

# NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, January 11, 2016 – 6:00pm

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In Service Classroom, Champaign County Nursing Home  
500 S. Art Bartell Road, Urbana

**CHAIR:** Catherine Emanuel  
**DIRECTORS:** Jack Anderson, Sam Banks, Lorraine Cowart, Don Lyn, Mary Hodson, Robert Palinkas

	<u>ITEM</u>	<u>Page #</u>
I.	<u>CALL TO ORDER</u>	
II.	<u>ROLL CALL</u>	
III.	<u>APPROVAL OF AGENDA</u>	
IV.	<u>APPROVAL OF MINUTES</u> December 14, 2015 Open Session	1 – 4
V.	<u>PUBLIC PARTICIPATION</u>	
VI.	<u>COMMUNICATIONS</u>	
VII.	<u>APPROVE AWARD OF CONTRACT FOR FIRE DAMPER PROJECT - Dana Brenner, Facilities Director</u>	To be distributed
VIII.	<u>MANAGEMENT REPORT</u>	
	a. Strategic Objective Metrics Updates	5 - 36
	b. Monthly Financial/Management Report	37 - 69
	c. Revenue Anticipation Notes	68
IX.	<u>OTHER BUSINESS</u>	
X.	<u>NEXT MEETING DATE &amp; TIME</u> February 8, 2016	
X.	<u>ADJOURNMENT</u>	

**Board of Directors  
Champaign County Nursing Home (CCNH) –Minutes  
Urbana, Illinois  
December 14, 2015**

Directors Present: Emanuel, Banks, Anderson, Hodson, Palinkas

Directors Absent/Excused: Cowart

Also Present: Busey, Gima, Noffke, Brenner, Nolan

**1. Call to Order**

The meeting was called to order at 6:01 p.m. by Chair Emanuel.

**2. Roll Call**

Nolan called the roll of Directors. A quorum was established.

**3. Approval of Agenda**

Agenda was approved as distributed (motion by Banks, second by Palinkas, unanimous).

**4. Approval of Minutes**

The open and closed session minutes of November 9, 2015 were approved as submitted (motion by Anderson, second by Palinkas, unanimous).

**5. Public Participation**

David Laker provided a handout to the board which summarized the problems with dietary services and listed potential solutions.

A nursing home resident commented that the nursing home is an excellent facility and he appreciates that staff members take excellent care of him.

**6. Communications**

Ms. Emanuel asked if any board members have any updates from the nursing home family council meeting. Ms. Hodson noted that the new social services director and adult daycare director led the meeting, and food service issues and solutions were discussed. Mr. Banks asked if a dedicated staff member can take minutes at each meeting. Ms. Noffke noted that minutes are taken at each meeting. Mr. Gima noted that he will start providing family council meeting minutes to board members.

Ms. Busey noted that the Board of Directors is currently down one board member with no current applicants. She encouraged board members to search for someone with a financial background who might be interested in serving on the board.

**7. Approval of Award of Contract for Lint Filtration Project – Dana Brenner, Facilities Director**

Mr. Brenner noted that three bids from local companies were received for the project. Bids for the project were priced between \$149,500 and \$187,500. Mr. Brenner determined that the low bidder's pricing was viable, and he recommended that the Board of Directors award the contract to Reliable Mechanic.

**MOTION** by Banks to approve the Award of Contract for Lint Filtration Project to Reliable Mechanic as recommended by GHR and the Champaign County Facilities Director; second by Anderson. Upon vote, **MOTION CARRIED.**

**8. Approve Release of Bid for Fire Damper Project – Dana Brenner, Facilities Director**

Mr. Brenner noted that release of bid for the fire damper project is the result of the Illinois Department of Public Health (IDPH) visiting the nursing home and completing the annual survey. There are nearly 1000 dampers in the nursing home and the project must be completed in order for the nursing home to stay in operation. Total cost for the project will be available once bids are received.

Mr. Gima noted that the project is anticipated to be completed by April 15<sup>th</sup>, 2016. If the project is not complete by this time, the nursing home can request a waiver from IDPH for more time to complete the project. Mr. Brenner noted that the completion date is included as a requirement for the project in the bid document.

Ms. Emanuel asked if there are any safety issues involved with this project. Mr. Brenner explained that there is no immediate danger; however, the dampers are important to the operations of the nursing home.

**MOTION** by Banks to approve the release of bid for the Fire Damper Project; second by Palinkas. Upon vote, **MOTION CARRIED.**

**9. Management Report**

a. Strategic Objective Metrics Updates

Mr. Gima reported that retention rates have decreased and turnover rates have increased since October. CNA positions continue to show the highest number of separations. In addition to the weekend only shift option, 12-hour shifts have been implemented to help reduce the number of CNA separations and to lower the amount of agency usage on weekends. Mr. Palinkas commented that a 12-hour shift option will be good in the long-run and asked if this option has spiked interest in those applying to the nursing home. Ms. Noffke confirmed that candidates are looking for 12-hour shift options.

Mr. Gima noted that Pinnacle scores for dining services and quality of food have decreased since October. Decreased scores were the result of negative comments made on the Pinnacle survey. Negative comments about food services included cold food temperature at breakfast due to residents not arriving to breakfast at the same time each day. Ms. Noffke noted that an on-demand system for breakfast is being considered to correct issues. Mr. Gima noted that the breakfast meal time may be changed as well as starting times for staff members on the breakfast shift. Smaller food carts are also being considered.

Mr. Gima reported that the contract is under review for the addition of a Cardiopulmonary Rehab Coordinator. Mr. Gima is hopeful that this position will start in January or February of 2016. Additionally, the outpatient clinic is open with three current clients and four already discharged from the program.

b. Monthly Financial/Management Report

Mr. Gima reported that the census continues to decrease, and he noted that all area nursing homes are experiencing census decreases. The amount of referrals remains consistently high; however, the quality of referrals continues to be inappropriate for the services provided by the nursing home.

Mr. Gima noted that a net loss of \$7,000 was reported in October. Mr. Palinkas asked how this is possible during a period of decreasing census. Mr. Gima explained that expenses were tightly controlled and fewer salaries were paid during the month due to the conversion of Unit 4.

Mr. Gima noted that tax anticipation warrants for 2016 were issued in early December and the nursing home is current with all vendors. Ms. Emanuel asked why accounts receivable increased. Mr. Gima noted that the timing between Medicaid and Medicare payments caused the increase.

c. Revenue Anticipation Notes

Mr. Gima reported that the probability for a Medicaid payment slowdown continues to increase. When the slowdown will occur and the amount of time it will occur for are still not known. The Revenue Anticipation Notes were approved by the Finance Committee of the Whole on December 12<sup>th</sup> and await County Board approval. With County Board approval, MPA will work with the Champaign County Treasurer to reach out to local and regional lending institutions. RAN's will be issued in 2 month increments. If a payment delay occurs, the first RAN cannot be issued until there has been a 2 month delay and an RFP will be issued to select a vendor at that time. If the payment delay is limited to 3 months, no RAN's will be issued.

Mr. Banks asked what the interest rate will be on the RAN's. Mr. Gima is hopeful that the interest rate will be under 5%. Ms. Busey commented that the RAN's were approved on the condition that the interest rate does not exceed 5%.

d. CMS's Comprehensive Care for Joint Replacement Program – Bundled Payments

Mr. Gima reported that Medicare payment reforms will transition away from traditional fee-for-service payments to alternative payment models such as accountable care organizations, managed care and various forms of bundled payments. CMS issued a Final Rule for the Comprehensive Care for Joint Replacement model in November and will be available in April 2016 in 67 markets in Illinois. Champaign County is not impacted by this rule; however, the program will likely expand should the initial 67 markets show success. This is significant for the nursing home because the Joint Replacement Program is evidence of a significant shift in Medicare reimbursement. The nursing home has already developed strategies to successfully partner with hospitals in bundled payment models such as physician collaboration and efforts to reduce readmission rates. These efforts will continue in order to reposition the nursing home in response to these market changes.

Mr. Banks asked for the percentage of joint replacement services that the nursing home currently provides. Mr. Gima noted that he will need to provide this information at a future meeting. Mr. Palinkas asked if a bundled payment would be a fixed payment for the nursing home. Ms. Emanuel confirmed, but she noted it depends on the contract that is established with the hospital.

Mr. Anderson asked if a census reduction from a successful joint replacement program will impact the nursing home's operations. Ms. Emanuel noted that in the short term there may

be a reduction in census; however, the amount of people aging in the community is expected to increase and having this program in place will be beneficial for the nursing home's relationship with area hospitals.

e. TeamSTEPPS

Ms. Noffke reported that TeamSTEPPS is a teamwork system designed for health care professionals to improve patient safety. The goal of the program is to address processes and systems that increase awareness, clarify roles and responsibilities, resolve conflicts, improve communications and eliminate barriers to quality and safety. Training was provided to the nursing home by Telligen, the Illinois Quality Improvement Organization.

Ms. Emanuel asked who the program trains. Ms. Noffke noted that all levels of staff members at the nursing home are trained. Ms. Emanuel asked if an evaluation of the program will be completed after the conclusion of the program. Ms. Noffke confirmed and noted that evaluations are conducted throughout the program. Mr. Banks asked if there is project coordinator. Ms. Noffke noted that Telligen coordinates the project for the nursing and a core group of in-house staff members implements the program for Telligen. Ms. Emanuel asked Ms. Noffke to provide the board with future updates about the program as it is conducted at the nursing home.

f. Employee Recognition

Mr. Gima reported that 12 employees were recognized for their years of service at the nursing home and 4 employees retired in 2015. Employees included in the Board of Director's packets were recognized at a Christmas Tea on December 9<sup>th</sup>.

**10. Other Business**

a. Approval of 2016 Nursing Home Board of Directors Calendar of Meetings

**MOTION** by Palinkas to approve the 2016 Nursing Home Board of Directors Calendar of Meetings; second by Anderson. Upon vote, **MOTION CARRIED.**

b. Ms. Hodson's comments

Ms. Hodson reported that the Officers of the Auxiliary have signed documentation to have all of the Auxiliary's donations given to and handled by the East Central Illinois Community Foundation for clerical and tax deduction purposes.

**11. Next Meeting Date & Time**

The next meeting date and time for the Nursing Home Board of Directors is Monday, January 11, 2016 at 6:00 p.m.

**12. Adjournment**

Chair Emanuel declared the meeting adjourned at 7:30 p.m.

Respectfully submitted:  
Brian Nolan  
Recording Secretary

## Action Plan Update

### Issue 1

#### Current Open Positions

The table below summarizes the current open positions. The format has changed to include the actual number of open positions. The CNA openings is by FTEs.

Number of Open Positions	
	1/1/2016
Accountant	
Business Office Manager	
Reception/BO Assistant	1
Human Resources Director	
Director of Nursing	
Assistant Director of Nursing (RN)	
Unit Manager for Dementia	1
Unit Manager for Rehabilitation (RN)	1
RN Shift Supervisor	1
Nurse (1 FT, RN or LPN; 1 PT, RN or LPN)	
Nurse Scheduler	
Care Plan Coordinator (RN preferred)	1
Assistant Care Plan Coordinator (RN preferred, LPN minimum)	
CNA Team Leader - Long Term Care	6
CNA Team Leader - Rehabilitative	2
CNA Team Leader - Dementia	1
CNA (1 FT, 1 PT)	18.6
Social Services Director (LCSW or MSW)	
Assistant Activities Director	
Activities Assistant	1
Cook/Assist Cook	1
Food Service Worker	
Kitchen Steward	
Transportation Assistant	1
Volunteer Coordinator	
Laundry Worker	1
Housekeeping Aide	
Central Supply Clerk	
Maintenance Assistant	1
Adult Day Care Assistant	
Total	37.6

# Issue 1

## HR Dashboard

Retention Rate	Jan 15	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	68.9%	70.0%	67.0%	68.1%	66.4%	65.0%	65.9%	64.9%	65.6%	63.3%	66.3%		73.1%
All Nursing	67.80%	70.9%	66.9%	69.2%	68.1%	66.9%	66.9%	62.9%	63.4%	59.3%	58.5%		67.8%
CNAs	69.2%	71.6%	72.2%	70.7%	68.9%	64.0%	64.9%	59.5%	62.0%	57.1%	56.8%		67.5%
<b>Turnover Rate (12 month rolling average)</b>	<b>14 to Jan 15</b>	<b>14 to Feb 15</b>	<b>14 to Mar 15</b>	<b>14 to Apr 15</b>	<b>14 to May 15</b>	<b>14 to Jun 15</b>	<b>14 to Jul 15</b>	<b>14 to Aug 15</b>	<b>14 to Sep 15</b>	<b>14 to Oct 15</b>	<b>14 to Nov 15</b>	<b>14 to Dec 15</b>	<b>Benchmark</b>
All	51.3%	55.3%	58.4%	60.6%	62.2%	62.7%	59.7%	64.0%	64.2%	68.8%	78.0%		45.2%
All Nursing	52.9%	57.3%	54.8%	60.7%	62.9%	62.7%	62.7%	69.8%	69.6%	77.0%	87.7%		51.4%
CNAs	64.1%	70.3%	75.0%	72.0%	74.3%	74.7%	72.7%	81.1%	78.9%	79.2%	86.5%		52.4%
Benchmark - American Healthcare Association Quality Report 2013													
<b>Separation Statistics (12 month rolling average)</b>	<b>Total</b>	<b>&lt; 6 mos</b>	<b>6-11 mos</b>	<b>12 or less</b>	<b>1 year</b>	<b>2 years</b>	<b>3 years</b>	<b>4+ years</b>					
<b>January 14 to January 15</b>	All	115	52	13	65	24	8	4	14				
	CNAs	50	19	8	27	13	5	0	5				
	Dietary	28	21	4	25	1	1	0	1				
<b>February 14 to February 15</b>	All	120	56	15	71	21	9	4	15				
	CNAs	52	22	9	31	10	5	0	6				
	Dietary	27	19	4	23	2	1	0	1				
<b>March 14 to March 15</b>	All	129	62	14	76	23	9	5	16				
	CNAs	54	24	8	32	11	5	0	6				
	Dietary	31	23	4	27	2	1	0	1				
<b>April 14 to April 15</b>	All	131	64	13	77	24	9	6	15				
	CNAs	54	26	7	33	16	5	0	4				
	Dietary	31	23	4	27	2	1	0	1				
<b>May 14 to May 15</b>	All	130	60	19	79	22	10	6	13				
	CNAs	55	26	9	35	9	5	1	4				
	Dietary	30	22	4	26	2	1	0	1				
<b>Jun 14 to Jun 15</b>	All	136	64	20		23	10	6	13				
	CNAs	56	26	10	36	10	6	1	3				
	Dietary	31	21	5	26	3	1	0	1				
<b>Jul 14 to Jul 15</b>	All	135	20	24	44	24	9	5	13				
	CNAs	56	27	9	36	11	5	1	4				
	Dietary	31	23	5	28	2	0	0	0				
<b>Aug 14 to Aug 15</b>	All	142	65	24	89	25	10	5	13				
	CNAs	60	28	11	39	10	6	1	4				
	Dietary	29	19	5	24	3	2	0	0				
<b>Sep 14 to Sep 15</b>	All	138	61	24	85	22	10	5	16				
	CNAs	56	26	13	39	7	5	1	4				
	Dietary	26	18	4	22	3	1	0	0				
<b>Oct 14 to Oct 15</b>	All	148	68	24	92	22	9	5	20				
	CNAs	61	32	13	45	7	4	1	4				
	Dietary	25	18	4	22	3	0	0	0				
<b>Nov 14 to Nov 15</b>	All	160	71	26	97	25	10	5	23				
	CNAs	64	31	14	45	9	5	1	4				
	Dietary	29	21	4	25	4	0	0	0				
<b>Dec 14 to Dec 15</b>	All				0								
	CNAs				0								
	Dietary				0								

**Issue 1  
HR Dashboard (Continued)**

<b>Open Positions by Month</b>	<b>Jan</b>	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>May</b>	<b>June</b>	<b>July</b>	<b>Aug</b>	<b>Sept</b>	<b>Oct</b>	<b>Nov</b>	<b>Dec</b>	<b>Target FTEs</b>
CNAs Hired (FTEs)	55.4	50.2	52.6	53.3	54.2	57.5	54.2	46.6	48.1	48.1	53.7	65.6	84.2
CNAs Open Positions (FTEs)	28.8	34.0	31.6	30.9	30	26.7	30	37.6	36.1	36.1	30.5	18.6	
Dietary Hired (FTEs)	3	15.2	16.2	15.8	17.8	18.6	14.8	16.2	19.5	19.5	20	19.5	19.65
Dietary Open Positions (FTEs)	1.72	4.45	3.5	3.85	1.85	1.05	4.85	3.45	0.15	0.15	0	0.15	
<b>Applications/Hires/Separations</b>	<b>Jan</b>	<b>Feb</b>	<b>Mar</b>	<b>Apr</b>	<b>May</b>	<b>June</b>	<b>July</b>	<b>Aug</b>	<b>Sept</b>	<b>Oct</b>	<b>Nov</b>	<b>Dec</b>	
<b>CNAs</b>													
Applications	13	18.0	25	14	22	21	16	6	20	17	19		
Hires	3	4	8	2	4	9	6	3	1	10	3		
Separations	5	7	4	4	5	5	3	9	4	7	5		
<b>Dietary</b>													
Applications	22	35.0	26	20	30	18	13	14	18	19	25		
Hires	3	0	4	1	1	8	0	4	1	2	2		
Separations	0	4	4	1	0	3	2	0	1	2	4		



## Issue 1

### *CNA Staffing*

- CNA retention and turnover rates fell in November. 5 CNAs separated in November. The reasons are as follows:
  - Resigned without giving reason
  - Resigned for medical issues
  - Two no call no show – no resignation submitted
  - Terminated for poor performance

Turnover is one of the issues that is covered with the preceptor program. Feedback from the preceptors is that the turnover may not necessarily be bad. That being said, the development of an action plan will be developed with the input of the preceptors and CNA staff to address the issue.

- December CNA staffing numbers reflect significant improvement:
  - 12 new hires, 10 full time positions and 2 part time positions
  - One resignation for the month
- January's orientation class in the first week of January includes 9 CNA's, of which, 5 are weekend only hires. No separations yet this month.

### *Dietary Staffing*

- Dietary staffing is currently at 19 FTEs.

### *Preceptor Training Program*

- In January, the next meeting will cover Teamstepps communication:
  - Barriers, tools, strategies, and outcomes to improve communication
  - Housekeeping orientation packets completed and preceptor has now onboarded new staff and process worked well.
  - Preceptor from Laundry is working on PDSA cycle to improve satisfaction with laundry services with a focus on lost clothing

**Champaign County Nursing Home  
 Strategic Objective Metrics – Issue 1  
 Updated December 31, 2015**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> <li>• 45.0%            2011</li> <li>• 37.0%            2010</li> <li>• 42.0%            2009</li> <li>• 45.1%            2008</li> </ul>	FY2015 – 68.8% (Oct 14 to Oct 15) FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

## Issue 2 Supervision Improvement

*CMS Direct Care Staffing Levels (CMS data file update – December 14, 2015)*

Data includes updates for CCNH, CUNR and Country Health. I have also kept last month's staffing data for comparison. CCNH's adjusted CNA hours per day fell from 2.74 to 2.45, an 11% decrease. Adjusted LPN hours increased from 0.73 to 0.93, an increase of 27%. Adjusted RN hours increased from 0.47 to 0.65, an increase of 38%. Despite the drop in adjusted CNA staffing hours, CCNH's staffing levels remain above the state averages. In the area comparison, only LPN staffing hours are below the area average. CCNH's total staffing hours of 3.98 is the highest area total and is also well above the area average.

Provider Name	CITY	This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
		Aides	LPNs	RNs	Total License	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_lpn	adj_rm	adj_nurs	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.40	0.64	0.75	1.39	3.80	2.40	0.57	0.87	1.44	3.85	2.45	0.93	0.65	1.58	3.98
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.61	1.02	0.66	1.68	3.29	2.46	0.64	1.02	1.66	4.12	1.60	1.35	0.48	1.83	3.22
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.60	0.51	0.48	0.99	2.59	2.22	0.59	0.90	1.49	3.72	1.77	0.71	0.40	1.04	2.81
HEARTLAND OF PAXTON	PAXTON	1.98	0.89	0.88	1.78	3.75	2.49	0.70	1.17	1.87	4.36	1.95	1.06	0.56	1.50	3.47
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.47	0.71	0.69	1.41	3.88	2.53	0.71	1.22	1.93	4.47	2.39	0.84	0.42	1.15	3.50
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	1.87	0.70	0.46	1.15	3.02	2.31	0.59	0.84	1.43	3.73	2.00	0.98	0.41	1.28	3.27
COUNTRY HEALTH	GIFFORD	2.06	0.78	0.72	1.49	3.55	2.45	0.59	0.96	1.55	4.00	2.06	1.10	0.55	1.65	3.57
Area Average		2.00	0.75	0.66	1.41	3.41	2.41	0.63	1.00	1.63	4.04	2.03	1.00	0.50	1.43	3.40
Illinois State Average		2.24	0.60	0.93	1.53	3.77	2.40	0.64	1.04	1.68	4.07	2.27	0.80	0.64	1.43	3.69

CUNR's CNA hours fell by 28 percent. Nursing hours increased by 38 percent. Overall staffing fell by 8.5%. Country Health's CNA hours increased by 11%. Their adjusted nursing hours increased by 11.5%.

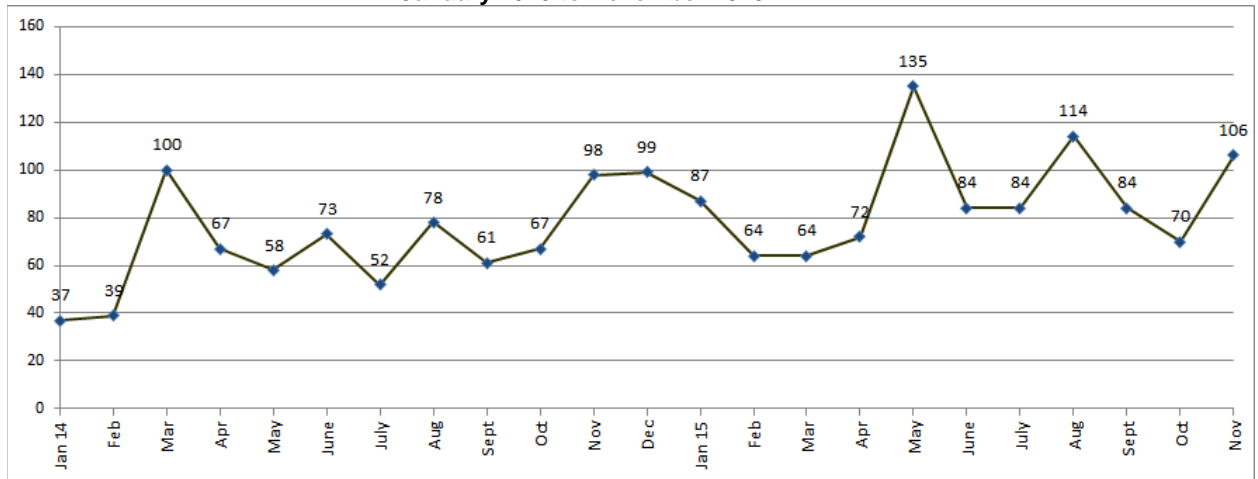
*CMS Direct Care Staffing Levels (CMS data file update – November 19, 2015)*

		This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		<b>Reported Hours Per Resident Per Day</b>					<b>Expected Hours Per Resident Per Day</b>					<b>Adjusted Hours Per Resident Per Day</b>				
Provider Name	CITY	Aides	LPNs	RNs	Total License	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_lpn	adj_rn	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.63	0.52	0.57	1.09	3.72	2.36	0.59	0.91	1.50	3.86	2.74	0.73	0.47	1.20	3.89
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	2.17	0.92	0.62	1.54	3.71	2.41	0.69	1.15	1.84	4.25	2.21	1.10	0.41	1.32	3.52
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.60	0.51	0.48	0.99	2.59	2.22	0.59	0.90	1.49	3.72	1.77	0.71	0.40	1.04	2.81
HEARTLAND OF PAXTON	PAXTON	1.98	0.89	0.88	1.78	3.75	2.49	0.70	1.17	1.87	4.36	1.95	1.06	0.56	1.50	3.47
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.47	0.71	0.69	1.41	3.88	2.53	0.71	1.22	1.93	4.47	2.39	0.84	0.42	1.15	3.50
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	1.87	0.70	0.46	1.15	3.02	2.31	0.59	0.84	1.43	3.73	2.00	0.98	0.41	1.28	3.27
COUNTRY HEALTH	GIFFORD	1.86	0.65	0.76	1.41	3.27	2.46	0.60	0.98	1.58	4.04	1.86	0.90	0.58	1.41	3.27
Area Average		2.08	0.70	0.64	1.34	3.42	2.40	0.64	1.02	1.66	4.06	2.13	0.90	0.46	1.27	3.39
Illinois State Average		2.23	0.60	0.93	1.53	3.76	2.40	0.64	1.04	1.68	4.07	2.26	0.79	0.64	1.43	3.68

*Agency Usage Trends - Expenses*

November's estimated agency expense is \$106,280. And the December agency expense is expected to total \$77,192. The preliminary review indicates agency usage for nurses increased in November. This was due to an increase in the following: nurse call-ins; two nurses on extended leave; FMLA usage; and benefit time.

**Agency Nursing Costs  
January 2013 to November 2015**



**Champaign County Nursing Home  
Strategic Objective Metrics – Issue 2  
Updated December 31, 2015**

<b>Nursing Management</b>	<b>Status</b>
<i>Fill Director of Nursing Position in 2015</i>	Filled 1/26/15.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Annual training requirement: 45%  Next class to training in January 2016
Trach education. 90% of all nurses will be trained by the end of 2015.	April to current 53%  PEL/VIP updating competencies with all licensed nurses to complete training requirements for licensed staff.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training.
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Dr. McNeal and Christie Clinic Nurse Practitioner have taken over the Quarterly nurse training activities.  Next training on Seizures – not scheduled. NP has been rescheduling due to conflicts.  Carle has agreed to partner with us on training and utilization of their speakers bureau. Nursing management is following up.

**Issue 3**  
**Quality of Care**

*Champaign County Area Homes – CMS Nursing Home Compare Summary*

The Nursing Home Compare data was updated on December 17, 2015. The chart on the next page summarizes the current CMS five-star ratings for the eight nursing homes in the Champaign County area. The following are the changes for CCNH, CUNR and Country Health:

CCNH

Overall rating increased from 2 to 3 stars  
Staffing rating increased from 3 to 4 stars

CUNR

Staffing rating decreased from 3 to 2 stars  
Overall rating remains at one star

Country Health

Overall rating increased from 3 to 4 stars  
Health inspection rating increased from 3 to 4 stars

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated December 17, 2015

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802  (217) 384-3784  <b>Distance</b>  : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874  (217) 402-9700  <b>Distance</b>  : 4.9 miles  10/22/15 Update	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821  (217) 352-0516  <b>Distance</b>  : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957  (217) 379-4361  <b>Distance</b>  : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820  (217) 352-5135  <b>Distance</b>  : 1.0 miles  10/22/15 Update	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847  (217) 568-7362  <b>Distance</b>  : 21.8 miles  10/22/15 Update	1315B CURT DRIVE CHAMPAIGN, IL 61820  (217) 352-5707  <b>Distance</b>  : 4.2 miles  10/22/15 Update	101 WEST WINDSOR ROAD URBANA, IL 61801  (217) 344-2144  <b>Distance</b>  : 2.1 miles  10/22/15 Update
<b>Overall Rating</b>	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average
<b>Health Inspection</b>	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average
<b>Staffing</b>	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Not Available Not Enough Data to Calculate
<b>Quality Measures</b>	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Much Above Average	Rating: 1 out of 5 Much Below Average	Rating: 5 out of 5 Much Above Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 1 out of 5 Much Below Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation



**Issue 3**  
**Quality of Care (Continued)**

Please see attached Pinnacle Satisfaction Survey for November 2015. Please note that there were 10 surveys completed in November.

<b>Scores Up</b>	<b>Oct</b>	<b>Nov</b>
Overall satisfaction	3.86	3.95
Dining	3.44	3.67
Quality of food	2.94	3.44
Individual needs	4.00	4.05
Laundry service	3.50	3.57

<b>Scores Down</b>	<b>Oct</b>	<b>Nov</b>
Nursing care	4.27	4.10
Cleanliness	4.23	3.89
Communication	4.05	3.85
Response to problems	4.82	4.20
Recommend to others	4.30	4.10
Professional therapy	4.50	4.42
Admission process	5.00	4.00
Safety and security	4.45	4.22
Combined average	4.13	3.95

<b>No Change</b>	<b>Oct</b>	<b>Nov</b>
Activities	4.25	4.25

### **Issue 3**

#### **Quality of Care (Continued)**

The accompanying charts summarize the Pinnacle scores using a rolling four-quarter history instead of comparing monthly scores.

The following measures show a four quarter trend up:

1. Dining service
2. Quality of food
3. Laundry service
4. Communication
5. Activities

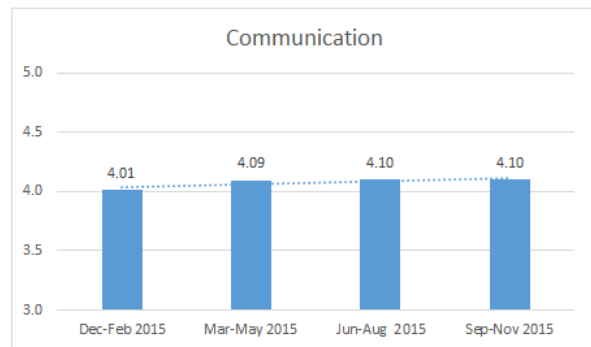
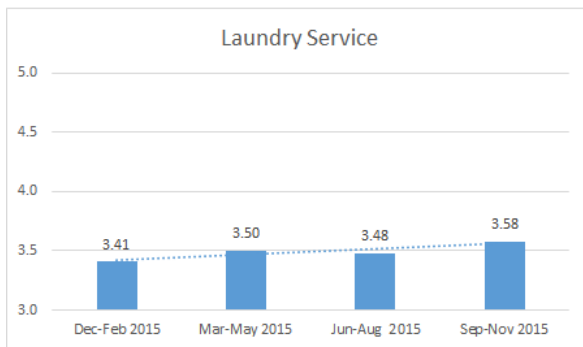
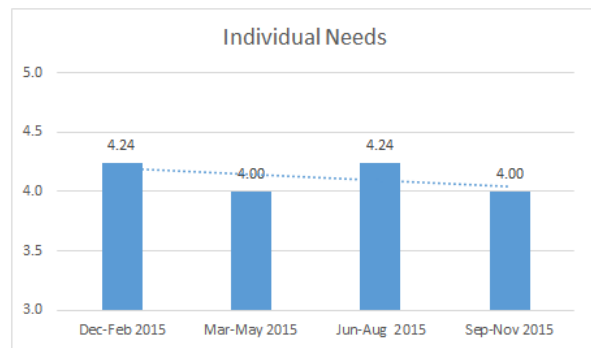
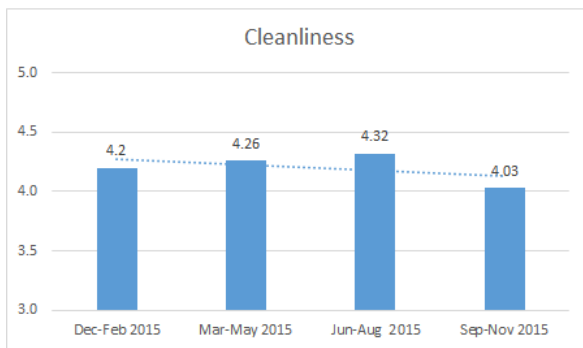
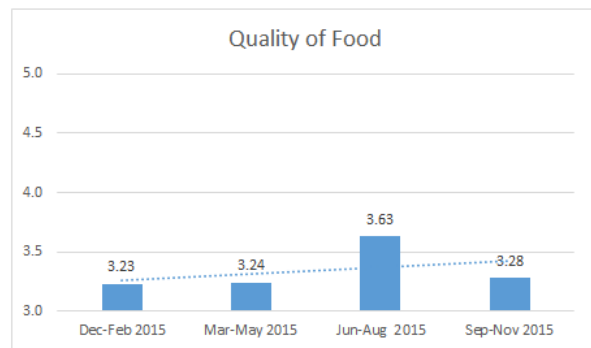
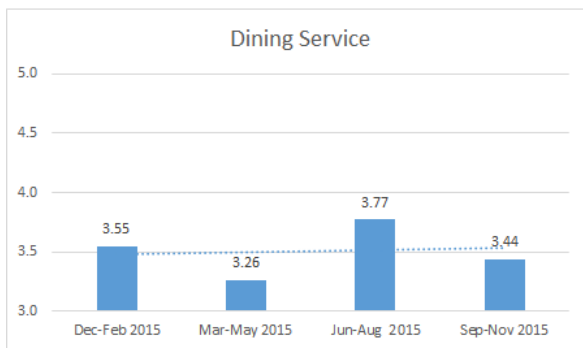
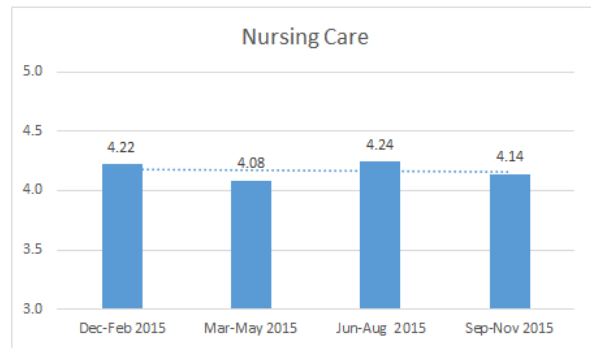
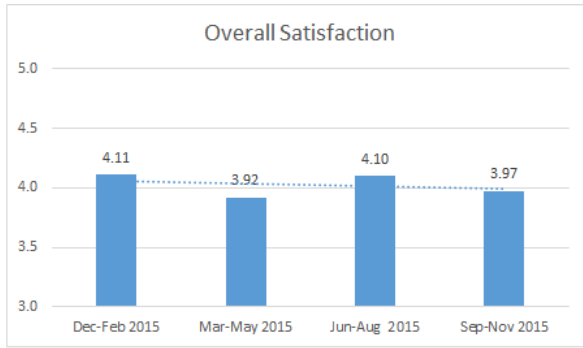
The following measures show a four-quarter trend down:

1. Overall satisfaction
2. Nursing care
3. Cleanliness
4. Individual needs
5. Dignity and respect
6. Recommend to others
7. Professional therapy
8. Admission process
9. Safety and security
10. Combined average

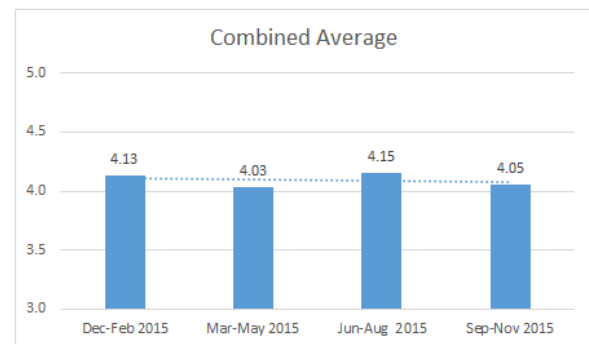
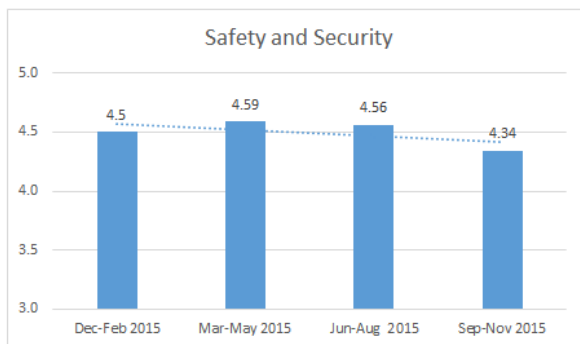
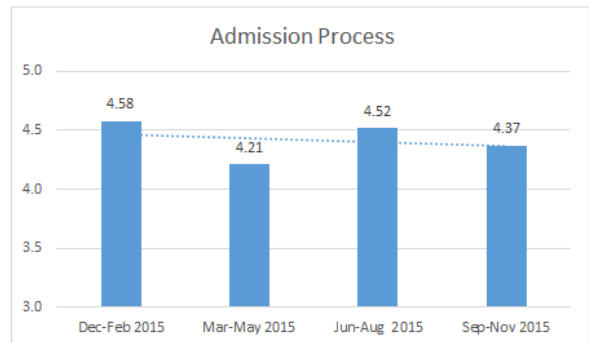
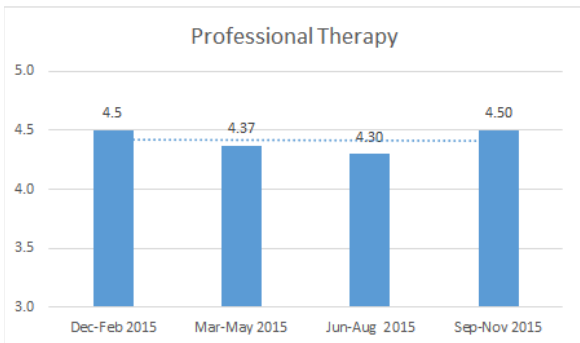
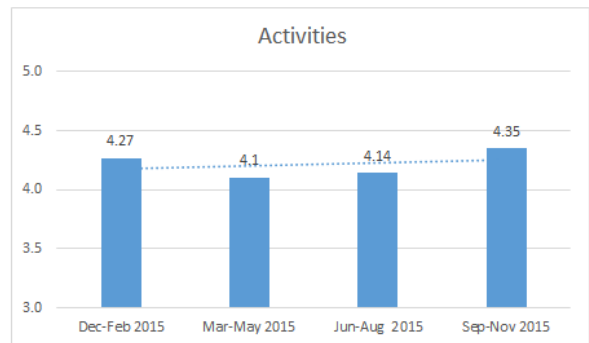
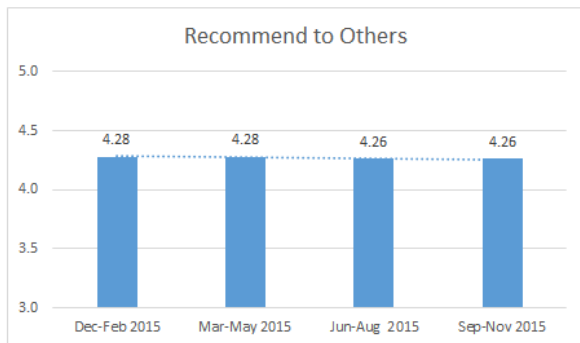
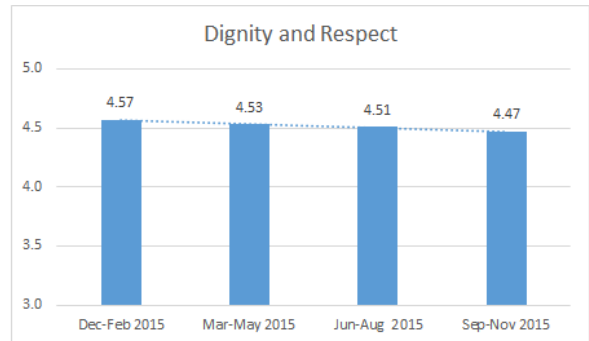
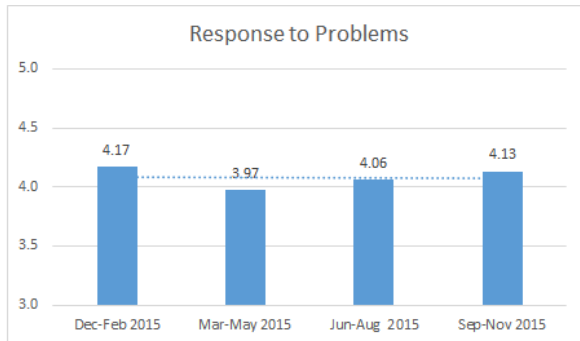
Flat trend

1. Response to problems

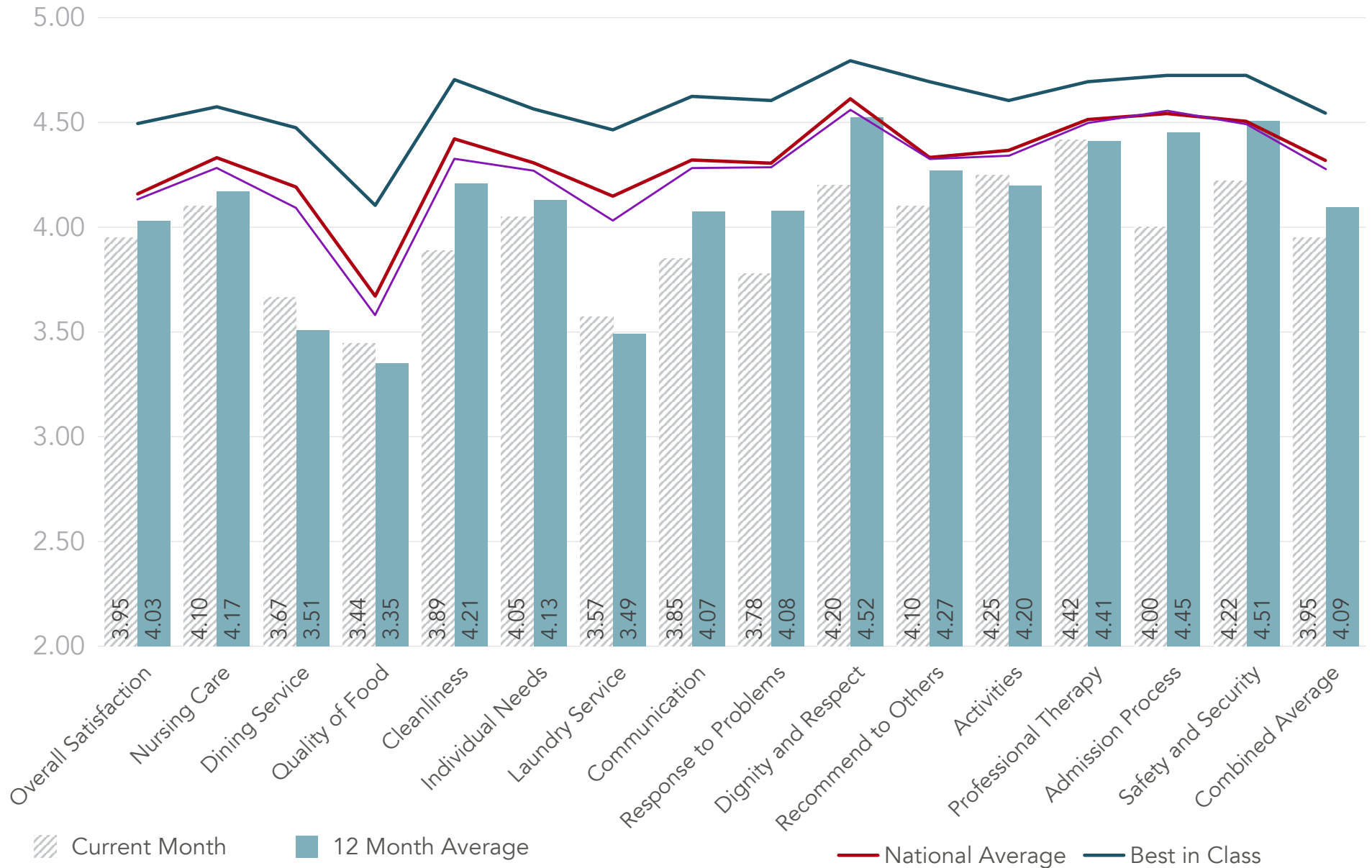
# Pinnacle Survey – Quarterly Scores December 2014 through November 2015



Pinnacle Survey – Quarterly Scores  
December 2014 through November 2015



— Illinois State Comparison





## DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES				BENCHMARKS			QUARTERLY AVERAGES				RESPONSE PERCENTAGES					
	Nov 15	Last 3 Months	Last 12 Months AVG	Variance	National AVG	Best in Class	Corp. AVG	Sep-Nov	Jun-Aug	Mar-May	Dec-Feb	Top 2 Satisfied			Bottom 2 Dissatisfied		
												Month	QTR	Year	Month	QTR	Year
Overall Satisfaction	3.95	3.97	4.03	-0.13	4.16	4.50	-	↓ 3.97	4.10	3.92	4.11	70%	75%	80%	0%	3%	3%
Nursing Care	4.10	4.14	4.17	-0.16	4.33	4.58	-	↓ 4.14	4.24	4.08	4.22	80%	81%	81%	10%	3%	4%
Dining Service	3.67	3.44	3.51	-0.68	4.19	4.48	-	↓ 3.44	3.77	3.26	3.55	56%	41%	48%	0%	13%	16%
Quality of Food	3.44	3.28	3.35	-0.32	3.67	4.11	-	↓ 3.28	3.63	3.24	3.23	44%	41%	40%	11%	22%	19%
Cleanliness	3.89	4.03	4.21	-0.21	4.42	4.71	-	↓ 4.03	4.32	4.26	4.20	67%	69%	81%	0%	3%	3%
Individual Needs	4.05	4.00	4.13	-0.18	4.31	4.57	-	↓ 4.00	4.24	4.00	4.24	70%	72%	78%	0%	3%	5%
Laundry Service	3.57	3.58	3.49	-0.66	4.15	4.47	-	↑ 3.58	3.48	3.50	3.41	57%	63%	55%	14%	17%	18%
Communication	3.85	4.10	4.07	-0.25	4.32	4.63	-	↑ 4.10	4.10	4.09	4.01	60%	72%	76%	10%	6%	7%
Response to Problems	3.78	4.13	4.08	-0.23	4.31	4.61	-	↑ 4.13	4.06	3.97	4.17	67%	79%	78%	11%	9%	7%
Dignity and Respect	4.20	4.47	4.52	-0.09	4.61	4.80	-	↓ 4.47	4.51	4.53	4.57	90%	94%	89%	0%	3%	2%
Recommend to Others	4.10	4.26	4.27	-0.06	4.33	4.70	-	↓ 4.26	4.26	4.28	4.28	70%	74%	82%	0%	0%	3%
Activities	4.25	4.35	4.20	-0.17	4.37	4.61	-	↑ 4.35	4.14	4.10	4.27	100%	90%	82%	0%	5%	8%
Professional Therapy	4.42	4.50	4.41	-0.10	4.51	4.70	-	↑ 4.50	4.30	4.37	4.50	100%	96%	88%	0%	0%	4%
Admission Process	4.00	4.37	4.45	-0.09	4.54	4.73	-	↓ 4.37	4.52	4.21	4.58	100%	87%	92%	0%	0%	3%
Safety and Security	4.22	4.34	4.51	0.00	4.51	4.73	-	↓ 4.34	4.56	4.59	4.50	100%	91%	94%	0%	3%	1%
Combined Average	3.95	4.05	4.09	-0.22	4.32	4.55	-	↓ 4.05	4.15	4.03	4.13	73%	74%	76%	4%	6%	7%

Total Respondents: November: 11 Last 3 Months: 37 last 12 months: 173

## KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. **All numbers showing are percentages of respondents who gave a 4 or 5.**

For a full explanation, please visit: [pinnacleqi.com/reports/keydrivers](http://pinnacleqi.com/reports/keydrivers)

### 90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

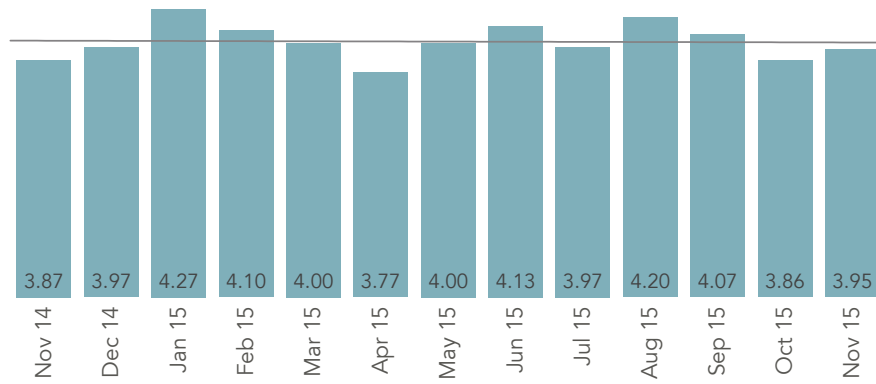
Key Driver	Actual	Benchmark
Dignity and Respect	89.4%	96.2%
Nursing Care	81.2%	90.1%
Individual Needs	77.8%	90.1%
Response to Problems	78.0%	89.9%
Communication	75.9%	87.9%
Recommend to Others	82.2%	90.0%

### 85% RECOMMENDATION RATE

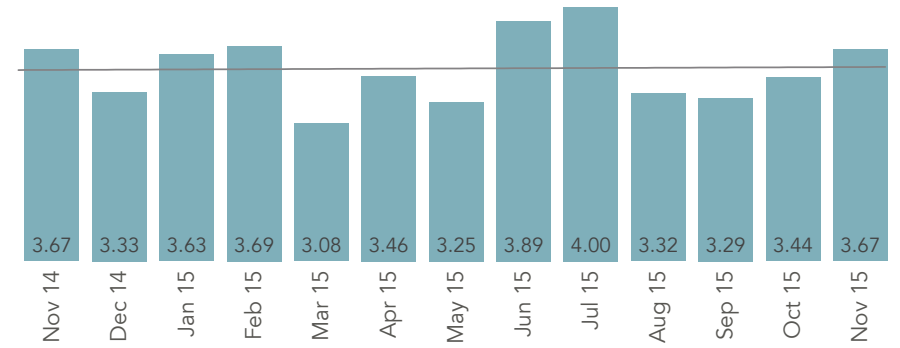
This additional target is based off your current 'Recommend to Others' score

Key Driver	Actual	Benchmark
Dignity and Respect	89.4%	94.3%
Nursing Care	81.2%	87.1%
Individual Needs	77.8%	86.0%
Response to Problems	78.0%	85.4%
Communication	75.9%	84.2%
Recommend to Others	82.2%	85.0%

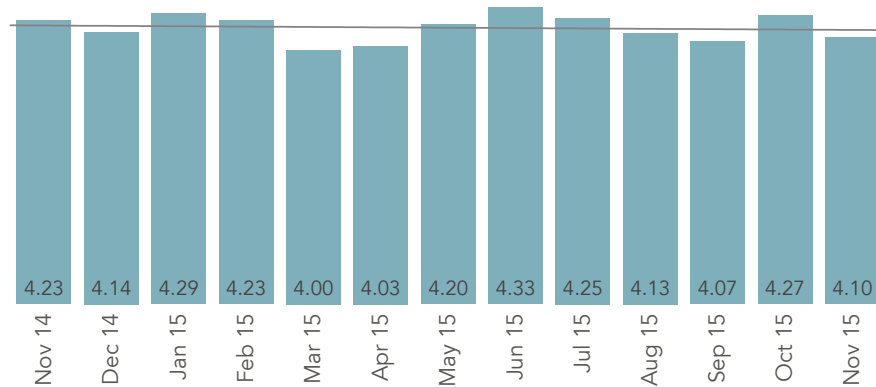
### Overall Satisfaction



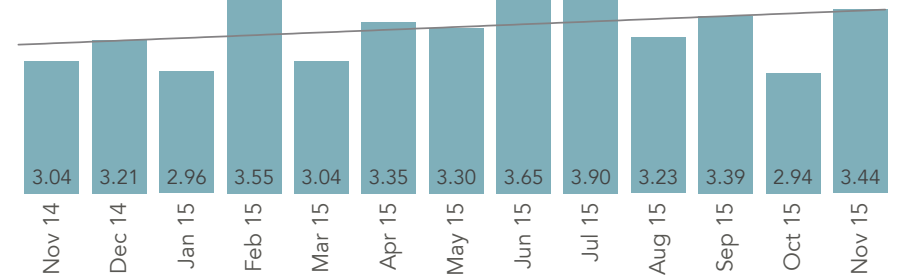
### Dining Service



### Nursing Care

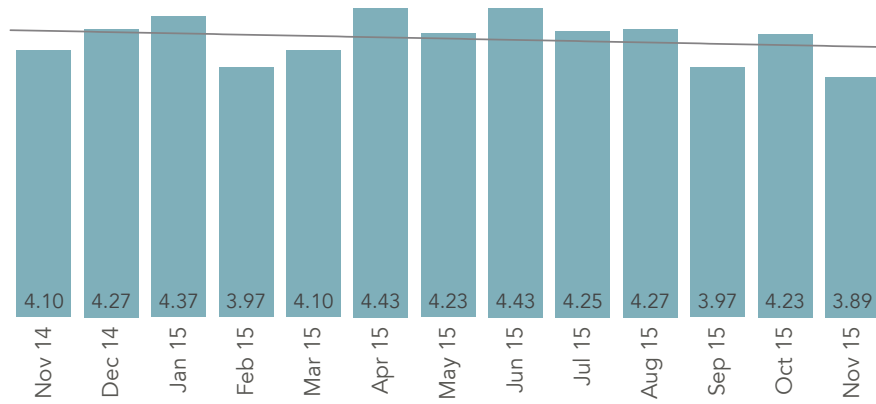


### Quality of Food

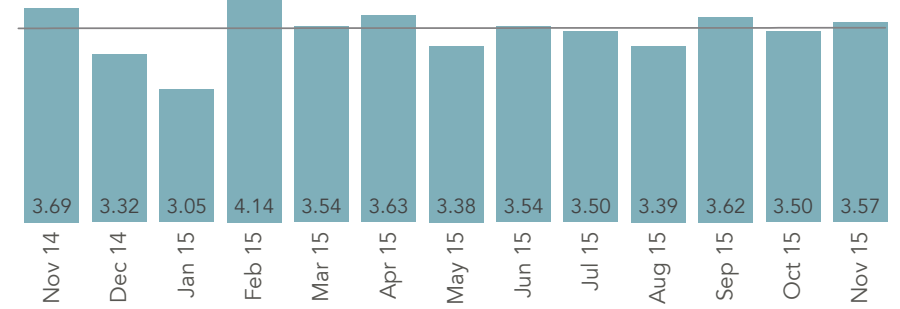




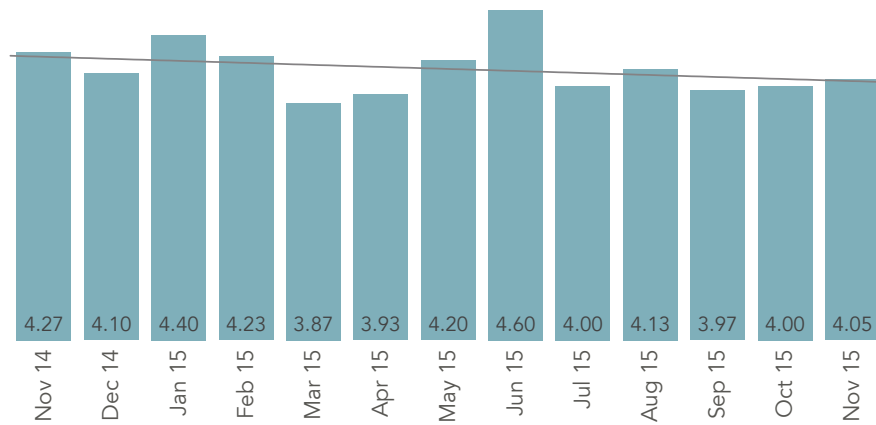
### Cleanliness



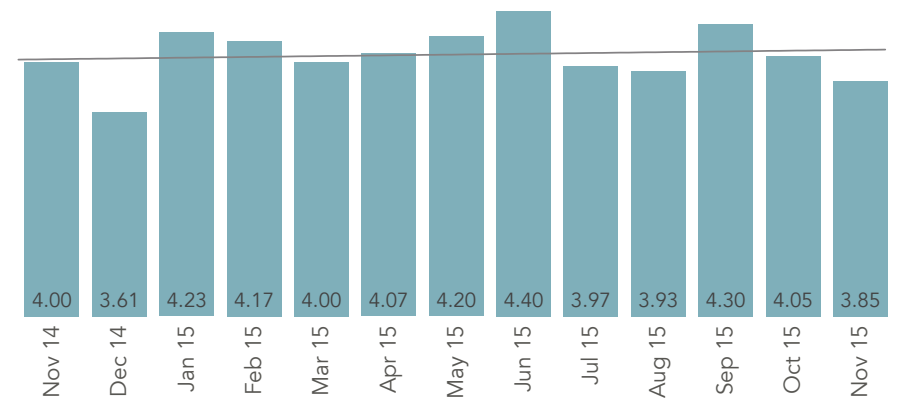
### Laundry Service



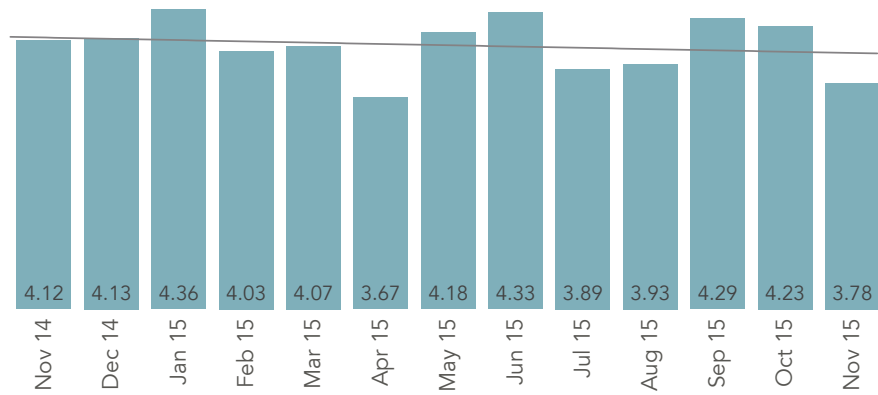
### Individual Needs



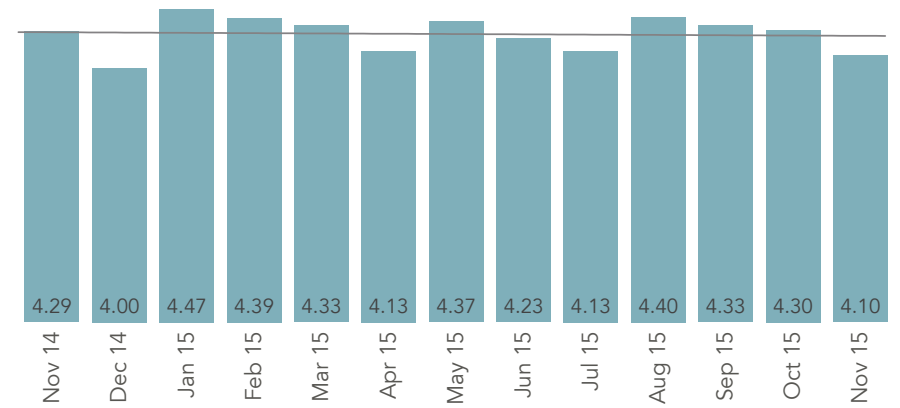
### Communication



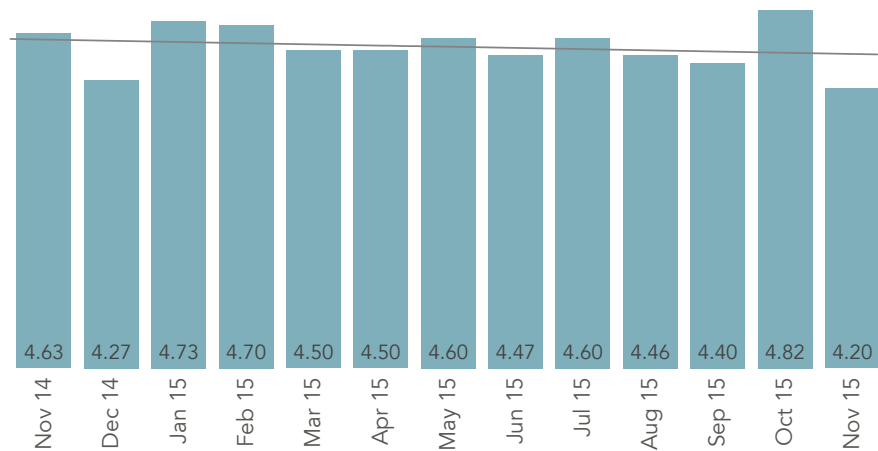
### Response to Problems



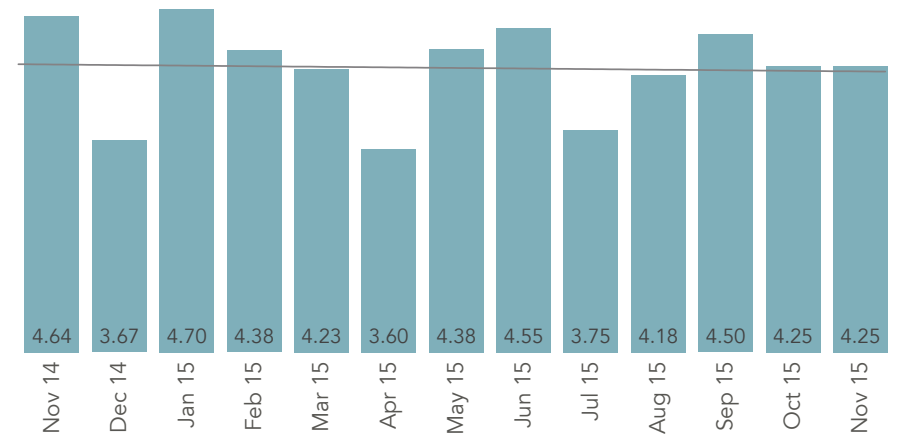
### Recommend to Others



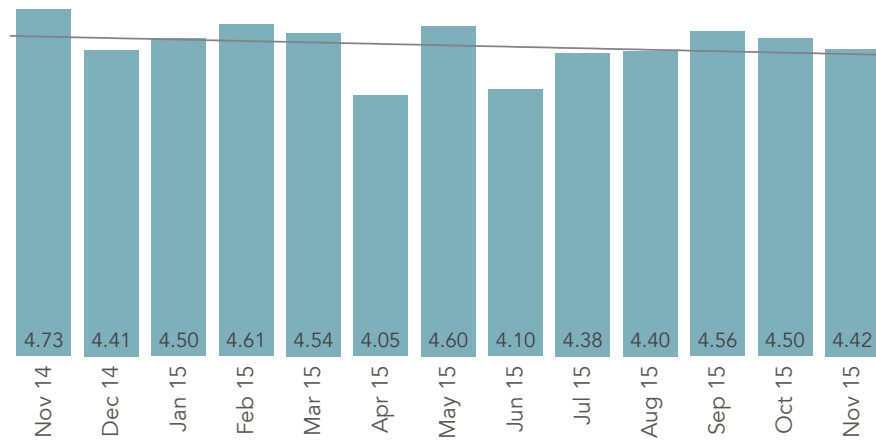
### Dignity and Respect



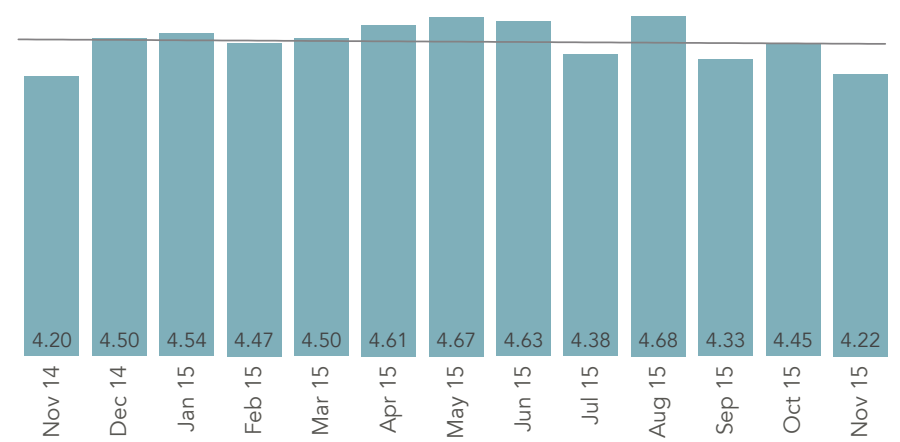
### Activities



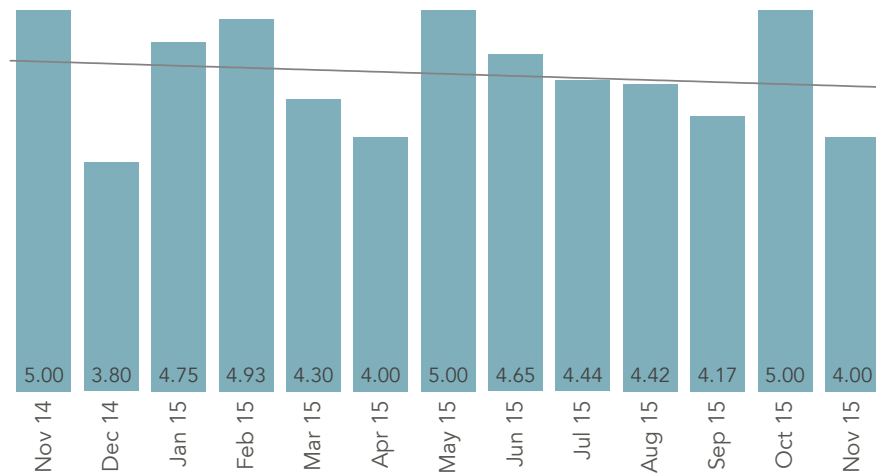
### Professional Therapy



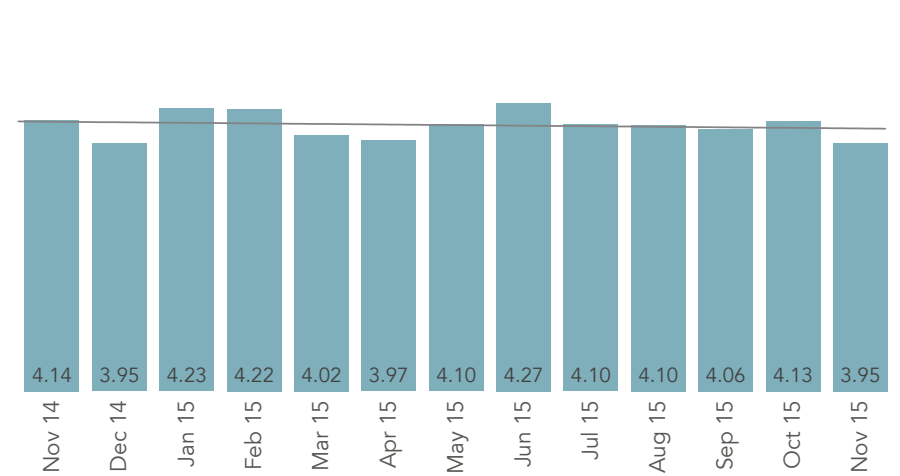
### Safety and Security



### Admission Process

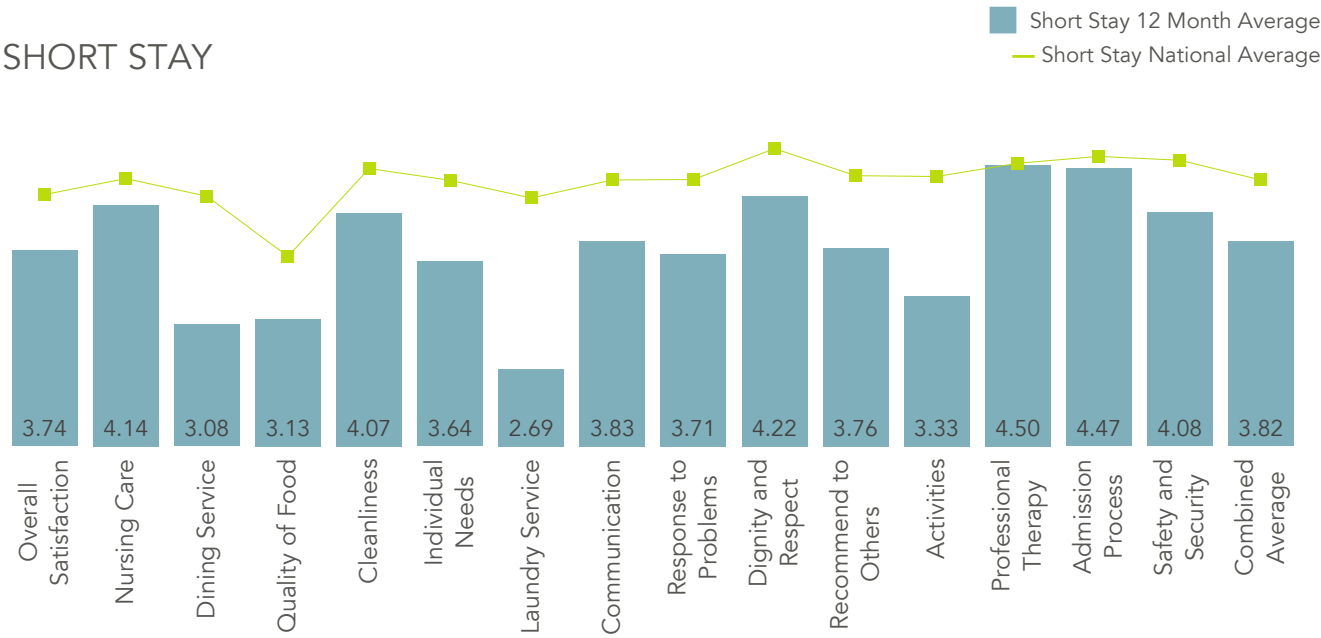


### Combined Average



<http://pinnacleqi.com/reports/shortstay>

### SHORT STAY



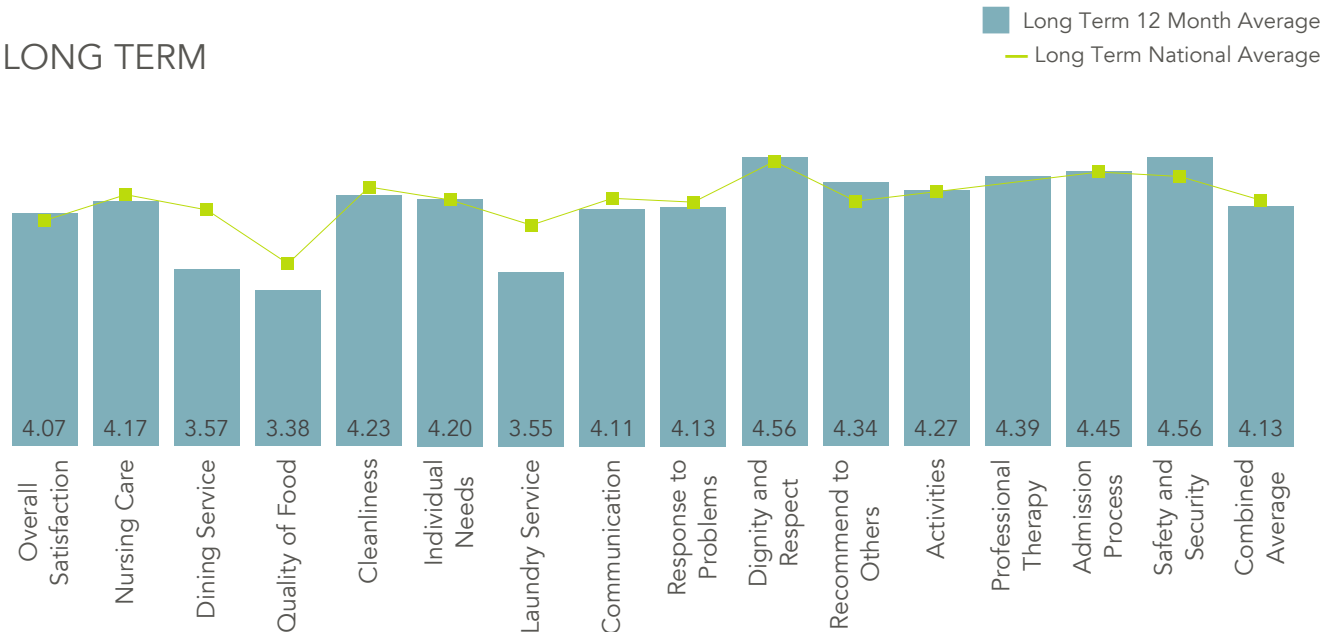
### SHORT STAY SATISFACTION RATE

percentage that rated  
Recommend to Others as a 4 or 5.

66.7%

86.3% National Average

### LONG TERM



### LONG TERM SATISFACTION RATE

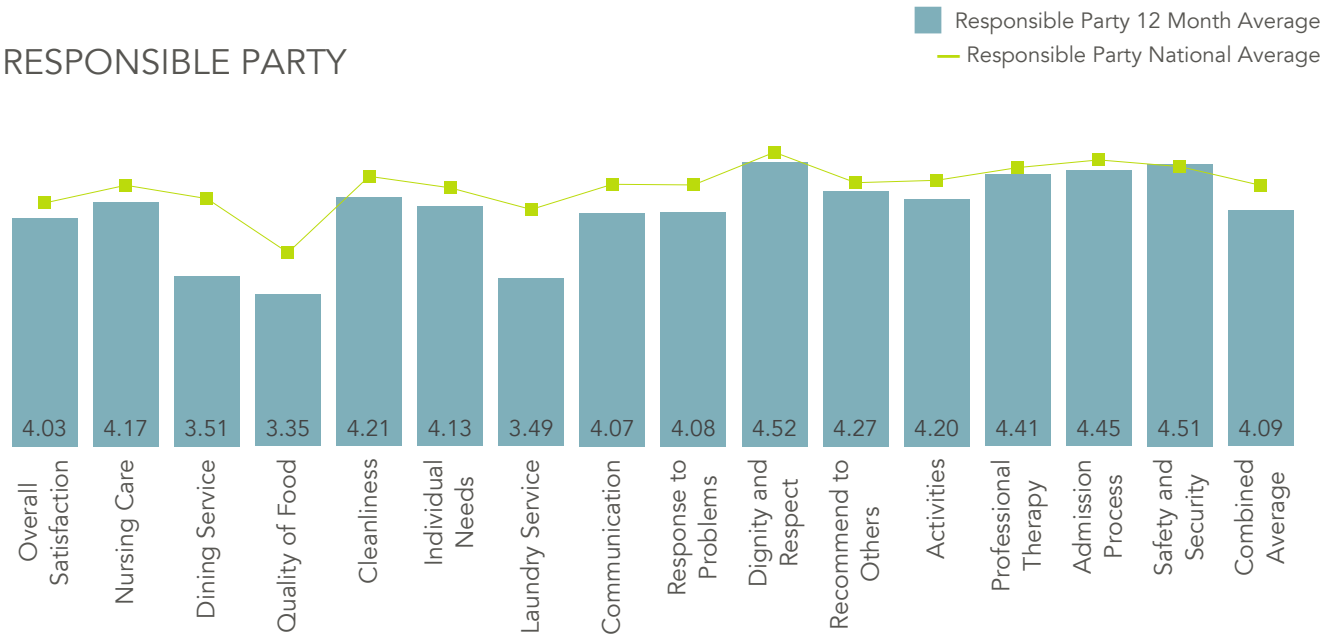
percentage that rated  
Recommend to Others as a 4 or 5.

84.5%

79.7% National Average

<http://pinnacleqi.com/reports/resident>

RESPONSIBLE PARTY



RESPONSIBLE PARTY  
SATISFACTION RATE  
percentage that rated  
Recommend to Others as a 4 or 5.

82.2%

84.5% National Average

**Champaign County Nursing Home  
Strategic Objective Metrics – Issue 3  
Updated December 31, 2015**

<b>Medical Management Metric</b>	<b>Status</b>
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle is currently recruiting a NP. Residents are being covered by a current full-time NP and another Carle Clinic NP on site on a part-time basis
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly	Monthly meetings with Carle Clinic NP are occurring.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Meet with Dr. Sheik and Christie is working on collaborative agreement for his services as Cardiopulmonary Rehab Coordinator. Contract under final review.
Current wound/pain caseload is 13 residents.	17 currently on caseload 13 wound/4 pain 54 residents have healed and have been taken of the caseload.
Establish outpatient rehab program by July 1, 2015.	2 on caseload.

**Champaign County Nursing Home  
Strategic Objective Metrics – Issue 3  
Updated November 30, 2015**

Non-Financial Metrics	Status																																		
<i>Medicare 30-Day Readmission Rate</i>																																			
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>Aug (3/15)</td><td>20%</td></tr> <tr><td>Sept (1/12)</td><td>8%</td></tr> <tr><td>Oct ( 6/15)</td><td>40%</td></tr> <tr><td>Nov (5/16)</td><td>31%</td></tr> <tr><td>Dec (6/18)</td><td>33%</td></tr> <tr><td>Jan 2015 (2/15)</td><td>36%</td></tr> <tr><td>Feb (1/12)</td><td>8%</td></tr> <tr><td>March (4/9) *</td><td>44%</td></tr> <tr><td>April (3/11)</td><td>27%</td></tr> <tr><td>May (0)</td><td>0%</td></tr> <tr><td>June (1/12)</td><td>8%</td></tr> <tr><td>July (2/10)</td><td>20%</td></tr> <tr><td>Aug (5/19)</td><td>26%</td></tr> <tr><td>Sept (2/12)</td><td>17%</td></tr> <tr><td>Oct (3/11)</td><td>27%</td></tr> <tr><td>Nov (1/6)</td><td>17%</td></tr> <tr><td>Dec (0/2)</td><td>0%</td></tr> </table>	Aug (3/15)	20%	Sept (1/12)	8%	Oct ( 6/15)	40%	Nov (5/16)	31%	Dec (6/18)	33%	Jan 2015 (2/15)	36%	Feb (1/12)	8%	March (4/9) *	44%	April (3/11)	27%	May (0)	0%	June (1/12)	8%	July (2/10)	20%	Aug (5/19)	26%	Sept (2/12)	17%	Oct (3/11)	27%	Nov (1/6)	17%	Dec (0/2)	0%
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<i>Pinnacle Survey Scores</i>																																			
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>Sept 2014</td><td>3 out of 16</td></tr> <tr><td>Oct</td><td>2 out of 16</td></tr> <tr><td>Nov</td><td>4 out of 16</td></tr> <tr><td>Dec</td><td>0 out of 16</td></tr> <tr><td>Jan 2015</td><td>7 out of 16</td></tr> <tr><td>Feb</td><td>5 out of 16</td></tr> <tr><td>March</td><td>2 out of 16</td></tr> <tr><td>April</td><td>2 out of 16</td></tr> <tr><td>May</td><td>6 out of 16</td></tr> <tr><td>June</td><td>8 out of 16</td></tr> <tr><td>July</td><td>2 out of 16</td></tr> <tr><td>Aug</td><td>3 out of 16</td></tr> <tr><td>Sept</td><td>3 out of 16</td></tr> <tr><td>Oct</td><td>2 out of 16</td></tr> <tr><td>Nov</td><td>0 out of 16</td></tr> </table>	Sept 2014	3 out of 16	Oct	2 out of 16	Nov	4 out of 16	Dec	0 out of 16	Jan 2015	7 out of 16	Feb	5 out of 16	March	2 out of 16	April	2 out of 16	May	6 out of 16	June	8 out of 16	July	2 out of 16	Aug	3 out of 16	Sept	3 out of 16	Oct	2 out of 16	Nov	0 out of 16				
Sept 2014	3 out of 16																																		
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<i>CMS 5 Star Rating</i>	
Increase overall rating from one star to two star by the end of 2014  New nursing home compares V3.0 started with the Jan 31 2015 report	Two stars as of December 2015



## Champaign County Nursing Home CMS Quality Measures - Issue 3

No changes as of November 30, 2015

MDS3.0 Quality Measures for Provider 145364						
	Part of GM Rating?	Provider 145364				National Average
		Q4 2014	Q1 2015	Q2 2015	3-quarter average	3-quarter average
<b>Long-Stay Residents</b>						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	84.2%	98.3%	94.0%	92.0%	93.6%
% of residents assessed and appropriately given the pneumococcal vaccine	No	98.0%	98.9%	98.3%	98.4%	93.6%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents experiencing one or more falls with major injury	Yes	4.6%	5.0%	5.6%	5.1%	3.3%
% of residents who have moderate to severe pain <sup>1</sup>	Yes	2.7%	2.8%	5.2%	3.6%	7.6%
% of high-risk residents who have pressure sores	Yes	3.7%	1.5%	2.3%	2.5%	5.9%
% of residents who had a urinary tract infection	Yes	0.0%	0.6%	2.8%	1.1%	5.3%
% of low-risk residents who lose control of their bowels or bladder	No	51.4%	50.0%	47.1%	49.6%	45.8%
% of residents who have/had a catheter inserted and left in their bladder <sup>1</sup>	Yes	5.5%	5.0%	5.3%	5.3%	3.1%
% of residents who were physically restrained	Yes	0.0%	0.0%	0.0%	0.0%	1.0%
% of residents whose need for help with daily activities has increased	Yes	22.4%	28.4%	19.5%	23.4%	15.8%
% of residents who lose too much weight	No	11.8%	12.8%	16.8%	13.7%	7.4%
% of residents who are more depressed or anxious	No	4.9%	4.2%	4.2%	4.5%	5.7%
% of residents who received an antipsychotic medication	Yes	17.3%	14.9%	14.4%	15.6%	18.6%
<b>Short-Stay Residents</b>						
<i>Note: For the following measures, higher percentages are better.</i>						
% of residents assessed and appropriately given the seasonal influenza vaccine	No	88.8%	88.6%	88.6%	88.7%	81.9%
% of residents assessed and appropriately given the pneumococcal vaccine	No	87.0%	89.8%	89.0%	88.5%	82.3%
<i>Note: for the following measures, lower percentages are better.</i>						
% of residents who had moderate to severe pain	Yes	0.0%	6.1%	7.7%	4.8%	17.6%
% of residents with pressure ulcers that are new or worsened <sup>1</sup>	Yes	0.0%	0.0%	1.4%	0.4%	1.0%
% of residents who newly received an antipsychotic medication	Yes	1.8%	0.0%	2.0%	1.3%	2.3%

Detailed descriptions and specifications for all the QMs can be found here:

<https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQuality/Inits/NHQIQualityMeasures.html>

<sup>1</sup>These measures are risk adjusted.

NA means no data are available for this measure. Values are not displayed for the long-stay measures if there are fewer than 30 eligible resident assessments and are not displayed for the short-stay measures if there are fewer than 20 eligible resident assessments. A 3-quarter average measure will be shown if there are at least this number of eligible resident assessments summed across all three quarters.

CCNH has 755 quality measure points. The point range for a 4 star rating is 690 to 759. A score of 760 is needed for a quality measure five-star rating.

## Issue 4 Food Service Improvement

The HCSG Dietician conducts an informal dining room satisfaction survey of 10 residents. This survey includes the following 10 questions:

- Are you served foods you like to eat?
- Is there adequate variety?
- Are hot foods served hot?
- Are cold foods served cold?
- Does your food taste good?
- Are you provided alternate choices?
- Are you provided between meal snacks?
- Are you provided between meal beverages?
- Are you offered bedtime meal snacks?
- Are your meals served timely?

The monthly scoring from this survey is summarized below.

January 2015	69.8%
February	80%
March	80%
April	74%
May	86%
June	90.6%
July	not available
Aug	98.0%
September	98.0%
October	93%
November	91%

The following is a summary of the current actions being taken to improve food quality and dining service:

- Implemented 12 hours shifts for all full time staff. This had allowed the flattening out of staffing across all three meal services. In particular, this has increased the staffing for breakfast service.
- The dining committee is currently meeting weekly as changes are implemented.
- Nursing is working to reducing the number of residents that remain in their rooms during meal service.
- A revised break schedule has been developed and is being implemented.
- Dietary management is developing a job flow/task list for dining room and kitchen are supervision. This will aid in providing consistent supervision to staff.
- The new dietician is scheduled to start on January 11<sup>th</sup>.

**Champaign County Nursing Home  
Strategic Objective Metrics – Issue 4  
Updated December 31, 2015**

<b>Dietary</b>	<b>Status</b>																														
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page																														
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2014 annual average was 3.43. The rolling 12 month average is 3.33 (Nov)</p> <table border="0"> <tr><td>Sept 2014</td><td>2.91</td></tr> <tr><td>Oct</td><td>3.53</td></tr> <tr><td>Nov</td><td>3.04</td></tr> <tr><td>Dec</td><td>3.21</td></tr> <tr><td>Jan 2015</td><td>2.96</td></tr> <tr><td>Feb</td><td>3.55</td></tr> <tr><td>Mar</td><td>3.04</td></tr> <tr><td>Apr</td><td>3.35</td></tr> <tr><td>May</td><td>3.30</td></tr> <tr><td>Jun</td><td>3.65</td></tr> <tr><td>July</td><td>3.90</td></tr> <tr><td>Aug</td><td>3.23</td></tr> <tr><td>Sept</td><td>3.39</td></tr> <tr><td>Oct</td><td>2.94</td></tr> <tr><td>Nov</td><td>3.44</td></tr> </table>	Sept 2014	2.91	Oct	3.53	Nov	3.04	Dec	3.21	Jan 2015	2.96	Feb	3.55	Mar	3.04	Apr	3.35	May	3.30	Jun	3.65	July	3.90	Aug	3.23	Sept	3.39	Oct	2.94	Nov	3.44
Sept 2014	2.91																														
Oct	3.53																														
Nov	3.04																														
Dec	3.21																														
Jan 2015	2.96																														
Feb	3.55																														
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Jun	3.65																														
July	3.90																														
Aug	3.23																														
Sept	3.39																														
Oct	2.94																														
Nov	3.44																														
The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2014 annual average was 3.41. The rolling 12 month average is 3.46 (Nov)</p> <table border="0"> <tr><td>Sept 2014</td><td>2.93</td></tr> <tr><td>Oct</td><td>3.39</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.33</td></tr> <tr><td>Jan 2015</td><td>3.63</td></tr> <tr><td>Feb</td><td>3.69</td></tr> <tr><td>Mar</td><td>3.08</td></tr> <tr><td>Apr</td><td>3.46</td></tr> <tr><td>May</td><td>3.25</td></tr> <tr><td>June</td><td>3.33</td></tr> <tr><td>July</td><td>4.00</td></tr> <tr><td>Aug</td><td>3.32</td></tr> <tr><td>Sept</td><td>3.29</td></tr> <tr><td>Oct</td><td>3.44</td></tr> <tr><td>Nov</td><td>3.67</td></tr> </table>	Sept 2014	2.93	Oct	3.39	Nov	3.67	Dec	3.33	Jan 2015	3.63	Feb	3.69	Mar	3.08	Apr	3.46	May	3.25	June	3.33	July	4.00	Aug	3.32	Sept	3.29	Oct	3.44	Nov	3.67
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July	4.00																														
Aug	3.32																														
Sept	3.29																														
Oct	3.44																														
Nov	3.67																														

## Kitchen Plating Times

	Breakfast Start				Breakfast End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Jan 15	7:27	7:15	7:40	0:25	8:38	8:20	8:50	0:30
Feb	7:25	7:15	7:45	0:30	9:00	8:22	9:17	0:55
Mar	7:29	7:15	8:16	1:01	8:52	8:18	9:15	0:57
Apr	7:19	7:15	7:35	0:20	8:42	8:27	9:00	0:33
May	7:22	7:15	7:40	0:25	8:48	8:34	9:07	0:38
Jun	7:17	7:15	7:30	0:15	8:59	8:28	9:34	1:06
Jul	7:21	7:15	8:05	0:50	8:41	8:20	9:05	0:45
Aug	7:16	7:15	7:30	00:15	8:35	8:21	8:52	00:31
Sept	7:24	7:14	8:30	1:16	8:40	8:14	9:35	1:21
Oct	7:16	7:12	7:26	0:14	8:37	8:10	9:02	0:52
Nov	7:19	7:15	7:35	0:20	8:40	8:19	9:00	0:41

	Lunch Start				Lunch End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Jan 15	11:37	11:30	11:50	00:20	12:26	12:06	12:40	0:34
Feb	11:36	11:30	11:50	00:20	12:37	12:15	12:59	0:44
Mar	11:33	11:15	11:50	0:40	12:30	12:12	12:58	0:46
Apr	11:30	11:30	11:35	0:05	12:31	12:20	12:50	0:30
May	11:32	11:30	11:40	0:10	11:45	12:25	13:05	0:40
Jun	11:32	11:30	11:40	0:10	12:45	12:25	13:05	0:40
Jul	11:30	11:15	11:43	0:28	12:26	11:45	12:47	1:02
Aug	11:30	11:30	11:35	0:05	12:22	12:00	12:44	00:44
Sept	11:29	11:15	11:30	00:15	12:23	12:07	12:40	00:33
Oct	11:31	11:30	11:45	0:15	12:28	12:09	12:52	0:43
Nov	11:29	11:15	11:30	00:15	12:24	12:10	12:30	0:20

	Dinner Start				Dinner End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Jan 15	4:29	4:04	4:37	0:33	5:33	5:15	5:50	0:35
Feb	4:31	4:25	4:37	0:12	5:41	5:15	6:10	0:55
Mar	4:30	4:26	4:35	0:09	5:34	5:20	6:00	0:40
Apr	4:30	4:30	4:39	0:09	5:33	5:20	5:45	0:25
May	4:30	4:25	4:40	0:15	5:35	5:00	5:55	0:55
Jun	4:30	4:25	4:40	0:15	5:35	5:00	5:55	0:55
Jul	4:30	4:30	4:32	0:02	5:27	5:10	5:40	0:30
Aug	4:30	4:25	4:35	00:10	5:26	4:57	5:45	0:48
Sept	4:30	4:40	4:30	00:00	5:27	4:58	6:00	1:02
Oct	4:30	4:30	4:30	0:00	5:31	5:15	5:53	0:48
Nov	4:30	4:30	4:30	0:00	5:30	5:14	5:50	0:48

**Issue 5**  
**Resident Services Programming**

*Medicare unit*

The Medicare unit census is up to 9. Feedback from residents and families remain very positive. New brochures have been developed and are being distributed to case managers. A copy of the brochure is included in management report packet.

**Issue 6**  
**Contract Management**

The Cardiopulmonary Rehab program contract language has been finalized. Economic issues are currently being discussed.

To: Nursing Home Board of Directors  
Champaign County Nursing Home

From: Scott Gima  
Manager

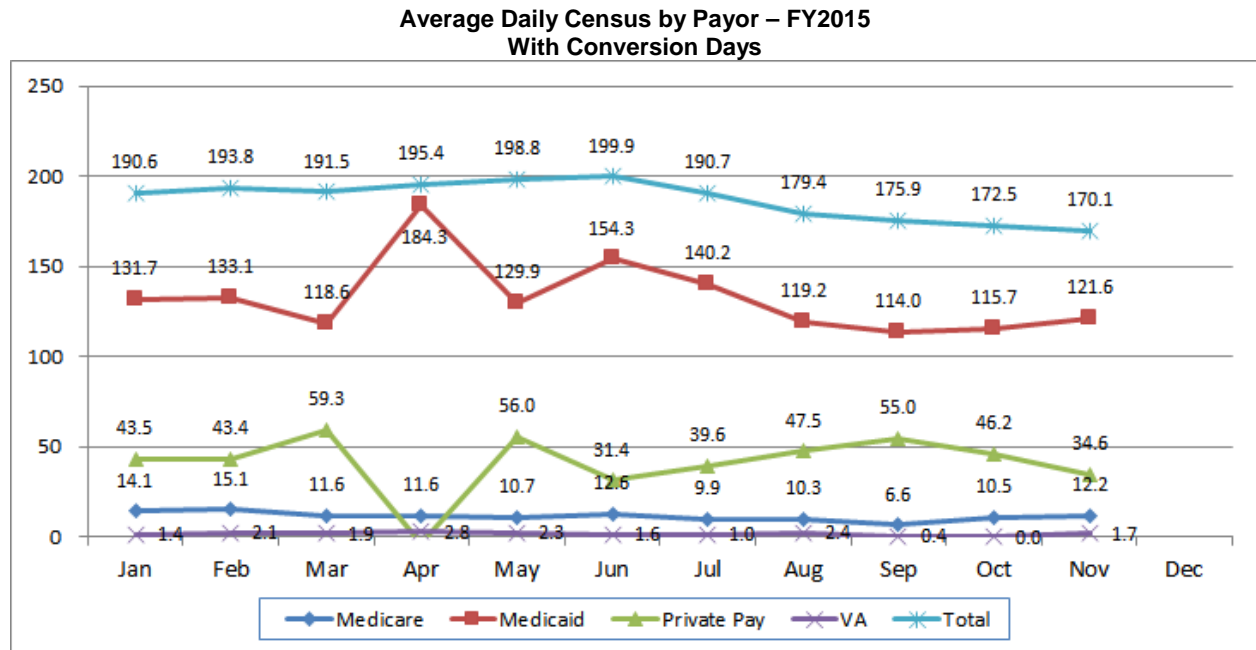
Date: January 7, 2015

Re: November 2015 Financial Management Report

**Statistics**

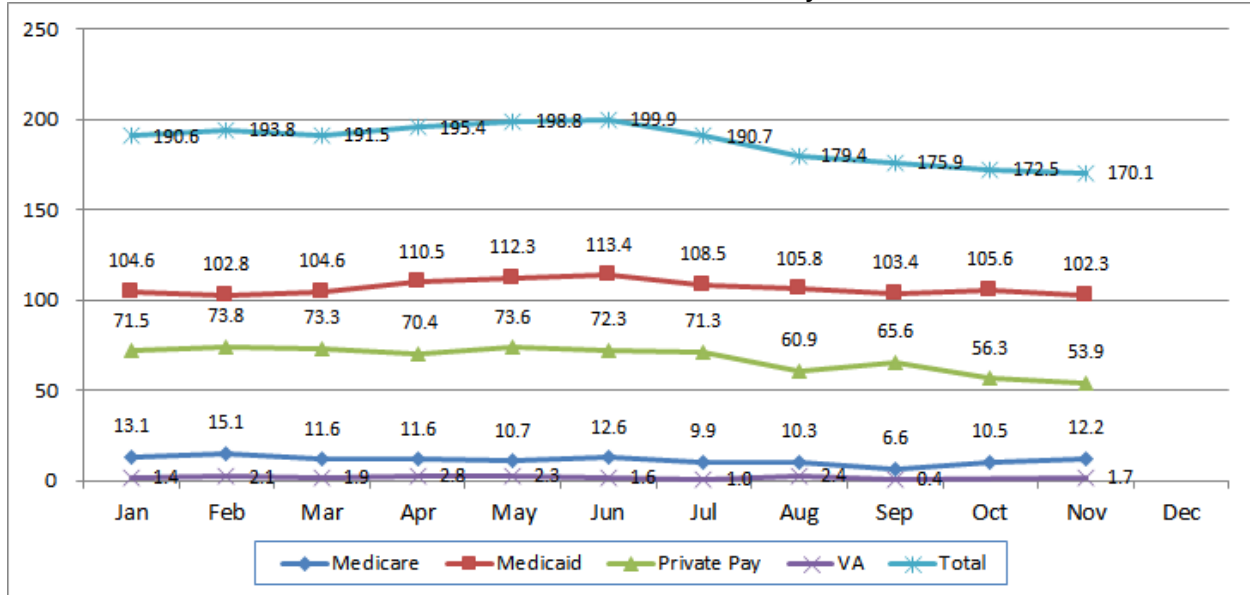
November's census was 170.1 with 12.2 Medicare. In November, there were 578 Medicaid conversion days. The census with conversions was 121.7 Medicaid and 34.6 Private pay. Medicare averaged 12.2, which was up from 10.5 in September. The YTD census is 187.1 with the following payor breakdown: Medicaid – 132.8, Medicare – 11.4, Private pay – 41.3 and VA – 1.6.

The December census is expected to average 174.8 with 11.5 Medicare.



The table below summaries the census without Medicaid conversion days and provides a clearer picture of the payor mix of residents actually in the facility each month. Without the conversion days, the YTD census is Medicaid – 106.7, Medicare – 11.2, Private pay – 67.5 and VA – 1.6.

**Average Daily Census by Payor – FY2015  
Without Medicaid Conversion Days**

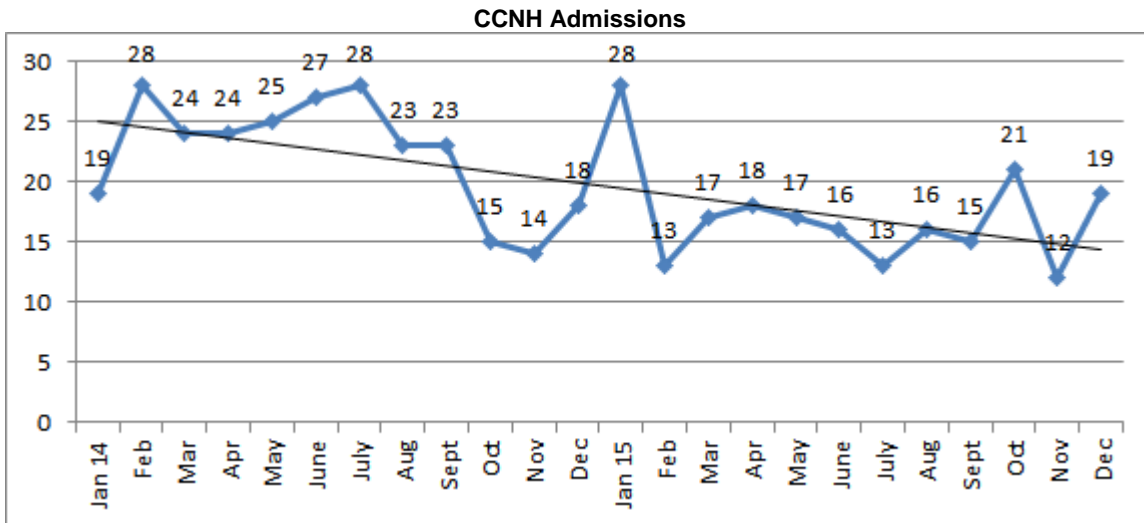


Admissions were back up in December, totaling 19. Of the nineteen, Medicare admissions totaled eleven. Referrals continue to run very strong. In October there were 49 referrals, November, 40 and December had 51 referrals. A key trend that is impacting our ability to increase census is the high number of Medicare discharges. In October, there were 13 Medicare admissions and ten Medicare discharges to home (out of the 12 total discharges for the month). In November there were six Medicare admits and three Medicare discharges. In December, there were 11 Medicare admissions and 5 discharges to home.

**Admissions and Discharges  
December 2014 to November 2015**

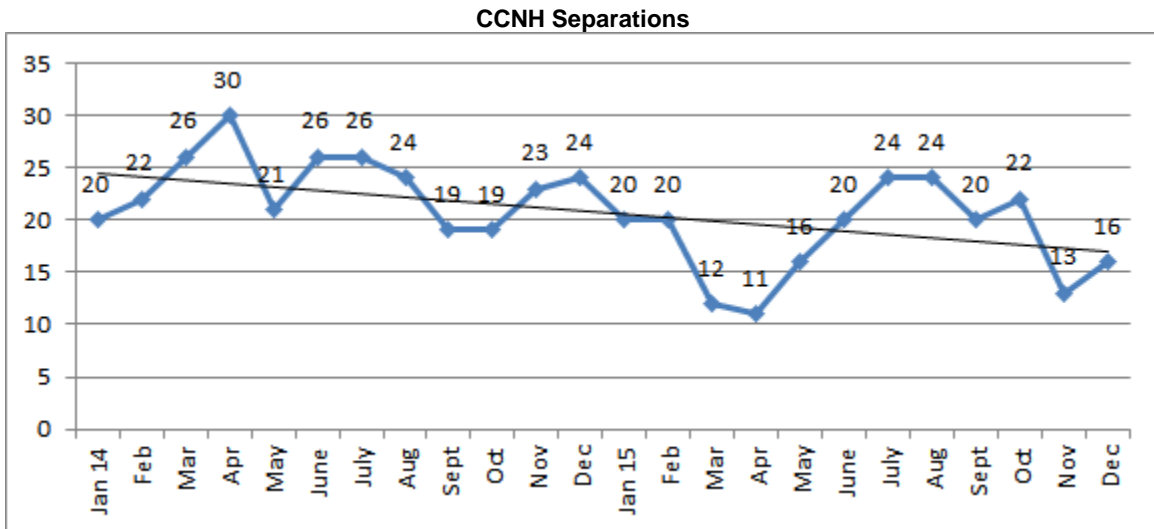
	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Dec	10	8	18	16	8	24
Jan	11	17	28	11	9	20
Feb	7	6	13	14	6	20
Mar	10	7	17	8	4	12
Apr	8	10	18	9	2	11
May	8	9	17	10	6	16
June	7	9	16	13	7	20
July	9	4	13	14	10	24
Aug	7	9	16	17	7	24
Sept	8	7	15	11	9	20
Oct	13	8	21	12	10	22
Nov	6	6	12	10	3	13
Dec	11	8	19	10	6	16

The chart below summarizes the monthly admissions. In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5. The monthly average for 2014 was 22.9. The 2015 YTD average is 16.4.



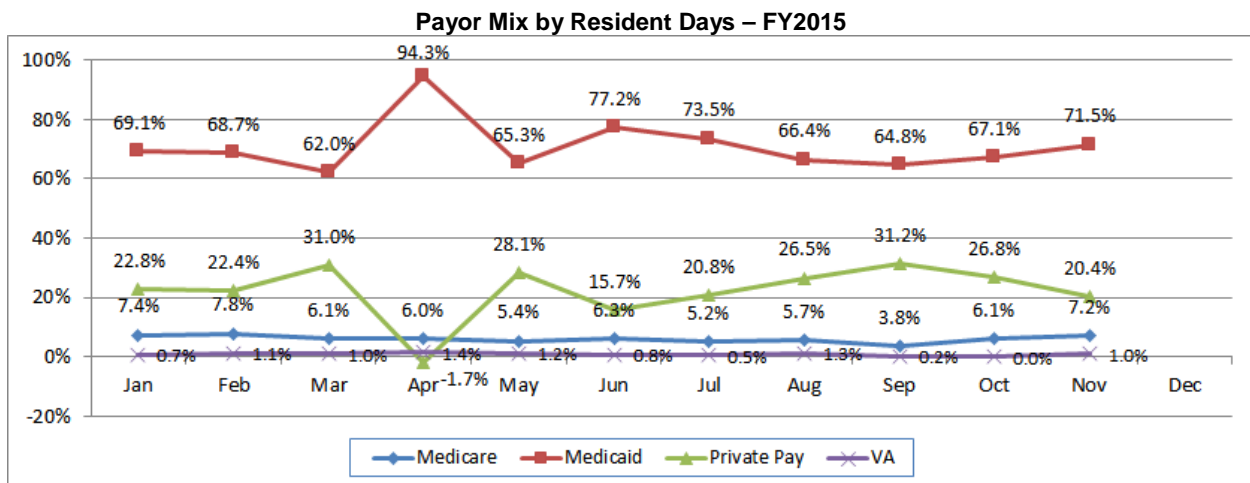


The chart below summarizes separations. In FY2012, the average separations per month was 23.5. The monthly average for FY2013 was 28.1. For 2014, the monthly average was 23.4. The 2015 YTD average is 17.6.



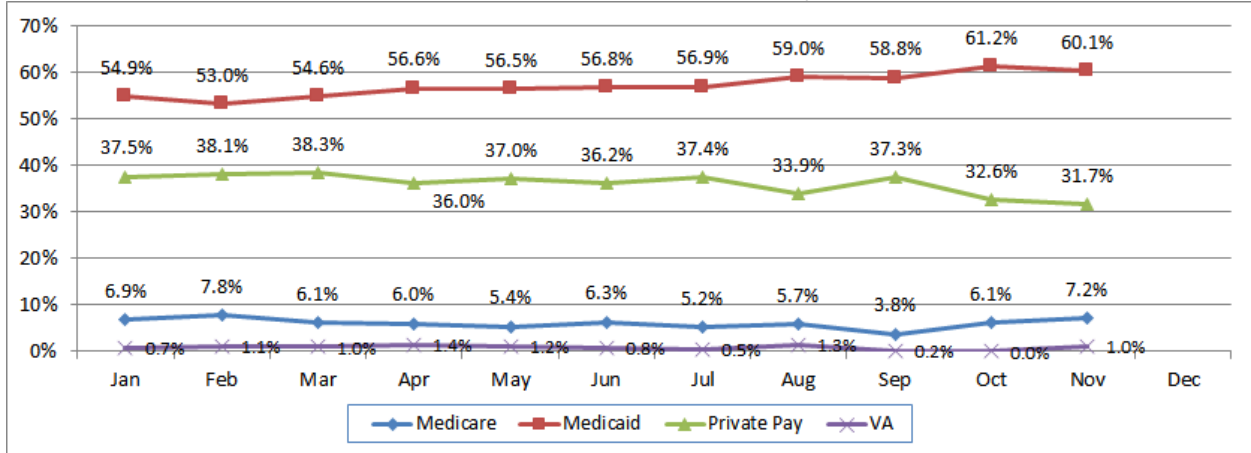
The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. FY2014 conversion days totaled as follows: December – 87, January – 970, February, 112, March – 437, April – 70, May – 160, June – 2,139, July – 578 and August – 367. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%.

For 2015, the YTD payor mix is Medicare – 6.0%, Medicaid – 70.9%, Private pay – 22.2%, and VA – 0.8%.



The payor mix without conversion days is Medicare -5.9%, Medicaid – 56.8%, Private pay – 36.5% and VA – 0.8%.

**Payor Mix by Resident Days – FY2015  
Without Medicaid Conversion Days**



### **Net Income/(Loss) & Cash from Operations**

A net loss of -\$68,590 and cash loss of -\$9,776 was seen for the month. YTD net income is \$12,812 and YTD cash is \$662,643.

#### *Revenues*

- Operating revenue decreased from \$1,053,001 in October to \$1,025,673 in November. Medicare revenue fell from \$140,748 to \$127,920. The 578 Medicaid conversion days resulted in a \$40,300 reduction in revenue.

#### *Expenses*

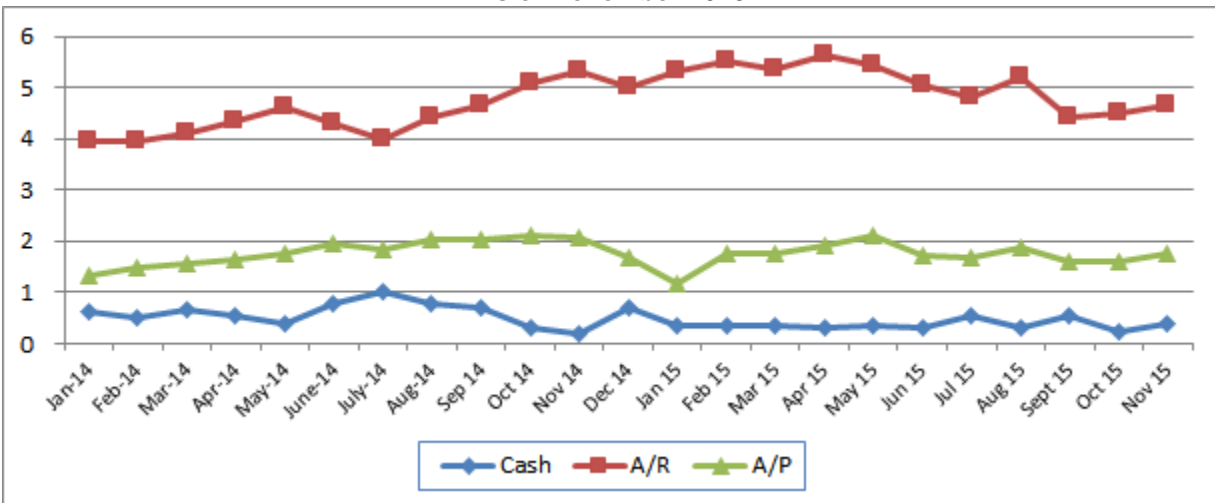
- Expenses totaled \$1.188 million in November, up slightly from \$1.153 million in October. Expenses per day increased from \$215.74 to \$232.83. YTD cost per day is \$217.73.
- Wages increased from \$409,257 to \$482,226. Wages per day jumped from \$76.55 to \$94.50. The average for 2014 was \$83.38 and the YTD average is currently \$86.65 per day. Holiday pay and TOPs usage contribute to the higher wages in the month. More of the same should be expected in December.
- Non-labor expenses increased from \$549,332 to \$579,217. Non-labor expenses per day increased from \$102.75 to \$113.51. The 2014 average was \$97.61. The 2015 YTD average is \$98.20 per day. The increase in agency costs was the primary reason for the cost increase for the month.

### Cash Position

November's ending cash balance was \$373,836. Accounts receivable increased from \$4.510 million in October to \$4.649 million in November. Accounts payable increased from \$1.589 million in October to \$1.750 million in November.

Medicaid payments continue to be paid monthly.

**Cash, Accounts Receivable & Accounts Payable  
As of November 2015**



Champaign County Nursing Home  
Actual vs Budget Statement of Operations

11/30/15

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
<b>Operating Income</b>						
Miscellaneous Revenue	(441.60)	2,293.00	(2,734.60)	23,445.89	25,223.00	(1,777.11)
Medicare A Revenue	127,920.33	240,451.00	(112,530.67)	1,812,747.61	2,644,961.00	(832,213.39)
Medicare B Revenue	40,860.67	35,000.00	5,860.67	243,891.44	385,000.00	(141,108.56)
Medicaid Revenue	649,574.46	496,448.00	153,126.46	7,202,510.84	5,460,928.00	1,741,582.84
Private Pay Revenue	190,231.36	494,118.00	(303,886.64)	3,109,522.49	5,435,298.00	(2,325,775.51)
Adult Day Care Revenue	17,527.70	17,335.00	192.70	210,954.69	190,685.00	20,269.69
Total Income	1,025,672.92	1,285,645.00	(259,972.08)	12,603,072.96	14,142,095.00	(1,539,022.04)
<b>Operating Expenses</b>						
Administration	246,568.82	261,152.00	14,583.18	2,795,723.03	2,872,672.00	76,948.97
Environmental Services	88,980.82	99,366.00	10,385.18	1,024,016.46	1,093,026.00	69,009.54
Laundry	15,483.16	18,054.00	2,570.84	181,282.12	198,594.00	17,311.89
Maintenance	29,617.13	24,981.00	(4,636.13)	293,216.23	274,791.00	(18,425.23)
Nursing Services	553,908.14	546,782.00	(7,126.14)	5,732,871.13	6,014,602.00	281,730.88
Activities	18,812.68	28,605.00	9,792.32	245,599.15	314,655.00	69,055.85
Social Services	18,441.18	22,525.00	4,083.82	190,452.20	247,775.00	57,322.81
Physical Therapy	25,090.30	38,511.00	13,420.70	339,958.43	423,621.00	83,662.57
Occupational Therapy	18,688.82	29,613.00	10,924.18	273,744.95	325,743.00	51,998.05
Speech Therapy	8,184.93	9,529.00	1,344.07	118,939.39	104,819.00	(14,120.39)
Respiratory Therapy	3,973.97	9,533.00	5,559.03	55,103.98	104,863.00	49,759.02
Total This Department	12,158.90	19,062.00	6,903.10	174,043.37	209,682.00	35,638.63
Food Services	111,953.37	141,480.00	29,526.63	1,281,893.56	1,556,280.00	274,386.44
Barber & Beauty	6,884.07	6,690.00	(194.07)	74,273.46	73,590.00	(683.46)
Adult Day Care	16,040.52	20,639.00	4,598.48	186,121.14	227,029.00	40,907.87
Alzheimers and Related Disorders	25,485.25	150,682.00	125,196.75	822,245.67	1,657,502.00	835,256.33
Total Expenses	1,188,113.16	1,408,142.00	220,028.84	13,615,440.88	15,489,562.00	1,874,121.12
Net Operating Income	(162,440.24)	(122,497.00)	(39,943.24)	(1,012,367.92)	(1,347,467.00)	335,099.08
<b>NonOperating Income</b>						
Local Taxes	92,507.83	95,208.00	(2,700.17)	1,017,586.13	1,047,288.00	(29,701.87)
Miscellaneous NI Revenue	1,342.05	317.00	1,025.05	7,593.57	3,487.00	4,106.57
Total NonOperating Income	93,849.88	95,525.00	(1,675.12)	1,025,179.70	1,050,775.00	(25,595.30)
Net Income (Loss)	(68,590.36)	(26,972.00)	(41,618.36)	12,811.78	(296,692.00)	309,503.78

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Champaign County Nursing Home  
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
<b>Operating Income</b>						
<b>Miscellaneous Revenue</b>						
Lunch Reimbursement	132.00	334.00	(202.00)	1,856.00	3,674.00	(1,818.00)
Late Charge, NSF Check Charge	(573.60)	1,417.00	(1,990.60)	13,508.86	15,587.00	(2,078.14)
Other Miscellaneous Revenue		542.00	(542.00)	8,081.03	5,962.00	2,119.03
Total Miscellaneous Revenue	(441.60)	2,293.00	(2,734.60)	23,445.89	25,223.00	(1,777.11)
<b>Medicare A Revenue</b>						
Medicare A	91,031.76	152,815.00	(61,783.24)	868,499.63	1,680,965.00	(812,465.37)
ARD - Medicare A		24,804.00	(24,804.00)	13,992.42	272,844.00	(258,851.58)
NH Pt_Care - Medicare Advantage/ Hmo	36,888.57	55,624.00	(18,735.43)	917,290.22	611,864.00	305,426.22
ARD_Pt Care - Medicare Advantage/ HMO		7,208.00	(7,208.00)	12,965.34	79,288.00	(66,322.66)
Total Medicare A Revenue	127,920.33	240,451.00	(112,530.67)	1,812,747.61	2,644,961.00	(832,213.39)
<b>Medicare B Revenue</b>						
Medicare B	40,860.67	35,000.00	5,860.67	243,891.44	385,000.00	(141,108.56)
Total Medicare B Revenue	40,860.67	35,000.00	5,860.67	243,891.44	385,000.00	(141,108.56)
<b>Medicaid Revenue</b>						
Medicaid Title XIX (IDHFS)	482,889.92	336,352.00	146,537.92	5,336,294.52	3,699,872.00	1,636,422.52
ARD - Medicaid Title XIX (IDHFS)	79,138.34	124,575.00	(45,436.66)	1,314,842.22	1,370,325.00	(55,482.78)
Patient Care-Hospice	87,546.20	26,638.00	60,908.20	424,181.78	293,018.00	131,163.78
ARD Patient Care - Hospice		8,883.00	(8,883.00)	127,192.32	97,713.00	29,479.32
Total Medicaid Revenue	649,574.46	496,448.00	153,126.46	7,202,510.84	5,460,928.00	1,741,582.84
<b>Private Pay Revenue</b>						
VA-Veterans Nursing Home Care	11,380.78	25,742.00	(14,361.22)	136,340.78	283,162.00	(146,821.22)
ARD - VA - Veterans Care		2,068.00	(2,068.00)	660.00	22,748.00	(22,088.00)
Nursing Home Patient Care - Private Pay	127,822.78	322,858.00	(195,035.22)	2,150,272.28	3,551,438.00	(1,401,165.72)
Nursing Home Beauty Shop Revenue	2,790.00	3,275.00	(485.00)	33,816.90	36,025.00	(2,208.10)
Medical Supplies Revenue	2,544.05	7,318.00	(4,773.95)	46,439.65	80,498.00	(34,058.35)
Patient Transportation Charges	1,121.49	1,584.00	(462.51)	10,745.74	17,424.00	(6,678.26)
ARD Patient Care- Private Pay	44,572.26	131,273.00	(86,700.74)	731,247.14	1,444,003.00	(712,755.86)
Total Private Pay Revenue	190,231.36	494,118.00	(303,886.64)	3,109,522.49	5,435,298.00	(2,325,775.51)
<b>Adult Day Care Revenue</b>						
VA-Veterans Adult Daycare	8,176.88	5,084.00	3,092.88	88,362.95	55,924.00	32,438.95
IL Department Of Aging-Day Care Grant (Title XX)	6,790.82	9,417.00	(2,626.18)	102,317.73	103,587.00	(1,269.27)
Adult Day Care Charges-Private Pay	2,560.00	2,834.00	(274.00)	20,274.01	31,174.00	(10,899.99)
Total Adult Day Care Revenue	17,527.70	17,335.00	192.70	210,954.69	190,685.00	20,269.69
Total Income	1,025,672.92	1,285,645.00	(259,972.08)	12,603,072.96	14,142,095.00	(1,539,022.04)

**Operating Expenses****Administration**

Reg. Full-Time Employees	27,820.24	29,057.00	1,236.76	323,761.91	319,627.00	(4,134.91)
Temp. Salaries & Wages	1,185.67	1,213.00	27.33	17,528.01	13,343.00	(4,185.01)
Per Diem	180.00	212.00	32.00	2,132.10	2,332.00	199.90
Overtime	675.18	413.00	(262.18)	4,497.32	4,543.00	45.68
TOPS - Balances	(288.34)	623.00	911.34	14,927.69	6,853.00	(8,074.69)
Part-Time Employees	1,237.24		(1,237.24)	17,750.37		(17,750.37)
TOPS - FICA	(20.49)	47.00	67.49	2,636.87	517.00	(2,119.87)
Social Security - Employer	2,894.49	2,239.00	(655.49)	25,088.54	24,629.00	(459.54)
IMRF - Employer Cost	1,952.94	2,465.00	512.06	26,940.73	27,115.00	174.27
Workers' Compensation Insurance	923.57	923.00	(0.57)	9,953.68	10,153.00	199.32

Monday, January 04, 2016

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Champaign County Nursing Home  
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Unemployment Insurance	307.19	1,133.00	825.81	8,853.01	12,463.00	3,609.99
Employee Health/Life Insurance	3,976.88	4,671.00	694.12	45,075.62	51,381.00	6,305.38
Employee Development/Recognition	104.57	29.00	(75.57)	3,505.94	319.00	(3,186.94)
Employee Physicals/Lab	2,805.20	2,625.00	(180.20)	25,460.25	28,875.00	3,414.75
Stationary & Printing	28.42	248.00	219.58	1,516.02	2,728.00	1,211.98
Books, Periodicals & Manuals		13.00	13.00	423.00	143.00	(280.00)
Copier Supplies	390.60	655.00	264.40	5,259.29	7,205.00	1,945.71
Postage, UPS, Federal Express	246.00	580.00	334.00	3,360.47	6,380.00	3,019.53
Equipment < \$2,500	143.99	24.00	(119.99)	2,479.96	264.00	(2,215.96)
Operational Supplies	220.72	803.00	582.28	5,516.20	8,833.00	3,316.80
Audit & Accounting Fees	4,054.83	4,666.00	611.17	44,603.13	51,326.00	6,722.87
Attorney Fees	10,064.75	5,000.00	(5,064.75)	59,818.59	55,000.00	(4,818.59)
Engineering Fees				2,268.51		(2,268.51)
Professional Services	37,643.56	36,757.00	(886.56)	438,473.01	404,327.00	(34,146.01)
Job Required Travel Expense	178.08	216.00	37.92	1,371.64	2,376.00	1,004.36
Insurance	22,457.59	24,325.00	1,867.41	254,055.74	267,575.00	13,519.26
Property Loss & Liability Claims		191.00	191.00	483.03	2,101.00	1,617.97
Computer Services	7,557.33	7,880.00	322.67	83,355.68	86,680.00	3,324.32
Telephone Services	2,073.37	1,500.00	(573.37)	17,264.26	16,500.00	(764.26)
Equipment Maintenance				2,391.99		(2,391.99)
Legal Notices, Advertising	2,442.44	3,747.00	1,304.56	31,829.45	41,217.00	9,387.55
Photocopy Services	1,317.81	1,311.00	(6.81)	10,814.61	14,421.00	3,606.39
Public Relations		50.00	50.00	860.10	550.00	(310.10)
Dues & Licenses	1,675.08	1,691.00	15.92	20,389.21	18,601.00	(1,788.21)
Conferences & Training	430.86	833.00	402.14	6,560.48	9,163.00	2,602.52
Finance Charges, Bank Fees	46.62	208.00	161.38	1,285.35	2,288.00	1,002.65
Cable/Satellite TV Expense	1,928.65	2,377.00	448.35	22,755.65	26,147.00	3,391.35
IPA Licensing Fee	40,495.90	45,565.00	5,069.10	486,167.99	501,215.00	15,047.01
Fines & Penalties		2,500.00	2,500.00		27,500.00	27,500.00
General Liability Claims		2,500.00	2,500.00		27,500.00	27,500.00
Building Construction				78.00		(78.00)
Furnishings, Office Equipment	1,256.59		(1,256.59)	8,488.30		(8,488.30)
Depreciation Expense	58,814.12	61,057.00	2,242.88	649,651.21	671,627.00	21,975.79
Bad Debt Expense	(27.00)		27.00			
Interest-Tax Anticipation Notes Payable		583.00	583.00	2,974.25	6,413.00	3,438.75
Interest- Bonds Payable	9,374.17	10,222.00	847.83	103,115.87	112,442.00	9,326.13
<b>Total Administration</b>	<b>246,568.82</b>	<b>261,152.00</b>	<b>14,583.18</b>	<b>2,795,723.03</b>	<b>2,872,672.00</b>	<b>76,948.97</b>
<b>Environmental Services</b>						
Reg. Full-Time Employees	26,060.94	36,317.00	10,256.06	314,959.77	399,487.00	84,527.23
Reg. Part-Time Employees	692.31		(692.31)	8,596.57		(8,596.57)
Overtime	1,183.90	500.00	(683.90)	7,143.94	5,500.00	(1,643.94)
TOPS - Balances	(424.70)	500.00	924.70	(1,785.75)	5,500.00	7,285.75
TOPS- FICA	(30.18)	83.00	113.18	(305.26)	913.00	1,218.26
Social Security - Employer	2,093.87	2,687.00	593.13	22,475.86	29,557.00	7,081.14
IMRF - Employer Cost	2,553.91	3,337.00	783.09	26,785.54	36,707.00	9,921.46
Workers' Compensation Insurance	966.56	1,100.00	133.44	9,103.06	12,100.00	2,996.94
Unemployment Insurance	314.13	1,639.00	1,324.87	11,572.38	18,029.00	6,456.62
Employee Health/Life Insurance	5,871.61	8,387.00	2,515.39	82,017.79	92,257.00	10,239.21
Equipment < \$2,500				1,174.08		(1,174.08)
Operational Supplies	4,956.33	4,619.00	(337.33)	57,638.42	50,809.00	(6,829.42)
Gas Service	12,729.92	17,389.00	4,659.08	122,876.99	191,279.00	68,402.01
Electric Service	25,253.26	14,535.00	(10,718.26)	275,507.79	159,885.00	(115,622.79)
Water Service	2,402.09	2,390.00	(12.09)	29,462.06	26,290.00	(3,172.06)
Pest Control Service	511.35	486.00	(25.35)	5,645.62	5,346.00	(299.62)
Waste Disposal & Recycling	2,372.68	3,634.00	1,261.32	30,129.01	39,974.00	9,844.99

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Champaign County Nursing Home  
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Equipment Rentals	258.00	240.00	(18.00)	3,105.40	2,640.00	(465.40)
Conferences & Training		8.00	8.00		88.00	88.00
Sewer Service & Tax	1,214.84	1,515.00	300.16	17,913.19	16,665.00	(1,248.19)
<b>Total Environmental Services</b>	<b>88,980.82</b>	<b>99,366.00</b>	<b>10,385.18</b>	<b>1,024,016.46</b>	<b>1,093,026.00</b>	<b>69,009.54</b>
<b>Laundry</b>						
Reg. Full-Time Employees	5,781.42	9,586.00	3,804.58	75,635.19	105,446.00	29,810.81
Reg. Part-Time Employees	890.54		(890.54)	3,967.65		(3,967.65)
Overtime	425.58	456.00	30.42	2,493.95	5,016.00	2,522.05
TOPS Balances	(259.08)	460.00	719.08	764.92	5,060.00	4,295.08
TOPS - FICA	(18.41)	35.00	53.41	(10.78)	385.00	395.78
Social Security - Employer	662.33	746.00	83.67	5,737.41	8,206.00	2,468.59
IMRF - Employer Cost	679.60	881.00	201.40	6,726.49	9,691.00	2,964.51
Workers' Compensation Insurance	246.11	300.00	53.89	2,290.82	3,300.00	1,009.18
Unemployment Insurance	137.07	445.00	307.93	3,113.20	4,895.00	1,781.80
Employee Health/Life Insurance	2,596.56	1,822.00	(774.56)	22,928.50	20,042.00	(2,886.50)
Laundry Supplies	2,393.38	1,585.00	(808.38)	13,843.18	17,435.00	3,591.82
Equipment < \$2,500				1,101.99		(1,101.99)
Linen & Bedding	1,322.89	1,238.00	(84.89)	36,692.61	13,618.00	(23,074.61)
Laundry & Cleaning Service	625.17	500.00	(125.17)	5,996.98	5,500.00	(496.98)
<b>Total Laundry</b>	<b>15,483.16</b>	<b>18,054.00</b>	<b>2,570.84</b>	<b>181,282.11</b>	<b>198,594.00</b>	<b>17,311.89</b>
<b>Maintenance</b>						
Reg. Full-Time Employees	3,887.59	6,847.00	2,959.41	55,559.99	75,317.00	19,757.01
Overtime	145.08	205.00	59.92	1,865.95	2,255.00	389.05
TOPS - Balances	(139.48)	250.00	389.48	(513.72)	2,750.00	3,263.72
TOPS - FICA	(9.91)	19.00	28.91	(50.16)	209.00	259.16
Social Security - Employer	112.03	504.00	391.97	3,586.84	5,544.00	1,957.16
IMRF - Employer Cost	108.63	595.00	486.37	4,227.07	6,545.00	2,317.93
Workers' Compensation Insurance	37.26	210.00	172.74	1,493.97	2,310.00	816.03
Unemployment Insurance	107.75	342.00	234.25	2,175.49	3,762.00	1,586.51
Employee Health/Life Insurance	649.14	1,818.00	1,168.86	16,394.84	19,998.00	3,603.16
Gasoline & Oil		278.00	278.00		3,058.00	3,058.00
Tools				574.10		(574.10)
Ground Supplies		60.00	60.00	902.29	660.00	(242.29)
Maintenance Supplies	1,916.24	2,218.00	301.76	24,685.98	24,398.00	(287.98)
Equipment < \$2,500	185.98	166.00	(19.98)	1,277.62	1,826.00	548.38
Operational Supplies		8.00	8.00	267.86	88.00	(179.86)
Professional Services		70.00	70.00	238.00	770.00	532.00
Automobile Maintenance	637.83	935.00	297.17	7,858.21	10,285.00	2,426.79
Equipment Maintenance	7,317.99	2,307.00	(5,010.99)	30,628.48	25,377.00	(5,251.48)
Equipment Rentals		59.00	59.00	5.00	649.00	644.00
Nursing Home Building Repair/Maintenance	14,481.50	6,487.00	(7,994.50)	128,874.63	71,357.00	(57,517.63)
Parking Lot/Sidewalk Maintenance	179.50	1,603.00	1,423.50	9,907.48	17,633.00	7,725.52
Nursing Home Building Construction/Improvements				3,256.31		(3,256.31)
<b>Total Maintenance</b>	<b>29,617.13</b>	<b>24,981.00</b>	<b>(4,636.13)</b>	<b>293,216.23</b>	<b>274,791.00</b>	<b>(18,425.23)</b>
<b>Nursing Services</b>						
Reg. Full-Time Employees	158,043.75	145,661.00	(12,382.75)	1,546,439.48	1,602,271.00	55,831.52
Reg. Part-Time Employees	10,300.14	5,512.00	(4,788.14)	78,594.58	60,632.00	(17,962.58)
Temp. Salaries & Wages	8,050.02	15,374.00	7,323.98	117,407.16	169,114.00	51,706.84
Overtime	41,842.05	45,833.00	3,990.95	357,467.90	504,163.00	146,695.10
TOPS - Balances	(11,529.28)	1,250.00	12,779.28	12,645.04	13,750.00	1,104.96
No Benefit Full-Time Employees	40,684.31	67,278.00	26,593.69	472,760.45	740,058.00	267,297.55
No Benefit Part-Time Employees	39,871.64	31,672.00	(8,199.64)	429,650.37	348,392.00	(81,258.37)
TOPS - FICA	(819.31)	231.00	1,050.31	275.82	2,541.00	2,265.18



Champaign County Nursing Home  
Actual vs Budget Statement of Operations

11/30/15

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Social Security - Employer	23,798.88	23,324.00	(474.88)	220,954.00	256,564.00	35,610.00
IMRF - Employer Cost	24,717.02	26,796.00	2,078.98	243,720.29	294,756.00	51,035.71
Workers' Compensation Insurance	7,534.30	9,308.00	1,773.70	76,561.82	102,388.00	25,826.18
Unemployment Insurance	3,562.16	12,037.00	8,474.84	81,387.73	132,407.00	51,019.27
Employee Health/Life Insurance	20,386.83	25,806.00	5,419.17	251,696.55	283,866.00	32,169.45
Books, Periodicals & Manuals		83.00	83.00	1,249.22	913.00	(336.22)
Stocked Drugs	1,077.72	1,964.00	886.28	21,211.49	21,604.00	392.51
Pharmacy Charges-Public Aid	1,823.58	1,759.00	(64.58)	23,648.67	19,349.00	(4,299.67)
Oxygen	1,661.29	3,635.00	1,973.71	23,646.60	39,985.00	16,338.40
Incontinence Supplies	8,540.08	9,703.00	1,162.92	113,003.32	106,733.00	(6,270.32)
Pharmacy Charges - Insurance	5,776.79	8,342.00	2,565.21	81,393.08	91,762.00	10,368.92
Equipment < \$2,500	1,584.65	1,704.00	119.35	13,848.02	18,744.00	4,895.98
Operational Supplies	23,832.45	15,430.00	(8,402.45)	202,391.39	169,730.00	(32,661.39)
Pharmacy Charges-Medicare	5,071.77	9,998.00	4,926.23	58,023.52	109,978.00	51,954.48
Medical/Dental/Mental Health	3,800.00	3,434.00	(366.00)	47,800.00	37,774.00	(10,026.00)
Professional Services	22,114.14	31,666.00	9,551.86	199,004.20	348,326.00	149,321.80
Job Require Travel		39.00	39.00		429.00	429.00
Laboratory Fees	786.55	2,776.00	1,989.45	15,785.65	30,536.00	14,750.35
Equipment Rentals	3,630.00	1,000.00	(2,630.00)	48,311.44	11,000.00	(37,311.44)
Dues & Licenses		30.00	30.00	50.00	330.00	280.00
Conferences & Training		257.00	257.00	8,285.95	2,827.00	(5,458.95)
Contract Nursing Services	106,280.27	41,666.00	(64,614.27)	973,775.72	458,326.00	(515,449.72)
Medicare Medical Services	1,486.34	3,214.00	1,727.66	11,881.67	35,354.00	23,472.33
<b>Total Nursing Services</b>	<b>553,908.14</b>	<b>546,782.00</b>	<b>(7,126.14)</b>	<b>5,732,871.13</b>	<b>6,014,602.00</b>	<b>281,730.87</b>
<b>Activities</b>						
Reg. Full-Time Employees	15,551.98	20,266.00	4,714.02	157,038.64	222,926.00	65,887.36
Reg. Part-Time Employees	993.27		(993.27)	993.27		(993.27)
Temp. Salaries & Wages	(165.43)		165.43	906.01		(906.01)
Overtime	17.93	72.00	54.07	2,743.94	792.00	(1,951.94)
TOPS - Balances	(4,437.84)		4,437.84	(713.87)		713.87
Part Time Non Benefit				2,116.71		(2,116.71)
TOPS - FICA	(315.37)		315.37	(84.95)		84.95
Social Security - Employer	1,370.47	1,461.00	90.53	11,593.42	16,071.00	4,477.58
IMRF - Employer Cost	1,380.38	1,725.00	344.62	13,215.51	18,975.00	5,759.49
Workers' Compensation Insurance	542.49	608.00	65.51	4,525.73	6,688.00	2,162.27
Unemployment Insurance	554.36	926.00	371.64	6,079.48	10,186.00	4,106.52
Employee Health/Life Insurance	2,569.02	2,826.00	256.98	39,162.96	31,086.00	(8,076.96)
Books, Periodicals & Manuals	60.00		(60.00)	60.00		(60.00)
Operational Supplies	561.72	544.00	(17.72)	6,430.30	5,984.00	(446.30)
Professional Services	129.70	134.00	4.30	1,297.00	1,474.00	177.00
Dues & Licenses				35.00		(35.00)
Conferences & Training		43.00	43.00	200.00	473.00	273.00
<b>Total Activities</b>	<b>18,812.68</b>	<b>28,605.00</b>	<b>9,792.32</b>	<b>245,599.15</b>	<b>314,655.00</b>	<b>69,055.85</b>
<b>Social Services</b>						
Reg. Full-Time Employees	11,684.51	15,369.00	3,684.49	128,697.69	169,059.00	40,361.31
Overtime	581.80	294.00	(287.80)	2,292.81	3,234.00	941.19
TOPS - Balances	779.76	150.00	(629.76)	2,776.50	1,650.00	(1,126.50)
TOPS - FICA	55.42	11.00	(44.42)	53.77	121.00	67.23
Social Security - Employer	1,104.41	1,506.00	401.59	9,402.96	16,566.00	7,163.04
IMRF - Employer Cost	1,345.39	1,384.00	38.61	11,238.74	15,224.00	3,985.26
Workers' Compensation Insurance	415.75	468.00	52.25	3,715.52	5,148.00	1,432.48
Unemployment Insurance	117.60	661.00	543.40	3,067.73	7,271.00	4,203.27
Employee Health/Life Insurance	1,929.11	2,349.00	419.89	27,611.75	25,839.00	(1,772.75)
Operational Supplies	37.73		(37.73)	37.73		(37.73)

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Champaign County Nursing Home  
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Professional Services	129.70	333.00	203.30	1,297.00	3,663.00	2,366.00
Conferences & Training	260.00		(260.00)	260.00		(260.00)
<b>Total Social Services</b>	<b>18,441.18</b>	<b>22,525.00</b>	<b>4,083.82</b>	<b>190,452.20</b>	<b>247,775.00</b>	<b>57,322.80</b>
<b>Physical Therapy</b>						
Reg. Full-Time Employees	4,409.14	4,506.00	96.86	49,832.47	49,566.00	(266.47)
Overtime		135.00	135.00	41.04	1,485.00	1,443.96
TOPS - Balances	(182.83)	81.00	263.83	1,984.55	891.00	(1,093.55)
No Benefit Full-Time Employees				9.64		(9.64)
TOPS - FICA	(13.00)	6.00	19.00	105.89	66.00	(39.89)
Social Security - Employer	393.53	342.00	(51.53)	3,450.09	3,762.00	311.91
IMRF - Employer Cost	474.45	404.00	(70.45)	4,113.56	4,444.00	330.44
Workers' Compensation Ins.	159.94	138.00	(21.94)	1,408.44	1,518.00	109.56
Unemployment Insurance		206.00	206.00	1,423.78	2,266.00	842.22
Employee Health/Life Insurance	1,298.28	1,232.00	(66.28)	14,380.68	13,552.00	(828.68)
Operational Supplies				9.92		(9.92)
Professional Services	18,550.79	31,461.00	12,910.21	262,962.91	346,071.00	83,108.09
Furnishings, Office Equipment				235.46		(235.46)
<b>Total Physical Therapy</b>	<b>25,090.30</b>	<b>38,511.00</b>	<b>13,420.70</b>	<b>339,958.43</b>	<b>423,621.00</b>	<b>83,662.57</b>
<b>Occupational Therapy</b>						
Reg. Full-Time Employees	2,194.29	2,469.00	274.71	24,865.09	27,159.00	2,293.91
TOPS - Balances	(76.47)	(36.00)	40.47	767.19	(396.00)	(1,163.19)
TOPS - FICA	(5.44)	(3.00)	2.44	42.96	(33.00)	(75.96)
Social Security - Employer	201.35	187.00	(14.35)	1,763.33	2,057.00	293.67
IMRF - Employer Cost	242.76	221.00	(21.76)	2,102.16	2,431.00	328.84
Workers' Compensation Ins.	79.60	73.00	(6.60)	702.83	803.00	100.17
Unemployment Insurance		111.00	111.00	711.91	1,221.00	509.09
Employee Health/Life Insurance	649.14	616.00	(33.14)	7,190.34	6,776.00	(414.34)
Professional Services	15,403.59	25,975.00	10,571.41	235,599.14	285,725.00	50,125.86
<b>Total Occupational Therapy</b>	<b>18,688.82</b>	<b>29,613.00</b>	<b>10,924.18</b>	<b>273,744.95</b>	<b>325,743.00</b>	<b>51,998.05</b>
<b>Speech Therapy</b>						
Professional Services	8,184.93	9,529.00	1,344.07	118,939.39	104,819.00	(14,120.39)
<b>Total Speech Therapy</b>	<b>8,184.93</b>	<b>9,529.00</b>	<b>1,344.07</b>	<b>118,939.39</b>	<b>104,819.00</b>	<b>(14,120.39)</b>
<b>Respiratory Therapy</b>						
Professional Services	3,973.97	9,533.00	5,559.03	55,103.98	104,863.00	49,759.02
<b>Total Respiratory Therapy</b>	<b>3,973.97</b>	<b>9,533.00</b>	<b>5,559.03</b>	<b>55,103.98</b>	<b>104,863.00</b>	<b>49,759.02</b>
<b>Total This Department</b>	<b>12,158.90</b>	<b>19,062.00</b>	<b>6,903.10</b>	<b>174,043.37</b>	<b>209,682.00</b>	<b>35,638.63</b>
<b>Food Services</b>						
Reg. Full-Time Employees	29,513.84	52,950.00	23,436.16	293,182.93	582,450.00	289,267.07
Reg. Part-Time Employees	5,045.27	1,512.00	(3,533.27)	42,347.18	16,632.00	(25,715.18)
Overtime	3,759.80	1,655.00	(2,104.80)	37,870.07	18,205.00	(19,665.07)
TOPS - Balances	(545.97)		545.97	2,132.56		(2,132.56)
TOPS - FICA	(38.80)		38.80	16.04		(16.04)
Social Security - Employer	2,849.00	4,234.00	1,385.00	25,796.41	46,574.00	20,777.59
IMRF - Employer Cost	3,460.44	4,994.00	1,533.56	30,770.14	54,934.00	24,163.86
Workers' Compensation Insurance	958.66	1,677.00	718.34	9,212.67	18,447.00	9,234.33
Unemployment Insurance	794.87	2,705.00	1,910.13	13,836.90	29,755.00	15,918.10
Employee Health/Life Insurance	7,150.94	7,579.00	428.06	81,790.46	83,369.00	1,578.54
Food				(67.59)		67.59
Non-Food Supply				442.93		(442.93)
Nutritional Supplements	2,557.03	3,219.00	661.97	65,141.03	35,409.00	(29,732.03)
Equipment < \$2,500				291.65		(291.65)

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Champaign County Nursing Home  
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operational Supplies				1,306.38		(1,306.38)
Professional Services		60,955.00	60,955.00	24,890.55	670,505.00	645,614.45
Equipment Rentals	404.95		(404.95)	4,454.45		(4,454.45)
Dues & Licenses				85.00		(85.00)
Conferences & Training	75.00		(75.00)	685.68		(685.68)
Food Service	55,968.34		(55,968.34)	647,708.13		(647,708.13)
<b>Total Food Services</b>	<b>111,953.37</b>	<b>141,480.00</b>	<b>29,526.63</b>	<b>1,281,893.57</b>	<b>1,556,280.00</b>	<b>274,386.43</b>
<b>Barber &amp; Beauty</b>						
Reg. Full-Time Employees	4,647.09	4,478.00	(169.09)	48,804.86	49,258.00	453.14
Overtime				58.86		(58.86)
TOPS - Balances	139.82		(139.82)	743.44		(743.44)
TOPS - FICA	9.94		(9.94)	39.91		(39.91)
Social Security - Employer	273.55	306.00	32.45	3,022.34	3,366.00	343.66
IMRF - Employer Cost	330.80	361.00	30.20	3,605.70	3,971.00	365.30
Workers' Compensation Insurance	184.59	133.00	(51.59)	1,425.65	1,463.00	37.35
Unemployment Insurance		199.00	199.00	1,423.82	2,189.00	765.18
Employee Health/Life Insurance	1,298.28	1,121.00	(177.28)	14,380.68	12,331.00	(2,049.68)
Operational Supplies		92.00	92.00	768.20	1,012.00	243.80
<b>Total Barber &amp; Beauty</b>	<b>6,884.07</b>	<b>6,690.00</b>	<b>(194.07)</b>	<b>74,273.46</b>	<b>73,590.00</b>	<b>(683.46)</b>
<b>Adult Day Care</b>						
Reg. Full-Time Employees	10,447.33	12,806.00	2,358.67	116,476.66	140,866.00	24,389.34
Temp. Salaries & Wages				2,321.98		(2,321.98)
Overtime	724.70	110.00	(614.70)	2,690.84	1,210.00	(1,480.84)
TOPS - Balances	(821.21)		821.21	415.39		(415.39)
TOPS - FICA	(58.35)		58.35	(37.33)		37.33
Social Security - Employer	838.60	970.00	131.40	8,236.21	10,670.00	2,433.79
IMRF - Employer Cost	1,023.65	1,104.00	80.35	9,620.34	12,144.00	2,523.66
Workers' Compensation Insurance	385.88	386.00	0.12	3,341.35	4,246.00	904.65
Unemployment Insurance		588.00	588.00	3,373.98	6,468.00	3,094.02
Employee Health/Life Insurance	2,616.42	3,469.00	852.58	25,679.22	38,159.00	12,479.78
Books, Periodicals & Manuals		15.00	15.00		165.00	165.00
Gasoline & Oil		949.00	949.00	8,903.76	10,439.00	1,535.24
Equipment < \$2,500				420.02		(420.02)
Operational Supplies	86.27	172.00	85.73	1,342.59	1,892.00	549.41
Field Trips/Activities		30.00	30.00	38.48	330.00	291.52
Dues & Licenses		20.00	20.00	619.00	220.00	(399.00)
Conferences & Training	797.23	20.00	(777.23)	2,633.29	220.00	(2,413.29)
Furnishings, Office Equipment				45.36		(45.36)
<b>Total Adult Day Care</b>	<b>16,040.52</b>	<b>20,639.00</b>	<b>4,598.48</b>	<b>186,121.14</b>	<b>227,029.00</b>	<b>40,907.86</b>
<b>Alzheimers and Related Disord</b>						
Reg. Full-Time Employees	10,748.71	30,203.00	19,454.29	252,453.91	332,233.00	79,779.09
Reg. Part-Time Employees				5,710.02		(5,710.02)
Temp. Salaries & Wages				2,318.44		(2,318.44)
Overtime	2,358.62	15,953.00	13,594.38	76,744.73	175,483.00	98,738.27
TOPS - Balances	(6,741.28)	333.00	7,074.28	(27,228.57)	3,663.00	30,891.57
No Benefit Full-Time Employees	3,826.00	35,160.00	31,334.00	162,982.96	386,760.00	223,777.04
No Benefit Part-Time Employees	7,757.84	25,606.00	17,848.16	166,190.28	281,666.00	115,475.72
TOPS - FICA	(479.06)	25.00	504.06	(2,144.79)	275.00	2,419.79
Social Security - Employer	2,298.35	8,088.00	5,789.65	48,135.00	88,968.00	40,833.00
IMRF - Employer Cost	2,781.91	11,580.00	8,798.09	56,658.52	127,380.00	70,721.48
Workers' Compensation Insurance	807.99	3,197.00	2,389.01	16,907.19	35,167.00	18,259.81
Unemployment Insurance	88.89	2,876.00	2,787.11	20,423.64	31,636.00	11,212.36
Employee Health/Life Insurance	1,950.02	5,119.00	3,168.98	34,086.32	56,309.00	22,222.68

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Champaign County Nursing Home  
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operational Supplies		22.00	22.00		242.00	242.00
Professional Services	87.26		(87.26)	959.86		(959.86)
Conferences & Training		20.00	20.00	1,943.50	220.00	(1,723.50)
ARD - Contract Nursing		12,500.00	12,500.00	6,104.66	137,500.00	131,395.34
Total Alzheimers and Related Disorders	25,485.25	150,682.00	125,196.75	822,245.67	1,657,502.00	835,256.33
Total Expenses	1,188,113.16	1,408,142.00	220,028.84	13,615,440.90	15,489,562.00	1,874,121.10
Net Operating Income	(162,440.24)	(122,497.00)	(39,943.24)	(1,012,367.94)	(1,347,467.00)	335,099.06
<b>NonOperating Income</b>						
<b>Local Taxes</b>						
Current-Nursing Home Operating	92,507.83	95,208.00	(2,700.17)	1,017,586.13	1,047,288.00	(29,701.87)
Total Local Taxes	92,507.83	95,208.00	(2,700.17)	1,017,586.13	1,047,288.00	(29,701.87)
<b>Miscellaneous NI Revenue</b>						
Investment Interest	70.60	25.00	45.60	226.83	275.00	(48.17)
Restricted Donations	262.85	292.00	(29.15)	4,374.37	3,212.00	1,162.37
Vending Machine Revenue	1,008.60		1,008.60	2,992.37		2,992.37
Total Miscellaneous NI Revenue	1,342.05	317.00	1,025.05	7,593.57	3,487.00	4,106.57
Total NonOperating Income	93,849.88	95,525.00	(1,675.12)	1,025,179.70	1,050,775.00	(25,595.30)
Net Income (Loss)	(68,590.36)	(26,972.00)	(41,618.36)	12,811.76	(296,692.00)	309,503.76

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Champaign County Nursing Home  
Historical Statement of Operations

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
<b>Operating Income</b>													
Miscellaneous Revenue		3,251	3,389	4,577	(132)	4,775	4,241	4,895	(196)	(1,096)	183	(442)	23,446
Medicare A Revenue		230,673	238,292	181,283	181,985	142,716	186,789	166,908	129,525	85,910	140,748	127,920	1,812,748
Medicare B Revenue		11,202	17,150	22,318	20,145	30,493	2,096	22,122	14,138	28,797	34,570	40,861	243,891
Medicaid Revenue		656,718	575,389	561,765	885,242	685,939	756,283	731,974	563,577	525,401	610,649	649,574	7,202,511
Private Pay Revenue		323,706	325,907	435,933	20,876	371,154	267,504	274,394	347,838	294,570	257,409	190,231	3,109,522
Adult Day Care Revenue		22,440	20,137	20,818	24,794	20,133	23,102	18,417	18,397	15,748	9,442	17,528	210,955
Total Income		1,247,990	1,180,263	1,226,693	1,132,910	1,255,209	1,240,016	1,218,709	1,073,277	949,331	1,053,001	1,025,673	12,603,073
<b>Operating Expenses</b>													
Administration		246,777	257,814	245,222	253,799	256,683	258,230	254,960	268,330	261,266	246,072	246,569	2,795,723
Environmental Services		88,688	84,424	92,131	96,523	94,640	100,650	98,982	92,191	95,475	91,333	88,981	1,024,016
Laundry		20,198	21,497	13,122	11,341	13,955	15,903	17,014	16,362	20,304	16,104	15,483	181,282
Maintenance		28,382	29,751	23,352	34,998	34,757	22,093	36,326	18,853	14,992	20,095	29,617	293,216
Nursing Services		567,488	480,625	481,315	497,884	564,981	560,493	547,444	519,908	483,557	475,267	553,908	5,732,871
Activities		24,534	24,578	25,463	22,724	22,070	22,113	23,226	20,770	17,502	23,806	18,813	245,599
Social Services		19,936	17,785	17,826	17,485	15,098	18,032	18,352	16,528	13,997	16,973	18,441	190,452
Physical Therapy		42,697	43,769	38,427	42,679	28,458	27,830	28,345	22,921	21,887	17,855	25,090	339,958
Occupational Therapy		30,944	28,793	27,695	26,285	26,552	24,724	23,573	19,228	18,249	29,013	18,689	273,745
Speech Therapy		12,090	8,622	9,712	10,627	9,820	10,013	12,179	8,035	9,813	19,844	8,185	118,939
<b>Respiratory Therapy</b>													
Respiratory Therapy		9,089	7,631	7,288	5,775	3,894	4,869	4,181	2,860	2,666	2,878	3,974	55,104
Total This Department		21,178	16,253	17,000	16,402	13,714	14,882	16,360	10,895	12,479	22,722	12,159	174,043
Food Services		124,717	105,004	123,669	115,513	124,210	117,696	122,190	108,731	106,740	121,470	111,953	1,281,894
Barber & Beauty		7,398	6,674	7,383	7,170	6,280	7,281	6,718	5,630	5,892	6,964	6,884	74,273
Adult Day Care		20,349	17,191	13,694	14,644	17,422	17,316	19,418	14,697	15,809	19,541	16,041	186,121
Alzheimers and Related Disorders		116,107	91,846	111,896	105,342	83,414	84,337	79,390	45,304	33,003	46,122	25,485	822,246
Total Expenses		1,359,394	1,226,005	1,238,195	1,262,790	1,302,233	1,291,579	1,292,299	1,180,345	1,121,153	1,153,336	1,188,113	13,615,441
Net Operating Income		(111,404)	(45,741)	(11,501)	(129,880)	(47,023)	(51,563)	(73,589)	(107,068)	(171,822)	(100,335)	(162,440)	(1,012,368)
<b>NonOperating Income</b>													
Local Taxes		92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	1,017,586
Miscellaneous NI Revenue		150	614	883	1,400	217	917	100	612	491	868	1,342	7,594
Total NonOperating Income		92,658	93,122	93,390	93,908	92,725	93,425	92,608	93,119	92,998	93,376	93,850	1,025,180
Net Income (Loss)		(18,747)	47,380	81,889	(35,972)	45,702	41,862	19,019	(13,948)	(78,824)	(6,959)	(68,590)	12,812

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
<b>Operating Income</b>													
<b>Miscellaneous Revenue</b>													
Lunch Reimbursement		138	171	171	186	162	168	198	170	171	189	132	1,856
Late Charge, NSF Check Charge	3,081		3,218	(35)	(328)	4,551	4,023	1,282	(406)	(1,287)	(16)	(574)	13,509
Other Miscellaneous Revenue	32			4,441	10	62	50	3,416	40	20	10		8,081
Total Miscellaneous Revenue		3,251	3,389	4,577	(132)	4,775	4,241	4,895	(196)	(1,096)	183	(442)	23,446
<b>Medicare A Revenue</b>													
Medicare A	103,287	114,169	48,763	74,148	75,194	81,479	76,752	85,901	47,327	70,446	91,032		868,500
ARD - Medicare A			911	13,082									13,992
NH Pt_Care - Medicare Advantage/ H	123,326	122,665	111,079	107,837	67,521	105,310	90,155	43,623	38,582	70,302	36,889		917,290
ARD_Pt Care - Medicare Advantage/	4,060	546	8,359										12,965
Total Medicare A Revenue	230,673	238,292	181,283	181,985	142,716	186,789	166,908	129,525	85,910	140,748	127,920		1,812,748
<b>Medicare B Revenue</b>													
Medicare B	11,202	17,150	22,318	20,145	30,493	2,096	22,122	14,138	28,797	34,570	40,861		243,891
Total Medicare B Revenue	11,202	17,150	22,318	20,145	30,493	2,096	22,122	14,138	28,797	34,570	40,861		243,891
<b>Medicaid Revenue</b>													
Medicaid Title XIX (IDHFS)	480,894	401,461	378,206	676,699	474,553	535,044	572,905	439,191	413,521	480,930	482,890		5,336,295
ARD - Medicaid Title XIX (IDHFS)	128,240	127,443	147,911	140,001	160,039	155,076	124,941	83,314	78,092	90,648	79,138		1,314,842
Patient Care-Hospice	25,542	30,176	13,575	51,706	24,390	47,103	30,212	41,071	33,789	39,071	87,546		424,182
ARD Patient Care - Hospice	22,041	16,309	22,073	16,835	26,957	19,060	3,916						127,192
Total Medicaid Revenue	656,718	575,389	561,765	885,242	685,939	756,283	731,974	563,577	525,401	610,649	649,574		7,202,511
<b>Private Pay Revenue</b>													
VA-Veterans Nursing Home Care	10,545	13,960	13,780	23,280	20,420	14,320	8,420	17,430	2,805		11,381		136,341
ARD - VA - Veterans Care				660									660
Nursing Home Patient Care - Private	199,919	217,523	348,707	(114,348)	277,005	135,671	212,720	300,711	236,125	208,417	127,823		2,150,272
Nursing Home Beauty Shop Revenue	3,288	3,302	3,242	3,478	3,071	3,402	2,840	2,865	2,763	2,777	2,790		33,817
Medical Supplies Revenue	6,135	3,131	5,155	3,398	5,156	1,394	10,782	908	1,443	6,394	2,544		46,440
Patient Transportation Charges	1,361	992	(151)	1,186	(565)	693	2,483	839	1,072	1,714	1,121		10,746
ARD Patient Care- Private Pay	102,458	86,999	65,200	103,223	66,067	112,024	37,150	25,084	50,363	38,107	44,572		731,247
Total Private Pay Revenue	323,706	325,907	435,933	20,876	371,154	267,504	274,394	347,838	294,570	257,409	190,231		3,109,522
<b>Adult Day Care Revenue</b>													
VA-Veterans Adult Daycare	9,317	9,071	11,203	14,235	8,134	7,916	7,096	7,891	6,211	(889)	8,177		88,363
IL Department Of Aging-Day Care Gra	10,879	8,324	8,024	9,351	10,983	13,699	10,257	8,378	7,959	7,674	6,791		102,318
Adult Day Care Charges-Private Pay	2,244	2,742	1,590	1,207	1,016	1,487	1,064	2,128	1,579	2,657	2,560		20,274

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
Total Adult Day Care Revenue		22,440	20,137	20,818	24,794	20,133	23,102	18,417	18,397	15,748	9,442	17,528	210,955
Total Income		1,247,990	1,180,263	1,226,693	1,132,910	1,255,209	1,240,016	1,218,709	1,073,277	949,331	1,053,001	1,025,673	12,603,073

**Operating Expenses****Administration**

Reg. Full-Time Employees	31,996	24,637	27,112	25,267	23,610	30,821	28,151	31,129	40,319	32,898	27,820	323,762
Reg. Part-Time Employees												
Temp. Salaries & Wages	1,217	1,069	1,158	1,111	1,233	780	2,673	3,059	2,865	1,177	1,186	17,528
Per Diem	225	315	225	225	225	180	135	135	287		180	2,132
Overtime	983	233	180	229	109	337	461	376	838	77	675	4,497
TOPS - Balances	(400)	2,705	(402)	1,246	(973)	6,398	(245)	562	4,543	1,783	(288)	14,928
Part-Time Employees		1,095	2,186	2,284	1,605	2,325	2,186	2,164	1,099	1,569	1,237	17,750
TOPS - FICA	(31)	207	(31)	95	(74)	489	(19)	319	75	1,627	(20)	2,637
Social Security - Employer	2,501	1,966	2,233	2,109	1,989	2,590	2,435	1,640	2,371	2,361	2,894	25,089
IMRF - Employer Cost	2,803	2,182	2,521	2,378	2,214	2,973	2,671	1,538	2,715	2,994	1,953	26,941
Workers' Compensation Insurance	687	803	912	858	785	987	984	1,088	994	931	924	9,954
Unemployment Insurance	2,173	1,343	1,142	670	606	404	632	801	475	300	307	8,853
Employee Health/Life Insurance	3,903	4,579	4,694	3,927	3,927	4,040	3,308	3,977	4,646	4,099	3,977	45,076
Employee Development/Recognition	27	28	380	761	762	276	664	292	70	142	105	3,506
Employee Physicals/Lab	1,228	1,963	2,500	3,884	2,132	2,654	3,169	2,200	1,792	1,133	2,805	25,460
Stationary & Printing	263	56	191	322		244		265	(98)	244	28	1,516
Books, Periodicals & Manuals	69				155					199		423
Copier Supplies		391	195	1,172	391	442	391	911	977		391	5,259
Postage, UPS, Federal Express	554	388			990	419	31	296	375	60	246	3,360
Equipment < \$2,500	25	49	(4)	45	566	1,655					144	2,480
Operational Supplies	862	631	860	513	108	555	588	518	310	349	221	5,516
Audit & Accounting Fees	4,055	4,055	4,055	4,055	4,055	4,055	4,055	4,055	4,055	4,055	4,055	44,603
Attorney Fees	105	13,885	2,905	7,446	7,959	1,930	9,569	1,600	682	3,674	10,065	59,819
Engineering Fees						761		823		684		2,269
Professional Services	35,783	39,306	38,711	40,975	45,628	39,937	39,078	38,731	41,558	41,121	37,644	438,473
Job Required Travel Expense	99	126	321	107	107	144	73	71	60	87	178	1,372
Insurance	22,458	22,458	22,458	22,458	22,458	22,458	23,058	28,594	22,458	22,744	22,458	254,056
Property Loss & Liability Claims		79		1	44	293	65					483
Computer Services	10,475	5,925	6,898	6,642	6,664	6,597	8,899	14,719	5,805	3,173	7,557	83,356
Telephone Services	1,484	1,231	1,689	1,518	1,506	1,309	1,564	1,932	1,598	1,361	2,073	17,264
Equipment Maintenance								2,190	202			2,392
Legal Notices, Advertising	2,967	4,083	2,725	4,940	2,318	1,727	3,714	1,727	3,741	1,447	2,442	31,829
Photocopy Services	1,499	1,000	1,000	250	1,000	750	1,000	1,000	250	1,749	1,318	10,815
Public Relations	101		20	162	68	509						860
Dues & Licenses	1,738	1,725	1,625	1,625	1,625	1,625	1,625	1,625	3,800	1,700	1,675	20,389
Conferences & Training		1,800	122	207	2,520	349	168	485	273	206	431	6,560

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
Finance Charges, Bank Fees			1,239									47	1,285
Cable/Satellite TV Expense		2,235	4,522	2,335	2,335	2,335	2,335	(1,056)	1,929	1,929	1,929	1,929	22,756
IPA Licensing Fee		45,583	43,011	45,863	45,608	47,410	45,989	45,941	42,862	41,484	41,922	40,496	486,168
Building Construction									78				78
Furnishings, Office Equipment							340	664	5,947	281		1,257	8,488
Depreciation Expense		59,738	59,358	59,070	59,001	58,953	58,953	58,953	58,953	58,954	58,903	58,814	649,651
Bad Debt Expense										27		(27)	
Transfers to General Corporate Fund													
Interest-Tax Anticipation Notes Payabl						2,300	225		367	83			2,974
Interest- Bonds Payable		9,374	9,374	9,374	9,374	9,374	9,374	9,374	9,374	9,374	9,374	9,374	103,116
<b>Total Administration</b>		<b>246,777</b>	<b>257,814</b>	<b>245,222</b>	<b>253,799</b>	<b>256,683</b>	<b>258,230</b>	<b>254,960</b>	<b>268,330</b>	<b>261,266</b>	<b>246,072</b>	<b>246,569</b>	<b>2,795,723</b>

**Environmental Services**

Reg. Full-Time Employees		26,487	25,967	32,476	28,903	29,754	29,370	30,008	27,780	28,165	29,989	26,061	314,960
Reg. Part-Time Employees		782	785	814	893	755	897	760	785	628	804	692	8,597
Overtime		2,623			174	48	1,063	756	89	1,207		1,184	7,144
TOPS - Balances		1,154	466	(3,290)	329	(2,291)	(1,069)	(180)	68	1,995	1,456	(425)	(1,786)
TOPS- FICA		88	36	(252)	25	(175)	(82)	(14)	5	(10)	104	(30)	(305)
Social Security - Employer		2,235	1,995	2,489	2,237	2,303	2,323	2,333	1,216	1,200	2,051	2,094	22,476
IMRF - Employer Cost		2,621	2,339	2,948	2,649	2,730	2,733	2,784	1,289	1,440	2,700	2,554	26,786
Workers' Compensation Insurance		544	800	995	891	881	936	920	854	499	815	967	9,103
Unemployment Insurance		2,162	1,392	1,720	1,317	1,444	1,362	1,102	439	200	120	314	11,572
Employee Health/Life Insurance		7,819	7,821	7,982	7,170	7,170	7,988	7,816	7,820	7,819	6,741	5,872	82,018
Equipment < \$2,500					1,174								1,174
Operational Supplies		5,930	3,475	2,657	6,515	5,429	5,402	5,872	7,441	4,486	5,476	4,956	57,638
Gas Service		11,802	15,146	15,560	12,821	12,184	10,056	7,818	7,551	8,014	9,194	12,730	122,877
Electric Service		15,385	16,928	20,232	23,817	26,741	32,378	30,683	29,119	29,781	25,190	25,253	275,508
Water Service		2,058	2,767	2,523	2,826	2,659	2,752	3,051	2,870	3,017	2,537	2,402	29,462
Pest Control Service		621	496	496	496	496	496	496	511	511	511	511	5,646
Waste Disposal & Recycling		4,357	2,250	3,043	2,701	2,754	2,371	2,762	2,495	2,960	2,063	2,373	30,129
Equipment Rentals		520	263	258	258	258	258	258	258	258	258	258	3,105
Sewer Service & Tax		1,497	1,500	1,478	1,327	1,500	1,412	1,755	1,600	3,305	1,323	1,215	17,913
<b>Total Environmental Services</b>		<b>88,688</b>	<b>84,424</b>	<b>92,131</b>	<b>96,523</b>	<b>94,640</b>	<b>100,650</b>	<b>98,982</b>	<b>92,191</b>	<b>95,475</b>	<b>91,333</b>	<b>88,981</b>	<b>1,024,016</b>

**Laundry**

Reg. Full-Time Employees		7,039	6,762	7,204	6,163	7,129	7,363	7,493	6,991	6,476	7,234	5,781	75,635
Reg. Part-Time Employees						971	943	135		194	835	891	3,968
Overtime		694		32	218		368	174	32	549		426	2,494
TOPS Balances		486	(131)	(466)	282	542	(419)	(355)	269	1,037	(221)	(259)	765
TOPS - FICA		37	(10)	(36)	22	41	(32)	(27)	21	7	(16)	(18)	(11)
Social Security - Employer		571	488	519	461	617	652	573	296	312	587	662	5,737
IMRF - Employer Cost		669	572	615	546	736	770	676	311	379	773	680	6,726

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
Workers' Compensation Insurance		154	202	215	184	231	261	226	209	128	233	246	2,291
Unemployment Insurance		508	349	375	320	430	444	328	116	68	38	137	3,113
Employee Health/Life Insurance		1,949	2,598	2,001	1,947	1,298	1,357	1,947	1,947	2,597	2,690	2,597	22,929
Laundry Supplies		1,485	2,782	638	106	255	1,909	789	508	914	2,064	2,393	13,843
Equipment < \$2,500						1,102							1,102
Linen & Bedding		6,012	7,886	1,526	573		1,702	4,412	5,105	6,906	1,248	1,323	36,693
Professional Services		594		497	517	(1,608)							
Laundry & Cleaning Service						2,211	585	644	557	737	639	625	5,997
<b>Total Laundry</b>		<b>20,198</b>	<b>21,497</b>	<b>13,122</b>	<b>11,341</b>	<b>13,955</b>	<b>15,903</b>	<b>17,014</b>	<b>16,362</b>	<b>20,304</b>	<b>16,104</b>	<b>15,483</b>	<b>181,282</b>
<b>Maintenance</b>													
Reg. Full-Time Employees		5,265	5,491	5,841	5,944	5,489	6,509	5,111	4,632	3,542	3,849	3,888	55,560
Overtime		103	222	126			220	108	605	168	168	145	1,866
TOPS - Balances		212	300	469	53	(244)	(447)	(295)	320	(966)	224	(139)	(514)
TOPS - FICA		16	23	36	4	(19)	(34)	(23)	24	(84)	16	(10)	(50)
Social Security - Employer		390	410	416	411	401	469	365	186	160	267	112	3,587
IMRF - Employer Cost		458	480	493	488	472	557	428	202	189	351	109	4,227
Workers' Compensation Insurance		114	164	175	178	164	195	153	138	69	107	37	1,494
Unemployment Insurance		354	297	310	297	326	298	180	5			108	2,175
Employee Health/Life Insurance		677	1,299	1,982	1,947	1,947	1,992	1,947	1,298	1,298	1,357	649	16,395
Tools		174		400									574
Ground Supplies			535	353				14					902
Maintenance Supplies		3,484	4,792	533	856	3,077	1,945	4,459	812	32	2,779	1,916	24,686
Equipment < \$2,500						903			129	60		186	1,278
Operational Supplies								160		108			268
Professional Services			431			862	603	238	(1,895)				238
Automobile Maintenance		419	311	1,576	884	1,505	1,563	(647)	150	180	1,280	638	7,858
Equipment Maintenance		1,922	5,154	2,630	5,113	2,866	1,243	1,770	2,029	213	369	7,318	30,628
Equipment Rentals				5									5
Nursing Home Building Repair/Mainte		10,419	8,326	8,007	15,551	17,573	6,883	19,410	10,007	10,011	8,207	14,482	128,875
Parking Lot/Sidewalk Maintenance		3,808	1,516		3,272					11	1,121	180	9,907
Nursing Home Building Construction/I							97	2,948	211				3,256
Furnishings, Office Equipment		566				(566)							
<b>Total Maintenance</b>		<b>28,382</b>	<b>29,751</b>	<b>23,352</b>	<b>34,998</b>	<b>34,757</b>	<b>22,093</b>	<b>36,326</b>	<b>18,853</b>	<b>14,992</b>	<b>20,095</b>	<b>29,617</b>	<b>293,216</b>
<b>Nursing Services</b>													
Reg. Full-Time Employees		133,932	137,304	142,595	147,995	151,229	139,544	144,099	145,182	137,404	109,111	158,044	1,546,439
Reg. Part-Time Employees		5,410	4,570	4,467	4,822	6,936	4,918	12,165	10,288	8,113	6,606	10,300	78,595
Temp. Salaries & Wages		6,962	11,967	14,649	12,463	11,438	11,783	12,185	9,997	8,873	9,041	8,050	117,407
Overtime		53,207	22,289	18,254	21,072	22,639	34,779	43,141	30,769	38,194	31,282	41,842	357,468
TOPS - Balances		(11,385)	1,372	4,937	831	(1,519)	(5,419)	(3,338)	12,256	9,779	16,659	(11,529)	12,645
No Benefit Full-Time Employees		64,485	39,368	37,174	44,195	45,562	45,481	46,402	42,880	39,620	26,908	40,684	472,760

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
No Benefit Part-Time Employees		45,007	38,036	31,683	41,987	45,777	40,110	46,839	37,065	33,998	29,279	39,872	429,650
TOPS - FICA		(871)	105	378	64	(116)	(415)	(255)	938	84	1,184	(819)	276
Social Security - Employer		23,269	19,056	18,728	20,445	21,502	20,771	22,989	11,863	11,692	26,842	23,799	220,954
IMRF - Employer Cost		26,659	21,267	20,904	23,063	24,473	23,394	26,166	12,021	13,577	27,478	24,717	243,720
Workers' Compensation Insurance		5,280	6,914	6,894	7,519	7,497	7,529	7,806	7,364	4,436	7,787	7,534	76,562
Unemployment Insurance		20,120	12,270	12,296	7,858	6,857	5,507	4,486	3,581	2,158	2,692	3,562	81,388
Employee Health/Life Insurance		24,192	22,943	24,113	24,269	23,625	23,507	22,329	22,327	22,271	21,733	20,387	251,697
Books, Periodicals & Manuals		199	550		251	160		89					1,249
Stocked Drugs		(838)	3,856	1,600	1,485	1,621	2,407	1,109	1,428	1,094	6,372	1,078	21,211
Pharmacy Charges-Public Aid		2,260	1,805	1,914	2,145	2,952	2,083	2,686	2,107	2,031	1,843	1,824	23,649
Oxygen		3,282	2,255	5,858	1,804	1,673	1,659	1,348	1,210	1,586	1,312	1,661	23,647
Incontinence Supplies		10,798	8,652	6,976	7,756	5,457	19,103	17,713	10,445	8,760	8,803	8,540	113,003
Pharmacy Charges - Insurance		10,192	10,078	8,786	9,617	8,141	5,649	3,962	6,853	1,317	11,021	5,777	81,393
Equipment < \$2,500		6,015		443	399	723	2,139	1,934	(255)	390	474	1,585	13,848
Operational Supplies		16,249	16,769	13,250	13,914	10,715	35,328	29,140	12,078	13,839	17,275	23,832	202,391
Pharmacy Charges-Medicare		10,003	6,350	4,443	3,690	3,117	2,314	3,375	7,240	6,064	6,355	5,072	58,024
Medical/Dental/Mental Health		3,400	3,400	4,600	3,800	3,800	5,800	5,800	3,800	5,800	3,800	3,800	47,800
Professional Services		18,956	19,281	23,511	18,103	18,429	24,107	4,384	7,268	19,874	22,979	22,114	199,004
Laboratory Fees		2,555	2,474	2,303	1,512	1,519	400		996	964	2,275	787	15,786
Equipment Rentals		1,540	1,635	3,421	4,588	4,995	7,880	5,289	4,629	4,841	5,863	3,630	48,311
Dues & Licenses		50											50
Conferences & Training		600	1,375	2,213		590	298	1,050	1,198	560	402		8,286
Contract Nursing Services		85,719	63,822	62,063	71,905	134,790	98,218	83,699	113,532	84,188	69,560	106,280	973,776
Medicare Medical Services		240	860	2,862	335	400	1,619	852	849	2,049	330	1,486	11,882
<b>Total Nursing Services</b>		<b>567,488</b>	<b>480,625</b>	<b>481,315</b>	<b>497,884</b>	<b>564,981</b>	<b>560,493</b>	<b>547,444</b>	<b>519,908</b>	<b>483,557</b>	<b>475,267</b>	<b>553,908</b>	<b>5,732,871</b>
<b>Activities</b>													
Reg. Full-Time Employees		14,828	13,416	14,791	13,942	15,991	14,701	15,243	13,004	11,319	14,254	15,552	157,039
Reg. Part-Time Employees												993	993
Temp. Salaries & Wages											1,071	(165)	906
Overtime		4	321	644	463	185	180	365	346	154	66	18	2,744
TOPS - Balances		307	1,169	130	318	(1,495)	(166)	254	1,367	940	901	(4,438)	(714)
Part Time Non Benefit		628	736	753									2,117
TOPS - FICA		23	89	10	24	(114)	(13)	19	105	22	64	(315)	(85)
Social Security - Employer		1,130	1,067	1,195	1,070	1,219	1,104	1,156	522	495	1,266	1,370	11,593
IMRF - Employer Cost		1,325	1,251	1,415	1,269	1,429	1,309	1,377	562	579	1,319	1,380	13,216
Workers' Compensation Insurance		309	423	465	417	478	440	456	389	213	394	542	4,526
Unemployment Insurance		969	774	878	722	684	436	451	283	111	219	554	6,079
Employee Health/Life Insurance		4,537	4,537	4,637	3,885	2,589	3,344	3,241	3,241	3,235	3,351	2,569	39,163
Books, Periodicals & Manuals												60	60
Operational Supplies		346	666	547	486	975	649	665	457	304	772	562	6,430
Professional Services		130	130		130	130	130		259	130	130	130	1,297
Dues & Licenses									35				35

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
Conferences & Training									200				200
Total Activities	24,534	24,578	25,463	22,724	22,070	22,113	23,226	20,770	17,502	23,806	18,813		245,599
<b>Social Services</b>													
Reg. Full-Time Employees		12,751	11,096	11,313	11,374	10,852	12,084	12,639	12,270	12,111	10,524	11,685	128,698
Overtime		279	286	53	51	201	108	115		47	571	582	2,293
TOPS - Balances		891	917	995	700	(1,009)	532	274	259	(1,951)	389	780	2,777
TOPS - FICA		68	70	76	54	(77)	41	21	20	(302)	28	55	54
Social Security - Employer		979	853	850	855	837	913	956	517	537	1,003	1,104	9,403
IMRF - Employer Cost		1,148	1,000	1,008	1,014	987	1,080	1,146	547	643	1,321	1,345	11,239
Workers' Compensation Insurance		245	332	338	340	325	361	378	367	233	381	416	3,716
Unemployment Insurance		896	551	585	420	305	178	16				118	3,068
Employee Health/Life Insurance		2,550	2,550	2,608	2,548	2,548	2,607	2,548	2,549	2,548	2,627	1,929	27,612
Operational Supplies												38	38
Professional Services		130	130		130	130	130	259		130	130	130	1,297
Conferences & Training												260	260
Total Social Services		19,936	17,785	17,826	17,485	15,098	18,032	18,352	16,528	13,997	16,973	18,441	190,452
<b>Physical Therapy</b>													
Reg. Full-Time Employees		4,524	4,112	4,527	4,527	4,321	5,327	4,721	4,115	4,109	5,141	4,409	49,832
Overtime		4	10					17		10			41
TOPS - Balances		322	567	157	245	87	32	26	(141)	622	250	(183)	1,985
No Benefit Full-Time Employees											10		10
TOPS - FICA		25	43	12	19	7	2	2	(11)	2	18	(13)	106
Social Security - Employer		334	303	333	333	325	393	349	166	182	339	394	3,450
IMRF - Employer Cost		392	356	395	395	383	465	415	177	215	446	474	4,114
Workers' Compensation Ins.		87	123	135	135	129	159	141	123	80	135	160	1,408
Unemployment Insurance		318	213	236	228	254	140	36					1,424
Employee Health/Life Insurance		1,299	1,299	1,328	1,298	1,298	1,328	1,298	1,298	1,298	1,337	1,298	14,381
Operational Supplies				10									10
Professional Services		35,392	36,743	31,295	35,500	21,654	19,982	21,340	16,958	15,369	10,178	18,551	262,963
Furnishings, Office Equipment									235				235
Total Physical Therapy		42,697	43,769	38,427	42,679	28,458	27,830	28,345	22,921	21,887	17,855	25,090	339,958
<b>Occupational Therapy</b>													
Reg. Full-Time Employees		2,253	2,048	2,253	2,253	2,150	2,703	2,355	2,048	2,048	2,560	2,194	24,865
TOPS - Balances		134	201	201	134	(481)	134	31	92	310	89	(76)	767
TOPS - FICA		10	15	15	10	(37)	10	2	7	8	6	(5)	43
Social Security - Employer		171	155	170	170	164	205	178	85	93	171	201	1,763
IMRF - Employer Cost		200	182	202	202	193	242	212	91	110	225	243	2,102
Workers' Compensation Ins.		43	61	67	67	64	81	70	61	40	67	80	703
Unemployment Insurance		160	108	119	115	133	77						712

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
Employee Health/Life Insurance		650	650	664	649	649	664	649	649	649	669	649	7,190
Professional Services		27,323	25,374	24,003	22,684	23,717	20,609	20,074	16,194	14,991	25,225	15,404	235,599
Total Occupational Therapy		30,944	28,793	27,695	26,285	26,552	24,724	23,573	19,228	18,249	29,013	18,689	273,745
<b>Speech Therapy</b>													
Professional Services		12,090	8,622	9,712	10,627	9,820	10,013	12,179	8,035	9,813	19,844	8,185	118,939
Total Speech Therapy		12,090	8,622	9,712	10,627	9,820	10,013	12,179	8,035	9,813	19,844	8,185	118,939
<b>Respiratory Therapy</b>													
Professional Services		9,089	7,631	7,288	5,775	3,894	4,869	4,181	2,860	2,666	2,878	3,974	55,104
Total Respiratory Therapy		9,089	7,631	7,288	5,775	3,894	4,869	4,181	2,860	2,666	2,878	3,974	55,104
Total This Department		21,178	16,253	17,000	16,402	13,714	14,882	16,360	10,895	12,479	22,722	12,159	174,043
<b>Food Services</b>													
Reg. Full-Time Employees		26,795	24,749	26,748	25,185	26,247	23,531	27,086	25,338	25,719	32,272	29,514	293,183
Reg. Part-Time Employees		4,994	2,535	2,263	1,615	2,835	7,367	4,775	3,111	2,751	5,055	5,045	42,347
Overtime		5,718	3,041	2,902	3,376	3,933	3,121	3,612	3,099	3,474	1,836	3,760	37,870
TOPS - Balances		1,632	(1,189)	2,409	1,257	814	(2,621)	204	(1,578)	2,389	(637)	(546)	2,133
TOPS - FICA		125	(91)	184	96	62	(200)	16	(121)	29	(45)	(39)	16
Social Security - Employer		2,830	2,283	2,397	2,273	2,499	2,566	2,676	1,385	1,429	2,609	2,849	25,796
IMRF - Employer Cost		3,308	2,677	2,841	2,686	2,982	3,016	3,168	1,474	1,724	3,434	3,460	30,770
Workers' Compensation Insurance		671	816	867	801	819	975	953	851	553	949	959	9,213
Unemployment Insurance		2,343	1,474	1,627	1,557	1,711	1,743	993	593	398	603	795	13,837
Employee Health/Life Insurance		8,414	8,444	7,983	7,795	7,795	6,037	6,497	7,146	7,148	7,381	7,151	81,790
Food		(68)											(68)
Non-Food Supply					237	134	72						443
Nutritional Supplements		5,860	4,643	9,206	5,967	6,513	7,004	8,471	6,671	1,294	6,958	2,557	65,141
Equipment < \$2,500		134			(55)	213							292
Operational Supplies		(12)		953	(866)	437	132	355	308				1,306
Professional Services				2,633	3,595	4,110	4,917	3,075	2,590	2,691	1,280		24,891
Equipment Rentals		405	405	405	405	405	405	405	405	405	405	405	4,454
Dues & Licenses				85									85
Conferences & Training		30	15	45	15	75	60	15	15	45	296	75	686
Food Service		61,538	55,203	60,121	59,576	62,626	59,573	59,891	57,444	56,691	59,076	55,968	647,708
Total Food Services		124,717	105,004	123,669	115,513	124,210	117,696	122,190	108,731	106,740	121,470	111,953	1,281,894
<b>Barber &amp; Beauty</b>													
Reg. Full-Time Employees		4,546	4,133	4,546	4,546	4,339	4,896	4,753	4,133	4,133	4,133	4,647	48,805
Overtime										59			59
TOPS - Balances		296	293	276	286	(381)	32	(326)	(217)	(18)	362	140	743
TOPS - FICA		23	22	21	22	(29)	2	(25)	(17)	(16)	26	10	40
Social Security - Employer		303	271	298	298	309	324	312	149	163	321	274	3,022

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
IMRF - Employer Cost		355	318	354	354	364	383	372	159	193	422	331	3,606
Workers' Compensation Insurance		87	124	136	136	130	146	142	124	80	136	185	1,426
Unemployment Insurance		319	214	237	229	249	169	6					1,424
Employee Health/Life Insurance		1,299	1,299	1,328	1,298	1,298	1,328	1,298	1,298	1,298	1,337	1,298	14,381
Operational Supplies		169		187				185			227		768
Total Barber & Beauty		7,398	6,674	7,383	7,170	6,280	7,281	6,718	5,630	5,892	6,964	6,884	74,273
<b>Adult Day Care</b>													
Reg. Full-Time Employees		11,949	10,091	9,834	9,117	9,843	10,142	12,628	10,426	10,166	11,832	10,447	116,477
Temp. Salaries & Wages						560	1,535	227					2,322
Overtime		473	111	104	123	395	(275)	228	441	63	303	725	2,691
TOPS - Balances		974	250	(852)	199	(1,046)	665	(428)	365	1,213	(103)	(821)	415
TOPS - FICA		75	19	(65)	15	(80)	51	(33)	28	19	(7)	(58)	(37)
Social Security - Employer		934	753	737	694	784	866	978	422	428	801	839	8,236
IMRF - Employer Cost		1,095	882	873	829	865	894	1,151	445	506	1,055	1,024	9,620
Workers' Compensation Insurance		233	302	294	273	311	349	384	312	185	312	386	3,341
Unemployment Insurance		853	507	521	470	516	178	207	123				3,374
Employee Health/Life Insurance		2,568	2,568	2,076	1,967	2,616	2,675	1,967	1,967	1,967	2,690	2,616	25,679
Gasoline & Oil		1,056	912		737	1,777		1,677		950	1,795		8,904
Equipment < \$2,500			420										420
Operational Supplies		139	17	171	202	175	89	158	152	17	137	86	1,343
Professional Services													
Field Trips/Activities					17	17		5					38
Dues & Licenses			359			5		255					619
Conferences & Training						684	101	15	15	294	727	797	2,633
Furnishings, Office Equipment							45						45
Total Adult Day Care		20,349	17,191	13,694	14,644	17,422	17,316	19,418	14,697	15,809	19,541	16,041	186,121
<b>Alzheimers and Related Disord</b>													
Reg. Full-Time Employees		29,274	28,334	36,710	40,506	23,244	21,858	19,504	15,643	13,270	13,361	10,749	252,454
Reg. Part-Time Employees				1,453	1,287	1,274	1,084	613					5,710
Temp. Salaries & Wages				2,318									2,318
Overtime		17,748	8,294	9,083	5,529	6,326	10,282	7,145	5,129	2,101	2,750	2,359	76,745
TOPS - Balances		2,043	(698)	(16,384)	(280)	(5,377)	(1,224)	214	(6,728)	1,157	6,789	(6,741)	(27,229)
No Benefit Full-Time Employees		21,693	17,658	21,096	18,659	19,683	19,241	20,129	12,258	3,591	5,151	3,826	162,983
No Benefit Part-Time Employees		18,679	16,762	30,450	17,209	17,964	14,588	14,970	11,999	7,190	8,623	7,758	166,190
TOPS - FICA		156	(53)	(1,253)	(21)	(411)	(94)	16	(515)	27	482	(479)	(2,145)
Social Security - Employer		6,611	5,364	7,613	6,341	5,242	5,061	4,729	1,508	1,113	2,255	2,298	48,135
IMRF - Employer Cost		7,752	6,289	8,769	7,479	6,212	5,971	5,590	1,532	1,314	2,969	2,782	56,659
Workers' Compensation Insurance		1,506	1,876	2,752	2,322	1,775	1,781	1,651	1,193	462	782	808	16,907
Unemployment Insurance		5,737	3,528	3,201	2,359	2,270	1,573	944	499	92	132	89	20,424
Employee Health/Life Insurance		3,867	3,867	4,012	3,865	3,246	2,741	2,599	2,599	2,599	2,741	1,950	34,086

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Description	12/14	01/15	02/15	03/15	04/15	05/15	06/15	07/15	08/15	09/15	10/15	11/15	Total
Professional Services		87	87	87	87	87	87	87	87	87	87	87	960
Conferences & Training			180				466	1,199	99				1,944
ARD - Contract Nursing		955	358	1,990		1,881	922						6,105
Total Alzheimers and Related Disorde		116,107	91,846	111,896	105,342	83,414	84,337	79,390	45,304	33,003	46,122	25,485	822,246
<b>Total Expenses</b>		<b>1,359,394</b>	<b>1,226,005</b>	<b>1,238,195</b>	<b>1,262,790</b>	<b>1,302,233</b>	<b>1,291,579</b>	<b>1,292,299</b>	<b>1,180,345</b>	<b>1,121,153</b>	<b>1,153,336</b>	<b>1,188,113</b>	<b>13,615,441</b>
Net Operating Income		(111,404)	(45,741)	(11,501)	(129,880)	(47,023)	(51,563)	(73,589)	(107,068)	(171,822)	(100,335)	(162,440)	(1,012,368)

**NonOperating Income****Local Taxes**

Current-Nursing Home Operating		92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	92,508	1,017,586
<b>Total Local Taxes</b>		<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>92,508</b>	<b>1,017,586</b>

**Miscellaneous NI Revenue**

Investment Interest			50	22	35	22	27					71	227
Restricted Donations		150	564	860	250	195	891	100	612	491		263	4,374
Vending Machine Revenue					1,116						868	1,009	2,992
<b>Total Miscellaneous NI Revenue</b>		<b>150</b>	<b>614</b>	<b>883</b>	<b>1,400</b>	<b>217</b>	<b>917</b>	<b>100</b>	<b>612</b>	<b>491</b>	<b>868</b>	<b>1,342</b>	<b>7,594</b>
<b>Total NonOperating Income</b>		<b>92,658</b>	<b>93,122</b>	<b>93,390</b>	<b>93,908</b>	<b>92,725</b>	<b>93,425</b>	<b>92,608</b>	<b>93,119</b>	<b>92,998</b>	<b>93,376</b>	<b>93,850</b>	<b>1,025,180</b>
Net Income (Loss)		(18,747)	47,380	81,889	(35,972)	45,702	41,862	19,019	(13,948)	(78,824)	(6,959)	(68,590)	12,812

**ASSETS****Current Assets****Cash**

Cash	\$373,536.44
Petty Cash	\$300.00
Total Cash	\$373,836.44

**Rec., Net of Uncollectible Amounts**

Accts Rec-Nursing Home Private Pay	\$1,434,986.71
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$850,667.49
Total Rec., Net of Uncollectible Amounts	\$2,285,654.20

**Rec., Net of Uncollectible Amounts**

Accts Rec-Nursing Home Hospice	\$218,334.24
Allowance for Uncollectible Accts-Private Pay	(\$80,012.43)
Allowance for Uncollectible Accts-Patient Care P	(\$135,318.86)
Allowance for Uncollectible Accts-Patient Care H	\$0.00
Total Rec., Net of Uncollectible Amounts	\$3,002.95

**Accrued Interest**

Property Tax Revenue Receivable	(\$81,248.30)
Total Accrued Interest	(\$81,248.30)

**Intergvt. Rec., Net of Uncollectibl**

Due From Collector Funds	\$589.16
Due From Other Funds	\$2,425.31
Due from Other Governmental Units	\$1,411,988.10
Due from IL Public Aid	\$542,562.09
Due from IL Department of Aging-Title XX	\$74,372.74
Due from US Treasury-Medicare	\$374,883.78
Due From VA-Adult Daycare	\$21,463.52
Due From VA-Nursing Home Care	\$40,176.11
Allowance for Uncollectible Accts-IPA	(\$1,477.00)
Allow For Uncollectible Accts-IL Dept Of Aging	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Allowance For Uncollectible Accts-VA Adult Day C	\$0.00
Allowance for Uncollectible Accts-VA Veterans Nu	\$0.00
Total Intergvt. Rec., Net of Uncollectibl	\$2,442,022.20

**Prepaid Expenses**

Prepaid Expenses	\$18,363.35
Stores Inventory	\$5,764.53
Total Prepaid Expenses	\$24,127.88

**Long-Term Investments**

Patient Trust Cash, Invested	\$26,173.97
Total Long-Term Investments	\$26,173.97
Total Current Assets	\$5,073,569.34

**Fixed Assets**

Nursing Home Buildings	\$23,326,888.09
Improvements not Buildings	\$489,285.73
Equipment, Furniture & Autos	\$1,498,502.58
Construction in Progress	\$217,753.64
Accumulated Depreciation-Land Improvements	(\$310,155.25)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,102,781.21)
Accumulated Depreciation-Buildings	(\$5,149,966.28)
Total Fixed Assets	\$18,969,527.30
Total ASSETS	\$24,043,096.64



**LIABILITIES & EQUITY****Current Liabilities**

A/R Refunds	(\$445.13)
A/R Refunds	\$11,749.82
Accounts Payable	\$1,750,242.83
Salaries & Wages Payable	\$389,072.20
Interest Payable - Bonds	\$46,870.85
Due To Accounts Payable Fund	(\$216.40)
Tax Anticipation Notes Payable	\$0.00
Notes Payable	\$438,053.10
Total Current Liabilities	<u>\$2,635,327.27</u>

**Non-Current Liabilities**

Nursing Home Patient Trust Fund	\$26,173.97
Bonds Payable	\$2,700,000.00
Accrued Compensated Absences	\$324,394.34
Total Non-Current Liabilities	<u>\$3,050,568.31</u>
Total Current Liabilities	<u>\$5,685,895.58</u>

**Equity**

Revenues	\$0.00
Retained Earnings-Unreserved	\$18,344,389.21
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	\$12,811.85
Total Equity	<u>\$18,357,201.06</u>
Total LIABILITIES & EQUITY	<u><u>\$24,043,096.64</u></u>

**Champaign County Nursing Home**  
**Statement of Cash Flows (Indirect Method)**  
**11 Months**  
**December 31, 2014 through November 31, 2015**

**CASH FLOW FROM OPERATING ACTIVITIES:**

<b>Net Income (Loss) - YTD</b>	<b>\$ 12,812</b>
Depreciation Expense	649,651
(Incr.)/Decr. in Accounts Receivable	364,853
(Incr.)/Decr. in Prepaid Expenses	(8,096)
(Incr.)/Decr. in Inventory	5,974
(Incr.)/Decr. in Patient Trust	(5,424)
Incr./(Decr.) in Accounts Payable	8,865
Incr./(Decr.) in Salaries and Wages Payable	192,851
Incr./(Decr.) in Interest Payable	46,871
Incr./(Decr.) in Accrued Com. Absences	(35,287)
Incr./(Decr.) in Other Liabilities	<u>16,814</u>
<b>Net Cash Provided by Operating Activities</b>	<b>1,249,884</b>

**CASH FLOW FROM INVESTING ACTIVITIES:**

Purchase of Equipment	(49,837)
Improvements / (CIP)	<u>(264,975)</u>
<b>Net Cash Provided by Investing Activities</b>	<b>(314,812)</b>

**CASH FLOW FROM FINANCING ACTIVITIES:**

Increase in Tax Anticipation Note	(971,120)
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>(294,426)</u>
<b>Net Cash Provided by Financing Activities</b>	<b>(1,265,546)</b>

<b>Total Cash Flow</b>	<b>(330,474)</b>
<b>Beginning Cash Flow - 12/31/2014</b>	<b><u>704,310</u></b>
<b>ENDING CASH - 10/31/2015</b>	<b><u><u>\$ 373,836</u></u></b>

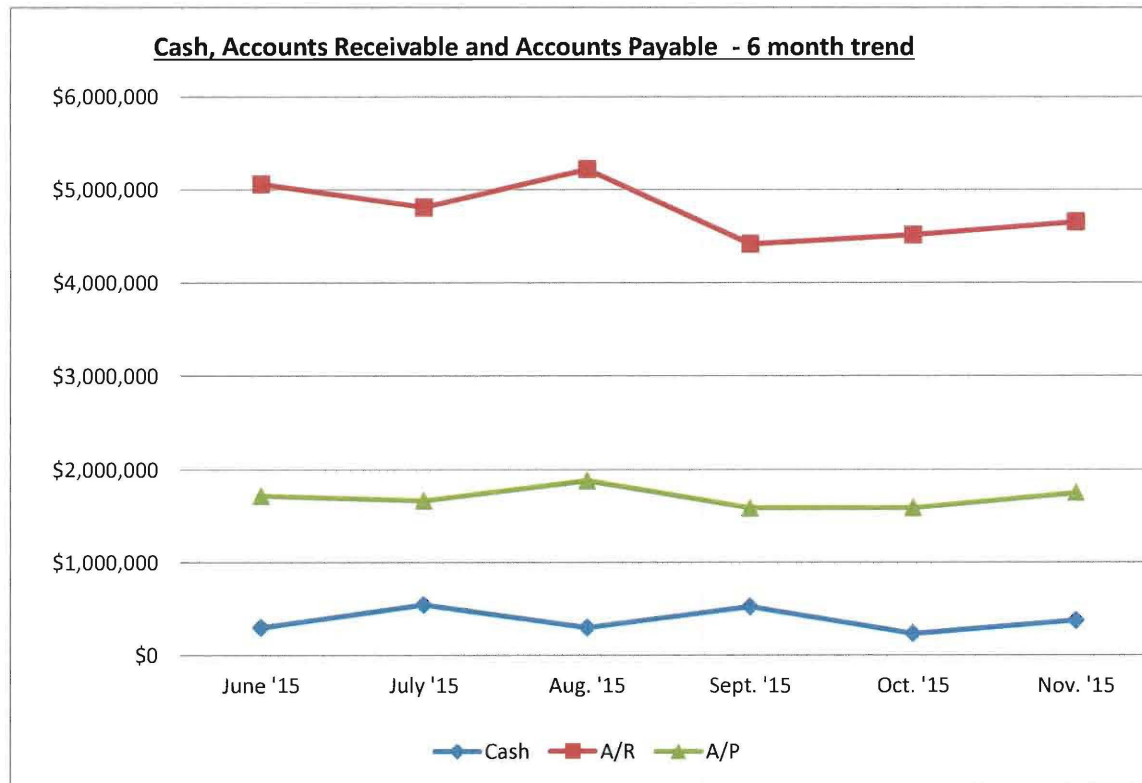
**Champaign County Nursing Home**  
**Monthly Statements of Cash Flow (Indirect Method)**  
**April 30, 2015 through November 30, 2015**

	<u>June '15</u>	<u>July '15</u>	<u>Aug. '15</u>	<u>Sept. '15</u>	<u>Oct. '15</u>	<u>Nov. '15</u>
<b><u>CASH FLOW FROM OPERATING ACTIVITIES:</u></b>						
Net Income (Loss) - Monthly	\$ 41,862	\$ 19,019	\$ (13,948)	\$ (78,824)	\$ (6,959)	\$ (68,590)
Depreciation Expense	58,953	58,953	58,953	58,954	58,903	58,814
(Incr.)/Decr. in Accounts Receivable	380,192	250,517	(410,135)	805,392	(99,484)	(138,988)
(Incr.)/Decr. in Prepaid Expenses	15,571	15,575	15,577	15,573	15,572	15,574
(Incr.)/Decr. in Inventory	-	-	-	-	-	-
(Incr.)/Decr. in Patient Trust	1,630	(676)	2,161	-	-	-
Incr./(Decr.) in Accounts Payable	(386,225)	(53,283)	216,952	(297,567)	3,020	161,397
Incr./(Decr.) in Salaries and Wages Payable	265,618	66,976	6,913	(11,768)	(234,986)	168,460
Incr./(Decr.) in Interest Payable	(46,871)	9,374	9,374	9,375	9,374	9,374
Incr./(Decr.) in Accrued Com. Absences	(3,844)	(4,483)	7,696	3,413	13,925	(26,270)
Incr./(Decr.) in Other Liabilities	(1,630)	676	(2,161)	-	11,305	-
Net Cash Provided (Used) by Operating Activities	<b>325,256</b>	<b>362,648</b>	<b>(108,618)</b>	<b>504,548</b>	<b>(229,330)</b>	<b>179,771</b>
<b><u>CASH FLOW FROM INVESTING ACTIVITIES:</u></b>						
Purchase of Equipment	-	(22,841)	(5,798)	-	-	-
Improvements / (CIP)	(4,119)	(97,730)	(11,923)	(34,093)	(62,871)	(38,322)
Net Cash Provided (Used) by Investing Activities	<b>(4,119)</b>	<b>(120,571)</b>	<b>(17,721)</b>	<b>(34,093)</b>	<b>(62,871)</b>	<b>(38,322)</b>
<b><u>CASH FLOW FROM FINANCING ACTIVITIES:</u></b>						
Incr./(Decr.) in Tax Anticipation Note	(375,803)	0	(116,035)	(245,905)	-	-
Incr./(Decr.) Notes Payable - Medicaid	-	-	-	-	-	-
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	-	-	-	-	-	-
Net Cash Provided (Used) by Financing Activities	<b>(375,803)</b>	<b>0</b>	<b>(116,035)</b>	<b>(245,905)</b>	<b>-</b>	<b>-</b>
<b>Total Cash Flow</b>	<b>(54,666)</b>	<b>242,077</b>	<b>(242,374)</b>	<b>224,550</b>	<b>(292,201)</b>	<b>141,449</b>
Beginning Cash Balance (Prior Month's)	355,001	300,335	542,412	300,038	524,588	232,387
<b>MONTH ENDING CASH BALANCE</b>	<b>\$ 300,335</b>	<b>\$ 542,412</b>	<b>\$ 300,038</b>	<b>\$ 524,588</b>	<b>\$ 232,387</b>	<b>\$ 373,836</b>

## Champaign County Nursing Home April 30, 2015 through November 30, 2015

**Key Balance Sheet Items Charted Below:**

	<u>June '15</u>	<u>July '15</u>	<u>Aug. '15</u>	<u>Sept. '15</u>	<u>Oct. '15</u>	<u>Nov. '15</u>
Cash	300,335	542,412	300,038	524,588	232,387	373,836
A/R	5,056,733	4,806,216	5,216,350	4,410,959	4,510,443	4,649,431
A/P	1,719,724	1,666,441	1,883,393	1,585,826	1,588,846	1,750,243



To: Board of Directors  
Champaign County Nursing Home

From: Scott T Gima  
Manager

Date: January 7, 2015

Re: Management Update

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### **Revenue Anticipation Notes**

In December, the Champaign County Board did not approve the revenue anticipation notes by a vote of 13 to 7. Fifteen votes were required for passage. The item will be placed on the County Finance Committee of the Whole meeting on January 12<sup>th</sup> for reconsideration.

Revenue anticipation notes are the only mechanism that can be taken to borrow against the Medicaid receivables. The other option is to delay payments to vendors. Interest charges will be 12 to 18 percent compared to a lower rate (maximum of 5%) with the revenue anticipation notes. The notes do not require the backing or obligation for payment by Champaign County. Finally, the detailed cash flow analysis indicates that by issuing the notes, normal operations can be maintained.

### **Illinois Budget Update**

On January 7, LeadingAge Illinois conducted a webinar to update members on the current status of the State budget and impact on providers. The following are the highlights:

#### *Current Budget Numbers*

- FY2015 carryover deficit of \$4.4 billion
- Consent decree spending is estimated at \$34.5 billion for FY2016.
- Estimated general revenue funds for FY2016 is \$32.1 billion.
- \$4.2 billion in spending is on hold due to the budget impasse
- Budget shortfall totals \$11.0 billion.
- A \$2.3 billion shortfall just for the consent decree spending.
- The general revenue fund cash balance at the end of FY2015 was \$621.4 million which is equivalent to under 10 days cash on hand. That number has not changed as of December 31, 2015.

#### *Key dates – possible resolution dates?*

- May 31, 2016 – End of session. Legislation requires a simple majority between January 1 and May 31<sup>st</sup>. After May 31<sup>st</sup>, a 3/5 majority is required. If legislation is not

passed by May 31<sup>st</sup>, it is highly likely that nothing will happen until January 1, 2017, when a simple majority is back in play.

- March 15, 2016 – Primary election. Not a likely hard date because competitive races will not be decided until the November 2016 general election. This provides a further push to a post-January 1, 2017 delay.

#### *Fallout*

- Payments will remain unpredictable and will be slow. Expect payment delays. The comptroller manages the cash flow. Debt payments, pensions, state employee payroll, and education take priority over Medicaid payments.
- 
- Medicaid applications and redeterminations will continue to be slow due to staffing issues that cannot be resolved without a budget.
- Managed care (MMAI) was supposed to reduce spending but the State is not stating any cost savings. The program continues to be an operational nightmare for providers. However, managed care will remain and expect the State to do everything it can to use managed care to reduce Medicaid costs.

Other sources have also recently mentioned that the State could go through calendar year 2016 without a budget.

In a conversation with Senator Chapin Rose just prior to the Christmas holiday, he stated that the Illinois Comptroller will not be able to provide any special consideration for CCNH except for an expedited payment in the event of a cash emergency such as making payroll. This is current operating position of the Comptroller, which is to assist companies/vendors on a one-time or emergency basis.

The message from multiple sources is clear, we are on our own.

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As always, give me a call (314-434-4227, x21) or contact me via e-mail at [stg@healthcareperformance.com](mailto:stg@healthcareperformance.com)