

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, September 14, 2015 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR: Catherine Emanuel
DIRECTORS: Jack Anderson, Sam Banks, Lorraine Cowart, Don Lyn, Mary Hodson, Robert Palinkas

ITEM	Page #
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> August 10, 2015 Open Session	1 - 5
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
VII. <u>Approval of Contract with GHR for Lint Remediation Project</u>	6 - 12
VIII. <u>Quarterly Compliance Officer Program Update – Josh Drake</u>	
IX. <u>2016 Budget and 5-Year Financial Projection</u>	13 - 31
X. <u>MANAGEMENT REPORT</u> a. Monthly Financial/Management Report	32 - 87
XI. <u>CHAIR’S REPORT</u> a. Strategic Planning Next Steps	
XII. <u>SEMI-ANNUAL REVIEW OF CLOSED SESSION MINUTES</u>	
XIII. <u>OTHER BUSINESS</u>	
XIV. <u>Closed Session Pursuant to 5 ILCS 120/2(c)2 to Consider Collective Negotiating Matters Between Champaign County and Its Employees and Their Representatives</u>	
XV. <u>NEXT MEETING DATE & TIME</u> October 5, 2015	
XVI. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
August 10, 2015**

Directors Present: Emanuel, Anderson, Banks, Cowart, Lynn

Directors Absent/Excused: Hodson, Palinkas

Also Present: Busey, Gima, Noffke, Nolan

1. Call to Order

The meeting was called to order at 6:00 p.m. by Chair Emanuel.

2. Roll Call

Nolan called the roll of Directors. A quorum was established.

3. Approval of Agenda

Agenda was approved as distributed (motion by Anderson, second by Cowart, unanimous).

4. Approval of Minutes

The open session minutes of July 13, 2015 were approved as submitted (motion by Anderson, second by Lynn, unanimous).

5. Public Participation

Kay Rhodes read a personal statement to the board concerning continuity of care and staffing issues at the nursing home. She noted that continuity of care and staffing issues are the result of nurses and staff members providing care to patients in units with which they are unfamiliar. Ms. Rhodes furthermore commented that moving Unit 4 residents into the general population was conducted without the consultation of family members across all units and noted that a better plan should have been in place before the most fragile population at the nursing home was moved. Additionally, Ms. Rhodes noted that resident focused care should be the board's top priority.

Mary Schultz commented that the nursing home should remain a public resource and is willing to pay higher taxes in order for the home to remain a public institution. She noted that many residents would no longer have a home if the nursing home closed. Ms. Schultz additionally commented on continuity of care and staffing issues at the nursing home. She noted that paying outside agencies to staff and operate the nursing home is impacting the quality of care residents are receiving.

Rachel Swartz did not support the tax increase in regards to the ballot question options for the nursing home. She noted that tax increases have been proposed in the past and that the county provided subsidies to the nursing home to the magnitude for several million dollars prior to the nursing home being operated by a private agency. Ms. Swartz recommended a financial analysis be conducted in order to justify a tax increase and to provide more information in regards to where extra revenue will be beneficial to the nursing home.

Josh Hartke did not support the tax increase in regards to the ballot question options for the nursing home. He recommended that the board focus their efforts in collecting outstanding invoices and interest on back payments that the nursing home has yet to receive. He supported paying nursing

home employees more competitively in order to improve the staff retention rate, and additionally recommended that a financial analysis be conducted in order to justify a tax increase.

Richard noted that he is a current nursing home resident and commented that nursing home staff is excellent. He noted that the CNA's disciplinary code is often a reason why CNA's leave to find work elsewhere.

Pattsi Petrie recommended that the nursing home board consider running a 5 year financial projection that includes a best case scenario, a worst case scenario and a scenario somewhere in between in order to determine how the nursing home will be able to operate in the future. She noted that this financial projection is covered in the nursing home's contract with the management company.

Douglas Goodwine commented on mismanagement and continuity of care issues at the nursing home. He noted that his mother was left in her room without dinner when he last visited and that the aviary in Unit 4 was neglected.

David Laker did not support the move of Unit 4 residents into the general population. He noted that his wife has also been left in her room without dinner. Mr. Laker noted that small problems between residents and staff members turn into larger problems with staff members are moved across units and provide care to patients in units with which they are unfamiliar.

6. Communications

Ms. Emanuel asked if minutes for the previous Family Council meeting were available. Ms. Busey noted that Ms. Hodson attended the previous meeting but was unable to attend the current board meeting. Mr. Banks asked if any staff members attended the meeting. Ms. Noffke noted that additional family members were in attendance; however, no staff members were present. Mr. Banks asked if Ms. Noffke could provide an update since she was in attendance. Ms. Noffke noted that family members discussed the transition from Unit 4 into the other units and expanding resident activities on each unit.

Ms. Busey noted that Mr. Palinkas sent a communication to the board stating that he was unable to attend the meeting.

7. Action Plan Update

Mr. Gima noted that updated data in regards to current open positions will be provided to board members at the next meeting.

Mr. Gima reported that the turnover rate has increased while the retention rate has decreased due to a combination of issues including staff attendance for shifts and in-services, staff communication and work conditions within the facility. Mr. Gima and his staff continue to actively recruit CNA's in order to reduce agency staff usage, and a weekend shift for staff members is being negotiated with AFSCME.

Mr. Anderson asked for clarification in regards to the retention rate metric. Mr. Gima explained it is the number of employees who have worked at the facility for one year or longer. Mr. Anderson asked for clarification in regards to the turnover rate metric. Mr. Gima explained it is the number of employees who have left in the last 12 months.

Mr. Anderson asked why staff members continue to be absent from their designated shifts. Ms. Noffke noted that under the current AFSCME contract, employees call in and report their absence to an answering machine and are not required to give a reason for their absence.

Mr. Anderson asked how many employees call in on pay day and do not report to their shifts. Ms. Noffke noted that within a 24 hour period on pay day, 5 to 6 employees will call in and not report to their shift. Mr. Lynn asked if there are trends specific to individual employees in regards to absences. Ms. Noffke noted that cyclical trends can be identified with individuals and groups of individuals. Mr. Lynn noted that speaking to employees directly about their trends in absence can provide incentive for employees to correct their absence problems.

Mr. Banks asked if calling into an answering machine to report employee absence is a union negotiated process. Ms. Noffke confirmed. Mr. Banks asked if speaking directly to a supervisor can be an added requirement. Ms. Busey noted that the contract can be renegotiated.

Mr. Lynn asked if a program is in place for employees to have shifts covered when they are unable to make it to their shift. Ms. Noffke noted that a shift trading policy is in place; however, it is not often utilized by employees who wish to not show up to a shift.

Ms. Cowart asked how many employees are assigned to each shift. Mr. Gima noted that 225 full time employees are on staff but did not have specific data for each shift.

Mr. Anderson asked if staff members are allowed to trade shifts across units. Ms. Noffke confirmed.

Ms. Noffke reported that she has implemented a Preceptor Training Program that allows participants to review their department's orientation program and information in order to provide suggestions and improvements. Five employees were chosen for participation in the six hour training program. Topics covered included preceptor roles and responsibilities, how adults learn, time management and applications for preceptorships, helping preceptees overcome "reality shock," orientation and competency assessment, providing effective feedback, evaluating preceptees, and becoming a mentor. The group has met twice and will meet again in 2 weeks. Ms. Emanuel noted that the Preceptor Training Program was developed and put in place in order to address the turnover and retention rates in regards to the orientation process.

Mr. Gima reported that the HR Director position is still open, and staff education is ongoing.

Mr. Gima noted that the nursing home's quality measure rating fell from a 5 to a 4, and the overall rating fell from a 2 to a 1. The nursing home's quality measure scores did not change; however, the CMS cut off points for rating changed and the nursing home was just below the new point cut off for a 5 star quality measure rating. The nursing home is still in the window for the annual survey.

Mr. Gima noted that satisfaction scores are completed by 1 resident per month that is typically discharged and additional surveys will be added to receive better data. Ms. Emanuel asked for clarification. Mr. Gima noted that 15 surveys are distributed each month and that number will be increased to 20 surveys in order to survey 5 discharged patients per month.

Mr. Gima reported that there is no interest from area pulmonologists in order to establish a pulmonary clinic. PEL-VIP, the nursing home's respiratory services provider, has established a disease management program that addresses pulmonary related re-hospitalizations.

Mr. Gima noted that a conference call is scheduled with Healthcare Services Group in order to discuss issues with food service and food quality. He will report back at the next meeting.

Mr. Gima reported that HealthPRO has hired a new therapy program manager who will be introduced to the board at future meeting. The outpatient therapy equipment has been installed and is awaiting inspection by IDPH. Marketing efforts will be discussed with the new therapy program manager.

8. Management Report

a. Monthly Financial/Management Report

Mr. Gima reported June's month ending cash balance was \$300,335. Accounts receivable fell from \$5.437 million in May to \$5.057 million in June. The \$380,192 decrease is a reflection of a tax anticipation note payment that was made in June, totaling \$375,803. Accounts payable fell from \$2.106 million in May to \$1.719 million in June.

Mr. Gima reported there are 48 open Medicaid applications with new applications still being submitted. The cash balance at the end of July totals \$545,921, which is the largest month ending cash balance so far this year. June Medicaid services were paid at the end of July. Molina is current with their payments and Health Alliance continues to have open claims from December 2014 with isolated claims going back to July 2014.

Mr. Anderson asked if Mr. Gima anticipated receiving full payments for all old claims. Mr. Gima noted that he does not anticipate full payments and explained that once claims are denied and a second application is submitted, the new application only goes back 90 days. If a resident was not informed that their application was denied from last year, the nursing home may lose out on 9 months of payment.

Mr. Anderson asked how many unpaid claims the nursing home will have to write off as bad debt. Mr. Gima noted that he can provide an expected impact at next month's meeting.

b. Medicare Unit

Mr. Gima noted that he hopes to have a partial opening within the next week with a full opening coming within 2 to 3 weeks.

c. State Budget/Revenue Anticipation Notes

Mr. Gima noted that Medicaid payments will continue from the state even though a budget is still not set in place. Revenue Anticipation Notes will not be needed if payments from the state continue.

9. Discussion Regarding Ballot Question Options for Champaign County Nursing Home

Ms. Busey noted that a tax levy by Champaign County for the purpose of maintaining the nursing home can be placed on the next general election ballot if the County Board, by Resolution and majority vote, directs the election authority to do so.

Additionally, the County Board, by Resolution and majority vote, can direct the election authority to place a question concerning the sale, lease or disposal of the nursing home on the next general election ballot. Sale or lease of the nursing home is contingent upon a successful referendum vote, and the subsequent approval of the County Board by 2/3 majority vote. Subsequent to both of these approvals and the identification of a firm to whom the facility would be leased or sold, the County and the identified business would have to complete an Application for Exemption/Change of Ownership for an Existing Health Care Facility (COE Application) which must be filed with the Illinois

Health Facilities Planning Board, and subsequently approved by them. The language for this ballot question is not specifically spelled out in the statutes, so there may be room for some editing of how this question is posed.

Ms. Emanuel asked the board what input should be gathered and what assessments should be considered before a recommendation is made. Mr. Anderson noted that financial clarification in regards to the nursing home's operations is needed and future planning and savings are necessary to continue operations. Ms. Busey noted a long-term financial plan should include funded depreciation. Mr. Gima noted that funded depreciation would be possible if Medicaid admittance was reduced and Medicare and private pay admittance was increased.

Ms. Cowart commented that she does not support the sale or lease of the nursing home and views many problems at the nursing home as the management company's responsibility. She recommended retraining the management, finding new management or having the County manage the nursing home.

Mr. Lynn recommended that County Board members reach out to former nursing home employees to discuss management issues and how management could improve at retaining employees in the future. He explained that a survey sent to former employees can provide ample information to the board. Additionally, he noted that the chain of communication at the nursing home needs to be corrected.

Ms. Cowart asked if a one year projection can be provided. Ms. Busey noted that a one year projection is included in the annual budget. Ms. Cowart asked how long a 5 year projection would take to complete. Mr. Gima noted that he will need direction on which scenarios the board would like him to complete. Ms. Busey noted that Mr. Gima should be able to provide the board with the best assumptions upon which to build a plan. Ms. Emanuel asked how long a 5 year projection would take to complete once all assumptions are agreed upon. Mr. Gima noted it would be possible within a month's time. Ms. Emanuel noted a timeline and outline should be provided at the next meeting.

10. Other Business

Mr. Anderson asked if companion animals can be utilized at the nursing home. Ms. Noffke noted that many families bring animals to the nursing home already. Mr. Anderson asked if an option for pet therapy services can be explored. Ms. Emanuel asked Mr. Gima to provide more information to the board at next month's meeting in regards to pet therapy services.

Mr. Lynn asked what happened to the aviary that was mentioned during public comment. Ms. Noffke explained there was a problem with the company that maintained the aviary.

11. Next Meeting Date & Time

The next meeting date and time for the Nursing Home Board of Directors is Monday, September 14, 2015 at 6:00 p.m.

12. Adjournment

Chair Emanuel declared the meeting adjourned at 7:56 p.m. (motion by Anderson, second by Banks, unanimous)

Respectfully submitted:
Brian Nolan
Recording Secretary

August 31, 2015

JN Gleason, PE, LEED AP
Chief Executive Officer

JW Aquino, AIA
President

KM Siute
Secretary-Treasurer

Associates
BC Finel, PE, LEED AP, QCxP
GW Gailther, CET
TL Hinton, EIT, LEED AP
LR Klenzler, PE
DB White, CDT/CCCA

Mr. Dana Brenner
Facility Director
Champaign County Administrative Services
1776 East Washington
Urbana, IL 61802-4578

SUBJECT: 6913 Champaign County Nursing Home
Task 002 Lint Filtration
Fee Proposal

Dear Dana,

This is submitted per your request.

We propose to provide professional engineering services to design, bid and administer work associated with the installation of lint filtration equipment at grade. This work is outlined in the July 30, 2015 "Lint Filter Study".

We will provide these services for the fixed basic fee of \$24,950.

We expect reimbursable expenses totaling \$6,600 as follows:

Advertising	\$ 600
Printing	\$1,000
Site Observation - GHR	\$3,000
Site Observation - IGW	<u>\$2,000</u>
	\$6,600

We believe the following preliminary schedule is feasible for this project. We can hone this down when we get a better handle on lead time for the filtration equipment.

Proposal Accepted by the County	—
Schematic Design Submittal	3 Weeks
50% Contract Documents	3 Weeks
100% Contract Documents	2 Weeks
Issue for Bidding	1 Week
Take Bids	3 Weeks
Award Contract	2 Weeks
Construction	10 Weeks
Close Out	2 Weeks

Mr. Dana Brenner

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August 31, 2015

Note we intend to hire IGW Architects as a Subconsultant for architectural design.

We will bid all the work under a single, general work, contract.

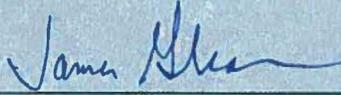
At this point, we've been unable to find more than one manufacturer for the filtration device. We may need to bid this as a proprietary specification item.

To assure an understanding of our mutual responsibilities we have attached Terms and Conditions dated August 25, 2015.

If this is acceptable, please sign and return one copy for our records.

Proposed By:

Accepted By:



James N. Gleason, PE

JNG/smh

Attachment:
Terms and Conditions

Name _____ Title _____
Date _____
County of Champaign

GHR ENGINEERS AND ASSOCIATES, INC.
TERMS AND CONDITIONS OF AGREEMENT
OWNER - ENGINEER
County of Champaign - GHR Engineers and Associates, Inc.

To assure an understanding of matters related to our mutual responsibilities these terms and conditions for professional engineering services are made a part of this agreement for our services:

COMPENSATION FOR ENGINEERING SERVICES

The basis for compensation will be as identified in the agreement.

When "Lump Sum" payment is utilized it shall include all labor and expenses (for the scope of services as defined in the agreement) incurred by the Engineer and shall not exceed the fixed payment amount without prior authorization of the Owner.

When a "Direct Personnel Expense" (D.P.E.) payment is utilized it shall be computed by a multiplier factor times payroll cost plus reimbursable expenses.

The "D.P.E." means the salaries and wages paid to all Engineering personnel engaged directly in these services plus the cost of customary and statutory benefits including social security contributions, unemployment, health, sick leave, vacation, workman's compensation, incentive and holiday pay applicable thereto.

"Reimbursable Expenses" means the actual expenses incurred directly or indirectly in connection with the services including but not limited to the following: Reproduction or printing, advertising, on-site observation.

The "Multiplier" is a factor for general direct overhead, indirect costs, profit and other costs. The Multiplier factor rate shall be identified in the agreement.

TIME OF PAYMENT

The Engineer may submit monthly statements for services and expenses based upon the proportion of the actual services completed at the time of billing. Unless provided for otherwise, payments for engineering services will be due and payable sixty (60) calendar days from the issuance of the Engineer's statement.

LATE PAYMENT

If the Owner fails to make any payment due the Engineer for services and expenses within the time period specified, a service charge of 1% per month may be added to the Owners account. This is an annual rate of 12%.

STANDARD OF CARE

The Engineer will perform the services under this agreement in accordance with generally accepted practice, in a manner consistent with the level of care and skill ordinarily exercised by members of this profession under similar circumstances in this locality. No other warranties implied or expressed, in fact or by law, are made or intended in this agreement.

Owner shall make all unusual and/or out-of-the-ordinary design requirements known to the Engineer.

CONFIDENTIALITY

The Engineer shall hold confidential the business and technical information obtained or generated in performance of services under this agreement, and as identified in writing by the Owner as confidential.

DRAWINGS, SPECIFICATIONS AND OTHER DOCUMENTS

All original drawings, specifications, electronic data and other documents are instruments of the Engineer's service for use solely with respect to this project and shall remain the property of the Engineer. The Owner shall be permitted to retain copies including reproducible copies of the Engineer's drawings, specifications, electronic data and other documents for information and reference in connection with the Owner's use and occupancy of the project.

All equipment plans, site surveys, etc. necessary for the Engineer to accomplish the services shall be provided by the Owner at no charge to the Engineer.

RESPONSIBILITY FOR CONSTRUCTION COST

It is recognized that neither the Engineer nor the Owner has control over the cost of labor, materials or equipment, over the Contractor's method of determining bid prices, or over competitive bidding, marketing or negotiating conditions. Accordingly, the Engineer cannot and does not warrant or represent that bids or negotiated prices will not vary from any Opinion of Construction Cost or evaluation prepared or agreed to by the Engineer.

AUTHORITY AND RESPONSIBILITY

The Engineer shall not guarantee the work of any Contractor or Subcontractor, shall have no authority to stop work, shall have no supervision or control as to the work or persons doing the work, shall not have charge of the work, shall not be responsible for safety in, on, or about the job site or have any control of the safety or adequacy of any equipment, building component, scaffolding, supports, forms or other work aids, and shall have no duties or responsibilities imposed by the Structural Work Act.

INSURANCE

The Engineer shall maintain comprehensive general liability and professional liability insurance coverage and the Engineer employees are covered by Workers Compensation Insurance. Certificates of Insurance can be provided to the Client upon written request. The Engineer shall not be responsible for any loss, damage, or liability beyond these insurance limits and conditions.

HAZARDOUS MATERIALS

The Engineer and the Engineer's consultants shall have no responsibility for discovery, presence, handling, removal or disposal of or exposure of persons to hazardous materials in any form at the project site, including but not limited to asbestos, asbestos products, polychlorinated byphenyl (PCB) or other toxic substances. If required by law, the Owner shall accomplish all necessary inspections and testing to determine the type and extent, if any, of hazardous materials at the project site. Prior to the start of services, or at the earliest time such information is learned, it shall be the duty of the Owner to advise the Engineer (in writing) of any known or suspected hazardous materials. Removal and proper disposal of all hazardous materials shall be the responsibility of the Owner.

MOLD

It is understood that the Contractor, not the Engineer, has control over conditions in the field. As such the Contractor is in the best position to verify that all conditions are completed to provide and maintain a watertight structure.

The completed structure will be subject to wear and tear as well as environmental and man-made exposures. Consequently, the structure will require frequent monitoring and maintenance to prevent damage or deterioration. Such monitoring and maintenance will be the sole responsibility of the Owner. Engineer shall have no responsibility for such issues nor for resulting damages.

REMODELING AND RENOVATION

Inasmuch as the remodeling and/or rehabilitation of an existing building requires that certain assumptions be made regarding existing conditions, and because some of these assumptions may not be verifiable without expending additional sums of money or destroying otherwise adequate or serviceable portions of the building, the Owner agrees, to the fullest extent permitted by law, to indemnify and hold the Engineer harmless from any claim, liability or cost (including reasonable attorneys' fees and costs of defense) for injury or economic loss arising or allegedly arising out of the professional services provided under this Agreement, excepting only those damages, liabilities or costs attributable to the sole negligence or willful misconduct of the Engineer.

INDEMNIFICATION

The Owner shall indemnify and hold harmless the Engineer and all of its personnel from and against any and all claims, damages, losses and expenses (including reasonable attorney's fees) arising out of or resulting from the performance of the services, provided that any such claim, damages, loss or expense is caused in whole or in part by the negligent act, omissions, and/or strict liability of the Owner, anyone directly or indirectly employed by the Owner (except the Engineer), or anyone for whose acts any of them may be liable.

MEDIATION

In the event of a dispute, the parties shall endeavor to settle disputes by mediation in accordance with the Construction Industry Mediation Rules of the American Arbitration Association currently in effect unless the parties mutually agree otherwise. Demand for mediation shall be filed in writing with the other party to this Agreement. A demand for

mediation shall be made within a reasonable time after the claim, dispute or other matter in question has arisen. In no event shall the demand for mediation be made after the date when institution of legal or equitable proceedings based on such claim, dispute or other matter in question would be barred by the applicable statute of limitations.

TERMINATION

In the event of termination of this Agreement by either party, the Owner shall within fifteen (15) calendar days of termination pay the Engineer on an hourly basis for all services rendered and all reimbursable costs incurred by the Engineer up to the date of termination, in accordance with the payment provisions of this Agreement.

SUSPENSION OF SERVICES

If the Project or the Engineers services are suspended by the Owner for more than thirty (30) calendar days, consecutive, the Engineer shall be compensated for all services performed and reimbursable expenses incurred prior to the receipt of notice of suspension. In addition, upon resumption of services, the Owner shall compensate the Engineer for expenses incurred as a result of the suspension and resumption of its services and the Engineer's schedule and fees for the remainder of the Project shall be equitably adjusted.

BILLING INFORMATION

For purposes of lump sum and percentage of construction agreements the fee will be broken down as follows:

Contract documents	75%
Bidding	5%
Contract Administration	20%

ON-SITE OBSERVATION

On-site observation will be included in the scope of the Engineer's services to conduct visual observation of materials and completed work and to determine if the work is proceeding in general conformance with information given in the contract documents and with the design concept.

On-site construction observation will be provided at hourly rates and will include reimbursable expenses.

BASIC SERVICES

The following work will be considered as included in the basic fee for engineering services:

- Construction Documents
- Bidding Assistance
- Construction Administration

ADDITIONAL SERVICES

The following will be provided on request as additional services at normal hourly rates of 2.50 times DPE plus reimbursable expenses and will not be included in the basic fee:

- As Built Drawings
- Start-Up assistance
- O&M Manuals
- Services more than 60 days after Substantial Completion
- Work not in accord with generally-accepted practice
- On-Site Observation
- Changes to previously-accepted documentation
- Change orders

APPLICABLE LAW

Unless otherwise specified, this agreement shall be governed by the laws of the State of Illinois.

20150825 Terms.JNG.wpd

To: Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

Date: September 8, 2015

Re: Champaign County Nursing Home
2016 Budget

The 2016 budget using the accrual accounting method shows a net income totaling \$25,608. Adding back the depreciation expense of \$745k, the budget projects operating cash totaling \$775,295. After bond principal payment totaling \$210,000 and capital payments totaling \$556,000, net cash is projected to total \$9,295.

The revenue and expense budget assumptions are summarized as follows:

Revenue

Census

Revenue projections are driven by census assumptions. The following table summarizes the FY2016 census assumptions by payor. The FY2015 year-to-date (YTD) figures are through July 2015.

FY2016 Budget: CCNH Census Projections					
	FY2014 Budget	FY2015 Budget	FY2015 YTD (Through July) With Medicaid Conversions	FY2015 YTD (Through July) Without Medicaid Conversions	FY2016 Budget
Medicare	20.1	18.5	12.6	12.6	21
Medicaid	107.7	107	141.8	108.1	112
Private Pay	65.0	71.0	38.6	72.2	71
VA	2.2	3.5	2.0	2.0	2
Total	195	200.0	195.0	195.0	206

The FY2016 budget is based on a census of 206. As in past budgets, Medicare is the primary revenue driver. Ongoing efforts to enhance CCNH's Medicare market position includes the designation of unit 4 as a new admissions short term Medicare unit that will provide 18 private rooms and 4 semi-private beds. CCNH will be the only skilled nursing facility to offer private Medicare rooms. Long term residents that return after a Medicare qualifying hospital stay will

receive Medicare services in their long term care bed. This strategic move will improve the Medicare referrals from the hospitals and managed care plans including MMAI. Enrollment in the Medicare Medicaid Alignment Initiative (MMAI), the managed care program for seniors that are eligible for Medicare and Medicaid has shown significant growth in 2015. Enrollment is expected to increase in coming years. The county home’s past history of accepting Medicaid admissions in addition to the readmission and other quality of care efforts have positioned CCNH to be a strong skilled nursing facility (SNF) referral option for the managed care plans.

In addition, HealthPRO, the provider of our therapy services, brought on a new Therapy Program Manager in mid-August. The new Program Manager comes to CCNH with a strong program management background that will improve the CCNH therapy program.

The YTD Medicaid census is over stated and the private pay census is understated due to the large number of Medicaid conversion days that have occurred in 2015. The column titled “FY2015 YTD (Through July) Without Medicaid Conversions” provides the census data based on residents actually in the facility between January and July.

The FY2016 projected census results in a Medicare mix of 11.9%, Medicaid at 53.3%, and Private pay (including VA) at 34.8%. The FY2015 YTD payor mix is summarized with and without conversion days.

	FY2015 Budget: CCNH Payor Mix Projections				
	FY2014 Budget	FY2015 Budget	FY2015 YTD (Through July) With Medicaid Conversions	FY2015 YTD (Through July) Without Medicaid Conversions	FY2016 Budget
Medicare	10.1%	9.3%	6.5%	6.5%	11.9%
Medicaid	53.9%	53.5	72.7%	55.0%	53.3%
Private Pay	33.6%	37.3%	20.8%	38.1%	34.8%

Revenue Rates

Private pay rates have been increased by one percent. With the current food service issues, there is no justification for raising rates any higher at this time. Currently CCNH's rates are well below other Champaign/Urbana facilities.

The current Medicaid rate as of July 1st is \$142.58 with the inter-governmental rate add-on and reflects the recent increase in Medicaid rate of \$159.44. The budget reflects a 5% Medicaid rate cut which reduces the Medicaid rate to \$135.45. The IGT rate changes to \$154.27. Medicare rates were increased by 0%

Additional Revenue Assumptions

Adult day care revenue has shown improvement in 2014 and 2015 due to the increase in VA referrals and a renegotiated VA contract. Revenue was \$302,000 in FY2011, \$251,000 in FY2012, \$217,000 in FY2013 and \$278,179 for FY2014. Expenses in FY2014 totaled \$254,332. In 2015, revenue is projected to total \$264,567. Expenses are expected to total \$197,634.

The VA and the Health Alliance and Molina Healthcare managed care plans have stated their interest in the adult day care program and outpatient therapy program. The outpatient therapy program is expected to start in September 2015.

Expenses

Assumptions

The following are the major assumptions driving the projected expenses for FY2016:

- All union and non-union wages reflect a 2% increase.
- All budgeted wages reflect full staffing and not actual staffing that was used in the budget prior to 2014.
- Health insurance expenses were increased by twelve percent.
- The IMRF employer rate dropped from 9.92% to 8.97%.
- Nursing wages reflect staffing based on 12.5 open CNA positions.
- Non-labor expenses were either increased by one percent except or reflect a plug number based on historical review. Major items are discussed below.

Non-Labor Expense Changes

- Nursing Services – Contract Nursing.

FY2010 actual of \$1,256,254
FY2011 actual of \$1,000,778
FY2012 actual of \$738,846
FY2013 actual of \$445,686

FY2014 projected total of \$882,201
FY2015 projected total of \$860,433
FY2016 budget of \$650,000

The FY2016 budget assumes a decline from FY2015

- **Food Service**
Professional services of \$731,460 reflect the Health Care Services Group, Inc., (HCSG) fees that have been negotiated for FY2016 and reflects no increase from 2015. All non-labor expenses except for nutrition supplements are included in professional services fees.

Capital Expenses

The budget includes three capital items, which are summarized below. Because the county accounting procedures treat capital expenditures as operating expenses, the budget will include the capital items as expense items. Under accrual accounting, when capital items are purchased, the costs would be depreciated and not treated as expense. All of the capital items are estimates.

- **Dryer lint remediation system - \$150,000.** Last year, the estimate was \$325,000 but a alternative solution was found in discussions with County Facilities Director and GHR resulting in the projected expense.
- **Boiler replacements - \$380,000.** The four boilers have been damaged as a result of the lint issue and will need to be replaced once the lint remediation work has been completed.
- **Computer replacements - \$25,900.** This covers the replacement of all obsolete computers.

Net Income and Cash Flow

The table below summarizes the 2016 budget and includes a comparison to the county's budget. From an accounting standpoint, the bond principal payment and depreciation are handled differently at CCNH (accrual basis) compared to the County (GAAP).

Accrual versus GAAP Accounting 2016 Budget

	CCNH Accrual Basis	County GAAP Budget	Adjustment	Reason
Revenue	\$15,867,807	\$15,867,807		
Non-Operating Income	\$1,150,294	\$1,150,294		
Total Revenue	\$17,018,101	\$17,018,101		
Operating Expenses	(\$16,992,494)	(\$16,242,807)	(\$749,687)	County does not record depreciation expense during the year. But the County will add depreciation at year-end.
Principle Payment		(\$210,000)	\$195,000	County handles principal payment as an expense.
Capital Items		(\$556,000)		County handles capital items as an expense.
Adjusted Expenses	(\$16,992,494)	(\$17,008,807)		
Net Income	\$25,608	\$9,295		
Add back depreciation	\$749,687	n/a		
Principal payment	(\$210,000)	n/a		
Capital items	(\$556,000)			
Net Cash Flow	\$9,295	\$9,295		

To: Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

Date: September 8, 2015

Re: Champaign County Nursing Home
2016-2020 Five-Year Projection Memo

The five-year financial projection for Champaign County covers the period 2016 to 2020. The 2016 revenues and expenses use the 2016 budget assumptions. The revenue and expenses assumptions used in the projections for 2017 through 2020 are summarized below. In addition, five different scenarios were created. The first four scenarios change the number of Medicaid and private pay residents. The fifth scenario reduces the overall census. The assumptions in the five scenarios are also summarized below.

The last section summarizes a five-year review (2009-2013) of the Medicaid changes in the Champaign County market.

Revenue Projections for years 2017 through 2020

Census Assumptions

- Overall census remains constant at 206 in all years
- Medicare census increases by one resident per year
- Medicaid census decreases by one resident per year

	FY2016 Budget: CCNH Census Projections				
	2016	2017	2018	2019	2020
Medicare Part A	16	17	18	19	20
Medicare - Insurance	5	5	5	5	5
Medicaid	99	99	99	99	99
Medicaid - Hospice	13	13	13	13	13
Private Pay	71	70	69	68	67
VA	2	2	2	2	2
Total	206	206	206	206	206

The Medicare payor mix combines the Medicare Part A and Medicare – Insurance (Medicare Advantage or MMAI). The Medicaid payor mix combines Medicaid and Medicaid – hospice.

FY2016 Budget: CCNH Payor Mix Projections					
	2016	2017	2018	2019	2020
Medicare	10.2%	10.7%	11.2%	11.7%	12.1%
Medicaid	54.4%	53.9%	53.4%	52.9%	52.4%
Private Pay	34.5%	34.5%	34.5%	34.5%	34.5%
VA	1.0%	1.0%	1.0%	1.0%	1.0%

Revenue Rate Assumptions

- Medicare rates increase by 1% a year
- The 2016 Medicaid rates were reduced by 5% from 2015 in anticipation of Medicaid cuts in the 2016 State fiscal year
- No change in Medicaid rates in 2017 through 2020
- Private pay rates are increased by 3% annually
- VA rates are increased by 0.5% annually

Expense Assumptions

- Wages increased by 2% per year
- In 2016, nursing wages assume 12.5 open CNA positions
- Agency expenses are reduced by 10 percent per year
- Health insurance expenses increased by 12 percent per year
- The IMRF employer contribution remains unchanged at 8.97% of wages – the 2016 rate
- Gas and electric service expenses increased by 5% per year
- All other non-labor expenses increased by 1% per year
- Non-labor expenses were either increased by one percent except or reflect a plug number based on historical review. Major items are discussed below.

Capital Expenses

Projected capital expenses include a 2% adjustment for 2017, 2018, 2019 and 2020.

- 2017 - \$274,300
- 2018 - \$157,400
- 2019 - \$242,300
- 2020 - \$129,700

Scenario Assumptions

Scenarios two through three vary the Medicaid mix by increasing the number of Medicaid residents and reducing the private pay census by the same number of residents. Scenario four decreases the Medicaid mix to 45% by reducing Medicaid census and increasing private pay census by the same number of residents. Scenario five assumes an overall census of 195 which is achieved by reducing census by 5 Medicaid and 6 private pay residents for a total census reduction of 11 residents.

- Scenario 1 - Baseline
 - Medicaid mix – 54.4%
- Scenario 2
 - Medicaid mix – 60%
- Scenario 3
 - Medicaid mix – 65%
- Scenario 4
 - Medicaid mix – 45%
- Scenario 5
 - Census reduced from 206 to 195
 - Medicaid reduced by 5
 - Private pay reduced by 6

Champaign Medicaid Market

- Medicaid Census Trends summarizes the average number of Medicaid residents in area facilities
- Medicaid Market Share – The annual percentage of Medicaid days for each facility as a percentage of the total Medicaid days for the 7 facilities profiled
- Facility Specific Medicaid Payor Mix – The annual percentage of Medicaid residents in each facility

Five Year Projection – Baseline Assumptions

Census Assumptions	Annual Change	2016	2017	2018	2019	2020
Medicare	1	16.0	17.0	18.0	19.0	20.0
Medicaid	-1	99.0	98.0	97.0	96.0	95.0
Hospice	0	13.0	13.0	13.0	13.0	13.0
Insurance	0	5.0	5.0	5.0	5.0	5.0
Private Pay	0	71.0	71.0	71.0	71.0	71.0
VA	0	2.0	2.0	2.0	2.0	2.0
Total	0	206.0	206.0	206.0	206.0	206.0

Payor Mix	2016	2017	2018	2019	2020
Medicare	7.8%	8.3%	8.7%	9.2%	9.7%
Medicaid	48.1%	47.6%	47.1%	46.6%	46.1%
Hospice	6.3%	6.3%	6.3%	6.3%	6.3%
Insurance	2.4%	2.4%	2.4%	2.4%	2.4%
Private Pay	34.5%	34.5%	34.5%	34.5%	34.5%
VA	1.0%	1.0%	1.0%	1.0%	1.0%

Rate Change Assumptions	Annual Change	2016	2017	2018	2019	2020
Medicare	1%	\$454.65	\$459.20	\$463.79	\$468.43	\$473.11
Medicaid	0%	\$154.27	\$154.27	\$154.27	\$154.27	\$154.27
Hospice	0%	\$135.45	\$135.45	\$135.45	\$135.45	\$135.45
Insurance	1%	\$441.92	\$446.34	\$450.80	\$455.31	\$459.86
Private Pay	3%	\$210.29	\$216.60	\$223.10	\$229.79	\$236.68
VA	0.5%	\$256.93	\$258.21	\$259.50	\$260.80	\$262.10

Medicare Part B Revenue	1%					
Property Taxes	1%	\$1,142,494	\$1,153,919	\$1,165,458	\$1,177,113	\$1,188,884
Nursing Home Beauty Shop Revenue	3%					
Medical Supplies Revenue	3%					
Patient Transportation Charges	3%					
DOT-FTA-CAP Assist/Elderly	n/a					
VA - Veterans Adult Daycare	0.5%					
IDOT - Consol Vehicle Procurement	n/a					
IL Department of Aging-Day Care Grant (Title XX)	0%					
Adult Day Care Charges - Private Pay	3%					

	April 2015	2016	2017	2018	2019	2020
Medicaid Interim Total Rate	\$203.90	\$203.90	\$203.90	\$203.90	\$203.90	\$203.90
Final payment rate	\$142.58	\$135.45	\$135.45	\$135.45	\$135.45	\$135.45
Interim County Contribution Rate	\$61.32	\$68.45	\$68.45	\$68.45	\$68.45	\$68.45
IGT Add on	\$16.86	\$18.82	\$18.82	\$18.82	\$18.82	\$18.82
Net IGT Rate	\$159.44	\$154.27	\$154.27	\$154.27	\$154.27	\$154.27

Expense Assumptions	Annual Change	
Wages	2%	
Nursing Services - Reg. Full time employees	\$58,448	Add 2 CNA FTEs per year
Health Insurance	10%	
IMRF	0%	
Non-Labor Expenses	1%	
Maintenance: Gas Service	5%	
Maintenance: Electric Service	5%	
Nursing: Contract Nursing	-10%	
Nursing: Pharmacy Charges-Medicare		Tied to Medicare Census
Nursing: Medicare Medical Services		Tied to Medicare Census
Depreciation: Increased based on Capital Purchases. Average 10 year lif, half the value depreciated in first year.		

Scenario 1 – Baseline
 Census – 206 Medicaid Payor Mix – 54.4%

Census Assumptions	Annual Change	2016	2017	2018	2019	2020
Medicare	1	16.0	17.0	18.0	19.0	20.0
Medicaid	0	99.0	99.0	99.0	99.0	99.0
Hospice	0	13.0	13.0	13.0	13.0	13.0
Insurance	0	5.0	5.0	5.0	5.0	5.0
Private Pay	-1	71.0	70.0	69.0	68.0	67.0
VA	0	2.0	2.0	2.0	2.0	2.0
Total	0	206.0	206.0	206.0	206.0	206.0

	2015	Year 1 Budget	Year 2 Projection	Year 3 Projection	Year 4 Projection	Year 5 Projection
Revenue						
Miscellaneous Revenue	33,257	25,500	25,500	25,500	25,500	25,500
Medicare A Revenue	2,496,699	3,461,660	3,673,945	3,880,413	4,090,680	4,304,709
Medicare B Revenue	212,445	200,000	202,000	204,020	206,060	208,121
Medicaid Revenue	8,037,339	6,217,423	6,234,290	6,234,290	6,234,290	6,234,290
Private Revenue	3,319,264	5,755,224	5,859,842	5,949,308	6,038,861	6,128,534
Adult Day Care Revenue	264,564	208,000	209,325	210,682	212,072	213,496
Operating Revenue	14,363,569	15,867,807	16,204,902	16,504,213	16,807,463	17,114,651
Expenses						
Administration Expense	3,020,976	3,235,692	3,321,107	3,359,107	3,395,330	3,430,109
Environmental Services	1,085,299	1,287,377	1,324,897	1,363,819	1,404,205	1,446,118
Laundry	198,473	257,131	263,265	269,571	276,055	282,723
Maintenance	457,750	337,872	350,896	364,494	378,693	393,521
Nursing Services	6,081,940	7,019,317	7,114,502	7,220,780	7,337,228	7,463,423
Activities	285,549	466,973	476,578	486,389	496,410	506,645
Social Services	219,095	318,334	324,792	331,383	338,111	344,979
Physical Therapy	502,687	517,669	545,050	573,641	602,268	630,931
Occupational Therapy	341,151	396,743	416,954	438,047	459,175	480,339
Speech Therapy	123,151	130,000	137,748	145,850	153,953	162,056
Respiratory Therapy	89,348	90,000	94,500	99,225	104,186	109,396
Food Services	697,394	1,749,881	1,786,870	1,824,699	1,863,389	1,902,963
Barber & Beauty	85,874	87,893	89,652	91,446	93,276	95,142
Alzheimers & Related Disorders	1,275,574	859,018	876,199	893,724	911,600	929,833
Operating Expenses	15,366,501	16,999,594	17,373,619	17,717,799	18,074,615	18,444,130
Net Operating Income	-1,002,932	-1,131,786	-1,168,717	-1,213,586	-1,267,151	-1,329,479
Net NonOperating Income	964,318	1,150,294	1,161,719	1,173,258	1,184,913	1,196,684
Net Income (Loss)	-38,615	18,508	-6,998	-40,328	-82,239	-132,795
Add Back Depreciation	551,869	749,687	819,276	841,293	861,678	880,650
Cash Flow from Operations	513,254	768,195	812,278	800,965	779,439	747,855
Deduct Bond Principle Payment	-245,045	-210,000	-210,000	-215,000	-225,000	-235,000
Cash Flow After Principal Payment	268,209	558,195	602,278	585,965	554,439	512,855
Capital Total	0	-556,000	-279,786	-160,548	-247,146	-132,294
Cash Flow After Principal Payment and Capital	268,209	2,195	322,492	425,417	307,293	380,561

Scenario 2
Census – 206

Medicaid Payor Mix – 60%

Census Assumptions	Annual Change	2016	2017	2018	2019	2020
Medicare	1	16.0	17.0	18.0	19.0	20.0
Medicaid	0	111.0	111.0	111.0	111.0	111.0
Hospice	0	13.0	13.0	13.0	13.0	13.0
Insurance	0	5.0	5.0	5.0	5.0	5.0
Private Pay	-1	59.0	58.0	57.0	56.0	55.0
VA	0	2.0	2.0	2.0	2.0	2.0
Total	0	206.0	206.0	206.0	206.0	206.0

	2015	Year 1 Budget 2016	Year 2 Projection 2017	Year 3 Projection 2018	Year 4 Projection 2019	Year 5 Projection 2020
Revenue						
Miscellaneous Revenue	33,257	25,500	25,500	25,500	25,500	25,500
Medicare A Revenue	2,496,699	3,461,660	3,673,945	3,880,413	4,090,680	4,304,709
Medicare B Revenue	212,445	200,000	202,000	204,020	206,060	208,121
Medicaid Revenue	8,037,339	6,893,145	6,911,844	6,911,844	6,911,844	6,911,844
Private Revenue	3,319,264	4,834,154	4,908,535	4,969,452	5,029,623	5,089,036
Adult Day Care Revenue	264,564	208,000	209,325	210,682	212,072	213,496
Operating Revenue	14,363,569	15,622,459	15,931,148	16,201,911	16,475,779	16,752,706
Expenses						
Administration Expense	3,020,976	3,235,692	3,321,107	3,359,107	3,395,330	3,430,109
Environmental Services	1,085,299	1,287,377	1,324,897	1,363,819	1,404,205	1,446,118
Laundry	198,473	257,131	263,265	269,571	276,055	282,723
Maintenance	457,750	337,872	350,896	364,494	378,693	393,521
Nursing Services	6,081,940	7,019,317	7,114,502	7,220,780	7,337,228	7,463,423
Activities	285,549	466,973	476,578	486,389	496,410	506,645
Social Services	219,095	318,334	324,792	331,383	338,111	344,979
Physical Therapy	502,687	517,669	545,050	573,641	602,268	630,931
Occupational Therapy	341,151	396,743	416,954	438,047	459,175	480,339
Speech Therapy	123,151	130,000	137,748	145,850	153,953	162,056
Respiratory Therapy	89,348	90,000	94,500	99,225	104,186	109,396
Food Services	697,394	1,749,881	1,786,870	1,824,699	1,863,389	1,902,963
Barber & Beauty	85,874	87,893	89,652	91,446	93,276	95,142
Alzheimers & Related Disorders	1,275,574	859,018	876,199	893,724	911,600	929,833
Operating Expenses	15,366,501	16,999,594	17,373,619	17,717,799	18,074,615	18,444,130
Net Operating Income	-1,002,932	-1,377,134	-1,442,470	-1,515,888	-1,598,835	-1,691,424
Net NonOperating Income	964,318	1,150,294	1,161,719	1,173,258	1,184,913	1,196,684
Net Income (Loss)	-38,615	-226,840	-280,751	-342,629	-413,923	-494,740
Add Back Depreciation	551,869	749,687	819,276	841,293	861,678	880,650
Cash Flow from Operations	513,254	522,847	538,525	498,664	447,755	385,910
Deduct Bond Principle Payment	-245,045	-210,000	-210,000	-215,000	-225,000	-235,000
Cash Flow After Principal Payment	268,209	312,847	328,525	283,664	222,755	150,910
Capital Total	0	-556,000	-279,786	-160,548	-247,146	-132,294
Cash Flow After Principal Payment and Capital	268,209	-243,153	48,739	123,116	-24,391	18,616

Scenario 3
Census – 206

Medicaid Payor Mix – 65%

Census Assumptions	Annual Change	2016	2017	2018	2019	2020
Medicare	1	16.0	17.0	18.0	19.0	20.0
Medicaid	0	121.0	121.0	121.0	121.0	121.0
Hospice	0	13.0	13.0	13.0	13.0	13.0
Insurance	0	5.0	5.0	5.0	5.0	5.0
Private Pay	-1	49.0	48.0	47.0	46.0	45.0
VA	0	2.0	2.0	2.0	2.0	2.0
Total	0	206.0	206.0	206.0	206.0	206.0

	2015	Year 1 Budget 2016	Year 2 Projection 2017	Year 3 Projection 2018	Year 4 Projection 2019	Year 5 Projection 2020
Revenue						
Miscellaneous Revenue	33,257	25,500	25,500	25,500	25,500	25,500
Medicare A Revenue	2,496,699	3,461,660	3,673,945	3,880,413	4,090,680	4,304,709
Medicare B Revenue	212,445	200,000	202,000	204,020	206,060	208,121
Medicaid Revenue	8,037,339	7,456,247	7,476,472	7,476,472	7,476,472	7,476,472
Private Revenue	3,319,264	4,066,596	4,115,779	4,152,906	4,188,592	4,222,787
Adult Day Care Revenue	264,564	208,000	209,325	210,682	212,072	213,496
Operating Revenue	14,363,569	15,418,003	15,703,020	15,949,993	16,199,376	16,451,085
Expenses						
Administration Expense	3,020,976	3,235,692	3,321,107	3,359,107	3,395,330	3,430,109
Environmental Services	1,085,299	1,287,377	1,324,897	1,363,819	1,404,205	1,446,118
Laundry	198,473	257,131	263,265	269,571	276,055	282,723
Maintenance	457,750	337,872	350,896	364,494	378,693	393,521
Nursing Services	6,081,940	7,019,317	7,114,502	7,220,780	7,337,228	7,463,423
Activities	285,549	466,973	476,578	486,389	496,410	506,645
Social Services	219,095	318,334	324,792	331,383	338,111	344,979
Physical Therapy	502,687	517,669	545,050	573,641	602,268	630,931
Occupational Therapy	341,151	396,743	416,954	438,047	459,175	480,339
Speech Therapy	123,151	130,000	137,748	145,850	153,953	162,056
Respiratory Therapy	89,348	90,000	94,500	99,225	104,186	109,396
Food Services	697,394	1,749,881	1,786,870	1,824,699	1,863,389	1,902,963
Barber & Beauty	85,874	87,893	89,652	91,446	93,276	95,142
Alzheimers & Related Disorders	1,275,574	859,018	876,199	893,724	911,600	929,833
Operating Expenses	15,366,501	16,999,594	17,373,619	17,717,799	18,074,615	18,444,130
Net Operating Income	-1,002,932	-1,581,591	-1,670,598	-1,767,805	-1,875,238	-1,993,044
Net NonOperating Income	964,318	1,150,294	1,161,719	1,173,258	1,184,913	1,196,684
Net Income (Loss)	-38,615	-431,297	-508,879	-594,547	-690,326	-796,360
Add Back Depreciation	551,869	749,687	819,276	841,293	861,678	880,650
Cash Flow from Operations	513,254	318,390	310,397	246,746	171,352	84,289
Deduct Bond Principle Payment	-245,045	-210,000	-210,000	-215,000	-225,000	-235,000
Cash Flow After Principal Payment	268,209	108,390	100,397	31,746	-53,648	-150,711
Capital Total	0	-556,000	-279,786	-160,548	-247,146	-132,294
Cash Flow After Principal Payment and Capital	268,209	-447,610	-179,389	-128,802	-300,794	-283,005

Scenario 4
Census – 206

Medicaid Payor Mix – 45%

Census Assumptions	Annual Change	2016	2017	2018	2019	2020
Medicare	1	16.0	17.0	18.0	19.0	20.0
Medicaid	0	80.0	80.0	80.0	80.0	80.0
Hospice	0	13.0	13.0	13.0	13.0	13.0
Insurance	0	5.0	5.0	5.0	5.0	5.0
Private Pay	-1	90.0	89.0	88.0	87.0	86.0
VA	0	2.0	2.0	2.0	2.0	2.0
Total	0	206.0	206.0	206.0	206.0	206.0

	2015	Year 1 Budget	Year 2 Projection	Year 3 Projection	Year 4 Projection	Year 5 Projection
Revenue						
Miscellaneous Revenue	33,257	25,500	25,500	25,500	25,500	25,500
Medicare A Revenue	2,496,699	3,461,660	3,673,945	3,880,413	4,090,680	4,304,709
Medicare B Revenue	212,445	200,000	202,000	204,020	206,060	208,121
Medicaid Revenue	8,037,339	5,147,530	5,161,497	5,161,497	5,161,497	5,161,497
Private Revenue	3,319,264	7,213,585	7,366,078	7,500,745	7,636,821	7,774,407
Adult Day Care Revenue	264,564	208,000	209,325	210,682	212,072	213,496
Operating Revenue	14,363,569	16,256,275	16,638,344	16,982,856	17,332,629	17,687,730
Expenses						
Administration Expense	3,020,976	3,235,692	3,321,107	3,359,107	3,395,330	3,430,109
Environmental Services	1,085,299	1,287,377	1,324,897	1,363,819	1,404,205	1,446,118
Laundry	198,473	257,131	263,265	269,571	276,055	282,723
Maintenance	457,750	337,872	350,896	364,494	378,693	393,521
Nursing Services	6,081,940	7,019,317	7,114,502	7,220,780	7,337,228	7,463,423
Activities	285,549	466,973	476,578	486,389	496,410	506,645
Social Services	219,095	318,334	324,792	331,383	338,111	344,979
Physical Therapy	502,687	517,669	545,050	573,641	602,268	630,931
Occupational Therapy	341,151	396,743	416,954	438,047	459,175	480,339
Speech Therapy	123,151	130,000	137,748	145,850	153,953	162,056
Respiratory Therapy	89,348	90,000	94,500	99,225	104,186	109,396
Food Services	697,394	1,749,881	1,786,870	1,824,699	1,863,389	1,902,963
Barber & Beauty	85,874	87,893	89,652	91,446	93,276	95,142
Alzheimers & Related Disorders	1,275,574	859,018	876,199	893,724	911,600	929,833
Operating Expenses	15,366,501	16,999,594	17,373,619	17,717,799	18,074,615	18,444,130
Net Operating Income	-1,002,932	-743,319	-735,274	-734,942	-741,985	-756,400
Net NonOperating Income	964,318	1,150,294	1,161,719	1,173,258	1,184,913	1,196,684
Net Income (Loss)	-38,615	406,975	426,445	438,316	442,927	440,284
Add Back Depreciation	551,869	749,687	819,276	841,293	861,678	880,650
Cash Flow from Operations	513,254	1,156,662	1,245,721	1,279,609	1,304,605	1,320,934
Deduct Bond Principle Payment	-245,045	-210,000	-210,000	-215,000	-225,000	-235,000
Cash Flow After Principal Payment	268,209	946,662	1,035,721	1,064,609	1,079,605	1,085,934
Capital Total	0	-556,000	-279,786	-160,548	-247,146	-132,294
Cash Flow After Principal Payment and Capital	268,209	390,662	755,935	904,061	832,459	953,640

Scenario 5
Census – 195

Medicaid Payor Mix – 54.9%

Census Assumptions	Annual Change	2016	2017	2018	2019	2020
Medicare	1	16.0	17.0	18.0	19.0	20.0
Medicaid	0	94.0	94.0	94.0	94.0	94.0
Hospice	0	13.0	13.0	13.0	13.0	13.0
Insurance	0	5.0	5.0	5.0	5.0	5.0
Private Pay	-1	65.0	64.0	63.0	62.0	61.0
VA	0	2.0	2.0	2.0	2.0	2.0
Total	0	195.0	195.0	195.0	195.0	195.0

		Year 1 Budget	Year 2 Projection	Year 3 Projection	Year 4 Projection	Year 5 Projection
Revenue	2015	2016	2017	2018	2019	2020
Miscellaneous Revenue	33,257	25,500	25,500	25,500	25,500	25,500
Medicare A Revenue	2,496,699	3,461,660	3,673,945	3,880,413	4,090,680	4,304,709
Medicare B Revenue	212,445	200,000	202,000	204,020	206,060	208,121
Medicaid Revenue	8,037,339	5,935,872	5,951,976	5,951,976	5,951,976	5,951,976
Private Revenue	3,319,264	5,294,689	5,384,188	5,459,380	5,534,242	5,608,785
Adult Day Care Revenue	264,564	208,000	209,325	210,682	212,072	213,496
Operating Revenue	14,363,569	15,125,721	15,446,934	15,731,971	16,020,530	16,312,587
Expenses						
Administration Expense	3,020,976	3,235,692	3,321,107	3,359,107	3,395,330	3,430,109
Environmental Services	1,085,299	1,287,377	1,324,897	1,363,819	1,404,205	1,446,118
Laundry	198,473	257,131	263,265	269,571	276,055	282,723
Maintenance	457,750	337,872	350,896	364,494	378,693	393,521
Nursing Services	6,081,940	7,019,317	7,114,502	7,220,780	7,337,228	7,463,423
Activities	285,549	466,973	476,578	486,389	496,410	506,645
Social Services	219,095	318,334	324,792	331,383	338,111	344,979
Physical Therapy	502,687	517,669	545,050	573,641	602,268	630,931
Occupational Therapy	341,151	396,743	416,954	438,047	459,175	480,339
Speech Therapy	123,151	130,000	137,748	145,850	153,953	162,056
Respiratory Therapy	89,348	90,000	94,500	99,225	104,186	109,396
Food Services	697,394	1,749,881	1,786,870	1,824,699	1,863,389	1,902,963
Barber & Beauty	85,874	87,893	89,652	91,446	93,276	95,142
Alzheimers & Related Disorders	1,275,574	859,018	876,199	893,724	911,600	929,833
Operating Expenses	15,366,501	16,999,594	17,373,619	17,717,799	18,074,615	18,444,130
Net Operating Income	-1,002,932	-1,873,872	-1,926,685	-1,985,828	-2,054,084	-2,131,542
Net NonOperating Income	964,318	1,150,294	1,161,719	1,173,258	1,184,913	1,196,684
Net Income (Loss)	-38,615	-723,578	-764,966	-812,570	-869,172	-934,859
Add Back Depreciation	551,869	749,687	819,276	841,293	861,678	880,650
Cash Flow from Operations	513,254	26,109	54,311	28,723	-7,494	-54,209
Deduct Bond Principle Payment	-245,045	-210,000	-210,000	-215,000	-225,000	-235,000
Cash Flow After Principal Payment	268,209	-183,891	-155,689	-186,277	-232,494	-289,209
Capital Total	0	-556,000	-279,786	-160,548	-247,146	-132,294
Cash Flow After Principal Payment and Capital	268,209	-739,891	-435,475	-346,825	-479,640	-421,503

Champaign County Market

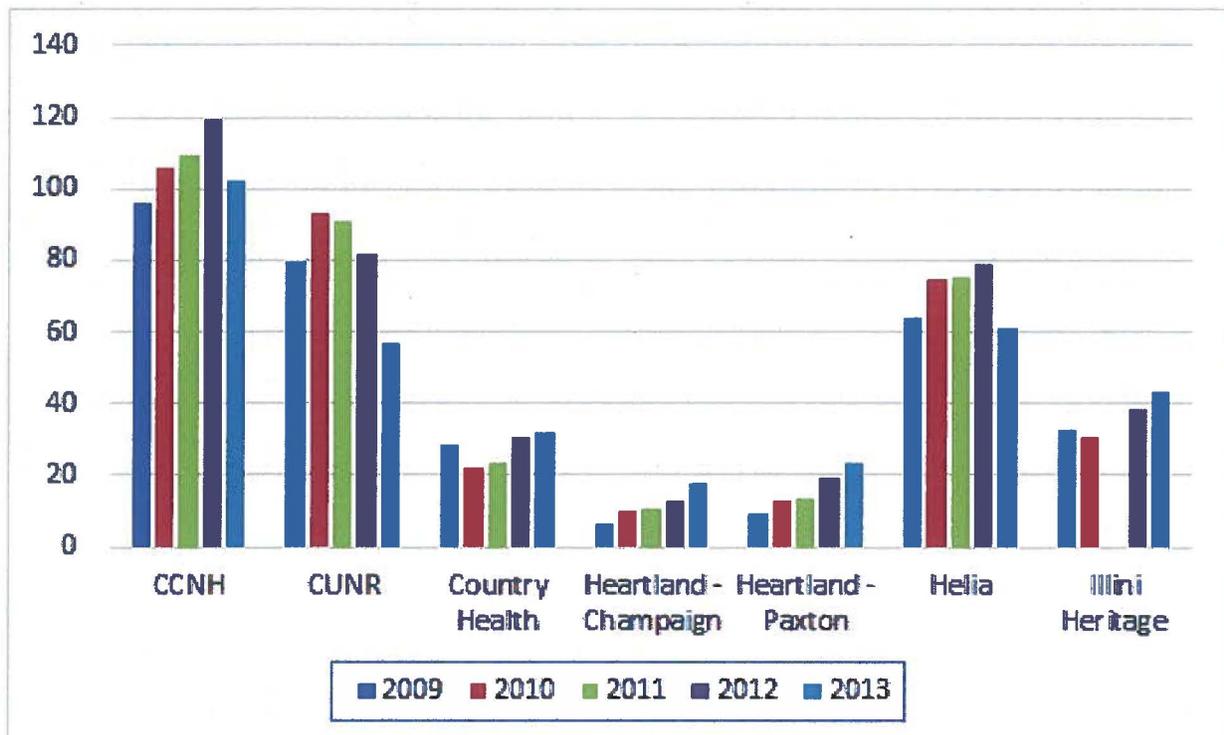
Source: Medicaid Cost Reports 2009-2013

Note: 2013 is the most current cost report available

Facilities:

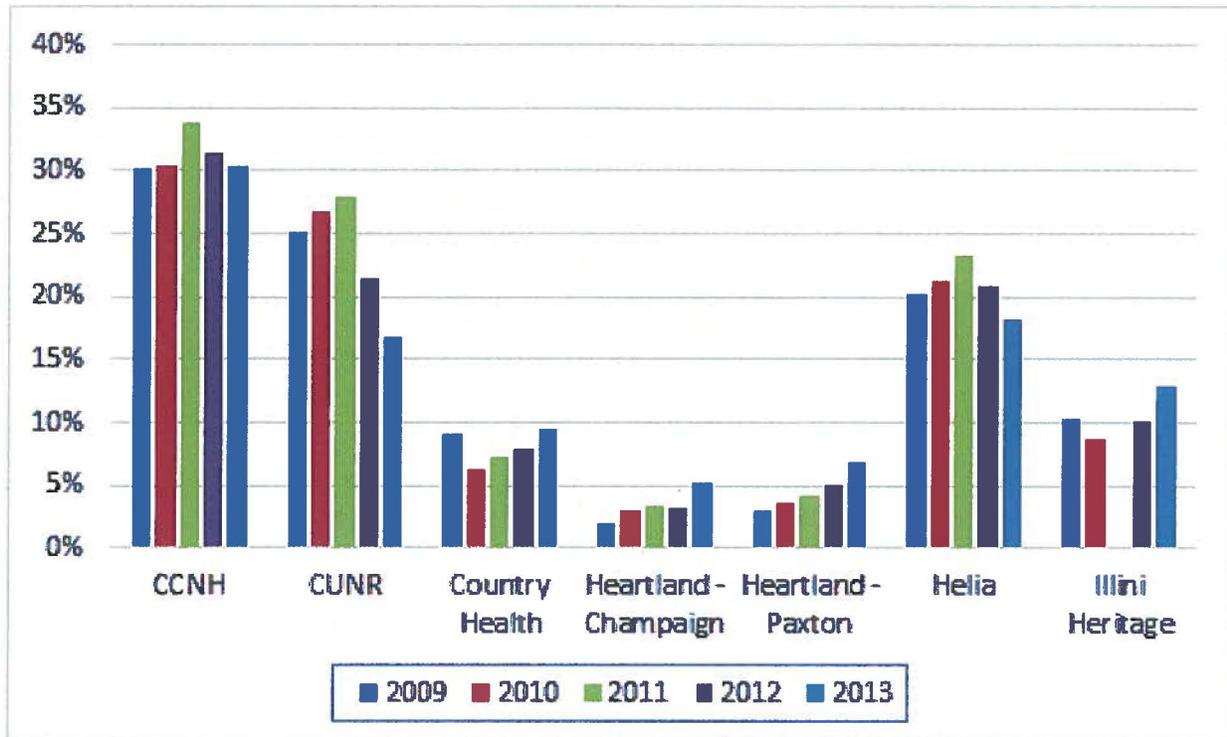
- Champaign County Nursing Home 243 beds
- Champaign Urbana Nursing & Rehab 213 beds
- Country Health - Gifford 89 beds
- Heartland – Champaign 102 beds
- Heartland – Paxton 106 beds
- Helia - Champaign 118 beds
- Illini Heritage - Champaign 60 beds

Medicaid Census Trends



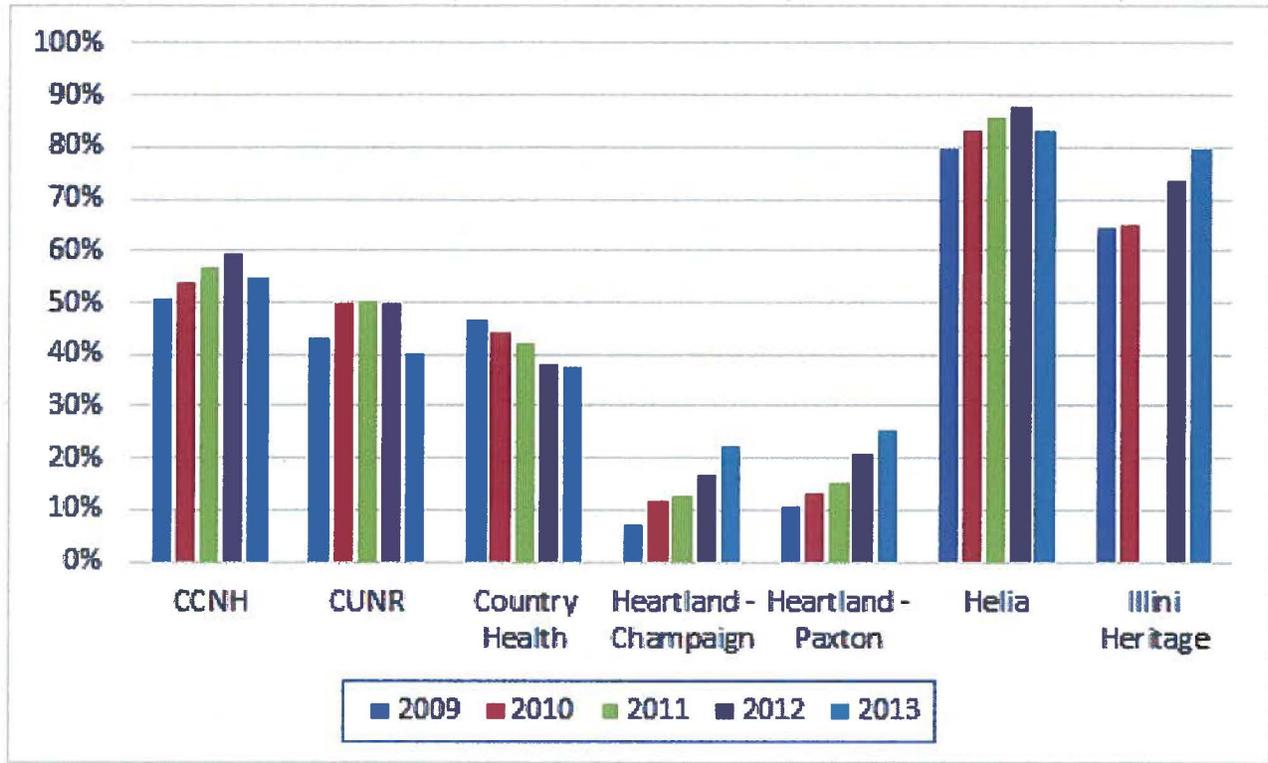
Medicaid Census	2009	2010	2011	2012	2013
CCNH	95.8	105.8	109.7	119.6	102.5
CUNR	79.4	93.2	90.9	81.5	56.7
Country Health	28.8	22.2	23.4	30.3	31.8
Heartland - Champaign	6.2	10.3	11.0	12.5	18.0
Heartland - Paxton	9.6	12.7	13.5	19.0	23.3
Helia	64.2	74.4	75.6	79.2	61.4
Illini Heritage	32.7	30.4	0.0	38.7	43.5

Medicaid Market Share



Medicaid Market Share	2009	2010	2011	2012	2013
CCNH	30.2%	30.3%	33.8%	31.4%	30.4%
CUNR	25.1%	26.7%	28.1%	21.4%	16.8%
Country Health	9.1%	6.4%	7.2%	8.0%	9.4%
Heartland - Champaign	2.0%	2.9%	3.4%	3.3%	5.3%
Heartland - Paxton	3.0%	3.7%	4.2%	5.0%	6.9%
Helia	20.3%	21.3%	23.3%	20.8%	18.2%
Illini Heritage	10.3%	8.7%	0.0%	10.2%	12.9%

Facility Specific Medicaid Payor Mix



Medicaid Payor Mix	2009	2010	2011	2012	2013
CCNH	51.0%	53.8%	56.7%	59.5%	54.6%
CUNR	43.2%	49.7%	50.1%	49.5%	40.0%
Country Health	46.6%	43.9%	42.4%	37.9%	37.4%
Heartland - Champaign	7.1%	11.7%	13.0%	17.0%	22.2%
Heartland - Paxton	10.9%	13.0%	15.3%	20.8%	25.4%
Helia	79.6%	83.2%	85.5%	87.9%	83.1%
Illini Heritage	64.7%	64.8%	0.0%	73.8%	79.8%

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions. The CNA openings reflect availability for both full-time and part-time positions. The total number of available positions equals 31.6 FTEs. Overtime and agency are used to fill the open shifts. There are no immediate needs for RNs and LPNs, however, recruitment will continue in efforts to obtain a higher mix of RNs and the need to find RNs and LPNs that are willing to work on a PRN basis.

Number of Open Positions				
	7/1/2015	8/1/2015	9/1/2015	
Accountant	1			
Business Office Manager	1			
Human Resources Director	1			1
Director of Nursing	-			
Assistant Director of Nursing (RN)	-			
Unit Manager for Dementia	1	1		1
Unit Manager for Rehabilitation (RN)	1			
RN Shift Supervisor	1	1		1
Nurse (1 FT, RN or LPN; 1 PT, RN or LPN)	RN FT, RN PT 2	RN FT, RN PT 2	RN FT, RN PT	2
Nurse Scheduler	1	1		
Care Plan Coordinator (RN preferred)	1	1		1
Assistant Care Plan Coordinator (RN preferred, LPN minimum)	-			
CNA Team Leader - Long Term Care	2	2		2
CNA Team Leader - Rehabilitative	-			
CNA Team Leader - Dementia	-			
CNA (1 FT, 1 PT)	2	2		2
Social Services Director (LCSW or MSW)	-			
Activities Assistant	1	1		1
Cook/Assist Cook	1 Cook, 1 Asst Cook	1 Cook, 1 Asst Cook	1 Cook, 1 Asst Cook	
Food Service Worker	1	PT 1		PT 1
Kitchen Steward	1	1		
Transportation Assistant	1	1		
Volunteer Coordinator	-			
Laundry Worker	-			1
Central Supply Clerk	-			
Adult Day Care Assistant	2	2		1 FT and 1 PT
Total	21	17		17

Issue 1 HR Dashboard

Retention Rate	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15	Jul 15	Benchmark
All	68.9%	70.0%	67.0%	68.1%	66.4%	65.0%	65.9%	73.1%
All Nursing	67.80%	70.9%	66.9%	69.2%	68.1%	66.9%	66.9%	67.8%
CNAs	69.2%	71.6%	72.2%	70.7%	68.9%	64.0%	64.9%	67.5%

Turnover Rate (12 month rolling average)	Jan 14 to Jan 15	Feb 14 to Feb 15	Mar 14 to Mar 15	Apr 14 to Apr 15	May 14 to May 15	Jun 14 to Jun 15	Jul 14 to Jul 15	Benchmark
All	51.3%	55.3%	58.4%	60.6%	62.2%	62.7%	59.7%	45.2%
All Nursing	52.9%	57.3%	54.8%	60.7%	62.9%	62.7%	62.7%	51.4%
CNAs	64.1%	70.3%	75.0%	72.0%	74.3%	74.7%	72.7%	52.4%

Benchmark - American Healthcare Association Quality Report 2013

Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years
January 14 to January 15								
All	115	52	13	65	24	8	4	14
CNAs	50	19	8	27	13	5	0	5
Dietary	28	21	4	25	1	1	0	1
February 14 to February 15								
All	120	56	15	71	21	9	4	15
CNAs	52	22	9	31	10	5	0	6
Dietary	27	19	4	23	2	1	0	1
March 14 to March 15								
All	129	62	14	76	23	9	5	16
CNAs	54	24	8	32	11	5	0	6
Dietary	31	23	4	27	2	1	0	1
April 14 to April 15								
All	131	64	13	77	24	9	6	15
CNAs	54	26	7	33	16	5	0	4
Dietary	31	23	4	27	2	1	0	1
May 14 to May 15								
All	130	60	19	79	22	10	6	13
CNAs	55	26	9	35	9	5	1	4
Dietary	30	22	4	26	2	1	0	1
Jun 14 to Jun 15								
All	136	64	20	80	23	10	6	13
CNAs	56	26	10	36	10	6	1	3
Dietary	31	21	5	26	3	1	0	1
Jul 14 to Jul 15								
All	135	20	24	44	24	9	5	13
CNAs	56	27	9	36	11	5	1	4
Dietary	31	23	5	28	2	0	0	0

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs
CNAs Hired (FTEs)	55.4	50.2	52.6	53.3	54.2	57.5	54.2						84.2
CNAs Open Positions (FTEs)	28.8	34.0	31.6	30.9	30	26.7	30						
Dietary Hired (FTEs)	3	15.2	16.2	15.8	17.8	18.6	14.8						19.65
Dietary Open Positions (FTEs)	1.72	4.45	3.5	3.85	1.85	1.05	4.85						

Applications/Hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
CNAs												
Applications	13	18.0	25	14	22	21	16					
Hires	3	4	8	2	4	9	6					
Separations	5	7	4	4	5	5	3					
Dietary												
Applications	22	35.0	26	20	30	18	13					
Hires	3	0	4	1	1	8	0					
Separations	0	4	4	1	0	3	2					

Issue 1

Preceptor Training Program.

Preceptor trainees are continuing to review their own training/orientation materials and are preparing suggestions for updates to their respective training materials. A focused review of dietary training materials with dietary management is being scheduled to solidify training for FSW and ensure all competencies required are covered as a group. The group will then review the training materials for each department that is represented in the preceptor training program.

**Champaign County Nursing Home
 Strategic Objective Metrics – Issue 1
 Updated August 31, 2015**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY2015 – 59.7% (July 14 to July 15) FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

CMS Direct Care Staffing Levels (CMS data file update – August 1, 2015)

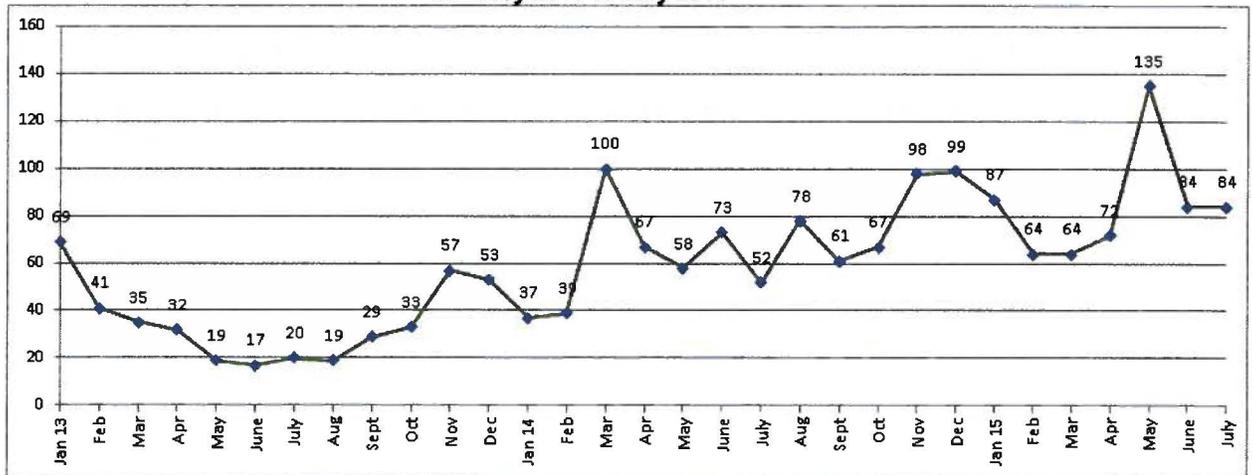
There were no updates to any of the Champaign facilities.

		This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 63 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
Provider Name	CITY	Aides	LPNs	RNs	Total License	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_lpn	adj_rn	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.63	0.52	0.57	1.09	3.72	2.36	0.59	0.91	1.50	3.86	2.74	0.73	0.47	1.20	3.89
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	2.17	0.92	0.62	1.54	3.71	2.41	0.69	1.15	1.84	4.25	2.21	1.10	0.41	1.32	3.52
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.60	0.51	0.48	0.99	2.59	2.22	0.59	0.90	1.49	3.72	1.77	0.71	0.40	1.04	2.81
HEARTLAND OF PAXTON	PAXTON	1.98	0.89	0.88	1.78	3.75	2.49	0.70	1.17	1.87	4.36	1.95	1.06	0.56	1.50	3.47
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.47	0.71	0.69	1.41	3.88	2.53	0.71	1.22	1.93	4.47	2.39	0.84	0.42	1.15	3.50
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	1.87	0.70	0.46	1.15	3.02	2.31	0.59	0.84	1.43	3.73	2.00	0.98	0.41	1.28	3.27
COUNTRY HEALTH	GIFFORD	1.86	0.65	0.76	1.41	3.27	2.46	0.60	0.98	1.58	4.04	1.86	0.90	0.58	1.41	3.27
Area Average		2.08	0.70	0.64	1.34	3.42	2.40	0.64	1.02	1.66	4.06	2.13	0.90	0.46	1.27	3.39
Illinois State Average		2.22	0.59	0.92	1.51	3.73	2.38	0.63	1.03	1.66	4.04	2.27	0.78	0.64	1.42	3.69

Agency Usage Trends - Expenses

Agency costs remained unchanged at \$84,000 in June and July.

**Agency Nursing Costs
January 2013 to July 2015**



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated August 31, 2015**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Filled 1/26/15.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Annual training requirement: 69% - 27/39 nurses trained Next class to training remainder of staff in Summer 2015
Trach education. 90% of all nurses will be trained by the end of 2015.	April to current 46% (18/39) nurses trained PEL/VIP updating competencies with all licensed nurses to complete training requirements for licensed staff.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training.
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Dr. McNeal and Christie Clinic Nurse Practitioner have taken over the Quarterly nurse training activities. Jan 2015 Delirium assessment/reporting April 2015 Customer Service July 2015 Seizures rescheduled for October

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was updated on June 30, 2015. The chart on the next page summarizes the current CMS five-star ratings for the eight nursing homes in the Champaign County area. The following changes were seen between June and July:

- Helia – QM rating improved from 4 to 5. Overall rating fell improved from 1 to 2.
- Clark Lindsey Village – The quality measure rating fell from 5 to 2 stars. Overall rating unchanged.

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated August 20, 2015

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	NURSING HOME							
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles 7/30/15 Update	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles 7/30/15 Update	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles 05/21/15 Update	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles 7/30/15 Update	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles
Overall Rating	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average
Staffing	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Not Available Not Enough Data to Calculate
Quality Measures	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average	Rating: 1 out of 5 Much Below Average	Rating: 5 out of 5 Much Above Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3

Quality of Care (Continued)

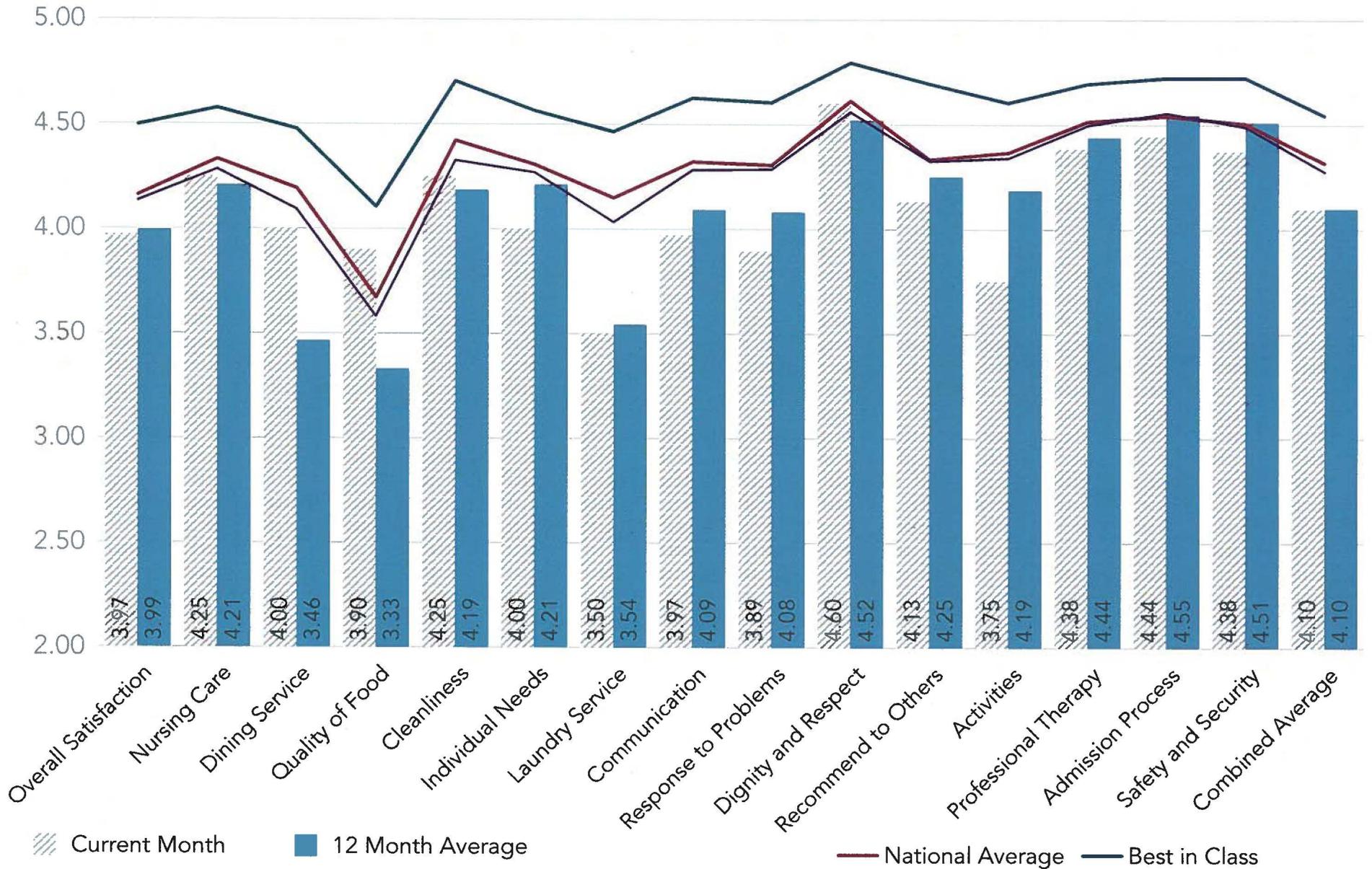
Please see attached Pinnacle Satisfaction Survey for June 2015. The following scores showed improvement between June and July:

1. Dining service	3.89 to 4.00
2. Quality of food	3.65 to 3.90
3. Dignity and respect	4.47 to 4.60
4. Professional therapy	4.10 to 4.38

The following scores showed fell between June and July:

1. Overall rating	4.13 to 3.97
2. Nursing	4.33 to 4.25
3. Cleanliness	4.43 to 4.25
4. Individual needs	4.60 to 4.00
5. Laundry	3.54 to 3.50
6. Communication	4.40 to 3.97
7. Response to problems	4.33 to 3.89
8. Recommend to others	4.23 to 4.13
9. Activities	4.55 to 3.75
10. Admission process	4.65 to 4.44
11. Safety and security	4.63 to 4.38
12. Combined average	4.27 to 4.10

— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

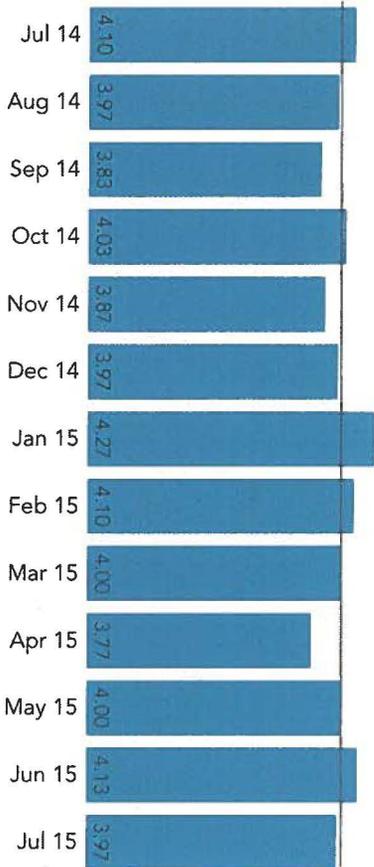
The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES				BENCHMARKS			QUARTERLY AVERAGES				RESPONSE PERCENTAGES					
	Jul 15	Last 3 Months	Last 12 Months AVG	Variance	National AVG	Best in Class	Corp. AVG	May-Jul	Feb-Apr	Nov-Jan	Aug-Oct	Top 2 Satisfied			Bottom 2 Dissatisfied		
												Month	QTR	Year	Month	QTR	Year
Overall Satisfaction	3.97	4.03	3.99	-0.17	4.16	4.50	-	↑ 4.03	3.96	4.03	3.94	88%	80%	76%	13%	7%	4%
Nursing Care	4.25	4.26	4.21	-0.13	4.33	4.58	-	↑ 4.26	4.09	4.22	4.26	88%	85%	83%	6%	2%	4%
Dining Service	4.00	3.71	3.46	-0.73	4.19	4.48	-	↑ 3.71	3.42	3.54	3.19	79%	62%	46%	0%	10%	20%
Quality of Food	3.90	3.62	3.33	-0.34	3.67	4.11	-	↑ 3.62	3.31	3.07	3.28	53%	49%	40%	0%	9%	21%
Cleanliness	4.25	4.30	4.19	-0.24	4.42	4.71	-	↑ 4.30	4.17	4.24	4.02	88%	89%	81%	13%	4%	3%
Individual Needs	4.00	4.27	4.21	-0.10	4.31	4.57	-	↑ 4.27	4.01	4.26	4.31	73%	84%	81%	13%	4%	5%
Laundry Service	3.50	3.47	3.54	-0.61	4.15	4.47	-	↓ 3.47	3.72	3.32	3.66	42%	49%	53%	17%	19%	16%
Communication	3.97	4.18	4.09	-0.23	4.32	4.63	-	↑ 4.18	4.08	3.95	4.14	69%	83%	78%	19%	7%	8%
Response to Problems	3.89	4.14	4.08	-0.23	4.31	4.61	-	↑ 4.14	3.92	4.20	4.07	79%	84%	77%	14%	5%	6%
Dignity and Respect	4.60	4.56	4.52	-0.09	4.61	4.80	-	↑ 4.56	4.57	4.54	4.41	87%	87%	88%	7%	2%	1%
Recommend to Others	4.13	4.24	4.25	-0.08	4.33	4.70	-	↓ 4.24	4.28	4.25	4.22	87%	87%	83%	13%	9%	6%
Activities	3.75	4.21	4.19	-0.18	4.37	4.61	-	↑ 4.21	4.09	4.33	4.13	75%	86%	81%	17%	9%	7%
Professional Therapy	4.38	4.32	4.44	-0.08	4.51	4.70	-	↓ 4.32	4.40	4.55	4.47	85%	86%	89%	8%	7%	3%
Admission Process	4.44	4.58	4.55	0.00	4.54	4.73	-	↑ 4.58	4.44	4.58	4.58	89%	95%	93%	0%	0%	3%
Safety and Security	4.38	4.55	4.51	0.01	4.51	4.73	-	↑ 4.55	4.52	4.41	4.56	94%	96%	93%	6%	2%	1%
Combined Average	4.10	4.16	4.10	-0.22	4.32	4.55	-	↑ 4.16	4.07	4.10	4.07	79%	80%	76%	10%	6%	7%

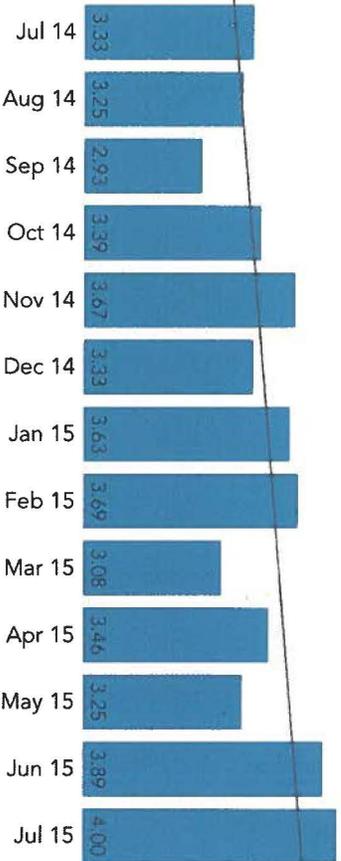
Total Respondents: July: 16 Last 3 Months: 46 last 12 months: 181



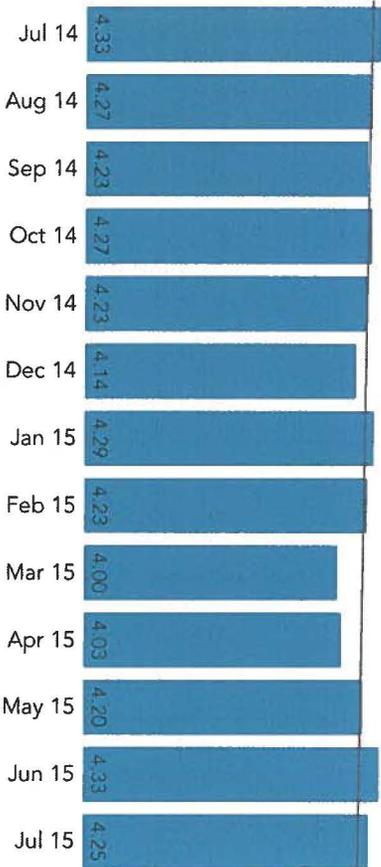
Overall Satisfaction



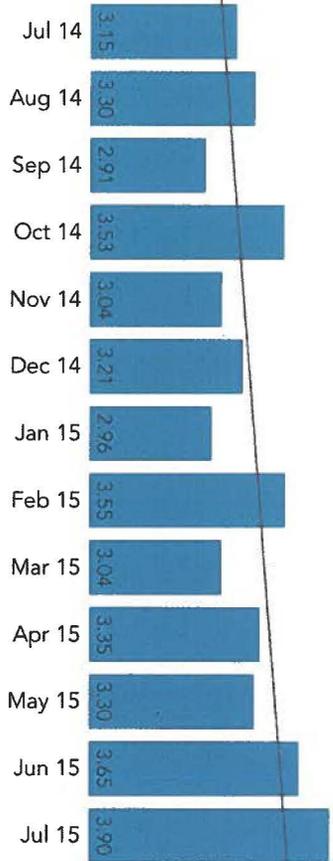
Dining Service



Nursing Care

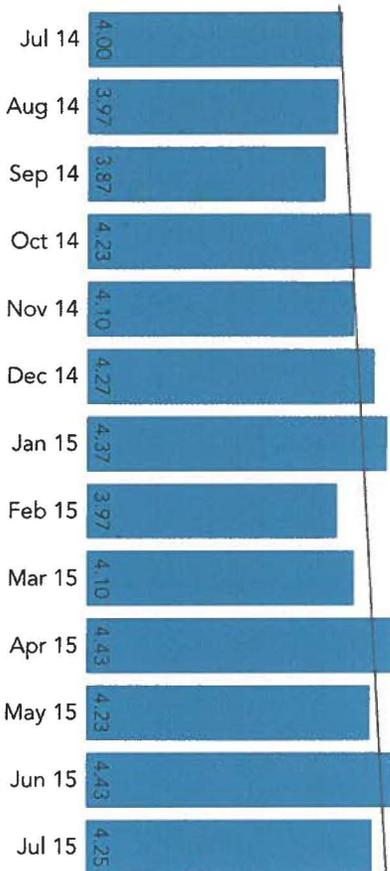


Quality of Food

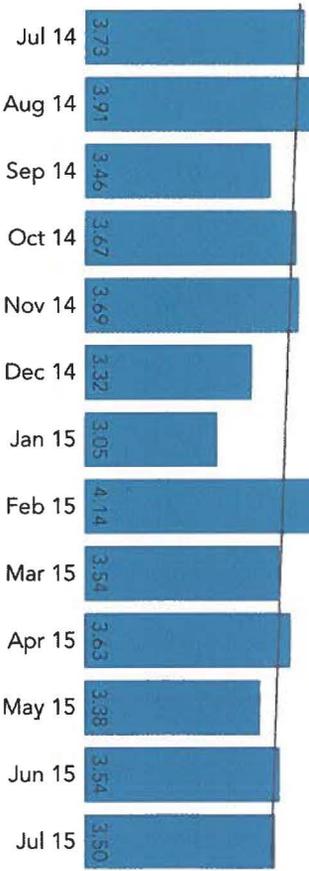




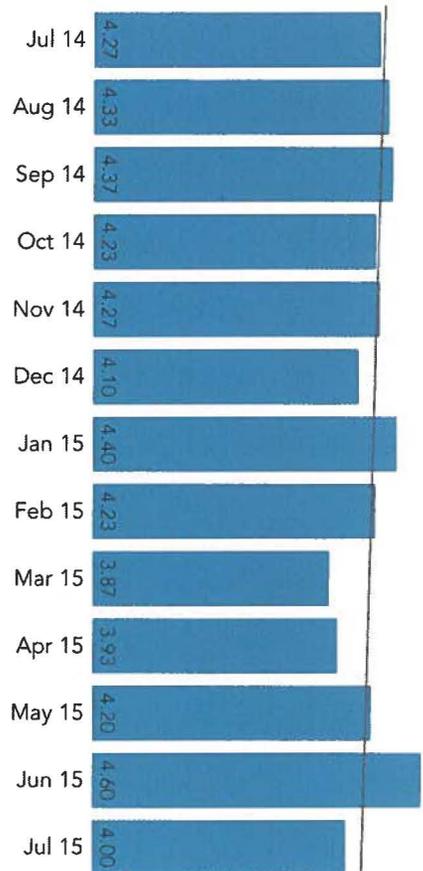
Cleanliness



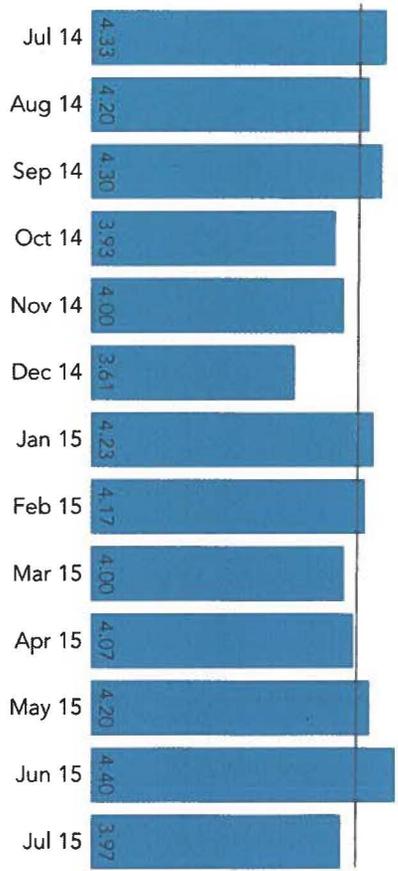
Laundry Service



Individual Needs

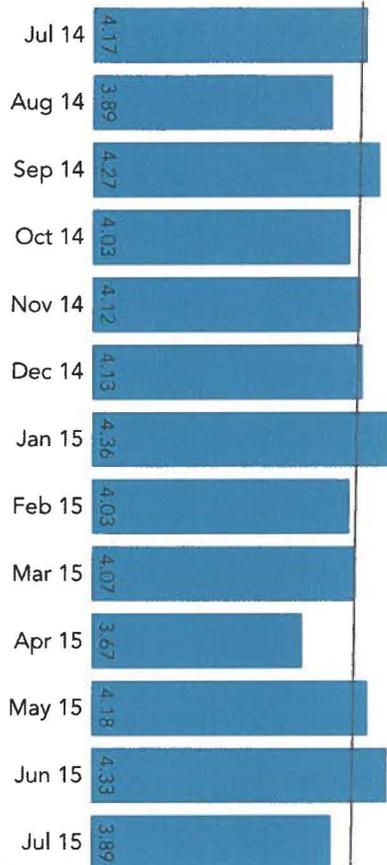


Communication

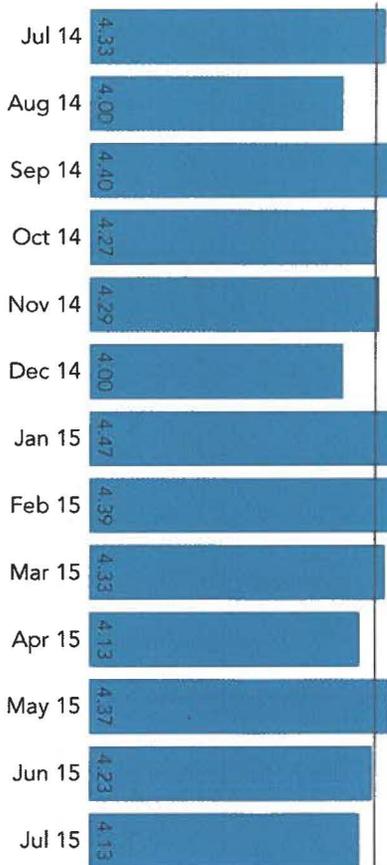




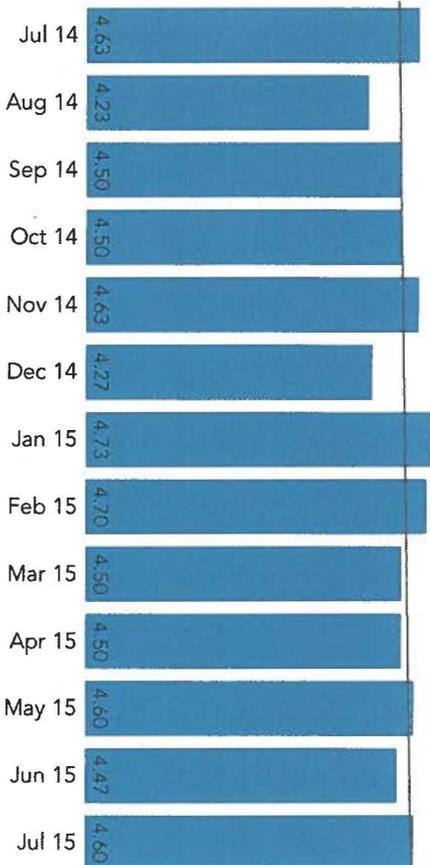
Response to Problems



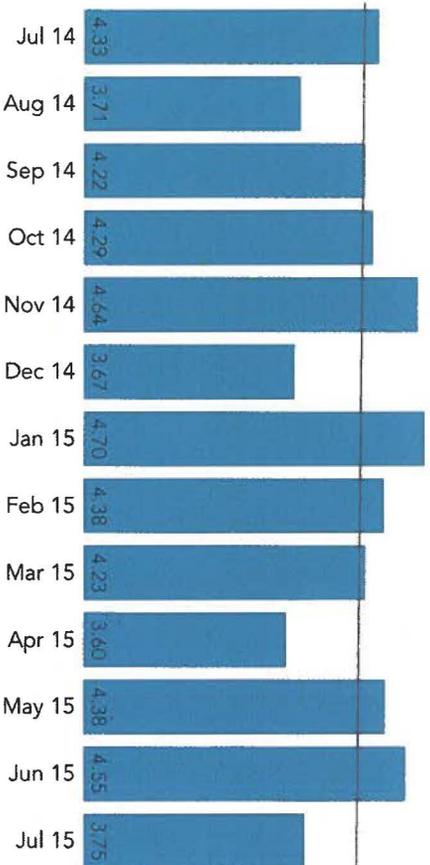
Recommend to Others



Dignity and Respect

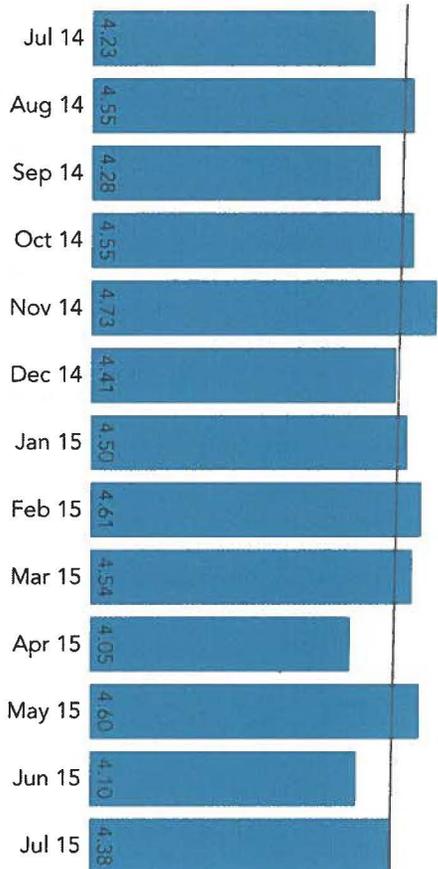


Activities

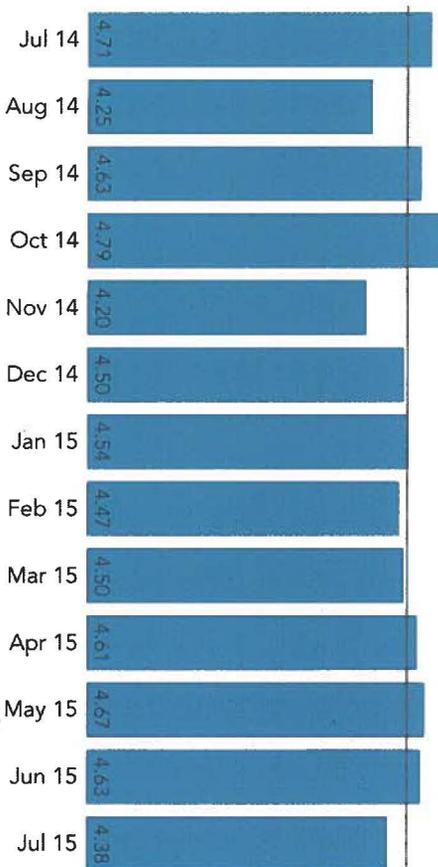




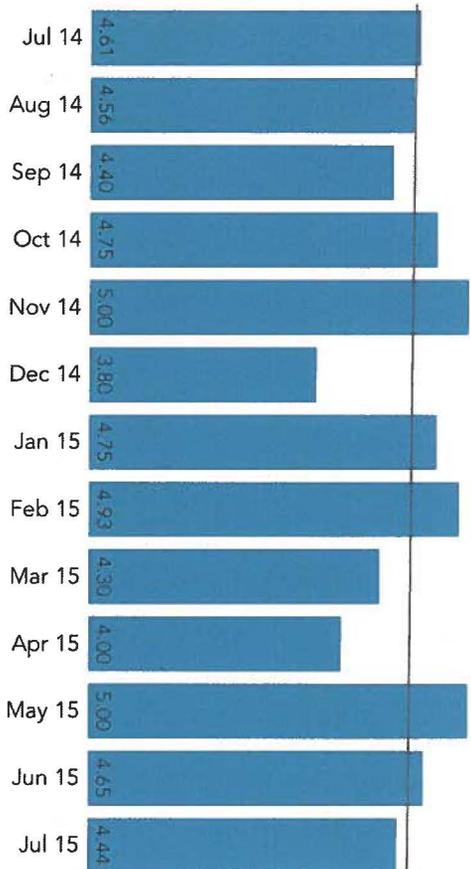
Professional Therapy



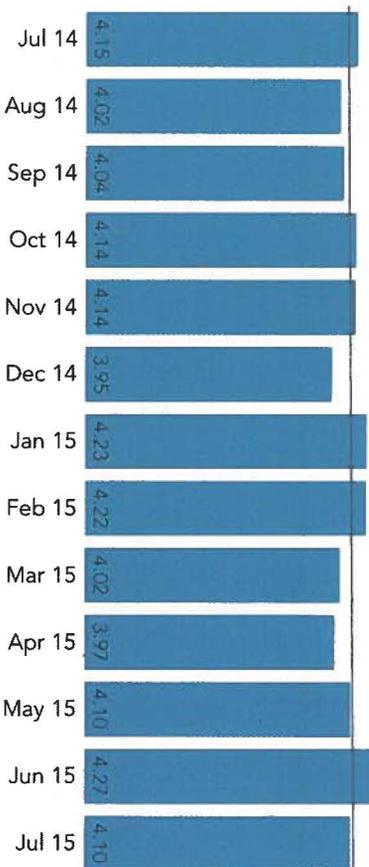
Safety and Security



Admission Process



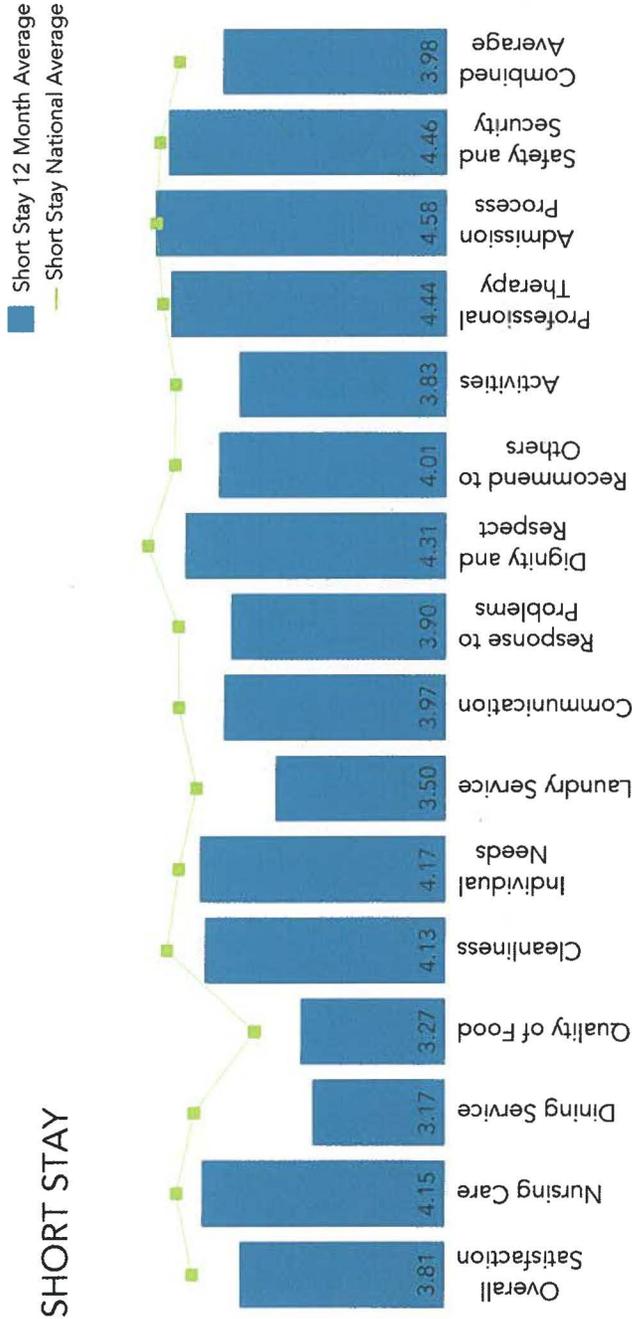
Combined Average





QUALITY INSIGHT

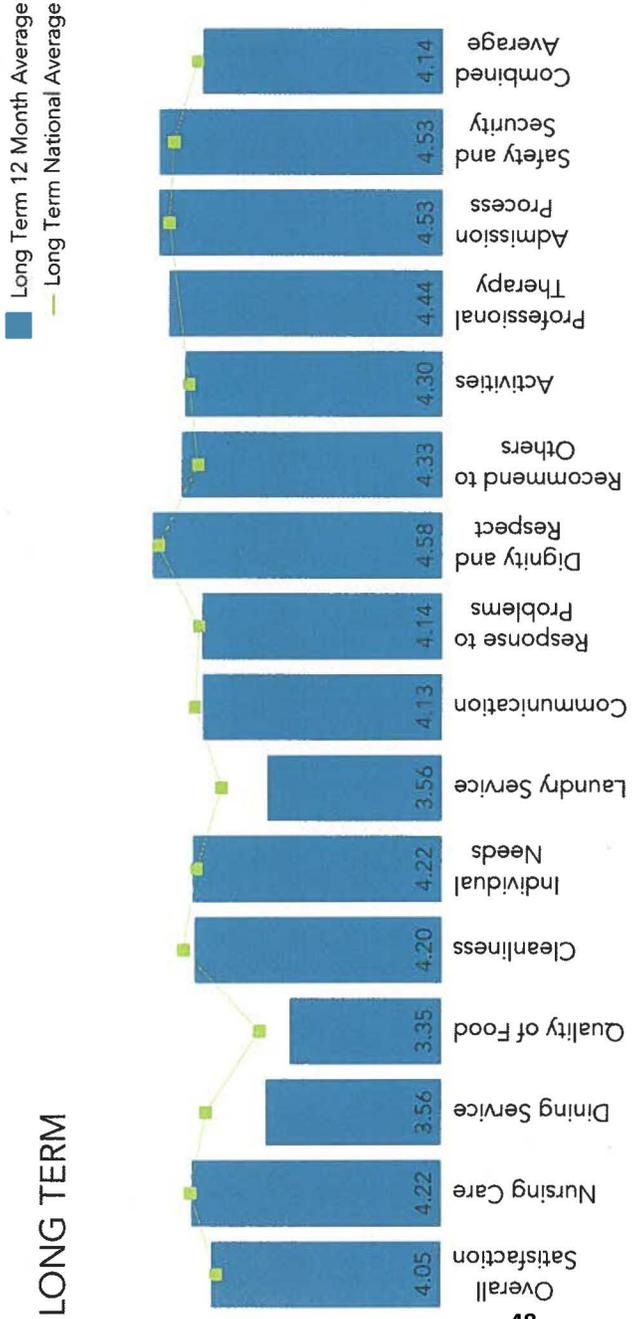
<http://pinnacleqi.com/reports/shortstay>



SHORT STAY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

84.4%

86.3% National Average



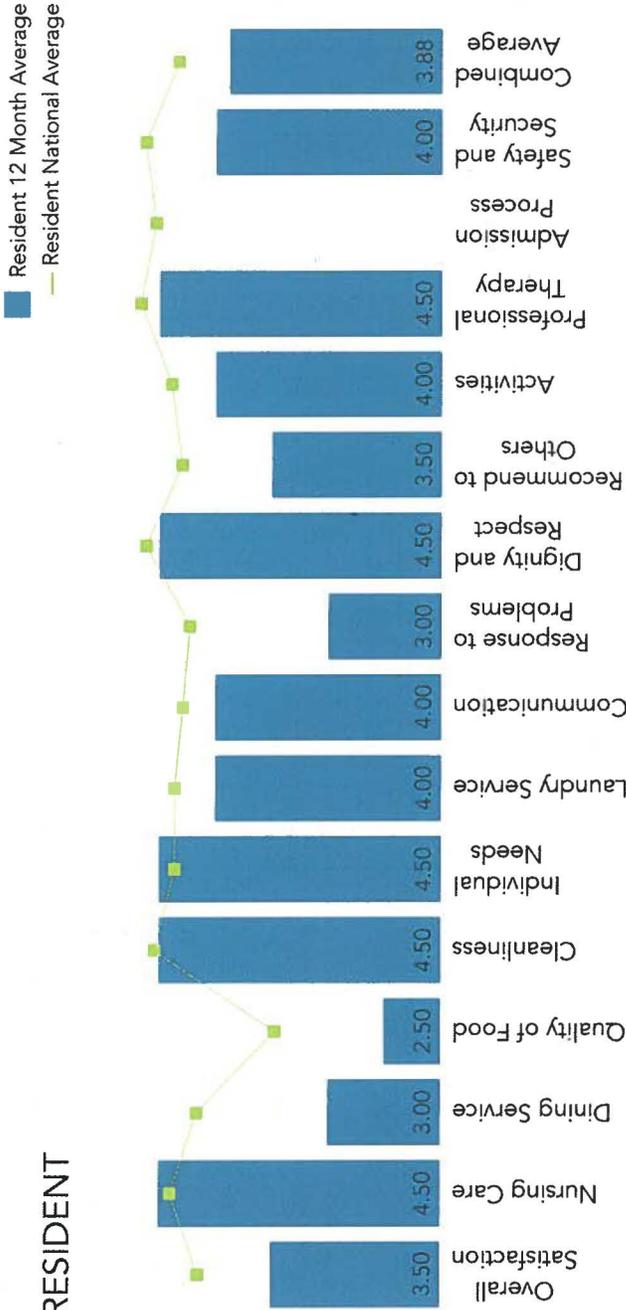
LONG TERM SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

80.4%

79.7% National Average



RESIDENT

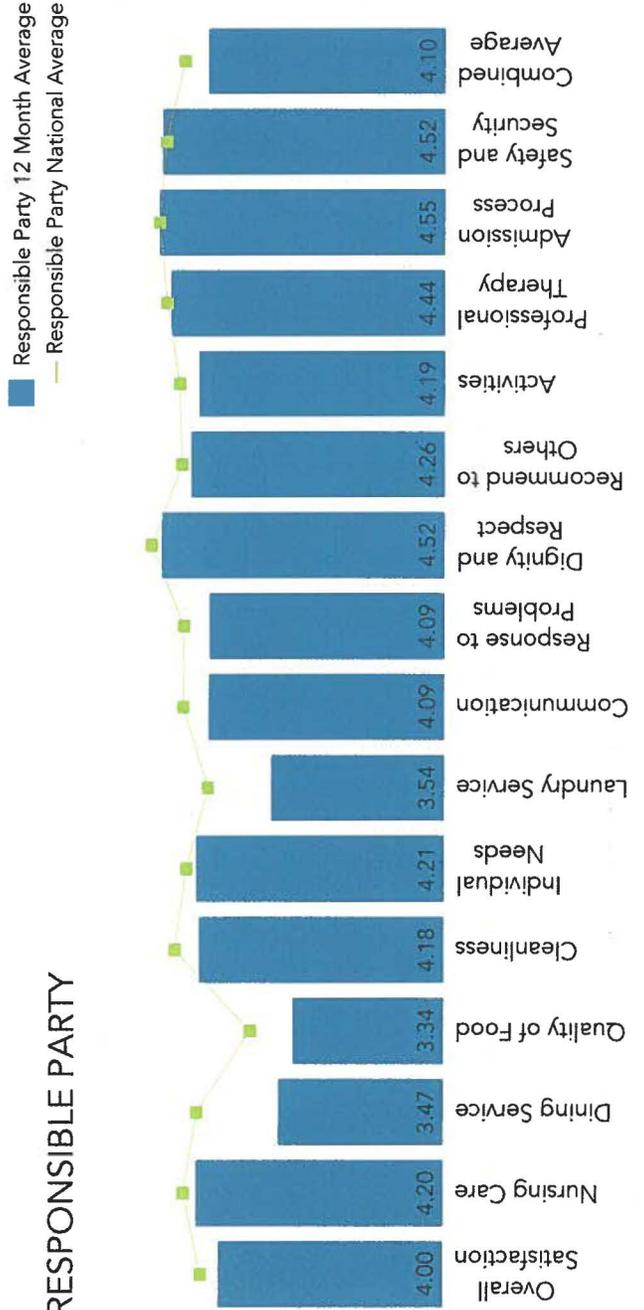


RESIDENT SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

50.0%

82.7% National Average

RESPONSIBLE PARTY



RESPONSIBLE PARTY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

83.5%

84.5% National Average

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated August 31, 2015**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Maintained
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly Metric replaces “Implement daily rounds on the Medicare unit by 1/1/14.”	Schedule monthly meeting to enhance communication and problem solve and identify skills that could be enhanced.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	MPA, Administrator and PEL-VIP met with Christie Clinic pulmonologist. Follow up meeting with Presence administration pending.
Current wound/pain caseload is 13 residents.	12 currently on caseload 5 wound/7 pain 3 resolved and taken off caseload in June. 10 residents have healed and have been taken of the caseload.
Establish outpatient rehab program by July 1, 2015.	Passed IDPH licensure survey. Opening date pending.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated August 31, 2015**

Non-Financial Metrics	Status																										
<i>Medicare 30-Day Readmission Rate</i>																											
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>Aug (3/15)</td><td>20%</td></tr> <tr><td>Sept (1/12)</td><td>8%</td></tr> <tr><td>Oct (6/15)</td><td>40%</td></tr> <tr><td>Nov (5/16)</td><td>31%</td></tr> <tr><td>Dec (6/18)</td><td>33%</td></tr> <tr><td>Jan 2015 (2/15)</td><td>36%</td></tr> <tr><td>Feb (1/12)</td><td>8%</td></tr> <tr><td>March (4/9) *</td><td>44%</td></tr> <tr><td>April (3/11)</td><td>27%</td></tr> <tr><td>May (0)</td><td>0%</td></tr> <tr><td>June (1/12)</td><td>8%</td></tr> <tr><td>July (2/10)</td><td>20%</td></tr> <tr><td>Aug (5/19)</td><td>26%</td></tr> </table>	Aug (3/15)	20%	Sept (1/12)	8%	Oct (6/15)	40%	Nov (5/16)	31%	Dec (6/18)	33%	Jan 2015 (2/15)	36%	Feb (1/12)	8%	March (4/9) *	44%	April (3/11)	27%	May (0)	0%	June (1/12)	8%	July (2/10)	20%	Aug (5/19)	26%
Aug (3/15)	20%																										
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July (2/10)	20%																										
Aug (5/19)	26%																										
<i>Pinnacle Survey Scores</i>																											
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>Sept 2014</td><td>3 out of 16</td></tr> <tr><td>Oct</td><td>2 out of 16</td></tr> <tr><td>Nov</td><td>4 out of 16</td></tr> <tr><td>Dec</td><td>0 out of 16</td></tr> <tr><td>Jan 2015</td><td>7 out of 16</td></tr> <tr><td>Feb</td><td>5 out of 16</td></tr> <tr><td>March</td><td>2 out of 16</td></tr> <tr><td>April</td><td>2 out of 16</td></tr> <tr><td>May</td><td>6 out of 16</td></tr> <tr><td>June</td><td>8 out of 16</td></tr> <tr><td>July</td><td>2 out of 16</td></tr> </table>	Sept 2014	3 out of 16	Oct	2 out of 16	Nov	4 out of 16	Dec	0 out of 16	Jan 2015	7 out of 16	Feb	5 out of 16	March	2 out of 16	April	2 out of 16	May	6 out of 16	June	8 out of 16	July	2 out of 16				
Sept 2014	3 out of 16																										
Oct	2 out of 16																										
Nov	4 out of 16																										
Dec	0 out of 16																										
Jan 2015	7 out of 16																										
Feb	5 out of 16																										
March	2 out of 16																										
April	2 out of 16																										
May	6 out of 16																										
June	8 out of 16																										
July	2 out of 16																										

<i>CMS 5 Star Rating</i>	
<p>Increase overall rating from one star to two star by the end of 2014</p>	<p>One Star as of July, 2015</p> <p>The quality measure scores did not change but the cut points changed, resulting in the loss of one QM star and causing the overall rating to drop by one star.</p> <p>New nursing home compares V3.0 started with the Jan 31 report.</p>

**Champaign County Nursing Home
CMS Quality Measures - Issue 3
Updated June 30, 2015**

MDS3.0 Quality Measures for Provider 145364						
	Provider 145364					National Average
	Part of QM Rating?	Q3 2014	Q4 2014	Q1 2015	3-quarter average	
Long-Stay Residents						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	84.9%	84.2%	98.3%	88.9%	92.8%
% of residents assessed and appropriately given the pneumococcal vaccine	No	97.3%	98.0%	98.9%	98.0%	93.6%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents experiencing one or more falls with major injury	Yes	6.5%	4.6%	5.0%	5.3%	3.2%
% of residents who have moderate to severe pain ¹	Yes	3.4%	2.7%	2.8%	3.0%	7.2%
% of high-risk residents who have pressure sores	Yes	2.5%	3.7%	1.5%	2.6%	5.9%
% of residents who had a urinary tract infection	Yes	3.2%	0.0%	0.6%	1.3%	5.5%
% of low-risk residents who lose control of their bowels or bladder	No	43.8%	51.4%	50.0%	48.4%	45.5%
% of residents who have/had a catheter inserted and left in their bladder ¹	Yes	5.5%	5.5%	5.0%	5.4%	3.0%
% of residents who were physically restrained	Yes	0.0%	0.0%	0.0%	0.0%	1.0%
% of residents whose need for help with daily activities has increased	Yes	18.8%	22.4%	28.4%	23.1%	15.8%
% of residents who lose too much weight	No	5.4%	11.8%	12.0%	10.0%	7.2%
% of residents who are more depressed or anxious	No	6.1%	4.9%	4.2%	5.1%	5.9%
% of residents who received an antipsychotic medication	Yes	16.5%	17.3%	14.9%	16.3%	19.0%
Short-Stay Residents						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	86.2%	88.8%	88.6%	87.8%	82.5%
% of residents assessed and appropriately given the pneumococcal vaccine	No	85.5%	87.0%	89.8%	87.2%	81.8%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents who had moderate to severe pain	Yes	6.5%	0.0%	6.1%	4.5%	18.0%
% of residents with pressure ulcers that are new or worsened ¹	Yes	0.8%	0.0%	0.0%	0.3%	0.9%
% of residents who newly received an antipsychotic medication	Yes	1.6%	1.8%	0.0%	1.2%	2.3%

Detailed descriptions and specifications for all the QMs can be found here:

<https://www.cms.gov/medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/NHQIQualityMeasures.html>

¹These measures are risk adjusted.

NA means no data are available for this measure. Values are not displayed for the long-stay measures if there are fewer than 30 eligible resident assessments and are not displayed for the short-stay measures if there are fewer than 20 eligible resident assessments. A 3-quarter average measure will be shown if there are at least this number of eligible resident assessments summed across all three quarters.

Issue 4
Food Service Improvement

The Pinnacle score for dining service improved from 3.89 to 4.00 between June and July. The 12-month rolling average is 3.46, which is below the national average of 4.19.

The Pinnacle score for food quality improved from 3.65 in June to 3.90 in July. The 12-month rolling average is 3.33, which is below the national average of 3.67.

The HCSG Dietician conducts an informal dining room satisfaction survey. This survey includes the following questions:

- Does your food taste good?
- Are you served foods you like to eat?
- Are your hot and cold food served the way you like?
- Do you get enough to eat?
- Do you get snacks and beverages when requested?
- Do you receive substitutes?
- Is a snack offered in the evening?

The monthly scoring from this survey is summarized below and shows a positive trend since the start of this survey in September 2014. June's score of 91% is the highest score to date. July figures were not available to be included in the report.

September 2014	58%
October	62%
November	76%
December	77.5%
January 2015	69.8%
February	80%
March	80%
April	74%
May	86%
June	90.6%

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated July 31, 2015**

Dietary	Status																										
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page																										
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2014 annual average was 3.43. The rolling 12 month average is 3.33 (July)</p> <table data-bbox="837 625 1091 1066"> <tr><td>July 2014</td><td>3.15</td></tr> <tr><td>Aug</td><td>3.30</td></tr> <tr><td>Sept</td><td>2.91</td></tr> <tr><td>Oct</td><td>3.53</td></tr> <tr><td>Nov</td><td>3.04</td></tr> <tr><td>Dec</td><td>3.21</td></tr> <tr><td>Jan 2015</td><td>2.96</td></tr> <tr><td>Feb</td><td>3.55</td></tr> <tr><td>Mar</td><td>3.04</td></tr> <tr><td>Apr</td><td>3.35</td></tr> <tr><td>May</td><td>3.30</td></tr> <tr><td>Jun</td><td>3.65</td></tr> <tr><td>July</td><td>3.90</td></tr> </table>	July 2014	3.15	Aug	3.30	Sept	2.91	Oct	3.53	Nov	3.04	Dec	3.21	Jan 2015	2.96	Feb	3.55	Mar	3.04	Apr	3.35	May	3.30	Jun	3.65	July	3.90
July 2014	3.15																										
Aug	3.30																										
Sept	2.91																										
Oct	3.53																										
Nov	3.04																										
Dec	3.21																										
Jan 2015	2.96																										
Feb	3.55																										
Mar	3.04																										
Apr	3.35																										
May	3.30																										
Jun	3.65																										
July	3.90																										
The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2014 annual average was 3.41. The rolling 12 month average is 3.46 (July)</p> <table data-bbox="837 1184 1091 1621"> <tr><td>July 2014</td><td>3.33</td></tr> <tr><td>Aug</td><td>3.25</td></tr> <tr><td>Sept</td><td>2.93</td></tr> <tr><td>Oct</td><td>3.39</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.33</td></tr> <tr><td>Jan 2015</td><td>3.63</td></tr> <tr><td>Feb</td><td>3.69</td></tr> <tr><td>Mar</td><td>3.08</td></tr> <tr><td>Apr</td><td>3.46</td></tr> <tr><td>May</td><td>3.25</td></tr> <tr><td>June</td><td>3.33</td></tr> <tr><td>July</td><td>4.00</td></tr> </table>	July 2014	3.33	Aug	3.25	Sept	2.93	Oct	3.39	Nov	3.67	Dec	3.33	Jan 2015	3.63	Feb	3.69	Mar	3.08	Apr	3.46	May	3.25	June	3.33	July	4.00
July 2014	3.33																										
Aug	3.25																										
Sept	2.93																										
Oct	3.39																										
Nov	3.67																										
Dec	3.33																										
Jan 2015	3.63																										
Feb	3.69																										
Mar	3.08																										
Apr	3.46																										
May	3.25																										
June	3.33																										
July	4.00																										

Kitchen Plating Times

	Breakfast Start				Breakfast End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Oct	7:31	7:15	7:50	0:35	8:40	8:20	8:58	0:38
Nov	7:36	7:15	7:55	0:40	8:40	8:10	9:28	1:18
Dec	7:35	7:15	7:50	0:35	8:34	8:04	8:50	0:46
Jan 15	7:27	7:15	7:40	0:25	8:38	8:20	8:50	0:30
Feb	7:25	7:15	7:45	0:30	9:00	8:22	9:17	0:55
Mar	7:29	7:15	8:16	1:01	8:52	8:18	9:15	0:57
Apr	7:19	7:15	7:35	0:20	8:42	8:27	9:00	0:33
May	7:22	7:15	7:40	0:25	8:48	8:34	9:07	0:38
Jun	7:17	7:15	7:30	0:15	8:59	8:28	9:34	1:06
Jul	7:21	7:15	8:05	0:50	8:41	8:20	9:05	0:45

	Lunch Start				Lunch End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Oct	11:38	11:30	12:02	00:32	12:38	12:16	12:54	00:38
Nov	11:40	11:30	11:50	00:20	12:57	12:12	12:50	00:38
Dec	11:41	11:30	12:00	00:30	12:26	12:09	12:43	00:34
Jan 15	11:37	11:30	11:50	00:20	12:26	12:06	12:40	0:34
Feb	11:36	11:30	11:50	00:20	12:37	12:15	12:59	0:44
Mar	11:33	11:15	11:50	0:40	12:30	12:12	12:58	0:46
Apr	11:30	11:30	11:35	0:05	12:31	12:20	12:50	0:30
May	11:32	11:30	11:40	0:10	11:45	12:25	13:05	0:40
Jun	11:32	11:30	11:40	0:10	12:45	12:25	13:05	0:40
Jul	11:30	11:15	11:43	0:28	12:26	11:45	12:47	1:02

	Dinner Start				Dinner End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Oct	04:32	04:28	04:40	00:12	05:43	05:25	06:55	01:30
Nov	4:46	4:26	5:10	0:44	5:38	5:11	6:00	0:49
Dec	4:37	4:00	5:34	1:34	5:32	5:05	6:00	0:55
Jan 15	4:29	4:04	4:37	0:33	5:33	5:15	5:50	0:35
Feb	4:31	4:25	4:37	0:12	5:41	5:15	6:10	0:55
Mar	4:30	4:26	4:35	0:09	5:34	5:20	6:00	0:40
Apr	4:30	4:30	4:39	0:09	5:33	5:20	5:45	0:25
May	4:30	4:25	4:40	0:15	5:35	5:00	5:55	00:55
Jun	4:30	4:25	4:40	0:15	5:35	5:00	5:55	0:55
Jul	4:30	4:30	4:32	0:02	5:27	5:10	5:40	0:30

Issue 5
Resident Services Programming

Therapy

The outpatient therapy area has passed the IDPH survey. Plans for opening date are being discussed with HealthPRO.

HealthPRO has recently submitted samples of outcomes reports for review. This list of outcomes and marketing materials that are being discussed are summarized below:

- Outcomes reports – for example – length of stay and average functional improvement from admission to discharge
- Rehab report card/Outcomes report card – marketing piece
- Case study – marketing
- Success story – marketing
- Rehab brochures and flyers

Issue 6
Contract Management

No current issues

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

Date: September 9, 2015

Re: June 2015 Financial Management Report

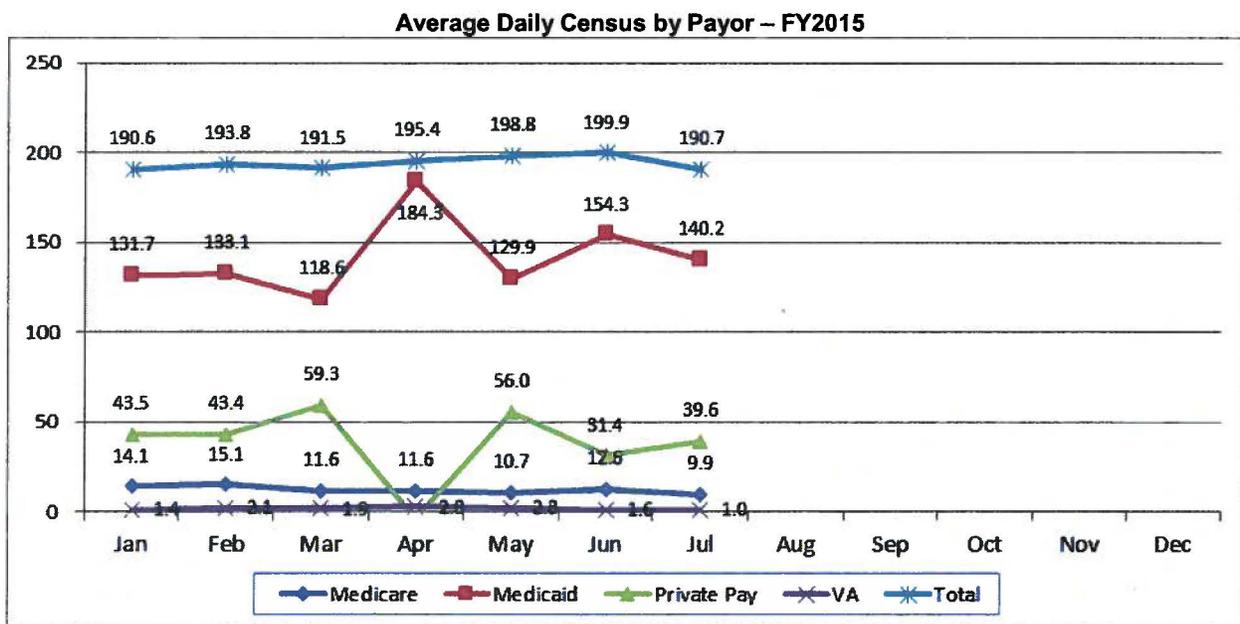
July's census was 190.7. Medicare census averaged 9.9 for the month. Net income was \$19,020. Cash flow from operations for the month was \$77,973.

Statistics

The census fell from 199.9 in June to 190.7 in July. Medicare fell from 12.6 to 9.9 during the same period. A total of 987 Medicaid conversion days occurred in July.

Without the conversion days, the YTD census is Medicaid – 108.1, Medicare – 12.1, Private pay – 72.3 and VA – 1.9. This provides the statistics based on residents in the facility during the year.

The August preliminary census is 178.2 with 10.3 Medicare. Hospital referrals were down significantly in the month of August. All area facilities have seen census declines and conversations with area nursing home representatives indicate referrals are down. There is no indication of changing referral patterns between area facilities but instead this looks more like a short term trend.

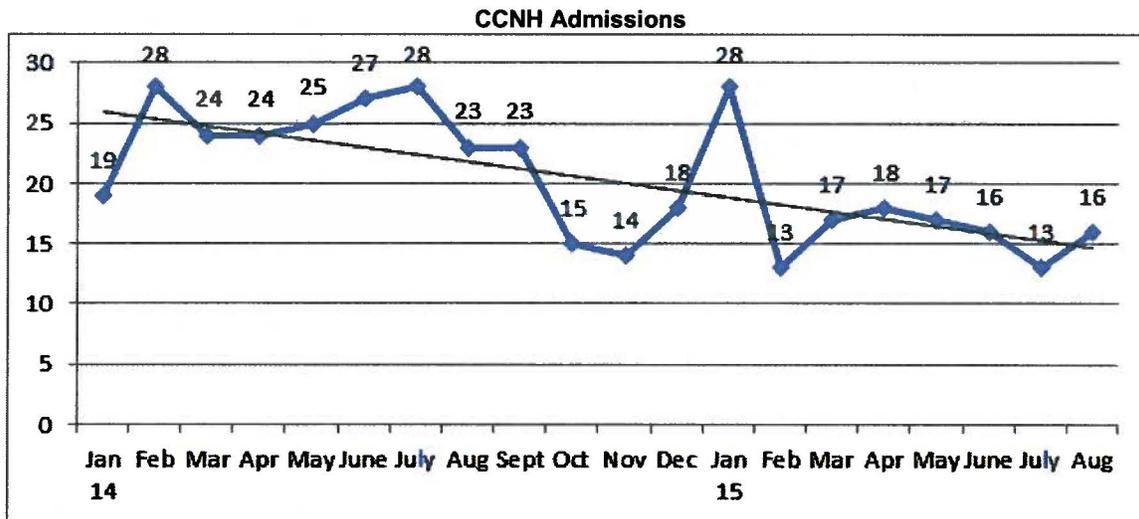


In August there were 16 admissions which was up from 13 admissions in July. But discharges remained high at 24, which is the reason for the overall decline in census by the end of August.

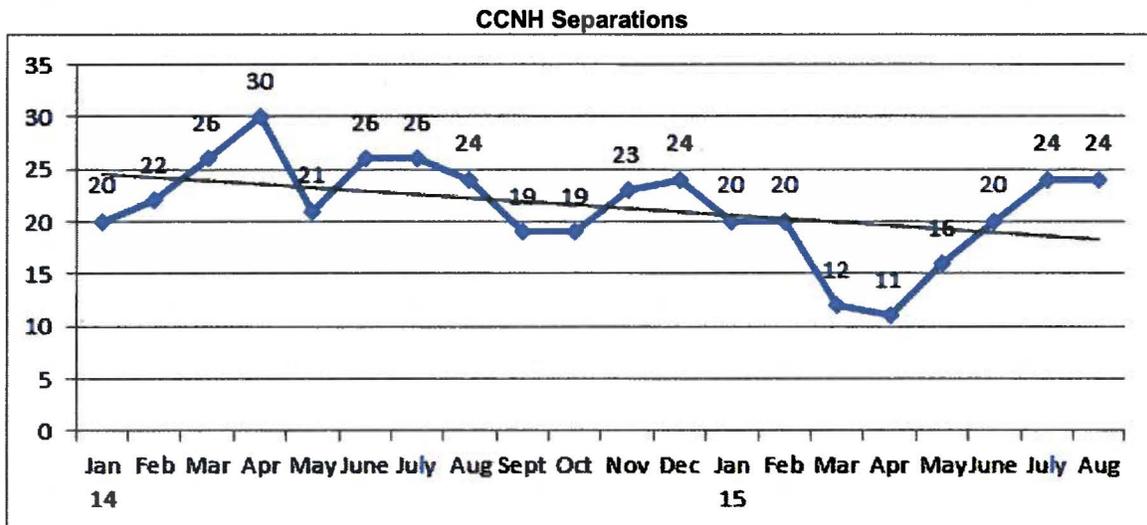
**Admissions and Discharges
August 2014 to August 2015**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Aug 2014	10	13	23	18	6	24
Sept	14	9	23	16	3	19
Oct	12	3	15	13	6	19
Nov	7	7	14	13	10	23
Dec	10	8	18	16	8	24
Jan	11	17	28	11	9	20
Feb	7	6	13	14	6	20
Mar	10	7	17	8	4	12
Apr	8	10	18	9	2	11
May	8	9	17	10	6	16
June	7	9	16	13	7	20
July	9	4	13	14	10	24
Aug	7	9	16	17	7	24

The chart below summarizes the monthly admissions. In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5. The monthly average for 2014 was 22.9. The 2015 YTD average is 17.2.

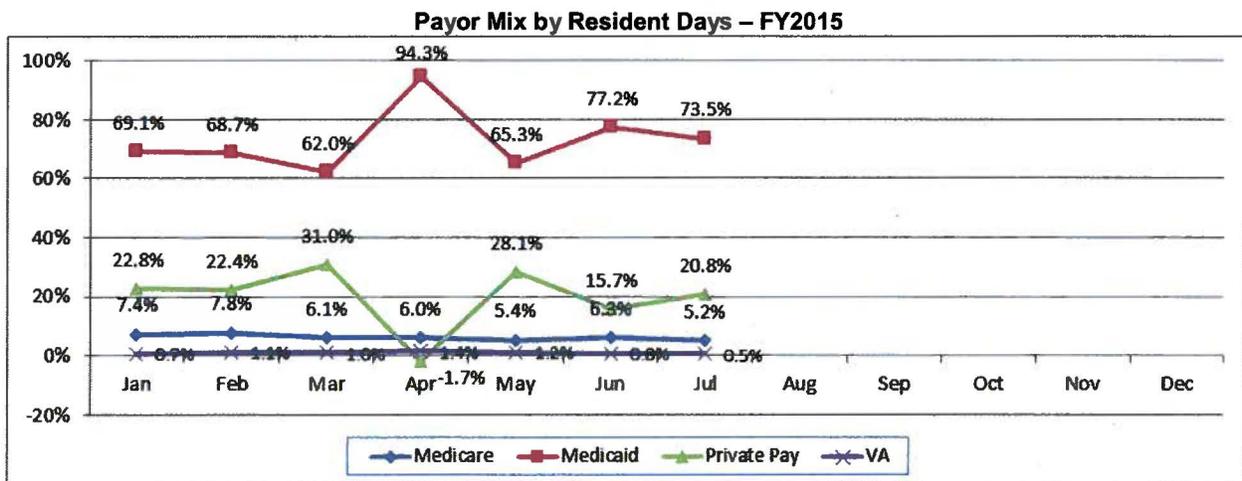


The chart below summarizes separations. In FY2012, the average separations per month was 23.5. The monthly average for FY2013 was 28.1. For 2014, the monthly average was 23.4. The 2015 YTD average is 18.4



The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. FY2014 conversion days totaled as follows: December – 87, January – 970, February, 112, March – 437, April – 70, May – 160, June – 2,139, July – 578 and August – 367. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the YTD payor mix is Medicare – 6.3%, Medicaid – 72.8%, Private pay – 19.9%, and VA – 1.0%.

The payor mix without conversion days is Medicare -6.3%, Medicaid – 55.5%, Private pay – 37.2% and VA – 1.0%.



Net Income/(Loss) & Cash from Operations

The net income in June was \$19,019, which is a great number considering census was 190.7 for the month. Cash flow from operations totaled \$77,973. Year-to-date net income was \$162,115 with YTD cash from operations totaling \$517,189.

Revenues

- For July, the operating revenue totaled \$1.219, which as expected is down from \$1.240 million in June. Revenue per day remained stable at \$206.81 in June and \$206.11 in July. The YTD revenue per day is \$206.31.

Expenses

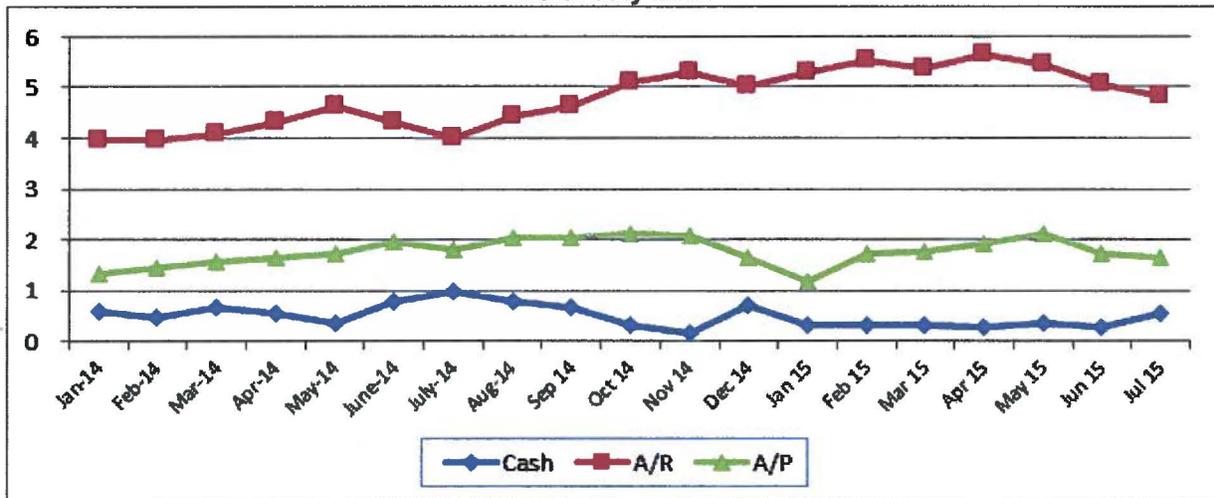
- Expenses totaled \$1.292 million in June and \$1.292 in July. Expenses per day increased from \$215.41 to \$218.55. The average cost per day in FY2014 was \$210.15 per day. YTD cost per day is \$217.62.
- Wages increased slightly from \$510,265 to \$533,780. Wages per day increased from \$85.10 to \$90.27. The average for 2014 was \$83.38 and the YTD average is currently \$87.17 per day.
- Non-labor expenses fell from \$616,820 to \$595,400. Non-labor expenses per day fell slightly from \$102.87 to \$100.69. The 2014 average was \$97.61. The 2015 YTD average is \$101.03 per day.

Cash Position

July's month ending cash balance was \$542,412, which is up from June's ending balance of \$300,335. Accounts receivable fell from \$5.057 million in June to \$4.806 in July. Accounts payable fell from \$1.719 million in June to \$1.666 in July.

The July ending cash balance is an improvement that is reflective of the progress that has been made with aging receivables from Health Alliance and Molina. Health Alliance is now down to approximately 60 days in arrears. Molina's is now down to 30 days out.

**Cash, Accounts Receivable & Accounts Payable
As of July 2015**



CCNH did receive a Medicaid payment for July services – approximately \$200k. I have not been able to get any information from the State regarding the timing of future Medicaid payments.

CCNH has receive a separate payment totaling \$125k for approved Medicaid applications that go back into FY2015. At this time, cash flow is manageable, but still predicated on obtaining timely future Medicaid payments.

07/31/15

Champaign County Nursing Home
Actual vs Budget Statement of Operations

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	4,895.26	2,293.00	2,602.26	24,996.84	16,051.00	8,945.84
Medicare A Revenue	166,907.51	240,451.00	(73,543.49)	1,328,645.10	1,683,157.00	(354,511.90)
Medicare B Revenue	22,121.56	35,000.00	(12,878.44)	125,525.36	245,000.00	(119,474.64)
Medicaid Revenue	731,974.00	496,448.00	235,526.00	4,853,309.26	3,475,136.00	1,378,173.26
Private Pay Revenue	274,394.11	494,118.00	(219,723.89)	2,019,473.89	3,458,826.00	(1,439,352.11)
Adult Day Care Revenue	18,416.97	17,335.00	1,081.97	149,840.48	121,345.00	28,495.48
Total Income	1,218,709.41	1,285,645.00	(66,935.59)	8,501,790.93	8,999,515.00	(497,724.07)
Operating Expenses						
Administration	254,960.40	261,152.00	6,191.60	1,773,485.88	1,828,064.00	54,578.12
Environmental Services	98,981.53	99,366.00	384.47	656,037.16	695,562.00	39,524.84
Laundry	17,014.33	18,054.00	1,039.67	113,029.99	126,378.00	13,348.01
Maintenance	36,326.14	24,981.00	(11,345.14)	209,658.90	174,867.00	(34,791.90)
Nursing Services	547,443.70	546,782.00	(661.70)	3,700,230.98	3,827,474.00	127,243.02
Activities	23,226.19	28,605.00	5,378.81	164,708.05	200,235.00	35,526.95
Social Services	18,352.46	22,525.00	4,172.54	124,513.64	157,675.00	33,161.36
Physical Therapy	28,345.33	38,511.00	10,165.67	252,205.04	289,577.00	17,371.96
Occupational Therapy	23,573.23	29,613.00	6,039.77	188,567.13	207,291.00	18,723.87
Speech Therapy	12,179.19	9,529.00	(2,650.19)	73,062.82	66,703.00	(6,359.82)
Respiratory Therapy	4,180.70	9,533.00	5,352.30	42,726.00	66,731.00	24,005.00
Total This Department	16,359.89	19,062.00	2,702.11	115,788.82	133,434.00	17,645.18
Food Services	122,189.93	141,480.00	19,290.07	832,998.84	990,360.00	157,361.16
Barber & Beauty	6,717.68	6,690.00	(27.68)	48,903.10	48,830.00	(2,073.10)
Adult Day Care	19,418.00	20,639.00	1,221.00	120,033.87	144,473.00	24,439.13
Alzheimers and Related Disorders	79,389.73	150,682.00	71,292.27	672,332.40	1,054,774.00	382,441.60
Total Expenses	1,292,298.54	1,408,142.00	115,843.46	8,972,493.80	9,856,994.00	884,500.20
Net Operating Income	(73,589.13)	(122,497.00)	48,907.87	(470,702.87)	(857,479.00)	386,776.13
NonOperating Income						
Local Taxes	92,507.83	95,208.00	(2,700.17)	647,554.81	666,456.00	(18,901.19)
Miscellaneous NI Revenue	100.00	317.00	(217.00)	4,281.37	2,219.00	2,062.37
Total NonOperating Income	92,607.83	95,525.00	(2,917.17)	651,836.18	668,675.00	(16,838.82)
Net Income (Loss)	19,018.70	(26,972.00)	45,990.70	181,133.31	(188,804.00)	369,937.31

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

07/31/15

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	198.00	334.00	(136.00)	1,194.00	2,338.00	(1,144.00)
Late Charge, NSF Check Charge	1,281.75	1,417.00	(135.25)	15,791.81	9,919.00	5,872.81
Other Miscellaneous Revenue	3,415.51	542.00	2,873.51	8,011.03	3,794.00	4,217.03
Total Miscellaneous Revenue	4,895.26	2,293.00	2,602.26	24,996.84	16,051.00	8,945.84
Medicare A Revenue						
Medicare A	76,752.18	152,815.00	(76,062.82)	573,793.94	1,069,705.00	(495,911.06)
ARD - Medicare A		24,804.00	(24,804.00)	13,992.42	173,628.00	(159,635.58)
NH Pt_Care - Medicare Advantage/ Hmo	90,155.33	55,624.00	34,531.33	727,893.40	389,368.00	338,525.40
ARD_Pt Care - Medicare Advantage/ HMO		7,208.00	(7,208.00)	12,965.34	50,456.00	(37,490.66)
Total Medicare A Revenue	166,907.51	240,451.00	(73,543.49)	1,328,645.10	1,683,157.00	(354,511.90)
Medicare B Revenue						
Medicare B	22,121.56	35,000.00	(12,878.44)	125,525.36	245,000.00	(119,474.64)
Total Medicare B Revenue	22,121.56	35,000.00	(12,878.44)	125,525.36	245,000.00	(119,474.64)
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	572,905.16	336,352.00	236,553.16	3,519,762.46	2,354,464.00	1,165,298.46
ARD - Medicaid Title XIX (IDHFS)	124,940.52	124,575.00	365.52	983,649.82	872,025.00	111,624.82
Patient Care-Hospice	30,212.29	26,638.00	3,574.29	222,704.66	186,466.00	36,238.66
ARD Patient Care - Hospice	3,916.03	8,883.00	(4,966.97)	127,192.32	62,181.00	65,011.32
Total Medicaid Revenue	731,974.00	496,448.00	235,526.00	4,853,309.26	3,475,136.00	1,378,173.26
Private Pay Revenue						
VA-Veterans Nursing Home Care	8,420.00	25,742.00	(17,322.00)	104,725.00	180,194.00	(75,469.00)
ARD - VA - Veterans Care		2,068.00	(2,068.00)	660.00	14,476.00	(13,816.00)
Nursing Home Patient Care - Private Pay	212,719.71	322,858.00	(110,138.29)	1,277,196.61	2,260,006.00	(982,809.39)
Nursing Home Beauty Shop Revenue	2,840.00	3,275.00	(435.00)	22,622.60	22,925.00	(302.40)
Medical Supplies Revenue	10,781.56	7,318.00	3,463.56	35,150.06	51,226.00	(16,075.94)
Patient Transportation Charges	2,483.14	1,584.00	899.14	5,998.66	11,088.00	(5,089.34)
ARD Patient Care- Private Pay	37,149.70	131,273.00	(94,123.30)	573,120.96	918,911.00	(345,790.04)
Total Private Pay Revenue	274,394.11	494,118.00	(219,723.89)	2,019,473.89	3,458,826.00	(1,439,352.11)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	7,095.94	5,084.00	2,011.94	66,973.32	35,588.00	31,385.32
IL Department Of Aging-Day Care Grant (Title XX)	10,257.03	9,417.00	840.03	71,517.15	65,919.00	5,598.15
Adult Day Care Charges-Private Pay	1,064.00	2,834.00	(1,770.00)	11,350.01	19,838.00	(8,487.99)
Total Adult Day Care Revenue	18,416.97	17,335.00	1,081.97	149,840.48	121,345.00	28,495.48
Total Income	1,218,709.41	1,285,645.00	(66,935.59)	8,501,790.93	8,999,515.00	(497,724.07)
Operating Expenses						
Administration						
Reg. Full-Time Employees	28,151.46	29,057.00	905.54	191,594.94	203,399.00	11,804.06
Temp. Salaries & Wages	2,673.14	1,213.00	(1,460.14)	9,241.27	8,491.00	(750.27)
Per Diem	135.00	212.00	77.00	1,530.00	1,484.00	(46.00)
Overtime	460.55	413.00	(47.55)	2,531.30	2,891.00	359.70
TOPS - Balances	(245.31)	623.00	868.31	8,328.19	4,361.00	(3,967.19)
Part-Time Employees	2,186.25		(2,186.25)	11,681.25		(11,681.25)
TOPS - FICA	(18.77)	47.00	65.77	637.10	329.00	(308.10)
Social Security - Employer	2,434.76	2,239.00	(195.76)	15,822.82	15,673.00	(149.82)
IMRF - Employer Cost	2,671.13	2,465.00	(206.13)	17,740.99	17,255.00	(485.99)
Workers' Compensation Insurance	984.48	923.00	(61.48)	6,017.34	6,461.00	443.66

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

07/31/15

2

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Unemployment Insurance	632.47	1,133.00	500.53	6,969.51	7,931.00	961.49
Employee Health/Life Insurance	3,307.88	4,671.00	1,363.12	28,376.60	32,697.00	4,320.40
Employee Development/Recognition	664.37	29.00	(635.37)	2,897.66	203.00	(2,694.66)
Employee Physicals/Lab	3,166.80	2,625.00	(543.80)	17,530.20	18,375.00	844.80
Stationary & Printing		248.00	248.00	1,076.42	1,736.00	659.58
Books, Periodicals & Manuals		13.00	13.00	224.00	91.00	(133.00)
Copier Supplies	390.60	655.00	264.40	2,980.79	4,585.00	1,604.21
Postage, UPS, Federal Express	31.47	580.00	548.53	2,382.91	4,060.00	1,677.09
Equipment < \$2,500		24.00	24.00	2,335.97	168.00	(2,167.97)
Operational Supplies	587.67	803.00	215.33	4,117.55	5,621.00	1,503.45
Audit & Accounting Fees	4,054.83	4,666.00	611.17	28,383.81	32,662.00	4,278.19
Attorney Fees	9,589.34	5,000.00	(4,589.34)	43,797.99	35,000.00	(8,797.99)
Engineering Fees				761.21		(761.21)
Professional Services	39,078.13	38,757.00	(2,321.13)	279,419.28	267,299.00	(22,120.28)
Job Required Travel Expense	72.73	216.00	143.27	975.93	1,512.00	536.07
Insurance	23,057.59	24,325.00	1,267.41	157,803.13	170,275.00	12,471.87
Property Loss & Liability Claims	85.40	191.00	125.60	483.03	1,337.00	853.97
Computer Services	8,899.04	7,880.00	(1,019.04)	52,100.90	55,160.00	3,059.10
Telephone Services	1,564.27	1,500.00	(64.27)	10,300.61	10,500.00	199.39
Legal Notices, Advertising	3,714.00	3,747.00	33.00	22,472.71	26,229.00	3,756.29
Photocopy Services	999.68	1,311.00	311.32	6,497.76	9,177.00	2,679.24
Public Relations		50.00	50.00	860.10	350.00	(510.10)
Dues & Licenses	1,825.08	1,891.00	65.92	11,588.89	11,837.00	248.11
Conferences & Training	167.90	833.00	665.10	5,166.16	5,831.00	664.84
Finance Charges, Bank Fees		208.00	208.00	1,236.73	1,456.00	217.27
Cable/Satellite TV Expense	(1,055.51)	2,377.00	3,432.51	15,041.05	16,639.00	1,597.95
IPA Licensing Fee	45,940.99	45,565.00	(375.99)	319,402.99	318,955.00	(447.99)
Fines & Penalties		2,500.00	2,500.00		17,500.00	17,500.00
General Liability Claims		2,500.00	2,500.00		17,500.00	17,500.00
Furnishings, Office Equipment	663.52		(663.52)	1,003.47		(1,003.47)
Depreciation Expense	58,953.29	61,057.00	2,103.71	414,027.04	427,399.00	13,371.96
Interest-Tax Anticipation Notes Payable		583.00	583.00	2,525.08	4,081.00	1,555.92
Interest- Bonds Payable	9,374.17	10,222.00	847.83	65,619.19	71,554.00	5,934.81
Total Administration	254,980.40	261,152.00	6,191.60	1,773,485.87	1,828,064.00	54,578.13
Environmental Services						
Reg. Full-Time Employees	30,008.00	36,317.00	6,309.00	202,965.43	254,219.00	51,253.57
Reg. Part-Time Employees	760.28		(760.28)	5,687.20		(5,687.20)
Overtime	756.48	500.00	(256.48)	4,663.84	3,500.00	(1,163.84)
TOPS - Balances	(179.89)	500.00	679.89	(4,881.00)	3,500.00	8,381.00
TOPS- FICA	(13.76)	83.00	96.76	(373.40)	581.00	954.40
Social Security - Employer	2,333.12	2,687.00	353.88	15,914.53	18,809.00	2,894.47
IMRF - Employer Cost	2,784.24	3,337.00	552.76	18,803.21	23,359.00	4,555.79
Workers' Compensation Insurance	919.95	1,100.00	180.05	5,967.75	7,700.00	1,732.25
Unemployment Insurance	1,101.56	1,639.00	537.44	10,499.86	11,473.00	973.14
Employee Health/Life Insurance	7,816.43	8,387.00	570.57	53,765.96	58,709.00	4,943.04
Equipment < \$2,500				1,174.08		(1,174.08)
Operational Supplies	5,871.51	4,619.00	(1,252.51)	35,278.96	32,333.00	(2,945.96)
Gas Service	7,818.37	17,389.00	9,570.63	85,367.93	121,723.00	36,355.07
Electric Service	30,682.54	14,535.00	(16,147.54)	166,164.16	101,745.00	(64,419.16)
Water Service	3,050.97	2,390.00	(660.97)	18,635.76	16,730.00	(1,905.76)
Pest Control Service	496.46	486.00	(10.46)	3,800.22	3,402.00	(398.22)
Waste Disposal & Recycling	2,762.47	3,634.00	871.53	20,239.22	25,438.00	5,198.78
Equipment Rentals	258.00	240.00	(18.00)	2,073.40	1,680.00	(393.40)
Conferences & Training		8.00	8.00		56.00	56.00
Sewer Service & Tax	1,754.80	1,515.00	(239.80)	10,470.05	10,605.00	134.95

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

07/31/15

3

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Environmental Services	98,981.53	99,366.00	384.47	656,037.16	695,562.00	39,524.84
Laundry						
Reg. Full-Time Employees	7,493.07	9,586.00	2,092.93	49,153.06	67,102.00	17,948.94
Reg. Part-Time Employees	134.68		(134.68)	2,048.42		(2,048.42)
Overtime	173.78	456.00	282.22	1,486.67	3,192.00	1,705.33
TOPS Balances	(354.71)	460.00	814.71	(60.60)	3,220.00	3,280.60
TOPS - FICA	(27.14)	35.00	62.14	(4.64)	245.00	249.64
Social Security - Employer	572.57	746.00	173.43	3,880.45	5,222.00	1,341.55
IMRF - Employer Cost	676.29	881.00	204.71	4,584.63	6,167.00	1,582.37
Workers' Compensation Insurance	226.31	300.00	73.69	1,474.62	2,100.00	625.38
Unemployment Insurance	328.15	445.00	116.85	2,753.58	3,115.00	361.42
Employee Health/Life Insurance	1,947.42	1,822.00	(125.42)	13,098.30	12,754.00	(344.30)
Laundry Supplies	788.74	1,585.00	796.26	7,964.15	11,095.00	3,130.85
Equipment < \$2,500				1,101.99		(1,101.99)
Linen & Bedding	4,411.67	1,238.00	(3,173.67)	22,110.39	8,666.00	(13,444.39)
Laundry & Cleaning Service	643.50	500.00	(143.50)	3,438.97	3,500.00	61.03
Total Laundry	17,014.33	18,054.00	1,039.67	113,029.99	126,378.00	13,348.01
Maintenance						
Reg. Full-Time Employees	5,110.91	6,847.00	1,736.09	39,649.98	47,929.00	8,279.02
Overtime	107.64	205.00	97.36	778.86	1,435.00	656.14
TOPS - Balances	(295.12)	250.00	545.12	48.40	1,750.00	1,701.60
TOPS - FICA	(22.57)	19.00	41.57	3.71	133.00	129.29
Social Security - Employer	364.52	504.00	139.48	2,862.15	3,528.00	665.85
IMRF - Employer Cost	428.02	595.00	166.98	3,376.06	4,165.00	788.94
Workers' Compensation Insurance	152.81	210.00	57.19	1,142.18	1,470.00	327.82
Unemployment Insurance	180.01	342.00	161.99	2,062.48	2,394.00	331.52
Employee Health/Life Insurance	1,947.42	1,818.00	(129.42)	11,792.06	12,726.00	933.94
Gasoline & Oil		278.00	278.00		1,946.00	1,946.00
Tools				574.10		(574.10)
Ground Supplies	14.04	60.00	45.96	902.29	420.00	(482.29)
Maintenance Supplies	4,459.39	2,218.00	(2,241.39)	19,146.49	15,526.00	(3,620.49)
Equipment < \$2,500		166.00	166.00	902.84	1,162.00	259.16
Operational Supplies	159.52	8.00	(151.52)	159.52	56.00	(103.52)
Professional Services	238.00	70.00	(168.00)	2,133.35	490.00	(1,643.35)
Automobile Maintenance	(646.97)	935.00	1,581.97	5,610.41	6,545.00	934.59
Equipment Maintenance	1,770.24	2,307.00	536.76	20,698.96	16,149.00	(4,549.96)
Equipment Rentals		59.00	59.00	5.00	413.00	408.00
Nursing Home Building Repair/Maintenance	19,409.92	6,487.00	(12,922.92)	86,168.49	45,409.00	(40,759.49)
Parking Lot/Sidewalk Maintenance		1,603.00	1,603.00	8,596.00	11,221.00	2,625.00
Nursing Home Building Construction/Improvements	2,948.36		(2,948.36)	3,045.57		(3,045.57)
Total Maintenance	36,326.14	24,981.00	(11,345.14)	209,658.90	174,867.00	(34,791.90)
Nursing Services						
Reg. Full-Time Employees	144,098.91	145,661.00	1,562.09	996,898.61	1,019,627.00	22,928.39
Reg. Part-Time Employees	12,165.10	5,512.00	(6,653.10)	43,287.19	38,584.00	(4,703.19)
Temp. Salaries & Wages	12,185.19	15,374.00	3,188.81	81,446.40	107,618.00	26,171.60
Overtime	43,140.97	45,833.00	2,692.03	215,381.44	320,831.00	105,449.56
TOPS - Balances	(3,337.53)	1,250.00	4,587.53	(14,519.48)	8,750.00	23,269.48
No Benefit Full-Time Employees	46,402.41	67,278.00	20,875.59	322,668.69	470,946.00	148,277.31
No Benefit Part-Time Employees	46,838.63	31,672.00	(15,166.63)	289,437.46	221,704.00	(67,733.46)
TOPS - FICA	(255.32)	231.00	486.32	(1,110.74)	1,617.00	2,727.74
Social Security - Employer	22,989.34	23,324.00	334.66	146,759.24	163,268.00	16,508.76
IMRF - Employer Cost	26,165.97	26,796.00	630.03	165,926.15	187,572.00	21,645.85
Workers' Compensation Insurance	7,806.14	9,308.00	1,501.86	49,440.11	65,156.00	15,715.89

Champaign County Nursing Home
Actual vs Budget Statement of Operations

07/31/15

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Unemployment Insurance	4,485.86	12,037.00	7,551.14	69,394.40	84,259.00	14,864.60
Employee Health/Life Insurance	22,329.17	25,806.00	3,476.83	164,978.20	180,642.00	15,663.80
Books, Periodicals & Manuals	88.82	83.00	(5.82)	1,249.22	581.00	(668.22)
Stocked Drugs	1,108.92	1,964.00	855.08	11,239.18	13,748.00	2,508.82
Pharmacy Charges-Public Aid	2,685.69	1,759.00	(926.69)	15,843.55	12,313.00	(3,530.55)
Oxygen	1,347.50	3,635.00	2,287.50	17,877.57	25,445.00	7,567.43
Incontinence Supplies	17,712.93	9,703.00	(8,009.93)	76,454.40	67,921.00	(8,533.40)
Pharmacy Charges - Insurance	3,962.18	8,342.00	4,379.82	56,424.38	58,394.00	1,969.62
Equipment < \$2,500	1,933.99	1,704.00	(229.99)	11,654.14	11,928.00	273.86
Operational Supplies	29,140.20	15,430.00	(13,710.20)	135,365.77	108,010.00	(27,355.77)
Pharmacy Charges-Medicare	3,374.88	9,998.00	6,623.12	33,293.53	69,986.00	36,692.47
Medical/Dental/Mental Health	5,800.00	3,434.00	(2,366.00)	30,600.00	24,038.00	(6,562.00)
Professional Services	4,384.05	31,666.00	27,281.95	126,769.69	221,662.00	94,892.31
Job Require Travel		39.00	39.00		273.00	273.00
Laboratory Fees		2,776.00	2,776.00	10,763.16	19,432.00	8,668.84
Equipment Rentals	5,289.04	1,000.00	(4,289.04)	29,348.39	7,000.00	(22,348.39)
Dues & Licenses		30.00	30.00	50.00	210.00	160.00
Conferences & Training	1,050.00	257.00	(793.00)	6,125.95	1,799.00	(4,326.95)
Contract Nursing Services	83,698.66	41,666.00	(42,032.66)	600,216.28	291,662.00	(308,554.28)
Medicare Medical Services	852.00	3,214.00	2,362.00	7,168.10	22,498.00	15,329.90
Total Nursing Services	547,443.70	546,782.00	(661.70)	3,700,230.98	3,827,474.00	127,243.02
Activities						
Reg. Full-Time Employees	15,242.67	20,266.00	5,023.33	102,910.29	141,862.00	38,951.71
Overtime	364.94	72.00	(292.94)	2,160.00	504.00	(1,656.00)
TOPS - Balances	253.55		(253.55)	516.10		(516.10)
Part Time Non Benefit				2,116.71		(2,116.71)
TOPS - FICA	19.40		(19.40)	39.48		(39.48)
Social Security - Employer	1,155.88	1,461.00	305.12	7,939.12	10,227.00	2,287.88
IMRF - Employer Cost	1,377.31	1,725.00	347.69	9,375.24	12,075.00	2,699.76
Workers' Compensation Insurance	455.78	608.00	152.22	2,987.43	4,256.00	1,268.57
Unemployment Insurance	450.84	926.00	475.16	4,912.26	6,482.00	1,569.74
Employee Health/Life Insurance	3,240.62	2,826.00	(414.62)	26,767.18	19,782.00	(6,985.18)
Operational Supplies	665.20	544.00	(121.20)	4,335.74	3,808.00	(527.74)
Professional Services		134.00	134.00	648.50	938.00	289.50
Conferences & Training		43.00	43.00		301.00	301.00
Total Activities	23,226.19	28,605.00	5,378.81	164,708.05	200,235.00	35,526.95
Social Services						
Reg. Full-Time Employees	12,638.96	15,369.00	2,730.04	82,109.14	107,583.00	25,473.86
Overtime	115.24	294.00	178.76	1,093.14	2,058.00	964.88
TOPS - Balances	273.65	150.00	(123.65)	3,299.76	1,050.00	(2,249.76)
TOPS - FICA	20.93	11.00	(9.93)	252.43	77.00	(175.43)
Social Security - Employer	955.71	1,506.00	550.29	6,241.65	10,542.00	4,300.35
IMRF - Employer Cost	1,145.57	1,384.00	238.43	7,382.18	9,688.00	2,305.82
Workers' Compensation Insurance	378.45	468.00	89.55	2,318.31	3,276.00	957.69
Unemployment Insurance	16.44	661.00	644.56	2,950.13	4,627.00	1,876.87
Employee Health/Life Insurance	2,548.11	2,349.00	(199.11)	17,959.00	16,443.00	(1,516.00)
Professional Services	259.40	333.00	73.60	907.90	2,331.00	1,423.10
Total Social Services	18,352.46	22,525.00	4,172.54	124,513.64	157,675.00	33,161.36
Physical Therapy						
Reg. Full-Time Employees	4,720.95	4,506.00	(214.95)	32,058.24	31,542.00	(516.24)
Overtime	17.30	135.00	117.70	31.39	945.00	913.61
TOPS - Balances	26.06	81.00	54.94	1,436.10	567.00	(869.10)
TOPS - FICA	1.99	6.00	4.01	109.86	42.00	(67.86)

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Social Security - Employer	348.54	342.00	(8.54)	2,370.07	2,394.00	23.93
IMRF - Employer Cost	415.27	404.00	(11.27)	2,800.78	2,828.00	27.22
Workers' Compensation Ins.	141.13	138.00	(3.13)	910.25	966.00	55.75
Unemployment Insurance	35.55	206.00	170.45	1,423.78	1,442.00	18.22
Employee Health/Life Insurance	1,298.28	1,232.00	(66.28)	9,148.36	8,624.00	(524.36)
Operational Supplies				9.92		(9.92)
Professional Services	21,340.26	31,461.00	10,120.74	201,906.29	220,227.00	18,320.71
Total Physical Therapy	28,345.33	38,511.00	10,165.67	252,205.04	269,577.00	17,371.96
Occupational Therapy						
Reg. Full-Time Employees	2,355.20	2,469.00	113.80	16,014.80	17,283.00	1,268.20
TOPS - Balances	31.36	(36.00)	(67.36)	353.28	(252.00)	(605.28)
TOPS - FICA	2.40	(3.00)	(5.40)	27.03	(21.00)	(48.03)
Social Security - Employer	178.11	187.00	8.89	1,212.60	1,309.00	96.40
IMRF - Employer Cost	212.18	221.00	8.82	1,432.92	1,547.00	114.08
Workers' Compensation Ins.	70.42	73.00	2.58	454.85	511.00	56.15
Unemployment Insurance		111.00	111.00	711.91	777.00	65.09
Employee Health/Life Insurance	649.14	616.00	(33.14)	4,574.18	4,312.00	(262.18)
Professional Services	20,074.42	25,975.00	5,900.58	163,785.56	181,825.00	18,039.44
Total Occupational Therapy	23,573.23	29,613.00	6,039.77	188,567.13	207,291.00	18,723.87
Speech Therapy						
Professional Services	12,179.19	9,529.00	(2,650.19)	73,062.82	66,703.00	(6,359.82)
Total Speech Therapy	12,179.19	9,529.00	(2,650.19)	73,062.82	66,703.00	(6,359.82)
Respiratory Therapy						
Professional Services	4,180.70	9,533.00	5,352.30	42,726.00	66,731.00	24,005.00
Total Respiratory Therapy	4,180.70	9,533.00	5,352.30	42,726.00	66,731.00	24,005.00
Total This Department	16,359.89	19,062.00	2,702.11	115,788.82	133,434.00	17,645.18
Food Services						
Reg. Full-Time Employees	27,085.61	52,950.00	25,864.39	180,339.90	370,650.00	190,310.10
Reg. Part-Time Employees	4,775.05	1,512.00	(3,263.05)	26,384.30	10,584.00	(15,800.30)
Overtime	3,611.52	1,655.00	(1,956.52)	25,701.58	11,585.00	(14,116.58)
TOPS - Balances	203.66		(203.66)	2,505.19		(2,505.19)
TOPS - FICA	15.58		(15.58)	191.64		(191.64)
Social Security - Employer	2,676.00	4,234.00	1,558.00	17,524.45	29,638.00	12,113.55
IMRF - Employer Cost	3,168.39	4,994.00	1,825.61	20,677.75	34,958.00	14,280.25
Workers' Compensation Insurance	952.59	1,677.00	724.41	5,901.74	11,739.00	5,837.26
Unemployment Insurance	992.56	2,705.00	1,712.44	11,447.48	18,935.00	7,487.52
Employee Health/Life Insurance	6,496.60	7,579.00	1,082.40	52,964.20	53,053.00	88.80
Food				(67.59)		67.59
Non-Food Supply				442.93		(442.93)
Nutritional Supplements	8,470.89	3,219.00	(5,251.89)	47,661.56	22,533.00	(25,128.56)
Equipment < \$2,500				291.65		(291.65)
Operational Supplies	355.44		(355.44)	998.45		(998.45)
Professional Services	3,074.90	60,955.00	57,880.10	18,329.70	426,685.00	408,355.30
Equipment Rentals	404.95		(404.95)	2,834.65		(2,834.65)
Dues & Licenses				85.00		(85.00)
Conferences & Training	15.00		(15.00)	255.00		(255.00)
Food Service	59,891.19		(59,891.19)	418,529.26		(418,529.26)
Total Food Services	122,189.93	141,480.00	19,290.07	832,988.84	990,360.00	157,361.16
Barber & Beauty						
Reg. Full-Time Employees	4,752.72	4,478.00	(274.72)	31,759.31	31,346.00	(413.31)
TOPS - Balances	(325.72)		325.72	476.58		(476.58)

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
TOPS - FICA	(24.92)		24.92	36.45		(36.45)
Social Security - Employer	312.05	306.00	(6.05)	2,115.85	2,142.00	26.15
IMRF - Employer Cost	371.71	361.00	(10.71)	2,500.31	2,527.00	26.69
Workers' Compensation Insurance	142.11	133.00	(9.11)	901.19	931.00	29.81
Unemployment Insurance	6.30	199.00	192.70	1,423.82	1,393.00	(30.82)
Employee Health/Life Insurance	1,298.28	1,121.00	(177.28)	9,148.36	7,847.00	(1,301.36)
Operational Supplies	185.15	92.00	(93.15)	541.23	644.00	102.77
Total Barber & Beauty	6,717.68	6,890.00	(27.68)	48,903.10	46,830.00	(2,073.10)
Adult Day Care						
Reg. Full-Time Employees	12,628.30	12,806.00	177.70	73,605.29	89,642.00	16,036.71
Temp. Salaries & Wages	226.88		(226.88)	2,321.98		(2,321.98)
Overtime	227.84	110.00	(117.84)	1,159.10	770.00	(389.10)
TOPS - Balances	(428.37)		428.37	(238.38)		238.38
TOPS - FICA	(32.77)		32.77	(18.24)		18.24
Social Security - Employer	977.70	970.00	(7.70)	5,745.81	6,790.00	1,044.19
IMRF - Employer Cost	1,150.95	1,104.00	(46.95)	6,589.98	7,728.00	1,138.02
Workers' Compensation Insurance	384.38	386.00	1.62	2,145.82	2,702.00	556.18
Unemployment Insurance	206.61	588.00	381.39	3,251.43	4,116.00	864.57
Employee Health/Life Insurance	1,967.28	3,469.00	1,501.72	16,438.32	24,283.00	7,844.68
Books, Periodicals & Manuals		15.00	15.00		105.00	105.00
Gasoline & Oil	1,676.72	949.00	(727.72)	6,159.43	6,643.00	483.57
Equipment < \$2,500				420.02		(420.02)
Operational Supplies	157.72	172.00	14.28	950.39	1,204.00	253.61
Field Trips/Activities	4.76	30.00	25.24	38.48	210.00	171.52
Dues & Licenses	255.00	20.00	(235.00)	619.00	140.00	(479.00)
Conferences & Training	15.00	20.00	5.00	800.08	140.00	(660.08)
Furnishings, Office Equipment				45.36		(45.36)
Total Adult Day Care	19,418.00	20,639.00	1,221.00	120,033.87	144,473.00	24,439.13
Alzheimers and Related Disord						
Reg. Full-Time Employees	19,503.76	30,203.00	10,699.24	199,430.64	211,421.00	11,990.36
Reg. Part-Time Employees	612.75		(612.75)	5,710.02		(5,710.02)
Temp. Salaries & Wages				2,318.44		(2,318.44)
Overtime	7,144.95	15,953.00	8,808.05	64,407.07	111,671.00	47,263.93
TOPS - Balances	214.25	333.00	118.75	(21,705.50)	2,331.00	24,036.50
No Benefit Full-Time Employees	20,128.50	35,160.00	15,031.50	138,156.63	246,120.00	107,963.37
No Benefit Part-Time Employees	14,970.31	25,606.00	10,635.69	130,621.81	179,242.00	48,620.19
TOPS - FICA	16.39	25.00	8.61	(1,660.47)	175.00	1,835.47
Social Security - Employer	4,728.73	8,088.00	3,359.27	40,961.12	56,616.00	15,654.88
IMRF - Employer Cost	5,589.88	11,580.00	5,990.12	48,061.93	81,060.00	32,998.07
Workers' Compensation Insurance	1,650.95	3,197.00	1,546.05	13,662.74	22,379.00	8,716.26
Unemployment Insurance	943.84	2,876.00	1,932.16	19,611.27	20,132.00	520.73
Employee Health/Life Insurance	2,599.16	5,119.00	2,519.84	24,196.72	35,833.00	11,636.28
Operational Supplies		22.00	22.00		154.00	154.00
Professional Services	87.26		(87.26)	610.82		(610.82)
Conferences & Training	1,199.00	20.00	(1,179.00)	1,844.50	140.00	(1,704.50)
ARD - Contract Nursing		12,500.00	12,500.00	6,104.66	87,500.00	81,395.34
Total Alzheimers and Related Disorders	79,389.73	150,682.00	71,292.27	672,332.40	1,054,774.00	382,441.60
Total Expenses	1,292,298.54	1,408,142.00	115,843.46	8,972,493.79	9,856,994.00	884,500.21
Net Operating Income	(73,589.13)	(122,497.00)	48,907.87	(470,702.86)	(857,479.00)	386,776.14
NonOperating Income						
Local Taxes						
Current-Nursing Home Operating	92,507.83	95,208.00	(2,700.17)	647,554.81	666,456.00	(18,901.19)

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Local Taxes	92,507.83	95,208.00	(2,700.17)	647,554.81	666,456.00	(18,901.19)
Miscellaneous NI Revenue						
Investment Interest		25.00	(25.00)	156.23	175.00	(18.77)
Restricted Donations	100.00	292.00	(192.00)	3,009.43	2,044.00	965.43
Vending Machine Revenue				1,115.71		1,115.71
Total Miscellaneous NI Revenue	100.00	317.00	(217.00)	4,281.37	2,219.00	2,062.37
Total NonOperating Income	92,607.83	95,525.00	(2,917.17)	651,836.18	668,675.00	(16,838.82)
Net Income (Loss)	19,018.70	(26,972.00)	45,990.70	181,133.32	(188,804.00)	369,937.32

**Champaign County Nursing Home
Historical Statement of Operations**

07/31/15

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Operating Income													
Miscellaneous Revenue						3,251	3,389	4,577	(132)	4,775	4,241	4,895	24,997
Medicare A Revenue						230,673	238,292	181,283	181,985	142,716	186,789	166,908	1,328,645
Medicare B Revenue						11,202	17,150	22,318	20,145	30,493	2,096	22,122	125,525
Medicaid Revenue						656,718	575,389	561,765	885,242	685,939	756,283	731,974	4,853,309
Private Pay Revenue						323,706	325,907	435,933	20,876	371,154	267,504	274,394	2,019,474
Adult Day Care Revenue						22,440	20,137	20,818	24,794	20,133	23,102	18,417	149,840
Total Income						1,247,990	1,180,263	1,226,693	1,132,910	1,255,209	1,240,016	1,218,709	8,501,791
Operating Expenses													
Administration						246,777	257,814	245,222	253,799	256,683	258,230	254,960	1,773,486
Environmental Services						88,688	84,424	92,131	96,523	94,640	100,650	98,982	656,037
Laundry						20,198	21,497	13,122	11,341	13,955	15,903	17,014	113,030
Maintenance						28,382	29,751	23,352	34,998	34,757	22,093	36,326	209,659
Nursing Services						567,488	480,625	481,315	497,884	564,981	560,493	547,444	3,700,231
Activities						24,534	24,578	25,463	22,724	22,070	22,113	23,226	164,708
Social Services						19,936	17,785	17,828	17,485	15,098	18,032	18,352	124,514
Physical Therapy						42,697	43,769	38,427	42,679	28,458	27,830	28,345	252,205
Occupational Therapy						30,944	28,793	27,895	28,285	26,552	24,724	23,573	188,567
Speech Therapy						12,090	8,622	9,712	10,627	9,820	10,013	12,179	73,063
Respiratory Therapy													
Respiratory Therapy						9,089	7,631	7,288	5,775	3,894	4,869	4,181	42,726
Total This Department						21,178	16,253	17,000	16,402	13,714	14,882	16,360	115,789
Food Services						124,717	105,004	123,669	115,513	124,210	117,696	122,190	832,999
Barber & Beauty						7,398	6,674	7,383	7,170	6,280	7,281	6,718	48,903
Adult Day Care						20,349	17,191	13,694	14,644	17,422	17,316	19,418	120,034
Alzheimers and Related Disorders						116,107	91,846	111,896	105,342	83,414	84,337	79,390	672,332
Total Expenses						1,359,394	1,226,005	1,238,195	1,262,790	1,302,233	1,291,579	1,292,299	8,972,494
Net Operating Income						(111,404)	(45,741)	(11,501)	(129,880)	(47,023)	(51,563)	(73,589)	(470,703)
NonOperating Income													
Local Taxes						92,508	92,508	92,508	92,508	92,508	92,508	92,508	647,555
Miscellaneous NI Revenue						150	614	883	1,400	217	917	100	4,281
Total NonOperating Income						92,658	93,122	93,390	93,908	92,725	93,425	92,608	651,836
Net Income (Loss)						(18,747)	47,380	81,889	(35,972)	45,702	41,862	19,019	181,133

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Champaign County Nursing Home
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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement					138	171	171	186	162	168	198		1,194
Late Charge, NSF Check Charge					3,081	3,218	(35)	(328)	4,551	4,023	1,282		15,792
Other Miscellaneous Revenue					32		4,441	10	62	50	3,416		8,011
Total Miscellaneous Revenue					3,251	3,389	4,577	(132)	4,775	4,241	4,895		24,997
Medicare A Revenue													
Medicare A					103,287	114,189	48,763	74,148	75,194	81,479	76,752		573,794
ARD - Medicare A						911	13,082						13,992
NH Pt_Care - Medicare Advantage/ H					123,328	122,665	111,079	107,837	67,521	105,310	90,155		727,893
ARD_Pt Care - Medicare Advantage/					4,060	546	8,359						12,965
Total Medicare A Revenue					230,673	238,292	181,283	181,985	142,716	186,789	166,908		1,328,645
Medicare B Revenue													
Medicare B					11,202	17,150	22,318	20,145	30,493	2,096	22,122		125,525
Total Medicare B Revenue					11,202	17,150	22,318	20,145	30,493	2,096	22,122		125,525
Medicaid Revenue													
Medicaid Title XIX (IDHFS)					480,894	401,461	378,206	676,699	474,553	535,044	572,905		3,519,762
ARD - Medicaid Title XIX (IDHFS)					128,240	127,443	147,911	140,001	160,039	155,076	124,941		983,650
Patient Care-Hospice					25,542	30,176	13,575	51,706	24,390	47,103	30,212		222,705
ARD Patient Care - Hospice					22,041	16,309	22,073	16,835	26,957	19,060	3,916		127,192
Total Medicaid Revenue					656,718	575,389	561,765	885,242	685,939	756,283	731,974		4,853,309
Private Pay Revenue													
VA-Veterans Nursing Home Care					10,545	13,960	13,780	23,280	20,420	14,320	8,420		104,725
ARD - VA - Veterans Care								680					660
Nursing Home Patient Care - Private					199,919	217,523	348,707	(114,348)	277,005	135,671	212,720		1,277,197
Nursing Home Beauty Shop Revenue					3,288	3,302	3,242	3,478	3,071	3,402	2,840		22,623
Medical Supplies Revenue					6,135	3,131	5,155	3,398	5,156	1,394	10,782		35,150
Patient Transportation Charges					1,361	992	(151)	1,186	(565)	693	2,483		5,999
ARD Patient Care- Private Pay					102,458	86,999	65,200	103,223	66,067	112,024	37,150		573,121
Total Private Pay Revenue					323,706	325,907	435,933	20,876	371,154	267,504	274,394		2,019,474
Adult Day Care Revenue													
VA-Veterans Adult Daycare					9,317	9,071	11,203	14,235	8,134	7,916	7,096		66,973
IL Department Of Aging-Day Care Gra					10,879	8,324	8,024	9,351	10,983	13,699	10,257		71,517
Adult Day Care Charges-Private Pay					2,244	2,742	1,590	1,207	1,016	1,487	1,064		11,350

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Total Adult Day Care Revenue						22,440	20,137	20,818	24,794	20,133	23,102	18,417	149,840
Total Income						1,247,990	1,180,283	1,226,693	1,132,910	1,255,209	1,240,016	1,218,709	8,501,791

Operating Expenses

Administration

Reg. Full-Time Employees						31,996	24,637	27,112	25,267	23,610	30,821	28,151	191,595
Reg. Part-Time Employees													
Temp. Salaries & Wages						1,217	1,069	1,158	1,111	1,233	780	2,673	9,241
Per Diem						225	315	225	225	225	180	135	1,530
Overtime						983	233	180	229	109	337	461	2,531
TOPS - Balances						(400)	2,705	(402)	1,246	(973)	6,398	(245)	8,328
Part-Time Employees							1,095	2,186	2,284	1,605	2,325	2,186	11,681
TOPS - FICA						(31)	207	(31)	95	(74)	489	(19)	637
Social Security - Employer						2,501	1,966	2,233	2,109	1,989	2,590	2,435	15,823
MRF - Employer Cost						2,803	2,182	2,521	2,378	2,214	2,973	2,671	17,741
Workers' Compensation Insurance						687	803	912	858	785	987	984	6,017
Unemployment Insurance						2,173	1,343	1,142	670	606	404	632	6,970
Employee Health/Life Insurance						3,903	4,579	4,694	3,927	3,927	4,040	3,308	28,377
Employee Development/Recognition						27	28	380	761	762	276	664	2,898
Employee Physicals/Lab						1,228	1,963	2,500	3,884	2,132	2,654	3,169	17,530
Stationary & Printing						263	56	191	322		244		1,076
Books, Periodicals & Manuals						69				155			224
Copier Supplies							391	195	1,172	391	442	391	2,981
Postage, UPS, Federal Express						554	388			990	419	31	2,383
Equipment < \$2,500						25	49	(4)	45	566	1,655		2,336
Operational Supplies						862	631	860	513	108	555	588	4,118
Audit & Accounting Fees						4,055	4,055	4,055	4,055	4,055	4,055	4,055	28,384
Attorney Fees						105	13,885	2,905	7,446	7,959	1,930	9,569	43,798
Engineering Fees											781		781
Professional Services						35,783	39,306	38,711	40,975	45,628	39,937	39,078	279,419
Job Required Travel Expense						99	126	321	107	107	144	73	976
Insurance						22,458	22,458	22,458	22,458	22,458	22,458	23,058	157,803
Property Loss & Liability Claims							79		1	44	293	65	483
Computer Services						10,475	5,925	6,898	6,642	6,664	6,597	8,899	52,101
Telephone Services						1,484	1,231	1,689	1,518	1,506	1,309	1,564	10,301
Legal Notices, Advertising						2,967	4,083	2,725	4,940	2,318	1,727	3,714	22,473
Photocopy Services						1,499	1,000	1,000	250	1,000	750	1,000	6,498
Public Relations						101		20	162	68	509		860
Dues & Licenses						1,738	1,725	1,625	1,625	1,625	1,625	1,625	11,589
Conferences & Training							1,800	122	207	2,520	349	168	5,166
Finance Charges, Bank Fees							1,239						1,239

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Historical Statement of Operations**

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Cable/Satellite TV Expense						2,235	4,522	2,335	2,335	2,335	2,335	(1,056)	15,041
IPA Licensing Fee						45,583	43,011	45,863	45,608	47,410	45,989	45,941	319,403
Furnishings, Office Equipment											340	664	1,003
Depreciation Expense						59,738	59,358	59,070	59,001	58,953	58,953	58,953	414,027
Bad Debt Expense													
Transfers to General Corporate Fund													
Interest-Tax Anticipation Notes Payabl										2,300	225		2,525
Interest- Bonds Payable						9,374	9,374	9,374	9,374	9,374	9,374	9,374	65,619
Total Administration						246,777	257,814	245,222	253,799	256,683	258,230	254,980	1,773,486
Environmental Services													
Reg. Full-Time Employees						26,487	25,967	32,476	28,903	29,754	29,370	30,008	202,965
Reg. Part-Time Employees						782	785	814	893	755	897	760	5,687
Overtime						2,623			174	48	1,063	756	4,664
TOPS - Balances						1,154	466	(3,290)	329	(2,291)	(1,069)	(180)	(4,881)
TOPS- FICA						88	36	(252)	25	(175)	(82)	(14)	(373)
Social Security - Employer						2,235	1,995	2,489	2,237	2,303	2,323	2,333	15,915
IMRF - Employer Cost						2,621	2,339	2,948	2,649	2,730	2,733	2,784	18,803
Workers' Compensation Insurance						544	800	995	891	881	936	920	5,968
Unemployment Insurance						2,162	1,392	1,720	1,317	1,444	1,382	1,102	10,500
Employee Health/Life Insurance						7,819	7,821	7,982	7,170	7,170	7,988	7,816	53,766
Equipment < \$2,500									1,174				1,174
Operational Supplies						5,930	3,475	2,657	6,515	5,429	5,402	5,872	35,279
Gas Service						11,802	15,146	15,560	12,821	12,184	10,056	7,818	85,388
Electric Service						15,385	16,928	20,232	23,817	26,741	32,378	30,683	166,164
Water Service						2,058	2,767	2,523	2,826	2,659	2,752	3,051	18,636
Pest Control Service						621	496	496	496	496	496	496	3,600
Waste Disposal & Recycling						4,357	2,250	3,043	2,701	2,754	2,371	2,762	20,239
Equipment Rentals						520	263	258	258	258	258	258	2,073
Sewer Service & Tax						1,497	1,500	1,478	1,327	1,500	1,412	1,755	10,470
Total Environmental Services						88,688	84,424	92,131	96,523	94,640	100,650	98,982	656,037
Laundry													
Reg. Full-Time Employees						7,039	6,762	7,204	6,163	7,129	7,363	7,493	49,153
Reg. Part-Time Employees										971	943	135	2,048
Overtime						694		32	218		368	174	1,487
TOPS Balances						486	(131)	(466)	282	542	(419)	(355)	(61)
TOPS - FICA						37	(10)	(36)	22	41	(32)	(27)	(5)
Social Security - Employer						571	488	519	481	617	652	573	3,880
IMRF - Employer Cost						669	572	615	546	736	770	676	4,585
Workers' Compensation Insurance						154	202	215	184	231	261	226	1,475
Unemployment Insurance						508	349	375	320	430	444	328	2,754

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Employee Health/Life Insurance						1,949	2,598	2,001	1,947	1,298	1,357	1,947	13,098
Laundry Supplies						1,485	2,782	638	106	255	1,909	789	7,964
Equipment < \$2,500										1,102			1,102
Linen & Bedding						6,012	7,886	1,526	573		1,702	4,412	22,110
Professional Services						594		497	517	(1,606)			
Laundry & Cleaning Service										2,211	585	644	3,439
Total Laundry						20,198	21,497	13,122	11,341	13,955	15,903	17,014	113,030
Maintenance													
Reg. Full-Time Employees						5,265	5,491	5,841	5,944	5,489	6,509	5,111	39,650
Overtime						103	222	126			220	108	779
TOPS - Balances						212	300	469	53	(244)	(447)	(295)	48
TOPS - FICA						16	23	36	4	(19)	(34)	(23)	4
Social Security - Employer						390	410	416	411	401	469	365	2,862
IMRF - Employer Cost						458	480	493	488	472	557	428	3,376
Workers' Compensation Insurance						114	164	175	178	164	195	153	1,142
Unemployment Insurance						354	297	310	297	326	298	180	2,062
Employee Health/Life Insurance						677	1,299	1,982	1,947	1,947	1,992	1,947	11,792
Tools						174		400					574
Ground Supplies							535	353				14	902
Maintenance Supplies						3,484	4,792	533	856	3,077	1,945	4,459	19,146
Equipment < \$2,500										903			903
Operational Supplies												160	160
Professional Services							431			862	603	238	2,133
Automobile Maintenance						419	311	1,576	884	1,505	1,563	(647)	5,610
Equipment Maintenance						1,922	5,154	2,630	5,113	2,866	1,243	1,770	20,899
Equipment Rentals								5					5
Nursing Home Building Repair/Mainte						10,419	8,326	8,007	15,551	17,573	6,883	19,410	86,168
Parking Lot/Sidewalk Maintenance						3,808	1,516		3,272				8,596
Nursing Home Building Construction/ Furnishings, Office Equipment											97	2,948	3,046
Total Maintenance						28,382	29,751	23,352	34,098	34,757	22,093	36,326	209,659
Nursing Services													
Reg. Full-Time Employees						133,932	137,304	142,595	147,995	151,229	139,544	144,099	996,699
Reg. Part-Time Employees						5,410	4,570	4,467	4,822	6,936	4,918	12,165	43,287
Temp. Salaries & Wages						6,962	11,967	14,649	12,463	11,438	11,783	12,185	81,446
Overtime						53,207	22,289	18,254	21,072	22,639	34,779	43,141	215,381
TOPS - Balances						(11,385)	1,372	4,937	831	(1,519)	(5,419)	(3,338)	(14,519)
No Benefit Full-Time Employees						64,485	39,368	37,174	44,195	45,562	45,481	46,402	322,669
No Benefit Part-Time Employees						45,007	38,036	31,683	41,987	45,777	40,110	46,839	289,437
TOPS - FICA						(871)	105	378	64	(116)	(415)	(255)	(1,111)

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Social Security - Employer						23,269	19,056	18,728	20,445	21,502	20,771	22,989	146,759
IMRF - Employer Cost						26,659	21,267	20,904	23,063	24,473	23,394	26,166	165,926
Workers' Compensation Insurance						5,280	6,914	6,894	7,519	7,497	7,529	7,806	49,440
Unemployment Insurance						20,120	12,270	12,296	7,858	6,857	5,507	4,486	69,394
Employee Health/Life Insurance						24,192	22,943	24,113	24,269	23,625	23,507	22,329	164,978
Books, Periodicals & Manuals						199	550		251	160		89	1,249
Stocked Drugs						(838)	3,856	1,600	1,485	1,621	2,407	1,109	11,239
Pharmacy Charges-Public Aid						2,260	1,805	1,914	2,145	2,952	2,083	2,686	15,844
Oxygen						3,282	2,255	5,858	1,804	1,673	1,659	1,348	17,878
Incontinence Supplies						10,798	8,652	6,976	7,756	5,457	19,103	17,713	76,454
Pharmacy Charges - Insurance						10,192	10,078	8,786	9,617	8,141	5,649	3,962	56,424
Equipment < \$2,500						6,015		443	399	723	2,139	1,934	11,854
Operational Supplies						16,249	16,769	13,250	13,914	10,715	35,328	29,140	135,366
Pharmacy Charges-Medicare						10,003	6,350	4,443	3,690	3,117	2,314	3,375	33,294
Medical/Dental/Mental Health						3,400	3,400	4,600	3,800	3,800	5,800	5,800	30,600
Professional Services						18,956	19,281	23,511	18,103	18,429	24,107	4,384	126,770
Laboratory Fees						2,555	2,474	2,303	1,512	1,519	400		10,763
Equipment Rentals						1,540	1,635	3,421	4,588	4,995	7,880	5,289	29,348
Dues & Licenses						50							50
Conferences & Training						600	1,375	2,213		590	298	1,050	6,126
Contract Nursing Services						85,719	63,822	62,063	71,905	134,790	98,218	83,699	600,216
Medicare Medical Services						240	860	2,862	335	400	1,619	852	7,168
Total Nursing Services						567,488	480,625	481,315	497,884	564,981	560,493	547,444	3,700,231
Activities													
Reg. Full-Time Employees						14,828	13,416	14,791	13,942	15,991	14,701	15,243	102,910
Overtime						4	321	644	483	185	180	365	2,160
TOPS - Balances						307	1,169	130	318	(1,495)	(166)	254	516
Part Time Non Benefit						628	736	753					2,117
TOPS - FICA						23	89	10	24	(114)	(13)	19	39
Social Security - Employer						1,130	1,067	1,195	1,070	1,219	1,104	1,156	7,939
IMRF - Employer Cost						1,325	1,251	1,415	1,269	1,429	1,309	1,377	9,375
Workers' Compensation Insurance						309	423	465	417	478	440	456	2,987
Unemployment Insurance						969	774	878	722	684	436	451	4,912
Employee Health/Life Insurance						4,537	4,537	4,637	3,885	2,589	3,344	3,241	26,767
Operational Supplies						346	666	547	486	975	649	665	4,336
Professional Services						130	130		130	130	130		649
Total Activities						24,534	24,578	25,463	22,724	22,070	22,113	23,226	164,708
Social Services													
Reg. Full-Time Employees						12,751	11,096	11,313	11,374	10,852	12,084	12,639	82,109
Overtime						279	286	53	51	201	108	115	1,093

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
TOPS - Balances						891	917	995	700	(1,009)	532	274	3,300
TOPS - FICA						68	70	76	54	(77)	41	21	252
Social Security - Employer						979	853	850	855	837	913	956	6,242
IMRF - Employer Cost						1,148	1,000	1,008	1,014	987	1,080	1,148	7,382
Workers' Compensation Insurance						245	332	338	340	325	361	378	2,318
Unemployment Insurance						896	551	585	420	305	178	16	2,950
Employee Health/Life Insurance						2,550	2,550	2,608	2,548	2,548	2,607	2,548	17,959
Professional Services						130	130		130	130	130	259	908
Total Social Services						19,936	17,785	17,826	17,485	15,098	18,032	18,352	124,514
Physical Therapy													
Reg. Full-Time Employees						4,524	4,112	4,527	4,527	4,321	5,327	4,721	32,058
Overtime						4	10					17	31
TOPS - Balances						322	567	157	245	87	32	26	1,436
TOPS - FICA						25	43	12	19	7	2	2	110
Social Security - Employer						334	303	333	333	325	393	349	2,370
IMRF - Employer Cost						392	356	395	395	383	465	415	2,801
Workers' Compensation Ins.						87	123	135	135	129	159	141	910
Unemployment Insurance						318	213	236	228	254	140	36	1,424
Employee Health/Life Insurance						1,299	1,299	1,328	1,298	1,298	1,328	1,298	9,148
Operational Supplies								10					10
Professional Services						35,392	36,743	31,295	35,500	21,654	19,982	21,340	201,906
Furnishings, Office Equipment													
Total Physical Therapy						42,697	43,769	38,427	42,679	28,458	27,830	28,345	252,205
Occupational Therapy													
Reg. Full-Time Employees						2,253	2,048	2,253	2,253	2,150	2,703	2,355	16,015
TOPS - Balances						134	201	201	134	(481)	134	31	353
TOPS - FICA						10	15	15	10	(37)	10	2	27
Social Security - Employer						171	155	170	170	164	205	178	1,213
IMRF - Employer Cost						200	182	202	202	193	242	212	1,433
Workers' Compensation Ins.						43	61	67	67	64	81	70	455
Unemployment Insurance						160	108	119	115	133	77		712
Employee Health/Life Insurance						650	650	664	649	649	664	649	4,574
Professional Services						27,323	25,374	24,003	22,684	23,717	20,609	20,074	163,786
Total Occupational Therapy						30,944	28,793	27,695	26,285	26,552	24,724	23,573	188,567
Speech Therapy													
Professional Services						12,090	8,622	9,712	10,627	9,820	10,013	12,179	73,063
Total Speech Therapy						12,090	8,622	9,712	10,627	9,820	10,013	12,179	73,063
Respiratory Therapy													

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Historical Statement of Operations**

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Professional Services						9,089	7,631	7,288	5,775	3,894	4,869	4,181	42,726
Total Respiratory Therapy						9,089	7,631	7,288	5,775	3,894	4,869	4,181	42,726
Total This Department						21,178	16,253	17,000	16,402	13,714	14,882	16,360	115,789
Food Services													
Reg. Full-Time Employees						26,795	24,749	26,748	25,185	26,247	23,531	27,086	180,340
Reg. Part-Time Employees						4,994	2,535	2,263	1,615	2,835	7,367	4,775	26,384
Overtime						5,718	3,041	2,902	3,376	3,933	3,121	3,612	25,702
TOPS - Balances						1,632	(1,189)	2,409	1,257	814	(2,621)	204	2,505
TOPS - FICA						125	(91)	184	96	62	(200)	16	192
Social Security - Employer						2,830	2,283	2,397	2,273	2,499	2,566	2,676	17,524
IMRF - Employer Cost						3,308	2,677	2,841	2,686	2,982	3,016	3,168	20,678
Workers' Compensation Insurance						671	816	867	801	819	975	953	5,902
Unemployment Insurance						2,343	1,474	1,627	1,557	1,711	1,743	993	11,447
Employee Health/Life Insurance						8,414	8,444	7,983	7,795	7,795	6,037	6,497	52,964
Food						(68)							(68)
Non-Food Supply									237	134	72		443
Nutritional Supplements						5,860	4,843	9,206	5,987	6,513	7,004	8,471	47,662
Equipment < \$2,500						134			(55)	213			292
Operational Supplies						(12)		953	(868)	437	132	355	998
Professional Services								2,633	3,595	4,110	4,917	3,075	18,330
Equipment Rentals						405	405	405	405	405	405	405	2,835
Dues & Licenses								85					85
Conferences & Training						30	15	45	15	75	60	15	255
Food Service						61,538	55,203	60,121	59,576	62,626	59,573	59,891	418,529
Total Food Services						124,717	105,004	123,669	115,513	124,210	117,696	122,190	832,999
Barber & Beauty													
Reg. Full-Time Employees						4,546	4,133	4,546	4,546	4,339	4,896	4,753	31,759
TOPS - Balances						296	293	276	286	(381)	32	(326)	477
TOPS - FICA						23	22	21	22	(29)	2	(25)	36
Social Security - Employer						303	271	298	298	309	324	312	2,116
IMRF - Employer Cost						355	318	354	354	364	383	372	2,500
Workers' Compensation Insurance						87	124	136	136	130	146	142	901
Unemployment Insurance						319	214	237	229	249	169	6	1,424
Employee Health/Life Insurance						1,299	1,299	1,328	1,298	1,298	1,328	1,298	9,148
Operational Supplies						169		187				185	541
Total Barber & Beauty						7,398	6,674	7,383	7,170	6,280	7,281	6,718	48,903
Adult Day Care													
Reg. Full-Time Employees						11,949	10,091	9,834	9,117	9,843	10,142	12,628	73,605
Temp. Salaries & Wages										560	1,535	227	2,322

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Champaign County Nursing Home
Historical Statement of Operations

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Overtime						473	111	104	123	395	(275)	228	1,159
TOPS - Balances						974	250	(852)	199	(1,046)	665	(428)	(238)
TOPS - FICA						75	19	(65)	15	(80)	51	(33)	(18)
Social Security - Employer						934	753	737	694	784	866	978	5,746
IMRF - Employer Cost						1,095	882	873	829	865	894	1,151	6,590
Workers' Compensation Insurance						233	302	294	273	311	349	384	2,146
Unemployment Insurance						853	507	521	470	516	178	207	3,251
Employee Health/Life Insurance						2,568	2,568	2,076	1,967	2,616	2,675	1,967	16,438
Gasoline & Oil						1,056	912		737	1,777		1,677	6,159
Equipment < \$2,500							420						420
Operational Supplies						139	17	171	202	175	89	158	950
Professional Services													
Field Trips/Activities									17	17		5	38
Dues & Licenses							359			5		255	619
Conferences & Training										684	101	15	800
Furnishings, Office Equipment											45		45
Total Adult Day Care						20,349	17,191	13,694	14,644	17,422	17,316	19,418	120,034
Alzheimers and Related Disord													
Reg. Full-Time Employees						29,274	28,334	36,710	40,506	23,244	21,858	19,504	199,431
Reg. Part-Time Employees								1,453	1,287	1,274	1,084	613	5,710
Temp. Salaries & Wages								2,318					2,318
Overtime						17,748	8,294	9,083	5,529	6,326	10,282	7,145	64,407
TOPS - Balances						2,043	(698)	(16,384)	(280)	(5,377)	(1,224)	214	(21,706)
No Benefit Full-Time Employees						21,693	17,658	21,096	18,659	19,683	19,241	20,129	138,157
No Benefit Part-Time Employees						18,679	16,762	30,450	17,209	17,964	14,588	14,970	130,622
TOPS - FICA						156	(53)	(1,253)	(21)	(411)	(94)	16	(1,660)
Social Security - Employer						6,611	5,364	7,613	6,341	5,242	5,061	4,729	40,961
IMRF - Employer Cost						7,752	6,289	8,769	7,479	6,212	5,971	5,590	48,062
Workers' Compensation Insurance						1,506	1,876	2,752	2,322	1,775	1,781	1,651	13,663
Unemployment Insurance						5,737	3,528	3,201	2,359	2,270	1,573	944	19,611
Employee Health/Life Insurance						3,867	3,867	4,012	3,865	3,246	2,741	2,599	24,197
Professional Services						87	87	87	87	87	87	87	611
Conferences & Training							180				466	1,199	1,845
ARD - Contract Nursing						955	358	1,990		1,881	922		6,105
Total Alzheimers and Related Disorde						116,107	91,846	111,896	105,342	83,414	84,337	79,390	672,332
Total Expenses						1,359,394	1,226,005	1,238,195	1,262,790	1,302,233	1,291,579	1,292,299	8,972,494
Net Operating Income						(111,404)	(45,741)	(11,501)	(129,880)	(47,023)	(51,563)	(73,589)	(470,703)

NonOperating Income

Local Taxes

Wednesday, September 02, 2015

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Champaign County Nursing Home
Historical Statement of Operations

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Description	08/14	09/14	10/14	11/14	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	Total
Current-Nursing Home Operating						92,508	92,508	92,508	92,508	92,508	92,508	92,508	647,555
Total Local Taxes						92,508	92,508	92,508	92,508	92,508	92,508	92,508	647,555
Miscellaneous NI Revenue													
Investment Interest							50	22	35	22	27		156
Restricted Donations						150	564	860	250	195	891	100	3,009
Vending Machine Revenue									1,116				1,116
Total Miscellaneous NI Revenue						150	614	883	1,400	217	917	100	4,281
Total NonOperating Income						92,658	93,122	93,390	93,908	92,725	93,425	92,608	651,836
Net Income (Loss)						(18,747)	47,380	81,889	(35,972)	45,702	41,862	19,019	181,133

Champaign County Nursing Home

07/31/15

Balance Sheet

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ASSETS

Current Assets

Cash

Cash	\$542,112.48
Petty Cash	\$300.00
Total Cash	<u>\$542,412.48</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,562,349.05
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$845,916.54
Total Rec., Net of Uncollectible Amounts	<u>\$2,408,265.59</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$180,634.58
Allowance for Uncollectible Accts-Private Pay	(\$112,493.75)
Allowance for Uncollectible Accts-Patient Care P	(\$135,318.86)
Allowance for Uncollectible Accts-Patient Care H	\$0.00
Total Rec., Net of Uncollectible Amounts	<u>(\$67,178.03)</u>

Accrued Interest

Property Tax Revenue Receivable	\$37,669.03
Total Accrued Interest	<u>\$37,669.03</u>

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$589.16
Due from Other Governmental Units	\$1,250,370.81
Due from IL Public Aid	\$904,529.00
Due from IL Department of Aging-Title XX	\$56,669.28
Due from US Treasury-Medicare	\$158,468.72
Due From VA-Adult Daycare	\$26,971.73
Due From VA-Nursing Home Care	\$54,822.01
Allowance for Uncollectible Accts-IPA	\$0.00
Allow For Uncollectible Accts-IL Dept Of Aging	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Allowance For Uncollectible Accts-VA Adult Day C	\$0.00
Allowance for Uncollectible Accts-VA Veterans Nu	\$0.00
Total Intergvt. Rec., Net of Uncollectibl	<u>\$2,427,459.10</u>

Prepaid Expenses

Prepaid Expenses	\$80,659.35
Stores Inventory	\$5,764.53
Total Prepaid Expenses	<u>\$86,423.88</u>

Long-Term Investments

Patient Trust Cash, Invested	\$28,334.99
Total Long-Term Investments	<u>\$28,334.99</u>
Total Current Assets	<u>\$5,463,387.04</u>

Fixed Assets

Nursing Home Buildings	\$23,291,270.61
Improvements not Buildings	\$489,285.73
Equipment, Furniture & Autos	\$1,492,704.58
Construction in Progress	\$106,162.36
Accumulated Depreciation-Land Improvements	(\$305,180.41)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,069,864.04)
Accumulated Depreciation-Buildings	(\$4,952,234.12)
Total Fixed Assets	<u>\$19,052,144.71</u>
Total ASSETS	<u><u>\$24,515,531.75</u></u>

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0.60
Accounts Payable	\$1,666,440.50
Salaries & Wages Payable	\$460,452.84
Interest Payable - Bonds	\$9,374.17
Due To Accounts Payable Fund	(\$216.40)
Tax Anticipation Notes Payable	\$361,939.59
Notes Payable	\$438,053.10
Total Current Liabilities	\$2,936,044.40

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$28,334.99
Bonds Payable	\$2,700,000.00
Accrued Compensated Absences	\$325,629.84
Total Non-Current Liabilities	\$3,053,964.83
Total Current Liabilities	\$5,990,009.23

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$18,344,389.21
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	\$181,133.31
Total Equity	\$18,525,522.52
Total LIABILITIES & EQUITY	\$24,515,531.75

Champaign County Nursing Home
Statement of Cash Flows (Indirect Method)
6 Months
December 31, 2014 through July 31, 2015

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ 181,133
Depreciation Expense	414,027
(Incr.)/Decr. in Accounts Receivable	208,069
(Incr.)/Decr. in Prepaid Expenses	(70,392)
(Incr.)/Decr. in Inventory	5,974
(Incr.)/Decr. in Patient Trust	(7,585)
Incr./(Decr.) in Accounts Payable	(74,937)
Incr./(Decr.) in Salaries and Wages Payable	264,232
Incr./(Decr.) in Interest Payable	9,374
Incr./(Decr.) in Accrued Com. Absences	(34,051)
Incr./(Decr.) in Other Liabilities	<u>7,670</u>
Net Cash Provided by Operating Activities	903,514

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(44,039)
Improvements / (CIP)	<u>(117,766)</u>
Net Cash Provided by Investing Activities	(161,805)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	(609,181)
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>(294,426)</u>
Net Cash Provided by Financing Activities	(903,607)

Total Cash Flow	(161,898)
Beginning Cash Flow - 12/31/2014	<u>704,310</u>
ENDING CASH - 7/31/2015	<u>\$ 542,412</u>

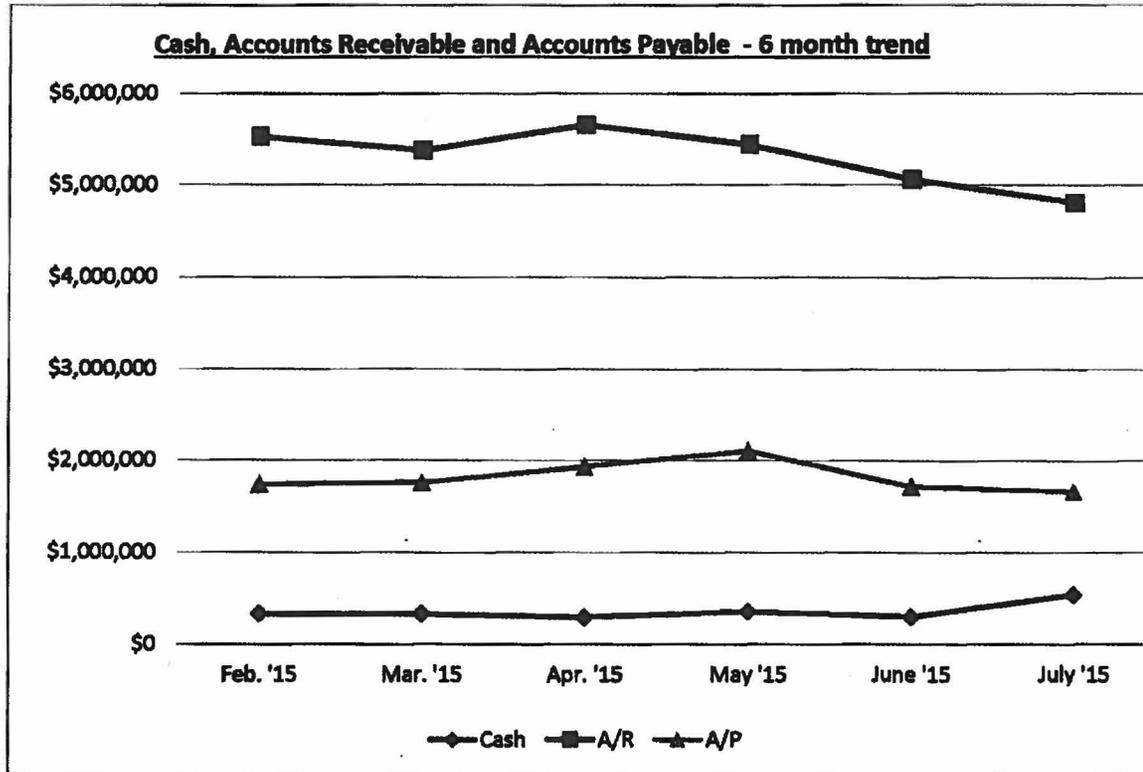
Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
February 28, 2015 through July 31, 2015

	<u>Feb. '15</u>	<u>Mar. '15</u>	<u>Apr. '15</u>	<u>May '15</u>	<u>June '15</u>	<u>July '15</u>
<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>						
Net Income (Loss) - Monthly	\$ 47,380	\$ 81,889	\$ (35,972)	\$ 45,702	\$ 41,862	\$ 19,019
Depreciation Expense	59,358	59,070	59,001	58,953	58,953	58,953
(Incr.)/Decr. in Accounts Receivable	(228,240)	152,834	(276,439)	211,528	380,192	250,517
(Incr.)/Decr. in Prepaid Expenses	(7,396)	926	927	(5,210)	15,571	15,575
(Incr.)/Decr. in Inventory	-	5,974	-	-	-	-
(Incr.)/Decr. in Patient Trust	(838)	(711)	(4,084)	(1,249)	1,630	(676)
Incr./Decr.) in Accounts Payable	(78,180)	20,288	171,349	174,238	(386,225)	(53,283)
Incr./Decr.) in Salaries and Wages Payable	(37,808)	48,230	30,215	(178,355)	265,618	66,976
Incr./Decr.) in Interest Payable	9,374	9,375	9,374	9,374	(46,871)	9,374
Incr./Decr.) in Accrued Com. Absences	(1,043)	(12,725)	6,029	(14,396)	(3,844)	(4,483)
Incr./Decr.) in Other Liabilities	1,055	579	4,084	1,249	(1,630)	676
Net Cash Provided (Used) by Operating Activities	(236,338)	365,729	(35,516)	301,834	325,256	362,648
<u>CASH FLOW FROM INVESTING ACTIVITIES:</u>						
Purchase of Equipment	(13,966)	(2,854)	(4,378)	-	-	(22,841)
Improvements / (CIP)	-	(10,173)	-	(5,744)	(4,119)	(97,730)
Net Cash Provided (Used) by Investing Activities	(13,966)	(13,027)	(4,378)	(5,744)	(4,119)	(120,571)
<u>CASH FLOW FROM FINANCING ACTIVITIES:</u>						
Incr./Decr.) in Tax Anticipation Note	-	-	-	(233,377)	(375,803)	0
Incr./Decr.) Notes Payable - Medicaid	-	-	-	-	-	-
Incr./Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./Decr.) in Equity Adjustment	249,136	(349,393)	-	-	-	-
Net Cash Provided (Used) by Financing Activities	249,136	(349,393)	-	(233,377)	(375,803)	0
Total Cash Flow	(1,168)	3,309	(39,894)	62,713	(54,666)	242,077
Beginning Cash Balance (Prior Month's)	330,041	328,873	332,182	292,288	355,001	300,335
MONTH ENDING CASH BALANCE	\$ 328,873	\$ 332,182	\$ 292,288	\$ 355,001	\$ 300,335	\$ 542,412

**Champaign County Nursing Home
February 28, 2015 through July 31, 2015**

Key Balance Sheet Items Charted Below:

	<u>Feb. '15</u>	<u>Mar. '15</u>	<u>Apr. '15</u>	<u>May '15</u>	<u>June '15</u>	<u>July '15</u>
Cash	328,874	332,182	292,288	355,001	300,335	542,412
A/R	5,524,848	5,372,014	5,648,453	5,436,925	5,056,733	4,806,216
A/P	1,740,074	1,760,362	1,931,711	2,105,949	1,719,724	1,666,441



To: Board of Directors
Champaign County Nursing Home

From: Scott T Gima
Manager

Date: September 8, 2015

Re: Management Update

Medicare/Rehabilitation Unit

Painting of the rooms is almost complete. All resident room floors have been stripped and waxed. New carpeting will soon be installed in the common area and around the nurses station. Turnover in maintenance personnel have slowed down the room renovations. Please note that the unviability of unit 4 beds is not contributing to the low census. Adequate open beds are available.

State Budget

There are no updates coming from Springfield. However, the good news is that HFS did process vouchers for July 2015 services and CCNH received a payment for July services.

Access to Working Capital - Revenue Anticipation Notes

The timing of future Medicaid payments or lack thereof will determine the need for a RAN. For now, cash flow has improved enough that a RAN is not yet needed. The timing of future Medicaid payments will determine if a RAN will be needed.

As always, give me a call (314-434-4227, x21) or contact me via e-mail at stg@healthcareperformance.com.