015, but referrals to CCNH remain very strong with more than 50 referrals in May. Net income was down in April, primarily due to 1,998 conversion days. The revenue difference of \$40 per day results in a revenue conversion loss of \$79,920.

The April census was 191.5, unchanged from March. The April Medicare census was 11.6, also unchanged from March. Net income in March was -\$35,972. Cash flow from operations totaled \$23,030. Year-to-date net income is \$74,551 with cash from operations totaling \$182,439.

Statistics

The total census is showing a slow positive gain, rising from 190.6 in January to 195.4 in April. Medicare census remains unchanged in March and April. The preliminary census for May shows a total census of 198.1 with 10.7 Medicare. Conversions from private pay to Medicaid totaled 1,998 days in April. The large number is skewing the Medicaid and private pay census in April. Private pay was -101 and Medicaid totaled 5,530. Without the conversions, the Medicaid census was 122.2 and private census was 58.8. The VA census increased from 1.9 in March to 2.8 in April. May's VA census is 2.3.

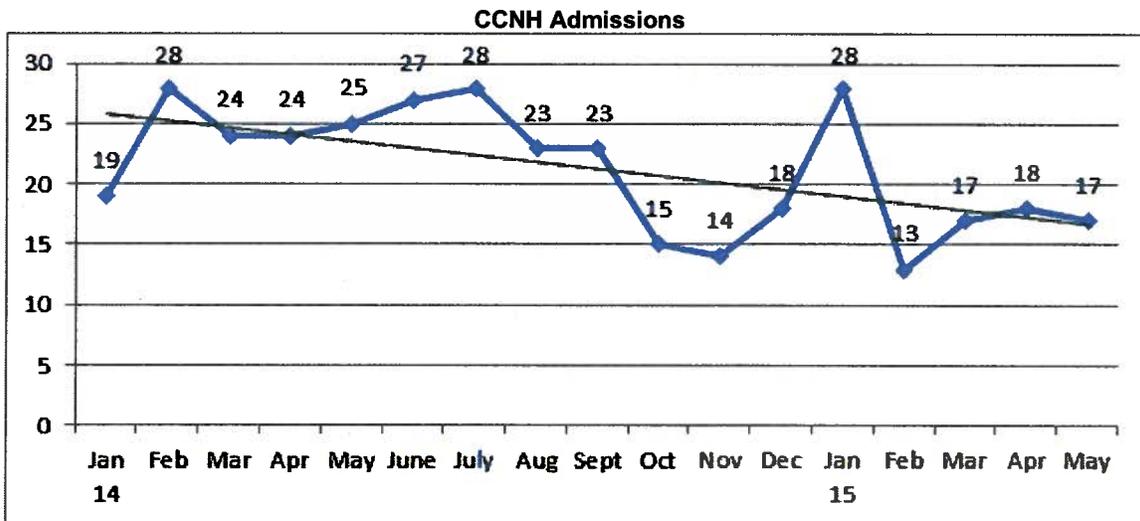


May's admissions totaled 17 with 8 Medicare admissions. Separations totaled 16, up from 11 in April.

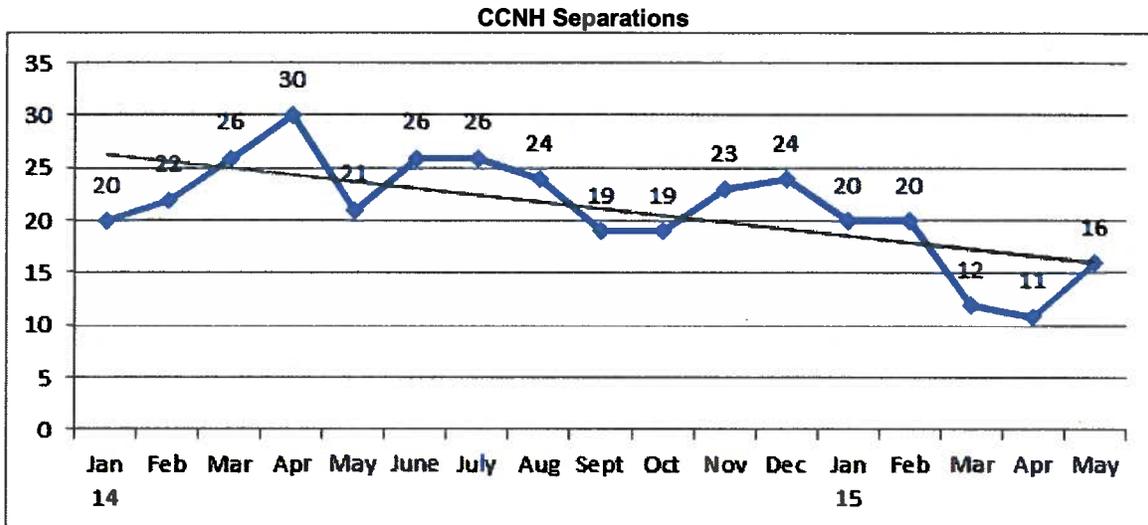
**Admissions and Discharges
March 2014 to May 2015**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Mar	10	14	24	18	8	26
Apr	18	6	24	19	11	30
May	13	12	25	17	4	21
June	12	15	27	16	10	26
July	16	12	28	21	5	27
Aug	10	13	23	18	6	24
Sept	14	9	23	16	3	19
Oct	12	3	15	13	6	19
Nov	7	7	14	13	10	23
Dec	10	8	18	16	8	24
Jan	11	17	28	11	9	20
Feb	7	6	13	14	6	20
Mar	10	7	17	8	4	12
Apr	8	10	18	9	2	11
May	8	9	17	10	6	16

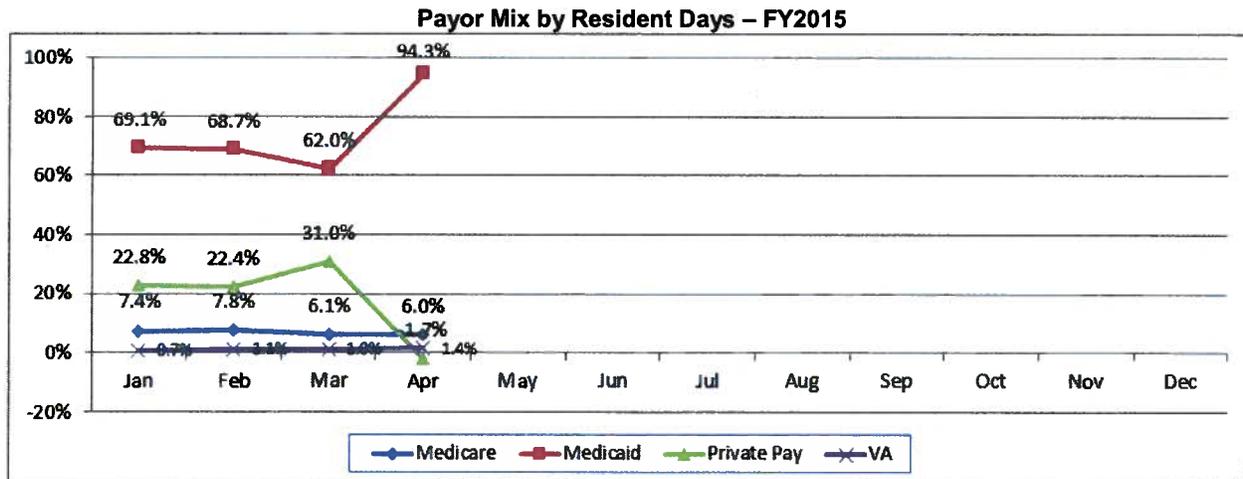
The chart below summarizes the monthly admissions. In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5. The monthly average for 2014 was 22.9. The 2015 YTD average is 18.6.



The chart below summarizes separations. In FY2012, the average separations per month was 23.5. The monthly average for FY2013 was 28.1. For 2014, the monthly average was 23.4. The 2015 YTD average is 15.8.



The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. FY2014 conversion days totaled as follows: December – 87, January – 970, February, 112, March – 437, April – 70, May – 160, June – 2,139, July – 578 and August – 367. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. The April payor mix is significantly skewed by the 1,998 conversion days.



Net Income/(Loss)/Cash from Operations

The net income for April was -\$35,972. Cash flow from operations was \$23,090. Year-to-date net income was \$74,552 with YTD cash from operations totaling \$311,719.

Revenues

- Operating revenue fell slightly from \$1.227 million in March to \$1.133 million in April. Revenue per day fell from \$206.69 to \$193.23. The YTD revenue per day is \$206.95.

Expenses

- Expenses increased slightly from \$1.238 million in March to \$1.263 million in April. Expenses per day increased from \$208.63 to \$215.38. The average cost per day in FY2014 was \$210.15 per day. YTD cost per day is \$219.79.
- Wages fell from \$508,019 to \$503,704 between March and April. Wages per day increased slightly from \$85.60 to \$85.91. The average for 2014 was \$83.38 and the YTD average is currently \$88.31 per day.
- Non-labor expenses increased from \$558,687 to \$578,759. Expenses per day decreased from \$106.19 to \$94.13. The 2014 average was \$97.61. The 2015 YTD average is \$98.71 per day.

Cash Position

The cash balance remains unchanged. The month ending cash balances have been running at \$330,041 in January, \$328,874 in February and \$331,882 in March.

The backlog in Medicaid applications continues with little progress as noted by 170 Medicaid conversion days in March. Receivables total around \$1.5 million. This is the highest priority issue that CCNH is facing. Applications currently total in the mid-50s, which is up from 40 at the beginning of the year. The increase is due to admits who have been approved for Medicaid home or supportive living services – community Medicaid coverage. These applications total 22 since January 1, 2015.

These Medicaid recipients have approved Medicaid coverage but require additional review of assets and income in order to receive long-term care Medicaid benefits. A shorter income and asset form plus copies of bank statements are typically required. The review process is usually shorter compared to a new Medicaid application. But over the last 24 months, community case processing has been taking at least 6 months or more to process.

There are some indications of progress. In the last couple of weeks, eight applications (including 3 community applications) have been approved. The monthly Medicaid payment has been averaging around \$200k and is expected to be more than \$350k in May. In March, a community Medicaid application was recently approved within 34 days from submission. Yet, we still have community Medicaid applications from January that are still under review.

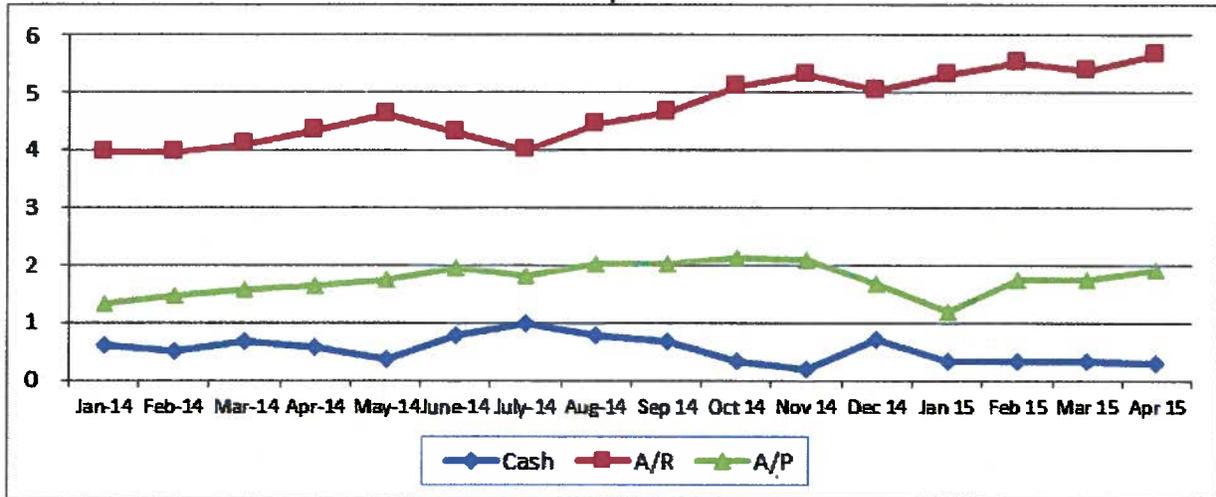
In March, I met with the Administrator of the Decatur Hub and a Regional DHS Manager. Both have been helpful and at that time, the list of open applications was provided and a caseworker provided status updates on the majority of the applications. However, additional follow-up requires resubmitting the list which may take 4 weeks or more for a response. The delay is simply due to the fact that there are many lists that are being submitted for review from other individual facilities and multi-facility corporations.

Dave Stricklin, the lobbyist that works on behalf of MPAs county homes to make inquiries at DHS. Dave and I had a conference call with the Legislative Deputy Director for DHS and I have been asked to provide an initial list of 10 cases, which have been submitted.

As mentioned last month, I have temporarily increased the business office from 3.5 to 4.0 FTEs but we have a setback with a vacancy in the biller position.

MMAI managed care payments is high priority issue number two. CCNH has received payment for a few claims since July of 2014, but the majority of claims have not been paid and the receivables for Health Alliance total almost \$600k and more than \$200k for Molina claims. Health Alliance has stated the lack of resident income information from HFS. I have been involving HFS to assist in resolving these issues with Health Alliance. The Molina payment delay issues may have been resolved but we are awaiting confirmation that the matter has been properly addressed and if so, requesting expedited payment.

**Cash, Accounts Receivable & Accounts Payable
As of April 2015**



Receivables totaled \$5.648 million in April, an increase of \$5.372 in March. Accounts payable increased from \$1.740 million to \$1.760 million between February and March. The April month ending cash balance is \$292,288.

Cash will not reflect the 1,998 conversion days until May. Some of the conversions are going to Molina or Health Alliance, which will result in additional delays as we get caught up on MMAI payments. Health Alliance payments in May have totaled \$426,738. Health Alliance MMAI receivables between July 2014 and March 2015 are down to \$163,243. April billings to Health Alliance totaled \$130,180.

Molina only paid \$4,155 in May. All claims have been rebilled and we are awaiting an update from our Molina contact. Receivables total more than \$200k for July 2014 to March 2015 claims.

04/30/15

Champaign County Nursing Home
Actual vs Budget Statement of Operations

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	(131.54)	2,293.00	(2,424.54)	11,085.76	9,172.00	1,913.76
Medicare A Revenue	181,985.27	240,451.00	(58,465.73)	832,233.14	961,804.00	(129,570.86)
Medicare B Revenue	20,144.63	35,000.00	(14,855.37)	70,814.85	140,000.00	(69,185.15)
Medicaid Revenue	885,241.58	496,448.00	388,793.58	2,679,113.15	1,985,792.00	693,321.15
Private Pay Revenue	20,875.94	494,118.00	(473,242.06)	1,106,421.24	1,976,472.00	(870,050.76)
Adult Day Care Revenue	24,793.70	17,335.00	7,458.70	88,188.09	69,340.00	18,848.09
Total Income	1,132,909.58	1,285,645.00	(152,735.42)	4,787,856.23	5,142,580.00	(354,723.77)
Operating Expenses						
Administration	253,798.95	281,152.00	7,353.05	1,003,612.71	1,044,608.00	40,995.29
Environmental Services	96,522.92	99,366.00	2,843.08	361,766.22	397,464.00	35,697.78
Laundry	11,340.73	18,054.00	6,713.27	66,157.64	72,216.00	6,058.36
Maintenance	34,997.99	24,981.00	(10,016.99)	116,482.87	99,924.00	(16,558.87)
Nursing Services	497,884.32	546,782.00	48,897.68	2,027,313.20	2,187,128.00	159,814.80
Activities	22,724.02	28,605.00	5,880.98	97,299.64	114,420.00	17,120.36
Social Services	17,485.03	22,525.00	5,039.97	73,031.63	90,100.00	17,068.37
Physical Therapy	42,679.33	38,511.00	(4,168.33)	167,572.09	154,044.00	(13,528.09)
Occupational Therapy	26,285.15	29,613.00	3,327.85	113,717.01	118,452.00	4,734.99
Speech Therapy	10,626.82	9,529.00	(1,097.82)	41,050.46	38,116.00	(2,934.46)
Respiratory Therapy	5,775.25	9,533.00	3,757.75	29,782.75	38,132.00	8,349.25
Total This Department	16,402.07	19,062.00	2,659.93	70,833.21	76,248.00	5,414.79
Food Services	115,513.46	141,480.00	25,966.54	468,903.44	565,920.00	97,016.56
Barber & Beauty	7,169.96	6,690.00	(479.96)	28,624.77	26,760.00	(1,864.77)
Adult Day Care	14,644.00	20,639.00	5,995.00	65,877.94	82,556.00	16,678.06
Alzheimers and Related Disorders	105,341.64	150,682.00	45,340.36	425,191.18	602,728.00	177,536.82
Total Expenses	1,262,789.57	1,408,142.00	145,352.43	5,086,383.55	5,632,568.00	546,184.45
Net Operating Income	(129,879.99)	(122,497.00)	(7,382.99)	(298,527.32)	(489,988.00)	191,460.68
NonOperating Income						
Local Taxes	92,507.83	95,208.00	(2,700.17)	370,031.32	380,832.00	(10,800.68)
Miscellaneous NI Revenue	1,400.38	317.00	1,083.38	3,046.92	1,268.00	1,778.92
Total NonOperating Income	93,908.21	95,525.00	(1,616.79)	373,078.24	382,100.00	(9,021.76)
Net Income (Loss)	(35,971.78)	(26,972.00)	(8,999.78)	74,550.92	(107,888.00)	182,438.92

04/30/15

Champaign County Nursing Home
Actual vs Budget Statement of Operations

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	186.00	334.00	(148.00)	666.00	1,336.00	(670.00)
Late Charge, NSF Check Charge	(327.54)	1,417.00	(1,744.54)	5,935.82	5,668.00	267.82
Other Miscellaneous Revenue	10.00	542.00	(532.00)	4,483.94	2,168.00	2,315.94
Total Miscellaneous Revenue	(131.54)	2,293.00	(2,424.54)	11,085.76	9,172.00	1,913.76
Medicare A Revenue						
Medicare A	74,148.40	152,815.00	(78,666.60)	340,368.12	611,260.00	(270,891.88)
ARD - Medicare A		24,804.00	(24,804.00)	13,992.42	99,216.00	(85,223.58)
NH Pt_Care - Medicare Advantage/ Hmo	107,836.87	55,624.00	52,212.87	464,907.26	222,496.00	242,411.26
ARD_Pt Care - Medicare Advantage/ HMO		7,208.00	(7,208.00)	12,965.34	28,832.00	(15,866.66)
Total Medicare A Revenue	181,985.27	240,451.00	(58,465.73)	832,233.14	961,804.00	(129,570.86)
Medicare B Revenue						
Medicare B	20,144.63	35,000.00	(14,855.37)	70,814.85	140,000.00	(69,185.15)
Total Medicare B Revenue	20,144.63	35,000.00	(14,855.37)	70,814.85	140,000.00	(69,185.15)
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	676,699.25	336,352.00	340,347.25	1,937,260.55	1,345,408.00	591,852.55
ARD - Medicaid Title XIX (IDHFS)	140,001.07	124,575.00	15,426.07	543,594.93	498,300.00	45,294.93
Patient Care-Hospice	51,705.83	26,638.00	25,067.83	120,998.98	106,552.00	14,446.98
ARD Patient Care - Hospice	16,835.43	8,883.00	7,952.43	77,258.69	35,532.00	41,726.69
Total Medicaid Revenue	885,241.58	496,448.00	388,793.58	2,679,113.15	1,985,792.00	693,321.15
Private Pay Revenue						
VA-Veterans Nursing Home Care	23,280.00	25,742.00	(2,462.00)	61,565.00	102,968.00	(41,403.00)
ARD - VA - Veterans Care	660.00	2,068.00	(1,408.00)	660.00	8,272.00	(7,612.00)
Nursing Home Patient Care - Private Pay	(114,348.41)	322,858.00	(437,206.41)	651,800.49	1,291,432.00	(639,631.51)
Nursing Home Beauty Shop Revenue	3,477.60	3,275.00	202.60	13,309.90	13,100.00	209.90
Medical Supplies Revenue	3,398.19	7,318.00	(3,919.81)	17,818.60	29,272.00	(11,453.40)
Patient Transportation Charges	1,185.57	1,584.00	(398.43)	3,387.48	6,336.00	(2,948.52)
ARD Patient Care- Private Pay	103,222.99	131,273.00	(28,050.01)	357,879.77	525,092.00	(167,212.23)
Total Private Pay Revenue	20,875.94	494,118.00	(473,242.06)	1,106,421.24	1,976,472.00	(870,050.76)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	14,235.24	5,084.00	9,151.24	43,826.74	20,336.00	23,490.74
IL Department Of Aging-Day Care Grant (Title XX)	9,351.46	9,417.00	(65.54)	36,578.34	37,668.00	(1,089.66)
Adult Day Care Charges-Private Pay	1,207.00	2,834.00	(1,627.00)	7,783.01	11,336.00	(3,552.99)
Total Adult Day Care Revenue	24,793.70	17,335.00	7,458.70	88,188.09	69,340.00	18,848.09
Total Income	1,132,909.58	1,285,645.00	(152,735.42)	4,787,856.23	5,142,580.00	(354,723.77)

Operating Expenses**Administration**

Reg. Full-Time Employees	25,267.21	29,057.00	3,789.79	109,012.25	116,228.00	7,215.75
Temp. Salaries & Wages	1,111.20	1,213.00	101.80	4,554.87	4,852.00	297.13
Per Diem	225.00	212.00	(13.00)	990.00	848.00	(142.00)
Overtime	229.25	413.00	183.75	1,624.54	1,652.00	27.46
TOPS - Balances	1,246.11	623.00	(623.11)	3,149.10	2,492.00	(657.10)
Part-Time Employees	2,283.75		(2,283.75)	5,565.00		(5,565.00)
TOPS - FICA	95.33	47.00	(48.33)	240.90	188.00	(52.90)
Social Security - Employer	2,108.72	2,239.00	130.28	8,809.04	8,956.00	146.96
IMRF - Employer Cost	2,377.64	2,465.00	87.36	9,883.02	9,860.00	(23.02)
Workers' Compensation Insurance	858.18	923.00	64.82	3,260.27	3,692.00	431.73

Friday, May 29, 2015

38
9:21 AM

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

04/30/15

2

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Unemployment Insurance	689.72	1,133.00	463.28	5,326.64	4,532.00	(794.64)
Employee Health/Life Insurance	3,926.88	4,671.00	744.12	17,102.26	18,684.00	1,581.74
Employee Development/Recognition	761.30	29.00	(732.30)	1,195.26	116.00	(1,079.26)
Employee Physicals/Lab	3,884.00	2,825.00	(1,259.00)	9,575.00	10,500.00	925.00
Stationary & Printing	322.43	248.00	(74.43)	832.67	992.00	159.33
Books, Periodicals & Manuals		13.00	13.00	69.00	52.00	(17.00)
Copier Supplies	1,171.80	655.00	(516.80)	1,757.70	2,620.00	862.30
Postage, UPS, Federal Express		580.00	580.00	941.77	2,320.00	1,378.23
Equipment < \$2,500	44.99	24.00	(20.99)	114.95	96.00	(18.95)
Operational Supplies	513.29	803.00	289.71	2,866.79	3,212.00	345.21
Audit & Accounting Fees	4,054.83	4,666.00	611.17	16,219.32	18,664.00	2,444.68
Attorney Fees	7,445.95	5,000.00	(2,445.95)	24,340.45	20,000.00	(4,340.45)
Professional Services	40,974.81	36,757.00	(4,217.81)	154,775.87	147,028.00	(7,747.87)
Job Required Travel Expense	106.78	216.00	109.22	652.95	864.00	211.05
Insurance	22,457.59	24,325.00	1,867.41	89,830.36	97,300.00	7,469.64
Property Loss & Liability Claims	1.00	191.00	190.00	80.09	764.00	683.91
Computer Services	6,641.85	7,880.00	1,238.15	29,940.06	31,520.00	1,579.94
Telephone Services	1,517.74	1,500.00	(17.74)	5,921.44	6,000.00	78.56
Legal Notices, Advertising	4,939.52	3,747.00	(1,192.52)	14,714.17	14,988.00	273.83
Photocopy Services	249.68	1,311.00	1,061.32	3,748.72	5,244.00	1,495.28
Public Relations	162.27	50.00	(112.27)	282.93	200.00	(82.93)
Dues & Licenses	1,625.08	1,691.00	65.92	6,713.65	6,764.00	50.35
Conferences & Training	207.00	833.00	626.00	2,129.08	3,332.00	1,202.92
Finance Charges, Bank Fees		208.00	208.00	1,238.73	832.00	(406.73)
Cable/Satellite TV Expense	2,335.03	2,377.00	41.97	11,426.50	9,508.00	(1,918.50)
IPA Licensing Fee	45,607.50	45,565.00	(42.50)	180,063.50	182,260.00	2,196.50
Fines & Penalties		2,500.00	2,500.00		10,000.00	10,000.00
General Liability Claims		2,500.00	2,500.00		10,000.00	10,000.00
Depreciation Expense	59,001.35	61,057.00	2,055.65	237,167.17	244,228.00	7,060.83
Interest-Tax Anticipation Notes Payable		583.00	583.00		2,332.00	2,332.00
Interest- Bonds Payable	9,374.17	10,222.00	847.83	37,496.68	40,888.00	3,391.32
Total Administration	253,798.95	261,152.00	7,353.05	1,003,612.70	1,044,608.00	40,995.30
Environmental Services						
Reg. Full-Time Employees	28,902.89	36,317.00	7,414.11	113,833.53	145,268.00	31,434.47
Reg. Part-Time Employees	892.71		(892.71)	3,274.09		(3,274.09)
Overtime	173.92	500.00	326.08	2,796.59	2,000.00	(796.59)
TOPS - Balances	328.52	500.00	171.48	(1,341.22)	2,000.00	3,341.22
TOPS- FICA	25.13	83.00	57.87	(102.61)	332.00	434.61
Social Security - Employer	2,237.13	2,687.00	449.87	8,955.98	10,748.00	1,792.02
IMRF - Employer Cost	2,648.51	3,337.00	688.49	10,556.13	13,348.00	2,791.87
Workers' Compensation Insurance	890.88	1,100.00	209.12	3,230.60	4,400.00	1,169.40
Unemployment Insurance	1,317.41	1,639.00	321.59	6,591.87	6,556.00	(35.87)
Employee Health/Life Insurance	7,169.89	8,387.00	1,217.11	30,791.41	33,548.00	2,756.59
Equipment < \$2,500	1,174.08		(1,174.08)	1,174.08		(1,174.08)
Operational Supplies	6,514.58	4,619.00	(1,895.58)	18,576.49	18,476.00	(100.49)
Gas Service	12,821.05	17,389.00	4,567.95	55,329.11	69,556.00	14,226.89
Electric Service	23,817.30	14,535.00	(9,282.30)	76,361.77	58,140.00	(18,221.77)
Water Service	2,826.38	2,390.00	(436.38)	10,173.78	9,560.00	(613.78)
Pest Control Service	496.46	486.00	(10.46)	2,110.84	1,944.00	(166.84)
Waste Disposal & Recycling	2,701.00	3,634.00	933.00	12,351.39	14,536.00	2,184.61
Equipment Rentals	258.00	240.00	(18.00)	1,299.40	960.00	(339.40)
Conferences & Training		8.00	8.00		32.00	32.00
Sewer Service & Tax	1,327.08	1,515.00	187.92	5,802.99	6,060.00	257.01
Total Environmental Services	96,522.92	99,366.00	2,843.08	361,766.22	397,464.00	35,697.78

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Laundry						
Reg. Full-Time Employees	6,162.90	9,586.00	3,423.10	27,167.70	38,344.00	11,176.30
Overtime	218.14	456.00	237.86	944.41	1,824.00	879.59
TOPS Balances	282.43	460.00	177.57	171.25	1,840.00	1,668.75
TOPS - FICA	21.61	35.00	13.39	13.10	140.00	126.90
Social Security - Employer	461.47	746.00	284.53	2,039.27	2,984.00	944.73
IMRF - Employer Cost	546.36	881.00	334.64	2,402.59	3,524.00	1,121.41
Workers' Compensation Insurance	184.25	300.00	115.75	756.01	1,200.00	443.99
Unemployment Insurance	319.91	445.00	125.09	1,551.90	1,780.00	228.10
Employee Health/Life Insurance	1,947.42	1,822.00	(125.42)	8,495.52	7,288.00	(1,207.52)
Laundry Supplies	106.49	1,585.00	1,478.51	5,011.04	6,340.00	1,328.96
Linen & Bedding	573.00	1,238.00	665.00	15,996.49	4,952.00	(11,044.49)
Professional Services	516.75		(516.75)	1,608.36		(1,808.36)
Laundry & Cleaning Service		500.00	500.00		2,000.00	2,000.00
Total Laundry	11,340.73	18,054.00	6,713.27	66,157.64	72,216.00	6,058.36
Maintenance						
Reg. Full-Time Employees	5,943.60	6,847.00	903.40	22,541.29	27,388.00	4,846.71
Overtime		205.00	205.00	450.90	820.00	369.10
TOPS - Balances	53.38	250.00	196.62	1,034.23	1,000.00	(34.23)
TOPS - FICA	4.08	19.00	14.92	79.12	76.00	(3.12)
Social Security - Employer	411.40	504.00	92.60	1,626.97	2,016.00	389.03
IMRF - Employer Cost	487.68	595.00	107.32	1,918.54	2,380.00	461.46
Workers' Compensation Insurance	177.73	210.00	32.27	630.69	840.00	209.31
Unemployment Insurance	296.62	342.00	45.38	1,258.35	1,368.00	109.65
Employee Health/Life Insurance	1,947.42	1,818.00	(129.42)	5,905.70	7,272.00	1,366.30
Gasoline & Oil		278.00	278.00		1,112.00	1,112.00
Tools				574.10		(574.10)
Ground Supplies		60.00	60.00	888.25	240.00	(648.25)
Maintenance Supplies	856.04	2,218.00	1,361.96	9,665.76	8,872.00	(793.76)
Equipment < \$2,500		166.00	166.00		664.00	664.00
Operational Supplies		8.00	8.00		32.00	32.00
Professional Services		70.00	70.00	430.75	280.00	(150.75)
Automobile Maintenance	883.50	935.00	51.50	3,189.27	3,740.00	550.73
Equipment Maintenance	5,113.40	2,307.00	(2,806.40)	14,819.72	9,228.00	(5,591.72)
Equipment Rentals		59.00	59.00	5.00	236.00	231.00
Nursing Home Building Repair/Maintenance	15,551.14	6,487.00	(9,064.14)	42,302.03	25,948.00	(16,354.03)
Parking Lot/Sidewalk Maintenance	3,272.00	1,603.00	(1,669.00)	8,596.00	6,412.00	(2,184.00)
Furnishings, Office Equipment				566.20		(566.20)
Total Maintenance	34,997.99	24,981.00	(10,016.99)	116,482.87	99,924.00	(16,558.87)
Nursing Services						
Reg. Full-Time Employees	147,995.33	145,661.00	(2,334.33)	561,826.24	582,644.00	20,817.76
Reg. Part-Time Employees	4,821.86	5,512.00	690.14	19,268.60	22,048.00	2,779.40
Temp. Salaries & Wages	12,462.63	15,374.00	2,911.37	46,039.89	61,496.00	15,456.11
Overtime	21,071.74	45,833.00	24,761.26	114,822.30	183,332.00	68,509.70
TOPS - Balances	831.21	1,250.00	418.79	(4,243.86)	5,000.00	9,243.86
No Benefit Full-Time Employees	44,195.32	67,278.00	23,082.68	185,222.98	269,112.00	83,889.02
No Benefit Part-Time Employees	41,986.63	31,672.00	(10,314.63)	156,712.29	126,688.00	(30,024.29)
TOPS - FICA	63.58	231.00	167.42	(324.66)	924.00	1,248.66
Social Security - Employer	20,444.95	23,324.00	2,879.05	81,497.13	93,296.00	11,798.87
IMRF - Employer Cost	23,063.22	26,796.00	3,732.78	91,893.58	107,184.00	15,290.42
Workers' Compensation Insurance	7,518.91	9,308.00	1,789.09	26,607.97	37,232.00	10,624.03
Unemployment Insurance	7,857.97	12,037.00	4,179.03	52,544.38	48,148.00	(4,396.38)
Employee Health/Life Insurance	24,288.79	25,806.00	1,537.21	95,516.97	103,224.00	7,707.03

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**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Books, Periodicals & Manuals	251.10	83.00	(168.10)	1,000.45	332.00	(668.45)
Stocked Drugs	1,484.86	1,964.00	479.14	6,102.05	7,856.00	1,753.95
Pharmacy Charges-Public Aid	2,144.59	1,759.00	(385.59)	8,123.43	7,036.00	(1,087.43)
Oxygen	1,803.59	3,635.00	1,831.41	13,198.68	14,540.00	1,341.32
Incontinence Supplies	7,755.91	9,703.00	1,947.09	34,181.77	38,812.00	4,630.23
Pharmacy Charges - Insurance	9,616.73	8,342.00	(1,274.73)	38,672.15	33,368.00	(5,304.15)
Equipment < \$2,500	398.99	1,704.00	1,305.01	6,857.71	6,816.00	(41.71)
Operational Supplies	13,913.71	15,430.00	1,516.29	60,182.28	61,720.00	1,537.72
Pharmacy Charges-Medicare	3,690.28	9,988.00	6,307.72	24,486.98	39,992.00	15,505.02
Medical/Dental/Mental Health	3,800.00	3,434.00	(366.00)	15,200.00	13,736.00	(1,464.00)
Professional Services	18,102.56	31,666.00	13,563.44	79,850.26	126,664.00	46,813.74
Job Require Travel		39.00	39.00		156.00	156.00
Laboratory Fees	1,512.02	2,776.00	1,263.98	8,844.60	11,104.00	2,259.40
Equipment Rentals	4,588.20	1,000.00	(3,588.20)	11,184.64	4,000.00	(7,184.64)
Dues & Licenses		30.00	30.00	50.00	120.00	70.00
Conferences & Training		257.00	257.00	4,187.95	1,028.00	(3,159.95)
Contract Nursing Services	71,904.64	41,666.00	(30,238.64)	283,509.39	166,664.00	(116,845.39)
Medicare Medical Services	335.00	3,214.00	2,879.00	4,297.05	12,856.00	8,558.95
Total Nursing Services	497,884.32	546,782.00	48,897.68	2,027,313.20	2,187,128.00	159,814.80
Activities						
Reg. Full-Time Employees	13,941.52	20,266.00	6,324.48	56,975.86	81,064.00	24,088.14
Overtime	462.61	72.00	(390.61)	1,430.36	288.00	(1,142.36)
TOPS - Balances	317.77		(317.77)	1,923.50		(1,923.50)
Part Time Non Benefit				2,116.71		(2,116.71)
TOPS - FICA	24.31		(24.31)	147.14		(147.14)
Social Security - Employer	1,069.53	1,481.00	391.47	4,461.07	5,844.00	1,382.93
IMRF - Employer Cost	1,269.42	1,725.00	455.58	5,260.00	6,900.00	1,640.00
Workers' Compensation Insurance	416.83	608.00	191.17	1,614.01	2,432.00	817.99
Unemployment Insurance	721.52	926.00	204.48	3,341.54	3,704.00	362.46
Employee Health/Life Insurance	3,884.56	2,826.00	(1,058.56)	17,594.16	11,304.00	(6,290.16)
Operational Supplies	486.25	544.00	57.75	2,046.19	2,176.00	129.81
Professional Services	129.70	134.00	4.30	389.10	536.00	146.90
Conferences & Training		43.00	43.00		172.00	172.00
Total Activities	22,724.02	28,605.00	5,880.98	97,299.64	114,420.00	17,120.36
Social Services						
Reg. Full-Time Employees	11,374.26	15,369.00	3,994.74	46,533.63	61,476.00	14,942.37
Overtime	50.99	294.00	243.01	669.35	1,176.00	506.65
TOPS - Balances	700.27	150.00	(550.27)	3,503.02	600.00	(2,903.02)
TOPS - FICA	53.57	11.00	(42.57)	267.98	44.00	(223.98)
Social Security - Employer	854.61	1,506.00	651.39	3,536.79	6,024.00	2,487.21
IMRF - Employer Cost	1,013.88	1,384.00	370.12	4,169.98	5,536.00	1,366.02
Workers' Compensation Insurance	340.07	468.00	127.93	1,254.59	1,872.00	617.41
Unemployment Insurance	419.57	661.00	241.43	2,451.32	2,644.00	192.68
Employee Health/Life Insurance	2,548.11	2,349.00	(199.11)	10,255.87	9,396.00	(859.87)
Professional Services	129.70	333.00	203.30	389.10	1,332.00	942.90
Total Social Services	17,485.03	22,525.00	5,039.97	73,031.63	90,100.00	17,068.37
Physical Therapy						
Reg. Full-Time Employees	4,526.72	4,506.00	(20.72)	17,689.60	18,024.00	334.40
Overtime		135.00	135.00	13.96	540.00	526.04
TOPS - Balances	244.57	81.00	(163.57)	1,290.29	324.00	(966.29)
TOPS - FICA	18.71	6.00	(12.71)	98.70	24.00	(74.70)
Social Security - Employer	332.96	342.00	9.04	1,303.44	1,368.00	64.56
IMRF - Employer Cost	394.76	404.00	9.24	1,537.02	1,616.00	78.98

Champaign County Nursing Home
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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Workers' Compensation Ins.	135.33	138.00	2.67	480.64	552.00	71.36
Unemployment Insurance	227.99	208.00	(21.99)	994.25	824.00	(170.25)
Employee Health/Life Insurance	1,298.28	1,232.00	(66.28)	5,224.12	4,928.00	(296.12)
Operational Supplies				9.92		(9.92)
Professional Services	35,500.01	31,461.00	(4,039.01)	138,930.15	125,844.00	(13,086.15)
Total Physical Therapy	42,679.33	38,511.00	(4,168.33)	167,572.09	154,044.00	(13,528.09)
Occupational Therapy						
Reg. Full-Time Employees	2,252.80	2,469.00	216.20	8,806.40	9,876.00	1,069.60
TOPS - Balances	133.76	(36.00)	(169.76)	669.06	(144.00)	(813.06)
TOPS - FICA	10.24	(3.00)	(13.24)	51.19	(12.00)	(63.19)
Social Security - Employer	170.37	187.00	16.63	666.17	748.00	81.83
IMRF - Employer Cost	201.98	221.00	19.02	785.54	884.00	98.46
Workers' Compensation Ins.	67.36	73.00	5.64	239.30	292.00	52.70
Unemployment Insurance	115.20	111.00	(4.20)	502.20	444.00	(58.20)
Employee Health/Life Insurance	649.14	616.00	(33.14)	2,612.06	2,464.00	(148.06)
Professional Services	22,684.30	25,975.00	3,290.70	99,385.09	103,900.00	4,514.91
Total Occupational Therapy	26,285.15	29,813.00	3,327.85	113,717.01	118,452.00	4,734.99
Speech Therapy						
Professional Services	10,626.82	9,529.00	(1,097.82)	41,050.46	38,116.00	(2,934.46)
Total Speech Therapy	10,626.82	9,529.00	(1,097.82)	41,050.46	38,116.00	(2,934.46)
Respiratory Therapy						
Professional Services	5,775.25	9,533.00	3,757.75	29,782.75	38,132.00	8,349.25
Total Respiratory Therapy	5,775.25	9,533.00	3,757.75	29,782.75	38,132.00	8,349.25
Total This Department	16,402.07	19,062.00	2,659.93	70,833.21	76,248.00	5,414.79
Food Services						
Reg. Full-Time Employees	25,184.71	52,950.00	27,765.29	103,476.32	211,800.00	108,323.68
Reg. Part-Time Employees	1,615.37	1,512.00	(103.37)	11,407.03	6,048.00	(5,359.03)
Overtime	3,375.51	1,655.00	(1,720.51)	15,036.67	6,620.00	(8,416.67)
TOPS - Balances	1,256.96		(1,256.96)	4,108.33		(4,108.33)
TOPS - FICA	96.15		(96.15)	314.28		(314.28)
Social Security - Employer	2,273.37	4,234.00	1,960.63	9,783.29	16,936.00	7,152.71
IMRF - Employer Cost	2,685.91	4,994.00	2,308.09	11,511.31	19,978.00	8,464.69
Workers' Compensation Insurance	801.41	1,677.00	875.59	3,155.79	6,708.00	3,552.21
Unemployment Insurance	1,556.58	2,705.00	1,148.42	7,001.31	10,820.00	3,818.69
Employee Health/Life Insurance	7,794.88	7,579.00	(215.88)	32,636.16	30,316.00	(2,320.16)
Food				(67.59)		67.59
Non-Food Supply	236.85		(236.85)	236.85		(236.85)
Nutritional Supplements	5,966.73	3,219.00	(2,747.73)	25,674.54	12,876.00	(12,798.54)
Equipment < \$2,500	(55.18)		55.18	78.55		(78.55)
Operational Supplies	(866.45)		866.45	74.46		(74.46)
Professional Services	3,594.69	60,955.00	57,360.31	6,227.62	243,820.00	237,592.38
Equipment Rentals	404.95		(404.95)	1,619.80		(1,619.80)
Dues & Licenses				85.00		(85.00)
Conferences & Training	15.00		(15.00)	105.00		(105.00)
Food Service	59,576.02		(59,576.02)	236,438.72		(236,438.72)
Total Food Services	115,513.46	141,480.00	25,966.54	468,903.44	565,920.00	97,016.56
Barber & Beauty						
Reg. Full-Time Employees	4,546.10	4,478.00	(68.10)	17,771.07	17,912.00	140.93
TOPS - Balances	286.19		(286.19)	1,150.91		(1,150.91)
TOPS - FICA	21.89		(21.89)	88.04		(88.04)
Social Security - Employer	298.47	306.00	7.53	1,171.25	1,224.00	52.75

**Champaign County Nursing Home
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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
IMRF - Employer Cost	353.85	361.00	7.15	1,381.08	1,444.00	62.94
Workers' Compensation Insurance	135.94	133.00	(2.94)	482.94	532.00	49.06
Unemployment Insurance	229.24	199.00	(30.24)	999.30	796.00	(203.30)
Employee Health/Life Insurance	1,298.28	1,121.00	(177.28)	5,224.12	4,484.00	(740.12)
Operational Supplies		92.00	92.00	356.08	368.00	11.92
Total Barber & Beauty	7,169.96	6,690.00	(479.96)	28,624.77	26,760.00	(1,864.77)
Adult Day Care						
Reg. Full-Time Employees	9,117.15	12,806.00	3,688.85	40,991.76	51,224.00	10,232.24
Overtime	122.91	110.00	(12.91)	811.40	440.00	(371.40)
TOPS - Balances	198.79		(198.79)	570.81		(570.81)
TOPS - FICA	15.21		(15.21)	43.67		(43.67)
Social Security - Employer	694.21	970.00	275.79	3,118.31	3,880.00	761.69
IMRF - Employer Cost	829.11	1,104.00	274.89	3,680.12	4,416.00	735.88
Workers' Compensation Insurance	272.59	386.00	113.41	1,101.20	1,544.00	442.80
Unemployment Insurance	470.20	588.00	117.80	2,350.99	2,352.00	1.01
Employee Health/Life Insurance	1,967.28	3,469.00	1,501.72	9,179.40	13,876.00	4,696.60
Books, Periodicals & Manuals		15.00	15.00		60.00	60.00
Gasoline & Oil	737.44	949.00	211.56	2,705.47	3,796.00	1,090.53
Equipment < \$2,500				420.02		(420.02)
Operational Supplies	202.12	172.00	(30.12)	528.80	688.00	159.20
Field Trips/Activities	16.99	30.00	13.01	16.99	120.00	103.01
Dues & Licenses		20.00	20.00	359.00	80.00	(279.00)
Conferences & Training		20.00	20.00		80.00	80.00
Total Adult Day Care	14,644.00	20,639.00	5,995.00	65,877.94	82,556.00	16,678.06
Alzheimers and Related Disord						
Reg. Full-Time Employees	40,505.87	30,203.00	(10,302.87)	134,824.11	120,812.00	(14,012.11)
Reg. Part-Time Employees	1,286.78		(1,286.78)	2,739.78		(2,739.78)
Temp. Salaries & Wages				2,318.44		(2,318.44)
Overtime	5,529.29	15,953.00	10,423.71	40,654.44	63,812.00	23,157.56
TOPS - Balances	(279.79)	333.00	612.79	(15,318.79)	1,332.00	16,650.79
No Benefit Full-Time Employees	18,658.94	35,160.00	16,501.06	79,104.86	140,640.00	61,535.14
No Benefit Part-Time Employees	17,208.63	25,606.00	8,397.37	83,099.60	102,424.00	19,324.40
TOPS - FICA	(21.41)	25.00	46.41	(1,171.89)	100.00	1,271.89
Social Security - Employer	6,341.34	8,088.00	1,746.66	25,929.21	32,352.00	6,422.79
IMRF - Employer Cost	7,478.64	11,580.00	4,101.36	30,289.16	46,320.00	16,030.84
Workers' Compensation Insurance	2,322.29	3,197.00	874.71	8,455.74	12,788.00	4,332.26
Unemployment Insurance	2,359.10	2,876.00	516.90	14,824.54	11,504.00	(3,320.54)
Employee Health/Life Insurance	3,864.70	5,119.00	1,254.30	15,610.60	20,476.00	4,865.40
Operational Supplies		22.00	22.00		88.00	88.00
Professional Services	87.26		(87.26)	349.04		(349.04)
Conferences & Training		20.00	20.00	180.00	80.00	(100.00)
ARD - Contract Nursing		12,500.00	12,500.00	3,302.34	50,000.00	46,697.66
Total Alzheimers and Related Disorders	105,341.64	150,682.00	45,340.36	425,191.18	602,728.00	177,536.82
Total Expenses	1,262,789.57	1,408,142.00	145,352.43	5,086,383.54	5,632,568.00	546,184.46
Net Operating Income	(129,879.99)	(122,497.00)	(7,382.99)	(298,527.31)	(489,988.00)	191,460.69

NonOperating Income

Local Taxes

Current-Nursing Home Operating	92,507.83	95,208.00	(2,700.17)	370,031.32	380,832.00	(10,800.68)
Total Local Taxes	92,507.83	95,208.00	(2,700.17)	370,031.32	380,832.00	(10,800.68)

Miscellaneous NI Revenue

Investment Interest	34.67	25.00	9.67	107.07	100.00	7.07
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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Restricted Donations	250.00	292.00	(42.00)	1,824.14	1,168.00	656.14
Vending Machine Revenue	1,115.71		1,115.71	1,115.71		1,115.71
Total Miscellaneous NI Revenue	1,400.38	317.00	1,083.38	3,046.92	1,268.00	1,778.92
Total NonOperating Income	93,908.21	95,525.00	(1,616.79)	373,078.24	382,100.00	(9,021.76)
Net Income (Loss)	(35,971.78)	(26,972.00)	(8,999.78)	74,550.93	(107,888.00)	182,438.93

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**Champaign County Nursing Home
Historical Statement of Operations**

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Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Operating Income													
Miscellaneous Revenue									3,251	3,389	4,577	(132)	11,086
Medicare A Revenue									230,673	238,292	181,283	181,985	832,233
Medicare B Revenue									11,202	17,150	22,318	20,145	70,815
Medicaid Revenue									656,718	575,389	561,765	885,242	2,679,113
Private Pay Revenue									323,706	325,907	435,933	20,876	1,106,421
Adult Day Care Revenue									22,440	20,137	20,818	24,794	88,188
Total Income									1,247,990	1,180,263	1,226,693	1,132,910	4,787,856
Operating Expenses													
Administration									246,777	257,814	245,222	253,799	1,003,613
Environmental Services									88,688	84,424	92,131	96,523	361,766
Laundry									20,198	21,497	13,122	11,341	66,158
Maintenance									28,382	29,751	23,352	34,998	116,483
Nursing Services									567,488	480,625	481,315	497,884	2,027,313
Activities									24,534	24,578	25,463	22,724	97,300
Social Services									19,936	17,785	17,826	17,485	73,032
Physical Therapy									42,697	43,769	38,427	42,679	167,572
Occupational Therapy									30,944	28,793	27,695	26,285	113,717
Speech Therapy									12,090	8,622	9,712	10,627	41,050
Respiratory Therapy													
Respiratory Therapy									9,089	7,631	7,288	5,775	29,783
Total This Department									21,178	16,253	17,000	16,402	70,833
Food Services									124,717	105,004	123,669	115,513	468,903
Barber & Beauty									7,398	6,674	7,383	7,170	28,625
Adult Day Care									20,349	17,191	13,694	14,644	65,878
Alzheimers and Related Disorders									116,107	91,846	111,896	105,342	425,191
Total Expenses									1,359,394	1,226,005	1,238,195	1,262,790	5,086,384
Net Operating Income									(111,404)	(45,741)	(11,501)	(129,880)	(298,527)
NonOperating Income													
Local Taxes									92,508	92,508	92,508	92,508	370,031
Miscellaneous NI Revenue									150	614	883	1,400	3,047
Total NonOperating Income									92,658	93,122	93,390	93,908	373,078
Net Income (Loss)									(18,747)	47,380	81,889	(35,972)	74,551

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/15													1
Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement									138	171	171	186	666
Late Charge, NSF Check Charge									3,081	3,218	(35)	(328)	5,936
Other Miscellaneous Revenue									32		4,441	10	4,484
Total Miscellaneous Revenue									3,251	3,389	4,577	(132)	11,086
Medicare A Revenue													
Medicare A									103,287	114,169	48,763	74,148	340,368
ARD - Medicare A										911	13,082		13,992
NH Pt_Care - Medicare Advantage/ H									123,326	122,665	111,079	107,837	464,907
ARD_Pt Care - Medicare Advantage/									4,060	548	8,359		12,965
Total Medicare A Revenue									230,673	238,292	181,283	181,985	832,233
Medicare B Revenue													
Medicare B									11,202	17,150	22,318	20,145	70,815
Total Medicare B Revenue									11,202	17,150	22,318	20,145	70,815
Medicaid Revenue													
Medicaid Title XIX (IDHFS)									480,894	401,461	378,206	676,699	1,937,261
ARD - Medicaid Title XIX (IDHFS)									128,240	127,443	147,911	140,001	543,595
Patient Care-Hospice									25,542	30,176	13,575	51,708	120,999
ARD Patient Care - Hospice									22,041	16,309	22,073	16,835	77,259
Total Medicaid Revenue									656,718	575,389	561,765	885,242	2,679,113
Private Pay Revenue													
VA-Veterans Nursing Home Care									10,545	13,960	13,780	23,280	61,565
ARD - VA - Veterans Care												660	680
Nursing Home Patient Care - Private									199,919	217,523	348,707	(114,348)	651,800
Nursing Home Beauty Shop Revenue									3,288	3,302	3,242	3,478	13,310
Medical Supplies Revenue									8,135	3,131	5,155	3,398	17,819
Patient Transportation Charges									1,361	992	(151)	1,186	3,387
ARD Patient Care- Private Pay									102,458	86,999	65,200	103,223	357,880
Total Private Pay Revenue									323,706	325,907	435,933	20,876	1,106,421
Adult Day Care Revenue													
VA-Veterans Adult Daycare									9,317	9,071	11,203	14,235	43,827
IL Department Of Aging-Day Care Gra									10,879	8,324	8,024	9,351	36,578
Adult Day Care Charges-Private Pay									2,244	2,742	1,590	1,207	7,783

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/15

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Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Total Adult Day Care Revenue									22,440	20,137	20,818	24,794	88,188
Total Income									1,247,990	1,180,263	1,226,693	1,132,910	4,787,856
Operating Expenses													
Administration													
Reg. Full-Time Employees									31,996	24,637	27,112	25,267	109,012
Reg. Part-Time Employees													
Temp. Salaries & Wages									1,217	1,069	1,158	1,111	4,555
Per Diem									225	315	225	225	990
Overtime									983	233	180	229	1,625
TOPS - Balances									(400)	2,705	(402)	1,246	3,149
Part-Time Employees										1,095	2,186	2,284	5,565
TOPS - FICA									(31)	207	(31)	95	241
Social Security - Employer									2,501	1,966	2,233	2,109	8,809
IMRF - Employer Cost									2,803	2,182	2,521	2,378	9,883
Workers' Compensation Insurance									687	803	912	858	3,260
Unemployment Insurance									2,173	1,343	1,142	670	5,327
Employee Health/Life Insurance									3,903	4,579	4,694	3,927	17,102
Employee Development/Recognition									27	28	380	761	1,195
Employee Physicals/Lab									1,228	1,963	2,500	3,884	9,575
Stationary & Printing									283	56	191	322	833
Books, Periodicals & Manuals									69				69
Copier Supplies										391	195	1,172	1,758
Postage, UPS, Federal Express									554	388			942
Equipment < \$2,500									25	49	(4)	45	115
Operational Supplies									862	631	860	513	2,867
Audit & Accounting Fees									4,055	4,055	4,055	4,055	16,219
Attorney Fees									105	13,885	2,905	7,446	24,340
Engineering Fees													
Professional Services									35,783	39,306	38,711	40,975	154,776
Job Required Travel Expense									99	126	321	107	653
Insurance									22,458	22,458	22,458	22,458	89,830
Property Loss & Liability Claims										79		1	80
Computer Services									10,475	5,925	6,898	6,642	29,940
Telephone Services									1,484	1,231	1,689	1,518	5,921
Legal Notices, Advertising									2,967	4,083	2,725	4,940	14,714
Photocopy Services									1,499	1,000	1,000	250	3,749
Public Relations									101		20	162	283
Dues & Licenses									1,738	1,725	1,625	1,625	6,714
Conferences & Training										1,800	122	207	2,129
Finance Charges, Bank Fees										1,239			1,239

Friday, May 29, 2015

**Champaign County Nursing Home
Historical Statement of Operations**

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Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Cable/Satellite TV Expense									2,235	4,522	2,335	2,335	11,427
IPA Licensing Fee									45,583	43,011	45,863	45,608	180,064
Furnishings, Office Equipment													
Depreciation Expense									59,738	59,358	59,070	59,001	237,167
Bad Debt Expense													
Interest- Bonds Payable									9,374	9,374	9,374	9,374	37,497
Total Administration									246,777	257,814	245,222	253,799	1,003,813
Environmental Services													
Reg. Full-Time Employees									26,487	25,967	32,476	28,903	113,834
Reg. Part-Time Employees									782	785	814	893	3,274
Overtime									2,623			174	2,797
TOPS - Balances									1,154	466	(3,290)	329	(1,341)
TOPS- FICA									88	36	(252)	25	(103)
Social Security - Employer									2,235	1,995	2,489	2,237	8,956
IMRF - Employer Cost									2,621	2,339	2,948	2,649	10,556
Workers' Compensation Insurance									544	800	995	891	3,231
Unemployment Insurance									2,162	1,392	1,720	1,317	6,592
Employee Health/Life Insurance									7,819	7,821	7,982	7,170	30,791
Equipment < \$2,500												1,174	1,174
Operational Supplies									5,930	3,475	2,657	6,515	18,576
Gas Service									11,802	15,146	15,560	12,821	55,329
Electric Service									15,385	16,928	20,232	23,817	76,362
Water Service									2,058	2,767	2,523	2,826	10,174
Pest Control Service									621	496	496	496	2,111
Waste Disposal & Recycling									4,357	2,250	3,043	2,701	12,351
Equipment Rentals									520	263	258	258	1,299
Sewer Service & Tax									1,497	1,500	1,478	1,327	5,803
Total Environmental Services									88,688	84,424	92,131	96,523	361,766
Laundry													
Reg. Full-Time Employees									7,039	6,782	7,204	6,163	27,168
Overtime									694		32	218	944
TOPS Balances									486	(131)	(486)	282	171
TOPS - FICA									37	(10)	(36)	22	13
Social Security - Employer									571	488	519	461	2,039
IMRF - Employer Cost									669	572	615	546	2,403
Workers' Compensation Insurance									154	202	215	184	756
Unemployment Insurance									508	349	375	320	1,552
Employee Health/Life Insurance									1,949	2,598	2,001	1,947	8,496
Laundry Supplies									1,485	2,782	638	106	5,011
Linen & Bedding									6,012	7,886	1,526	573	15,996

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/15

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Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Professional Services									594		497	517	1,608
Total Laundry									20,198	21,497	13,122	11,341	66,158
Maintenance													
Reg. Full-Time Employees									5,265	5,491	5,841	5,944	22,541
Overtime									103	222	126		451
TOPS - Balances									212	300	469	53	1,034
TOPS - FICA									16	23	36	4	79
Social Security - Employer									390	410	416	411	1,627
IMRF - Employer Cost									458	480	493	488	1,919
Workers' Compensation Insurance									114	164	175	178	631
Unemployment Insurance									354	297	310	297	1,258
Employee Health/Life Insurance									677	1,299	1,982	1,947	5,906
Tools									174		400		574
Ground Supplies										535	353		888
Maintenance Supplies									3,484	4,792	533	856	9,666
Professional Services										431			431
Automobile Maintenance									419	311	1,576	884	3,189
Equipment Maintenance									1,922	5,154	2,630	5,113	14,820
Equipment Rentals											5		5
Nursing Home Building Repair/Mainte									10,419	8,326	8,007	15,551	42,302
Parking Lot/Sidewalk Maintenance									3,808	1,516		3,272	8,596
Furnishings, Office Equipment									566				566
Total Maintenance									28,382	29,751	23,352	34,998	116,483
Nursing Services													
Reg. Full-Time Employees									133,932	137,304	142,595	147,995	561,826
Reg. Part-Time Employees									5,410	4,570	4,467	4,822	19,269
Temp. Salaries & Wages									6,962	11,967	14,649	12,463	46,040
Overtime									53,207	22,289	18,254	21,072	114,822
TOPS - Balances									(11,385)	1,372	4,937	831	(4,244)
No Benefit Full-Time Employees									64,485	39,368	37,174	44,195	185,223
No Benefit Part-Time Employees									45,007	38,036	31,683	41,987	156,712
TOPS - FICA									(871)	105	378	64	(325)
Social Security - Employer									23,269	19,056	18,728	20,445	81,497
IMRF - Employer Cost									26,659	21,267	20,904	23,063	91,894
Workers' Compensation Insurance									5,280	6,914	6,894	7,519	26,608
Unemployment Insurance									20,120	12,270	12,296	7,858	52,544
Employee Health/Life Insurance									24,192	22,943	24,113	24,269	95,517
Books, Periodicals & Manuals									199	550		251	1,000
Stocked Drugs									(838)	3,856	1,600	1,485	6,102
Pharmacy Charges-Public Aid									2,260	1,805	1,914	2,145	8,123

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/15

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Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Oxygen									3,282	2,255	5,858	1,804	13,199
Incontinence Supplies									10,798	8,652	6,976	7,756	34,182
Pharmacy Charges - Insurance									10,192	10,078	8,786	9,617	38,672
Equipment < \$2,500									6,015		443	399	6,858
Operational Supplies									16,249	16,769	13,250	13,914	60,182
Pharmacy Charges-Medicare									10,003	6,350	4,443	3,690	24,487
Medical/Dental/Mental Health									3,400	3,400	4,600	3,800	15,200
Professional Services									18,956	19,281	23,511	18,103	79,850
Laboratory Fees									2,555	2,474	2,303	1,512	8,845
Equipment Rentals									1,540	1,635	3,421	4,588	11,185
Dues & Licenses									50				50
Conferences & Training									600	1,375	2,213		4,188
Contract Nursing Services									85,719	63,822	62,063	71,905	283,509
Medicare Medical Services									240	860	2,862	335	4,297
Total Nursing Services									567,488	480,625	481,315	497,884	2,027,313
Activities													
Reg. Full-Time Employees									14,828	13,416	14,791	13,942	56,976
Overtime									4	321	644	463	1,430
TOPS - Balances									307	1,169	130	318	1,924
Part Time Non Benefit									628	736	753		2,117
TOPS - FICA									23	89	10	24	147
Social Security - Employer									1,130	1,067	1,195	1,070	4,461
IMRF - Employer Cost									1,325	1,251	1,415	1,269	5,260
Workers' Compensation Insurance									309	423	465	417	1,614
Unemployment Insurance									969	774	878	722	3,342
Employee Health/Life Insurance									4,537	4,537	4,637	3,885	17,594
Operational Supplies									346	666	547	486	2,046
Professional Services									130	130		130	389
Total Activities									24,534	24,578	25,463	22,724	97,300
Social Services													
Reg. Full-Time Employees									12,751	11,096	11,313	11,374	46,534
Overtime									279	286	53	51	669
TOPS - Balances									891	917	995	700	3,503
TOPS - FICA									68	70	76	54	268
Social Security - Employer									979	853	850	855	3,537
IMRF - Employer Cost									1,148	1,000	1,008	1,014	4,170
Workers' Compensation Insurance									245	332	338	340	1,255
Unemployment Insurance									896	551	585	420	2,451
Employee Health/Life Insurance									2,550	2,550	2,608	2,548	10,256
Professional Services									130	130		130	389

Friday, May 29, 2015

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/15

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Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Total Social Services									19,936	17,785	17,826	17,485	73,032
Physical Therapy													
Reg. Full-Time Employees									4,524	4,112	4,527	4,527	17,690
Overtime									4	10			14
TOPS - Balances									322	567	157	245	1,290
TOPS - FICA									25	43	12	19	99
Social Security - Employer									334	303	333	333	1,303
IMRF - Employer Cost									392	356	395	395	1,537
Workers' Compensation Ins.									87	123	135	135	481
Unemployment Insurance									318	213	236	228	994
Employee Health/Life Insurance									1,299	1,299	1,328	1,298	5,224
Operational Supplies											10		10
Professional Services									35,392	36,743	31,295	35,500	138,930
Total Physical Therapy									42,897	43,769	38,427	42,679	167,572
Occupational Therapy													
Reg. Full-Time Employees									2,253	2,048	2,253	2,253	8,806
TOPS - Balances									134	201	201	134	669
TOPS - FICA									10	15	15	10	51
Social Security - Employer									171	155	170	170	666
IMRF - Employer Cost									200	182	202	202	786
Workers' Compensation Ins.									43	61	67	67	239
Unemployment Insurance									160	108	119	115	502
Employee Health/Life Insurance									650	650	664	649	2,612
Professional Services									27,323	25,374	24,003	22,684	99,385
Total Occupational Therapy									30,944	28,793	27,695	26,285	113,717
Speech Therapy													
Professional Services									12,090	8,622	9,712	10,627	41,050
Total Speech Therapy									12,090	8,622	9,712	10,627	41,050
Respiratory Therapy													
Professional Services									9,089	7,631	7,288	5,775	29,783
Total Respiratory Therapy									9,089	7,631	7,288	5,775	29,783
Total This Department									21,178	16,253	17,000	16,402	70,833
Food Services													
Reg. Full-Time Employees									26,795	24,749	26,748	25,185	103,476
Reg. Part-Time Employees									4,994	2,535	2,263	1,615	11,407
Overtime									5,718	3,041	2,902	3,376	15,037

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/15

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Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
TOPS - Balances									1,632	(1,189)	2,409	1,257	4,108
TOPS - FICA									125	(91)	184	96	314
Social Security - Employer									2,830	2,283	2,397	2,273	9,783
IMRF - Employer Cost									3,308	2,877	2,841	2,686	11,511
Workers' Compensation Insurance									671	816	867	801	3,156
Unemployment Insurance									2,343	1,474	1,627	1,557	7,001
Employee Health/Life Insurance									8,414	8,444	7,983	7,795	32,636
Food									(68)				(68)
Non-Food Supply												237	237
Nutritional Supplements									5,860	4,643	9,206	5,967	25,675
Equipment < \$2,500									134			(55)	79
Operational Supplies									(12)		953	(866)	74
Professional Services											2,633	3,595	6,228
Equipment Rentals									405	405	405	405	1,620
Dues & Licenses											85		85
Conferences & Training									30	15	45	15	105
Food Service									61,538	55,203	60,121	59,576	236,439
Total Food Services									124,717	105,004	123,669	115,513	468,903
Barber & Beauty													
Reg. Full-Time Employees									4,546	4,133	4,546	4,546	17,771
TOPS - Balances									296	293	276	286	1,151
TOPS - FICA									23	22	21	22	88
Social Security - Employer									303	271	298	298	1,171
IMRF - Employer Cost									355	318	354	354	1,381
Workers' Compensation Insurance									87	124	136	136	483
Unemployment Insurance									319	214	237	229	999
Employee Health/Life Insurance									1,299	1,299	1,328	1,298	5,224
Operational Supplies									169		187		356
Total Barber & Beauty									7,398	6,674	7,383	7,170	28,625
Adult Day Care													
Reg. Full-Time Employees									11,949	10,091	9,834	9,117	40,992
Overtime									473	111	104	123	811
TOPS - Balances									974	250	(852)	199	571
TOPS - FICA									75	19	(65)	15	44
Social Security - Employer									934	753	737	694	3,118
IMRF - Employer Cost									1,095	882	873	829	3,680
Workers' Compensation Insurance									233	302	294	273	1,101
Unemployment Insurance									853	507	521	470	2,351
Employee Health/Life Insurance									2,568	2,568	2,076	1,967	9,179
Gasoline & Oil									1,056	912		737	2,705

**Champaign County Nursing Home
Historical Statement of Operations**

04/30/15 8

Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Equipment < \$2,500										420			420
Operational Supplies									139	17	171	202	529
Professional Services													
Field Trips/Activities												17	17
Dues & Licenses										359			359
Furnishings, Office Equipment													
Total Adult Day Care									20,349	17,191	13,694	14,644	65,878
Alzheimers and Related Disord													
Reg. Full-Time Employees									29,274	28,334	36,710	40,506	134,824
Reg. Part-Time Employees											1,453	1,287	2,740
Temp. Salaries & Wages											2,318		2,318
Overtime									17,748	8,294	9,083	5,529	40,654
TOPS - Balances									2,043	(698)	(16,384)	(280)	(15,319)
No Benefit Full-Time Employees									21,693	17,658	21,096	18,659	79,105
No Benefit Part-Time Employees									18,679	16,762	30,450	17,209	83,100
TOPS - FICA									156	(53)	(1,253)	(21)	(1,172)
Social Security - Employer									6,611	5,364	7,613	6,341	25,929
IMRF - Employer Cost									7,752	6,289	8,769	7,479	30,289
Workers' Compensation Insurance									1,506	1,876	2,752	2,322	8,456
Unemployment Insurance									5,737	3,528	3,201	2,359	14,825
Employee Health/Life Insurance									3,867	3,867	4,012	3,865	15,611
Professional Services									87	87	87	87	349
Conferences & Training										180			180
ARD - Contract Nursing									955	358	1,990		3,302
Total Alzheimers and Related Disorde									116,107	91,848	111,896	105,342	425,191
Total Expenses									1,359,394	1,226,005	1,238,195	1,262,790	5,086,384
Net Operating Income									(111,404)	(45,741)	(11,501)	(129,880)	(298,527)
NonOperating Income													
Local Taxes													
Current-Nursing Home Operating									92,508	92,508	92,508	92,508	370,031
Total Local Taxes									92,508	92,508	92,508	92,508	370,031
Miscellaneous NI Revenue													
Investment Interest										50	22	35	107
Restricted Donations									150	564	860	250	1,824
Vending Machine Revenue												1,116	1,116
Total Miscellaneous NI Revenue									150	614	883	1,400	3,047
Total NonOperating Income									92,658	93,122	93,390	93,908	373,078

Champaign County Nursing Home													9
Historical Statement of Operations													
04/30/15													
Description	05/14	06/14	07/14	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	Total
Net Income (Loss)									(18,747)	47,380	81,889	(35,972)	74,551

ASSETS**Current Assets****Cash**

Cash	\$291,988.15
Petty Cash	\$300.00
Total Cash	\$292,288.15

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,559,267.76
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$723,551.39
Total Rec., Net of Uncollectible Amounts	\$2,282,819.15

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$176,916.24
Allowance for Uncollectible Accts-Private Pay	(\$112,493.75)
Allowance for Uncollectible Accts-Patient Care P	(\$135,318.86)
Allowance for Uncollectible Accts-Patient Care H	\$0.00
Total Rec., Net of Uncollectible Amounts	(\$70,896.37)

Accrued Interest

Property Tax Revenue Receivable	\$371,851.03
Total Accrued Interest	\$371,851.03

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$589.16
Due from Other Governmental Units	\$1,095,966.81
Due from IL Public Aid	\$1,641,740.20
Due from IL Department of Aging-Title XX	\$55,347.74
Due from US Treasury-Medicare	\$168,578.54
Due From VA-Adult Daycare	\$39,257.04
Due From VA-Nursing Home Care	\$88,161.23
Allowance for Uncollectible Accts-IPA	\$0.00
Allow For Uncollectible Accts-IL Dept Of Aging	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Allowance For Uncollectible Accts-VA Adult Day C	\$0.00
Allowance for Uncollectible Accts-VA Veterans Nu	\$0.00
Total Intergvt. Rec., Net of Uncollectibl	\$3,064,679.11

Prepaid Expenses

Prepaid Expenses	\$106,597.47
Stores Inventory	\$5,764.53
Total Prepaid Expenses	\$112,362.00

Long-Term Investments

Patient Trust Cash, Invested	\$28,039.79
Total Long-Term Investments	\$28,039.79
Total Current Assets	\$6,081,142.86

Champaign County Nursing Home
Balance Sheet

04/30/15

2

Fixed Assets

Nursing Home Buildings	\$23,291,270.61
Improvements not Buildings	\$485,166.52
Equipment, Furniture & Autos	\$1,469,864.47
Construction in Progress	\$2,688.34
Accumulated Depreciation-Land Improvements	(\$301,449.28)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,045,034.42)
Accumulated Depreciation-Buildings	(\$4,803,935.00)
Total Fixed Assets	<u>\$19,098,571.24</u>
Total ASSETS	<u><u>\$25,179,714.10</u></u>

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0.60
Accounts Payable	\$1,931,711.40
Salaries & Wages Payable	\$306,216.23
Interest Payable - Bonds	\$37,496.68
Due To Accounts Payable Fund	(\$216.40)
Tax Anticipation Notes Payable	\$971,120.00
Notes Payable	\$438,053.10
Total Current Liabilities	\$3,684,381.61

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$28,039.79
Bonds Payable	\$2,700,000.00
Accrued Compensated Absences	\$348,352.57
Total Non-Current Liabilities	\$3,076,392.36
Total Current Liabilities	\$6,760,773.97

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$18,344,389.21
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	\$74,550.92
Total Equity	\$18,418,940.13
Total LIABILITIES & EQUITY	\$25,179,714.10

**Champaign County Nursing Home
Statement of Cash Flows (Indirect Method)
4 Months
December 31, 2014 through April 31, 2015**

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ 74,551
Depreciation Expense	237,167
(Incr.)/Decr. in Accounts Receivable	(634,168)
(Incr.)/Decr. in Prepaid Expenses	(96,330)
(Incr.)/Decr. in Inventory	5,974
(Incr.)/Decr. in Patient Trust	(7,290)
Incr./(Decr.) in Accounts Payable	190,333
Incr./(Decr.) in Salaries and Wages Payable	109,995
Incr./(Decr.) in Interest Payable	37,497
Incr./(Decr.) in Accrued Com. Absences	(11,328)
Incr./(Decr.) in Other Liabilities	7,375
Net Cash Provided by Operating Activities	(86,224)

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(21,199)
Improvements / (CIP)	(10,173)
Net Cash Provided by Investing Activities	(31,372)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	-
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	(294,426)
Net Cash Provided by Financing Activities	(294,426)

Total Cash Flow	(412,022)
Beginning Cash Flow - 12/31/2014	704,310
ENDING CASH - 4/30/2015	\$ 292,288

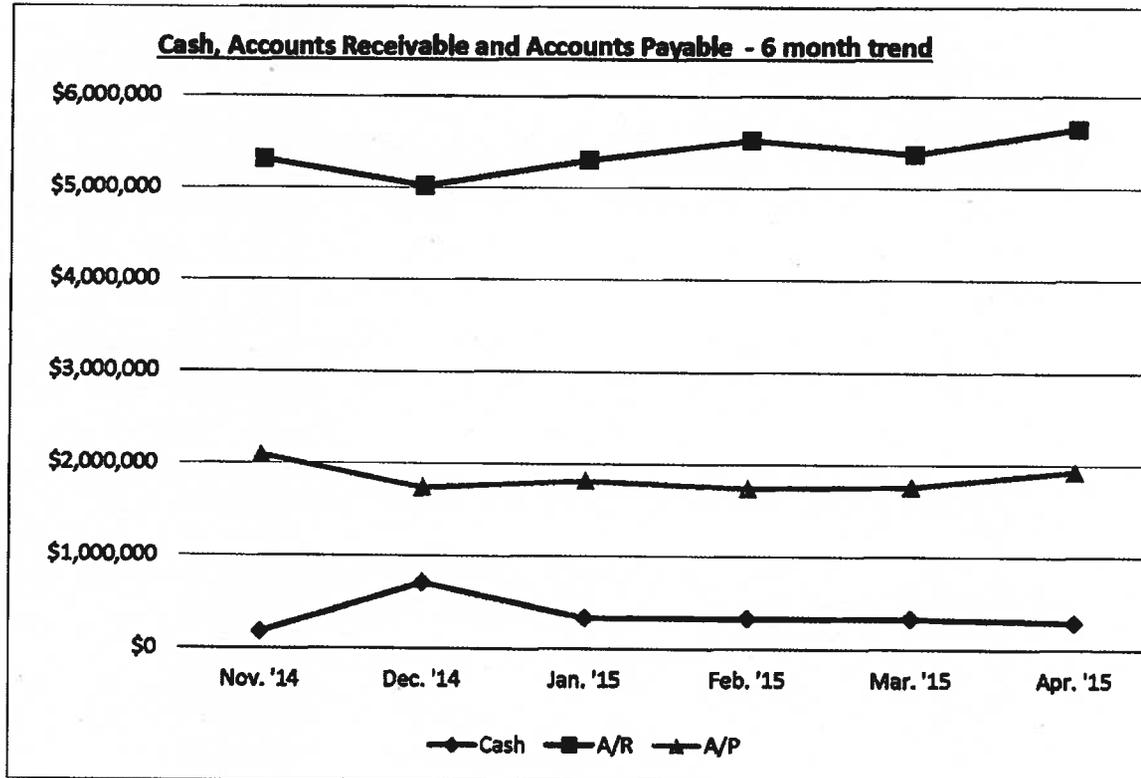
Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
November 30, 2014 through April 30, 2015

	<u>Nov. '14</u>	<u>Dec. '14</u>	<u>Jan. '15</u>	<u>Feb. '15</u>	<u>Mar. '15</u>	<u>Apr. '15</u>
<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>						
Net Income (Loss) - Monthly	\$ (15,421)	\$ (241,314)	\$ (18,747)	\$ 47,380	\$ 81,889	\$ (35,972)
Depreciation Expense	59,738	59,738	59,738	59,358	59,070	59,001
(Incr.)/Decr. in Accounts Receivable	(215,113)	296,994	(282,323)	(228,240)	152,834	(276,439)
(Incr.)/Decr. in Prepaid Expenses	16,284	(12,170)	(90,787)	(7,396)	926	927
(Incr.)/Decr. in Inventory	-	-	-	-	5,974	-
(Incr.)/Decr. in Patient Trust	(310)	(556)	(1,657)	(838)	(711)	(4,084)
Incr./Decr. in Accounts Payable	(37,412)	(346,889)	76,876	(78,180)	20,288	171,349
Incr./Decr. in Salaries and Wages Payable	39,938	55,588	69,358	(37,808)	48,230	30,215
Incr./Decr. in Interest Payable	10,222	(61,331)	9,373	9,374	9,375	9,374
Incr./Decr. in Accrued Com. Absences	8,259	(2,463)	(3,589)	(1,043)	(12,725)	6,029
Incr./Decr. in Other Liabilities	310	556	1,657	1,055	579	4,084
Net Cash Provided (Used) by Operating Activities	<u>(133,505)</u>	<u>(251,847)</u>	<u>(180,101)</u>	<u>(236,338)</u>	<u>365,729</u>	<u>(35,516)</u>
<u>CASH FLOW FROM INVESTING ACTIVITIES:</u>						
Purchase of Equipment	(4,648)	(8,915)	-	(13,966)	(2,854)	(4,378)
Improvements / (CIP)	-	-	-	-	(10,173)	-
Net Cash Provided (Used) by Investing Activities	<u>(4,648)</u>	<u>(8,915)</u>	<u>-</u>	<u>(13,966)</u>	<u>(13,027)</u>	<u>(4,378)</u>
<u>CASH FLOW FROM FINANCING ACTIVITIES:</u>						
Incr./Decr. in Tax Anticipation Note	-	971,120	-	-	-	-
Incr./Decr. Notes Payable - Medicaid	-	-	-	-	-	-
Incr./Decr. in Due to General Corp. Fund	-	-	-	-	-	-
Incr./Decr. in Bonds Payable	-	(185,000)	-	-	-	-
Incr./Decr. in Equity Adjustment	-	-	(194,168)	249,136	(349,393)	-
Net Cash Provided (Used) by Financing Activities	<u>-</u>	<u>786,120</u>	<u>(194,168)</u>	<u>249,136</u>	<u>(349,393)</u>	<u>-</u>
Total Cash Flow	(138,153)	525,358	(374,269)	(1,168)	3,309	(39,894)
Beginning Cash Balance (Prior Month's)	317,105	178,952	704,310	330,041	328,873	332,182
MONTH ENDING CASH BALANCE	<u>\$ 178,952</u>	<u>\$ 704,310</u>	<u>\$ 330,041</u>	<u>\$ 328,873</u>	<u>\$ 332,182</u>	<u>\$ 292,288</u>

**Champaign County Nursing Home
November 30, 2014 through April 30, 2015**

Key Balance Sheet Items Charted Below:

	<u>Nov. '14</u>	<u>Dec. '14</u>	<u>Jan. '15</u>	<u>Feb. '15</u>	<u>Mar. '15</u>	<u>Apr. '15</u>
Cash	178,952	704,310	330,041	328,874	332,182	292,288
A/R	5,311,280	5,014,284	5,296,609	5,524,848	5,372,014	5,648,453
A/P	2,088,267	1,741,378	1,818,254	1,740,074	1,760,362	1,931,711



To: Board of Directors
Champaign County Nursing Home

From: Scott T Gima
Manager

Date: June 2, 2015

Re: Management Update

2016 State Budget – Medicaid Cuts

An article from the June 2nd edition of the Pantagraph that includes Governor Rauner’s proposed spending cuts if no budget deal is passed. The section on Healthcare and Family Services does not include a Medicaid rate cut or a Medicaid payment slowdown– at least for now.

With the uncertainty of the state budget, a payment slowdown is a possible scenario if budget talks continue past July 1st. The longer the impasse, the increased likelihood of a payment slow down, MPA will begin discussions with the County to begin planning for the possible need for revenue anticipation notes.

Access to Working Capital - Revenue Anticipation Notes

If there is a payment slow down, CCNH will require access to working capital to maintain adequate cash flow. Back in July of 2011, the Department of Healthcare and Family Services (HFS) stopped Medicaid payments for six months. At that time, MPA and the County prepared revenue anticipation notes (RANs) in event that cash would be needed. Luckily, the issuance of a RAN was not needed.

The RANs are a financing vehicle that allows public entities to borrow against a source of revenue or receivables, in this case the revenue is anticipated or future Medicaid payments. I want to stress that there is not an immediate need for a RAN. Medicaid payments for February 2015 were just paid in May. Claims for March 2015 through June 2015 (FY 2015) still need to be paid and can be paid from FY2015 appropriations. Assuming no changes in payment timing, June 2015 claims would be scheduled to be paid in September. If budget talks linger into late summer, FY 2016 payments could be delayed.

As always, give me a call (314-434-4227, x21) or contact me via e-mail at stg@healthcareperformance.com.

Rauner prepares closures, spending cuts if no budget deal

By JOHN O'CONNOR
AP Political Writer

SPRINGFIELD, Ill. (AP) -- Gov. Bruce Rauner announced plans Tuesday to close state facilities and curtail spending on childcare and senior services if there's no agreement on a state budget by July 1.

In a news release that read much like a legislative resolution, the Republican governor also announced plans to kill the \$1.5 billion Illiana Expressway between Interstates 55 and 65 south of Chicago. He suspended the work in January, questioning its need.

Rauner said his administration would decide on the possible closure of up to two juvenile detention facilities, along with shuttering a southern Illinois minimum-security prison work camp, closing down five state museums and grounding state aircraft.

Laying blame on Democrats, he described the process as defense against the "Madigan-Cullerton Budget," a reference to the legislative leaders who have OK'd a spending plan for the coming fiscal year but acknowledge they want a tax increase to bridge a revenue gap of at least \$3 billion - Rauner says it's closer to \$4 billion.

Chicago Democrats Michael Madigan, the House speaker, and Senate President John Cullerton, have said their spending blueprint is necessary to preserve vital services, particularly to low-income and middle-class taxpayers.

Rauner has begun a campaign proclaiming what he says is the Democrats' indifference to the middle class. He says he wants political and business reforms to curb politicians' power and reduce the cost of doing business in the state. But there was no evidence Tuesday that broadcast advertisements his aides hinted at had begun.

"Speaker Madigan, President Cullerton and the politicians they control refuse to act responsibly and reform state government," Rauner spokesman Lance Trover said in the release. "It is time they come to the table with Gov. Rauner to turn around Illinois."

The savings would amount to \$400 million, Rauner said. Other reductions are on their way, he warned.

Co-payments for parents in the state's childcare program would increase and waiting lists created. Officials would seek stricter income rules on seniors for Department on Aging services. The state's program for energy assistance to low-income households would be held up, Rauner's statement said.

Cullerton spokeswoman Rikeesha Phelon said if the governor shares the Legislature's goal "to provide vital services and invest in the middle class," he should negotiate with them.

"Unfortunately, today's actions signal that the governor would rather slash child care, services for troubled youth and senior care rather than work on a bipartisan budget solution," Phelon said.

The administration said the Department of Juvenile Justice has 500 unused beds and ordered preparation of consolidation and closure of as many as two facilities. Officials will prepare to close the Corrections Department's Hardin County Work Camp in Cave-in-Rock, move its 180 inmates and put in question the jobs of 60 staff members. Five state museums would be closed temporarily.

The governor said he would stop state-financed daily commuter flights between Chicago and Springfield for state employees and officeholders. State vehicle purchases would be suspended.

The House plans to return to work Thursday; the Senate next week.

Administration Initiates Management Steps to Prepare for Madigan-Cullerton Budget

*Initial Steps to Save ~\$400 Million
Suspends EDGE Tax Credits
Additional Actions Being Prepared*

SPRINGFIELD – House Speaker Mike Madigan, Senate President John Cullerton and their caucuses passed a budget for the 2016 fiscal year beginning July 1 that is nearly \$4 billion in the hole.

This latest broken Madigan-Cullerton budget comes on the heels of a Fiscal Year 2015 Madigan-Cullerton budget that was more than \$1.5 billion out-of-balance when it was passed.

Since taking office, Governor Rauner has worked diligently to eliminate the inherited \$1.5 billion budget deficit without raising taxes, and the state is now projected to end the year with a balanced budget.

With the upcoming Madigan-Cullerton budget deficit more than double that of last year, a mid-year solution is not a possibility this time. The Administration must immediately begin taking steps to manage state spending.

While the Administration is committed to managing the Madigan-Cullerton budget responsibly, because their budget includes no reforms, the options available to the Administration are limited.

“Speaker Madigan, President Cullerton and the politicians they control refuse to act responsibly and reform state government,” Rauner Spokesman Lance Trover said. “It is time they come to the table with Governor Rauner to turnaround Illinois.” Outlined below are steps the Administration is initiating today in order to begin balancing the phony Madigan-Cullerton budget. Many additional steps will be announced as they are finalized.

Department of Commerce and Economic Opportunity

Effective Immediately

Immediate suspension of all future incentive offers to companies for business attraction and retention

This includes EDGE Tax Credits, Large Business Attraction Grants, Employer Training Investment Program Incentive Grants and Prime Sites Grants.
Will defer application approvals for film tax credits and High Impact Business designations.

All commitments previously made in any of these programs will be honored.

Action Initiated

Prepare and provide notice for the July 1 suspension of the State Low Income Home Energy Assistance Program (SLIHEAP).

The federal portion of the program, funded at about \$170 million, will continue.

Department of Transportation

Effective Immediately

In light of the state's current fiscal crisis and a lack of sufficient capital resources, the Illiana Expressway will not move forward at this time. As a result, the Illinois Department of Transportation will remove the project from its current multi-year plan. It is the determination of IDOT that the project costs exceed currently available resources. The Department will begin the process of suspending all existing project contracts and procurements.

Action Initiated

Beginning July 1, the Department will "ground" all state plane passenger service. Planes will be maintained and available for emergency services.

Department of Juvenile Justice

Action Initiated

Begin the process of identifying one or two juvenile correctional facilities for closure. Juvenile system has a surplus of capacity
Capacity at approximately 1,200 beds, with less than 700 occupied.

Department of Corrections

Action Initiated

Begin the process of closing the Hardin County Work Camp
Approximately 180 inmates will be moved
Approximately 60 Work Camp staff affected

Department of Healthcare and Family Services

Action Initiated

Implement an audit review of nursing home reimbursements to ensure payments comply with recently implemented new rate structure.

Recover overpayments to nursing homes and implement financial penalties for improper billings.

Illinois State Police

Action Initiated

Immediately freeze all vehicle purchases.

Department on Aging

Action Initiated

File emergency rules to enact means testing to Aging's Community Care Program. No income limit currently exists.

Increase the Determination of Need (DON) Score required to obtain services through Aging's Community Care Program

Department of Human Services

Action Initiated

DHS will pursue cost control strategies through emergency rules to the Childcare Program.

Increase copays for parents using the program; and
Freeze intake and create waiting lists.

DHS will also begin background checks for relatives providing child care. Background checks are currently required for child care licensed centers, group homes and non-relatives who provide care.

Department of Natural Resources

Action Initiated

The Department will not award Open Space Land Acquisition Development Grants in FY16.

The Department will begin the process to suspend operations and close the five state museums to visitors. The state will continue to maintain and secure the museums to protect the artifacts and exhibits.

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To: Board of Directors
Champaign County Nursing Home

From: Scott T Gima
Manager

Date: June 2, 2015

Re: Bad Debt - 2014

Over the past years, efforts have been made to clean up CCNH's receivables. The table below summarizes the write-offs that have been made between 2008 and 2013.

**Bad Debts
2008 to 2012**

Fiscal Year	Bad Debt Written Off	Date of Service Year
2008	\$153,970	2005, 2006, 2007, 2008
2009	\$64,180	2005, 2006, 2007, 2008
2010	\$58,000	2008, 2009, 2010
2011	\$274,480	2005 – 2011 (focused on balances prior to Nov 2009)
2012	\$292,660	2009, 2010, 2011
2013	\$346,000	2010, 2011, 2012

In preparation for the FY2014 audit, a total of \$311,679 has been identified to be written off. At this time last year, it was estimated that the 2014 write-off would total \$209,000.

The goal is to reduce the write-offs to 0.5 percent of revenues or approximately \$75,000. With the formal procedure and system that has been put in place over the past three years, there has been a focus on evaluating all old claims (more than a year old) to determine collectability. Because of this, we have a much clearer picture of claims that have to be written off.

The table below summarizes breakdown of the 2012 and 2013 write-offs as well as the estimated write-offs for 2014 and 2015.

**Bad Debt Breakdown
2012, 2013 and 2014**

Fiscal Year	Total Amount	Med A/B	Co-Insurance	Private Pay or Resident Liability	Medicaid Applications
2012	\$292,660	\$135k (2011)	\$59k (2010, 2011)	\$99k (2009, 2010)	
2013	\$346,000	\$179k	\$61k	\$106k (2011,	

		(2011)	(2010, 2011)	2012)	
2014 (estimated)	\$209,000	\$59k (2012)	\$100k (2011, 2012)	\$50k (2012, 2013)	
2014 (actual)	\$311,679	\$113k	\$76k	\$36k	\$88k
2015 (estimated)	\$125,000	\$25k (2013)	\$25k (2013)	\$75k (2013, 2014)	

When MPA was hired, the primary issue in 2008 was the accuracy of the monthly financial statements and problems with the financial software system in place. It was a mess. The Comptroller was literally creating the financial statements manually using a very complicated Excel spreadsheet that could not be understood by anyone other than the Comptroller. The Comptroller position was eliminated in 2010 and MPA took over the financial statement responsibilities. At the same time, a new clinical and financial software system was put into place. Considerable time and effort was spent in 2010 and into 2011 to get the financial statements to where they are today. Prior to the implementation of the new software system, it took well over 30 days to close the books for the previous month. It now takes two weeks and the accuracy of the statements has significantly improved. The new software also transitioned the aging receivables reports, eliminating another manual process and increased the accuracy of receivables.

Gary Winschel with MPA has focused his efforts to improve all functions and responsibilities in the business office including billing/receivables. Cash flow and accounts payable were also issues being addressed during this period. We have seen significant improvements in the business office, but working the receivables is a steady, systematic process. The concept is simple but a time-consuming process when dealing with Medicare Part A, Medicare Part B, Medicare Advantage plans, multiple Medicare supplemental insurance plans, Medicaid, and private pay.

New claims are billed each month. On average, 80% of the new claims are paid within 30 days. The business office now must review every one of the unpaid claims going back a minimum of 12 months. If these open claims are reviewed every month and re billed when the reason for non-payment has been identified.

Medicare Part A requires a coinsurance of \$157.50 per day that starts on day 21. This equates to about \$4,600 per resident per month. A few years ago, Illinois Medicaid stopped paying the coinsurance. A portion of this Medicaid bad debt is recaptured in the Medicare Cost Report, but Medicare is now phasing out repayment of all Medicaid bad debt. The facility can collect from a Medicare supplemental plan, if the resident has one.

The same occurs with Medicaid coverage of Medicare Part B claims. Medicare pays 80% and the resident covers 20%. With Medicaid residents, the 20% will be written off except in instances where there is a Medicare supplemental insurance policy.

For private pay and resident income (social security or pension payments), procedures are in place to follow-up on delinquent accounts.

There are other issues that will always hinder our ability to collect. The most pressing issue is the Medicaid application process. The reduction in Medicaid caseworkers and the slow transfer of nursing home Medication applications from local Medicaid offices to the Decatur hub has resulted in a significant lack of communication from the caseworkers to families or nursing homes regarding the status of applications. The result is applications denied because financial documentation was not submitted by families in a timely fashion. The only option for the families is to reapply for Medicaid, but the new application will retroactively cover services 90 days prior to the date of the reapplication. In some cases, there is a gap between the original Medicaid application coverage period and the reapplication coverage period. Federal regulations prevent the second application to retroactively cover more than 90 days.

The new issue is Medicaid redeterminations. Federal regulations require an annual review of income and assets for all active Medicaid recipients. The State of Illinois had not been completing reapplications in recent years. Starting in 2014, the state restarted the redetermination process which is a process that occurs between the State and the resident/families. Facilities were not provided information of residents undergoing redeterminations, which meant that the nursing home could not follow-up with families to ensure the reapplication form was completed and submitted with financial documentation. The redetermination process allows families 22 calendar days to submit the documentation. If the 22-day deadline passes, Medicaid payments to the facility will cease. Families have an additional 90 days to submit the form and financial documentation before an entirely new Medicaid application will be required. Representatives from the Illinois Department of Healthcare and Family Services (HFS) and the Illinois Department of Human Services (DHS), who jointly manage the redetermination program have publicly stated that by not informing facilities of residents undergoing redeterminations have led to problems including non-payment and loss of Medicaid coverage. The \$88k write off covers both Medicaid applications and redeterminations that have resulted in lost payments. At this time, there seems to be no remedy to retroactively correct this problem.

DHS/HFS are now providing a monthly list of residents undergoing redeterminations. Active follow-up will significantly reduce our exposure but the Home remains at the mercy of the families to submit the required information. Our business office procedures will include family notification of the possibility of involuntary discharge if they do not comply with the Medicaid application or redetermination procedures. This is clearly a drastic step, but it is the only leverage the facility has available.