

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, July 11, 2016 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR: Catherine Emanuel
DIRECTORS: Jack Anderson, Sam Banks, Lorraine Cowart, Mary Hodson, Robert Palinkas, Edmund Sutton

<u>ITEM</u>	<u>Page #</u>
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> June 13, 2016 Open Session	1 – 6
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
VII. <u>ADULT DAY CARE MANAGER REPORT – AMBER REED</u>	
VIII. <u>CHAIRMAIN UPDATE ON NURSING HOME TAX LEVY</u>	
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X. <u>OTHER BUSINESS</u>	
XI. <u>NEXT MEETING DATE & TIME</u> August 8, 2016	
X. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
June 13, 2016**

Directors Present: Emanuel, Anderson, Cowart, Hodson, Sutton

Directors Absent/Excused: Banks, Palinkas

Also Present: Snider, Gima, Noffke, Busey, Brennan

1. Call to Order

The meeting was called to order at 6:00 p.m. by Chair Emanuel.

2. Roll Call

Busey called the roll of Directors. A quorum was established.

3. Approval of Agenda

The agenda was approved as distributed (motion by Cowart, second by Sutton, unanimous).

4. Approval of Minutes

The open session minutes of May 9, 2016 were approved as distributed (motion by Sutton, second by Hodson, unanimous).

5. Public Participation

Richard commented that he was misquoted as being able to hear the lint collection system in his room and noted that he is only able to hear the collection system in the courtyard at night. Richard additionally expressed concerns that the collection system runs constantly throughout the night and produces a lot of noise.

Pattsi Petrie asked the board if the outstanding bill for new computers is included in the accounting total of what is still owed to vendors. Additionally, Ms. Petrie encouraged the board to include a third level of appeal in the grievance process of the Nursing Home's Personnel Policy. Finally, Ms. Petrie provided her analysis of the Board of Director's recommendation to County Board. She summarized the importance of increasing the nursing home's subsidy to ten cents in order to continue providing Medicaid services to residents of the county who are dependent on the nursing home's services.

6. Communications

Ms. Emanuel asked for the management's response in regards to the complaints about the lint collection system noise and appearance. Ms. Noffke explained that the County's Facilities Director and the engineering firm that designed the system have each inspected the system. She noted that the system is less disruptive during the day and a fence has been ordered to improve the appearance. Mr. Gima noted that the dryers do not run after 8 p.m., and he will contact the engineering firm to determine why the system continues to make noise throughout the night.

Ms. Emanuel asked the board to consider Ms. Petrie's public comments in regards to the importance of increasing the tax subsidy for the nursing home's continued operations. Mr. Sutton supported Ms. Petrie's comments.

7. Nursing Manager Report – Lori Campbell, Assistant Director of Nursing

Lori Campbell introduced herself to the board as the Assistant Director of Nursing and noted that she has 31 years of experience in long term nursing care. Ms. Campbell noted that Ms. Noffke has been an excellent mentor and has pushed staff members to do their best work. Since Ms. Noffke has started at the nursing home, Ms. Campbell noted that resident restraints and side rails on patients' beds are no longer used due to safety concerns. Additionally, Ms. Noffke has pushed staff members to improve their investigation skills in order to be better prepared for interviews with the Illinois Department of Public Health.

Ms. Campbell noted that the nursing department has seen many improvements in the past few months. She explained that the nursing schedule for June does not include the use of any agency staff members, and seven new nurses have been hired and fully trained. Additionally, electronic medical records have allowed the nursing managers to closely monitor the nursing staff's documentation skills.

8. Champaign County Nursing Home Study Session

a. Summary of Last Study Session

Ms. Emanuel summarized that the issues facing the nursing home were discussed and ranked at the previous nursing home study session. Strategies for dealing with the issues were developed and a vote was taken to determine what options the nursing home has going forward.

The board determined that the options going forward include: continuing operations as they currently are; altering management at the nursing home including the options of downsizing, expanding services, having the County self-manage the home, altering the management contract with the existing company or searching for a new management company; ask the voters to increase the tax subsidy for nursing home operations; sell the nursing home facility to outside operators; or lease the facility to other operators.

After the board voted on the five options, it was determined that the best options for the nursing home includes seeking new management services and asking the voters to increase the tax subsidy for operations. The board made a motion to request an RFP for new management services to be prepared for the July board meeting, to put a referendum to the voters for additional funding on the November ballot and to not recommend the sale of the nursing home facility.

After the motion was made, the board requested more information be provided on the nursing home financial statements including the nursing home's assets, liabilities, payables and receivables. Additionally, the board asked to review the current management contract and capital plan.

b. Financial Information

Mr. Anderson asked for the annual cost per resident. Mr. Gima noted that the most recent data available for cost per resident day is from 2014 and is estimated to be \$200 per resident day. Mr. Anderson asked if this number has changed in the past two years. Mr. Gima noted that he thinks the cost per resident day has decreased in the past two years.

Mr. Anderson asked for other area nursing facilities' average cost per resident day. Mr. Gima explained that other area nursing facilities have lower average costs per resident day due to lower costs for employee benefits and retirement options. Mr. Gima estimated that Champaign County

Nursing Home spends about 35% of wages on benefits while non-government facilities spend about 20-25% of wages on benefits.

Mr. Anderson asked if the difference between area nursing facilities and Champaign County Nursing home is the amount of money spent on retirement and benefits or if area nursing facilities run their homes more efficiently. Mr. Gima noted that it is too hard to determine due to large differences in operations at each area facility as compared to each other and Champaign County Nursing Home.

Ms. Cowart asked how many other area nursing facilities have unionized workforces, and how many employees retire from the nursing home each year. Mr. Gima noted that no other area facilities have organized unions. Ms. Hodson noted that about 3 employees retire from the nursing home with some sort of retirement benefits. Ms. Cowart asked how many years an employee must work at the nursing home to get retirements benefits. Ms. Busey noted that an employee hired before 2011 must work 8 years to receive retirement benefits, and an employee hired after 2011 must work 10 years to receive retirement benefits.

Ms. Emanuel asked for an explanation of intergovernmental transfers and the associated financial impacts. Mr. Gima explained intergovernmental transfers are additional funds that the nursing home receives from the State of Illinois. The state is then allowed to receive federal matching dollars based upon the amount of money given to the nursing home for its operations. The federal government will reimburse 50% of reported costs to the state, and the nursing home receives a percentage of those federal funds through the state. Mr. Gima noted that about \$10 is received for every reported Medicaid day.

Ms. Emanuel asked for the additional big pieces of funding that the nursing receives for operations beyond intergovernmental transfers. Mr. Gima noted that Champaign County provides funding through a property tax levy in the amount of \$1 million annually. For the past 6 years, Champaign County has issued tax anticipation warrants at the end of November for the nursing home to receive 85% of the tax levy in December and the additional 15% in August. Normally, Champaign County would give the nursing home the tax levy money in June and September, but the tax anticipation warrants allow the nursing home to receive the money upfront to continue operations without any shortfalls.

Ms. Emanuel and Mr. Sutton questioned whether there was an additional source of funding through a loan from Champaign County. Ms. Busey clarified that the nursing home borrowed \$2.8 million from the county's general corporate fund between 2005 and 2008. The last of those loans were forgiven three years ago when the nursing home began repaying a \$4 million construction loan, which is a county general corporate fund obligation according to the bond covenants. The nursing home is repaying the loan at the cost of \$330,000 annually, and because the nursing home began repaying the construction loan, they were forgiven for the remaining amount of money borrowed between 2005 and 2008.

Ms. Busey reminded the board that funded depreciation can be added to the nursing home's plans for moving forward. Mr. Gima noted that increasing occupancy and revising the payor mix can be strategies used to improve the financial situation of the nursing home and fund depreciation. Mr. Gima noted that increasing the census to 190 residents (15 Medicare residents and 60% Medicaid residents) could increase revenue by over \$1 million each year. Increasing Medicare to an average of 20 residents per year would generate an additional \$1.7 million in revenue each year.

Mr. Gima noted that the first four months of FY2016 show the nursing home is currently breaking even. Ms. Petrie asked if outstanding and unpaid invoices are included in the

assumption that the nursing home is not operating at a loss. Ms. Emanuel supported Ms. Petrie's question and asked for further explanation. Mr. Gima explained that all payables have been recognized on the nursing home's financial statements. Mr. Brennan explained that the nursing home operates on accrual basis, which is currently breaking even, but there are items on the historical statements that have yet to be paid. Mr. Anderson noted that although the accrual sheet may show the nursing home breaking even, there are still unpaid and outstanding bills. Mr. Brennan confirmed.

The board of directors and management company spent time clarifying differences in accounting terminology. Mr. Gima explained that accrual accounting recognizes revenue that is anticipated to be collected and expenses that are incurred but have not yet been paid. Mr. Gima provided the following example: if \$1 million is collected in Medicare revenue, then \$1 million is put on the income statement as revenue and on the balance sheet as accounts receivable. If there is \$900,000 of expenses, then \$900,000 is put on the income statement as expenses and on the balance sheet as accounts payable. However, if there is not enough cash on hand, a check may only be written to pay \$500,000 of the \$900,000 owed.

At this point in the example, Ms. Busey noted that although expenses may be fixed and anticipated, revenue cannot be fixed and anticipated due to a multitude of issues including what the state owes the nursing home and the fluctuation in the amounts of money the state sends. Ms. Busey further noted that this problem with unreliable revenue has caused the current accounts payable issues. She asked the management company if they can continue to tell the board that the nursing home is operating at a breakeven point when they reconcile anticipated revenue that is never received. Mr. Gima confirmed and noted that the actual amount of revenue received is detailed in the monthly cash report. Mr. Sutton supported Ms. Busey claims and asked for the actual amount of money received to be reflected in the complete financial statements rather than showing anticipated revenues. Ms. Emanuel and Mr. Sutton both commented that the uncertainty of state payments has led to inaccuracy of the nursing home's financial statements.

c. Capital Plan

Mr. Gima reported that in May 2014, GHR Engineers and the County Facilities Director compiled a ten year projection report detailing the capital needs at the nursing home. Of the projects listed, the water heater replacement project and the lint collection system have already been completed. The remaining projects will cost roughly \$1.9 million and include projects for preventative maintenance.

Ms. Cowart asked if it is currently possible to start funded depreciation and contribute any amount of money towards the fund. Ms. Emanuel noted that there is no cash on hand to start funded depreciation because the nursing home is operating at a loss for the current year.

Preliminary Recommendation to the County Board

At the previous study session, the board made a motion to request an RFP for new management services to be prepared, to put a referendum to the voters for additional funding on the November ballot and to not recommend the sale of the nursing home facility.

d. Final Recommendation to the County Board

MOTION by Anderson to recommend to the County Board the request for the County to issue an RFP for new management services by the end of 2016 to coincide with a new contract beginning in July 2017, to put a referendum on the November ballot asking voters for an additional operational

funding amount to be determined by the County Board and not to exceed ten cents, and not recommend pursuing sale of the nursing home facility; second by Sutton. Upon vote, **MOTION CARRIED.**

9. Approval of Revised Nursing Home Personnel Policy – Grievance Step 4

Ms. Emanuel reminded the board Ms. Petrie’s public comment about adding a third level of appeal to the grievance process and asked the board for their input. Mr. Anderson commented that he does not see the need for a third level of appeal and noted that the second level of the appeal process ensures that the County Administrator would have the grievance reviewed by the State’s Attorney’s office. Ms. Busey confirmed and noted that this revision was written at the request of the full County Board to be in compliance with the County’s general personnel policy.

Mr. Sutton commented that he thinks the County Administrator does not seem like a logical final decision maker and noted that he sees the logical final decision maker as the County Board Chair. Ms. Emanuel asked what the current County Board personnel states on this issue. Ms. Busey noted that the County Board’s current policy states the grievance would go to the policy, personnel and appointments committee; however, the county board believes that a large committee such as the policy, personnel and appointments committee is not the best way to vet a grievance issue. The County Board decided that it was in their best interest to let the County Administrator vet grievance issues.

MOTION by Anderson to approve the revised Nursing Home Personnel Policy – Grievance Step 4 as it is presented before the board; second by Sutton.

Ms. Hodson asked what is different in this revision of the policy versus what was approved and sent to the County Board in a previous meeting. Ms. Busey noted that the policy now states County Administrator instead of Nursing Home Board of Directors in the section marked Grievance Step 4.

Ms. Emanuel asked if adding Grievance Step 4 to the personnel policy is a concern for management. Mr. Gima stated that it is not a concern for management.

Upon vote, **MOTION CARRIED.**

10. Management Report

a. Management Report

Mr. Sutton asked for accounts payable information to be shown in detail rather than a lump figure in order for the board to better understand the financial position of the home. Mr. Sutton and Ms. Hodson noted that it would be helpful to see accounts payable that are outstanding past a certain number of days. Mr. Gima noted that a detailed accounts payable report can be compiled; however, he noted that the level of detail the accounting system is able to compile in a single report is extensive. Mr. Brennan and Mr. Gima noted that they are available to sit down with board members to explain the extensive reports once they are compiled. Mr. Anderson noted that this information would be of interest to the full County Board as well.

Mr. Sutton stated that he will sit down with Mr. Gima and Mr. Brennan to look over the extensive list and he will provide a report at the next board meeting. After discussions, the board determined that they would like to know which vendors in the extensive accounts payable list are not being paid on a continuing basis. The board also determined that they would like to develop a strategy for dealing with outstanding payments to vendors as quickly as possible so

vendors who provide the nursing home with quality products and services are not upset.

Ms. Petrie clarified that outstanding accounts payable to vendors negatively impacts the entire County's reputation with vendors that conduct daily business with the County. She noted that vendors who do not routinely work with nursing facilities do not know the extent of financial problems that face the nursing home industry and the reputation of the County as a whole suffers when those vendors are not paid. Ms. Emanuel and Mr. Anderson confirmed Ms. Petrie's comments. Mr. Anderson noted that quality of vendors willing to work with the County will suffer if the County has a reputation for not paying outstanding bills.

Ms. Emanuel asked the management company to work with the board to prioritize the payment schedule for outstanding bills and report a plan for dealing with this problem to the board at the next meeting. Mr. Gima noted that lines of communication will be improved to better inform the board of the payment schedule for outstanding bills, and he reminded the board that no vendors have discontinued providing services to the nursing home.

b. Cash Update

The board discussed this item during Item 8.b.

c. Census Development/Marketing

The board discussed this item during Item 8.b.

11. Other Business

None.

12. Next Meeting Date & Time

The next meeting date and time for the monthly Nursing Home Board of Directors is Monday, July 11th, 2016 at 6:00 p.m.

13. Adjournment

Chair Emanuel declared the meeting adjourned at 8:23 p.m.

Respectfully submitted:
Brian Nolan
Recording Secretary

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions. The format has changed to include the actual number of open positions by full time equivalents (FTEs).

	Number of Open Positions	
	6/1/2016	7/1/2016
Accounting Clerk		1
Business Office Manager		1
Director of Nursing	1	1
Assistant Director of Nursing		1
Unit Manager for Dementia		
Unit Manager for Rehabilitation (RN)		
Unit 2 Manager		1
RN Shift Supervisor	1	1
Care Plan Coordinator (RN preferred)	1	1
CNA Team Leader - Long Term Care	5	5
CNA Team Leader - Rehabilitative	1	
CNA Team Leader - Dementia	1	
Restorative CNA	1	1
Restorative Nurse	1	1
CNA (1 FT, 1 PT)		
Activities Assistant	1	1
Cook/Assist Cook		
Kitchen Steward		1
Food Service Worker PRN	0	1
Transporation Assistant		1
Laundry Worker		
Housekeeper	0	
Maintenance Worker		1
Total	13	19

Recruitment for the Director of Nursing and Assistant Director of Nursing positions continue. Efforts include local print ads, internet ads and the use of professional recruitment firms. The interim Director of Nursing, Caroline Podvin has been in place since March 14th and she has committed to remain at CCNH until a DON is hired.

Issue 1

HR Dashboard 2016

Retention Rate	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	55.5%	56.1%	58.3%	56.1%	57.9%								73.1%
All Nursing	50.0%	52.4%	51.9%	51.9%	51.1%								67.8%
CNAs	46.7%	48.9%	46.4%	45.5%	46.9%								67.5%
Turnover Rate (12 month rolling average)	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Benchmark
All	68.2%	67.4%	64.0%	60.2%	59.9%								45.2%
All Nursing	74.2%	75.4%	70.7%	67.4%	68.1%								51.4%
CNAs	71.1%	76.1%	64.9%	62.1%	56.6%								52.4%
Benchmark - American Healthcare Association Quality Report 2013													
Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years					
January 15 to January 16	All	161	74	28	102	22	11	5	21				
	CNAs	64	34	14	48	7	5	1	3				
	Dietary	33	21	5	26	5	1	0	1				
February 15 to February 16	All	159	74	32	106	19	11	5	18				
	CNAs	67	35	17	52	6	5	1	3				
	Dietary	28	20	5	25	3	0	0	0				
March 15 to March 16	All	155	75	29	104	18	10	6	17				
	CNAs	63	32	16	48	7	5	1	2				
	Dietary	27	20	4	24	3	0	0	0				
April 15 to April 16	All	148	75	27	102	16	10	4	16				
	CNAs	64	36	15	51	5	5	1	2				
	Dietary	31	19	4	23	3	0	0	0				
May 15 to May 16	All	148	77	27	104	16	9	4	15				
	CNAs	63	37	14	51	4	2	2	2				
	Dietary	26	19	4	23	3	0	0	0				
Jun 15 to Jun 16	All												
	CNAs												
	Dietary												
Jul 15 to Jul 16	All												
	CNAs												
	Dietary												
Aug 15 to Aug 16	All												
	CNAs												
	Dietary												
Sep 15 to Sep 16	All												
	CNAs												
	Dietary												
Oct 15 to Oct 16	All												
	CNAs												
	Dietary												
Nov 15 to Nov 16	All												
	CNAs												
	Dietary												
Dec 15 to Dec 16	All												
	CNAs												
	Dietary												

Issue 1
HR Dashboard 2016 (Continued)

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Target FTEs
CNAs Hired (FTEs)	71.7	74.3	84.1	88.7	88.8	73.1							84.2
CNAs Open Positions (FTEs)	12.5	9.9	0.1	-4.5	-4.6	11.1							
Dietary Hired (FTES)	20.5	21.0	21.0	21.8	20.8	22.4							19.65
Dietary Open Positions (FTES)	0	-1.4	-1.4	-2.2	-1.15	-1.15							
Applications/Hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	
CNAs													
Applications	29	28	21	14	20								
Hires	10	7	13	8	2								
Separations	2	7	3	6	5								
Dietary													
Applications	25	16	21	22	21								
Hires	4	0	1	4	1								
Separations	1	1	2	1	3								

Issue 1

CNA Staffing

CNA staffing fell from 88.8 in May to 73.1 in June.

In May, there were 2 hires and 5 separations. There were three terminations, two for attendance issues and the third for substandard behavior. There was one retirement, one resignation for relocation due to the husband transferring, and one resignation that HR was unable to get a reason. June's numbers will show four hires and 5 separations. Interviews did slowdown in May but have been increasing in June with the turnover. Applications are strong and we expect to get back up to full staffing.

No agency was used in June. Overtime should be up. Our new scheduler has been doing an excellent job of working the phones and assistance and coordination with AFSCME has allowed us to get existing staff to pick up open shifts.

The retention rate calculation for April is provided below. The rate falls again in April due to the increase in the total number of CNAs employed increasing from 97 in March to 103. The number of CNAs employed one year or more was unchanged at 45 in March and April.

Monthly CNA Retention

	Dec	Jan 16	Feb	Mar	Apr	May
Employed <1 Year	28	48	45	52	58	51
Employed for 1 Year or More	42	42	43	45	45	45
Total # of CNAs	81	90	88	97	103	96
Retention Rate	51.9%	46.7%	48.9%	46.4%	43.7%	46.9%

The turnover rate calculation for April is provided below. The turnover rate falls again in April due to the increase in the total number of CNAs. The CNA separations totaled 64 for the most recent 12 month look-back, which is one more from the March total.

Monthly CNA Turnover

	Dec	Jan 16	Feb	Mar	Apr	May
Rolling 12 month separations	63	64	67	63	64	63
Total # of CNAs	81	90	88	97	103	96
Turnover Rate	77.8%	71.1%	76.1%	64.9%	62.1%	65.6%

Dietary Staffing

Dietary remains full staffed with 22.2 FTEs.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 1
Updated June 2016**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2013 <ul style="list-style-type: none"> • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY2015 – 65.6% (May 2016) FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

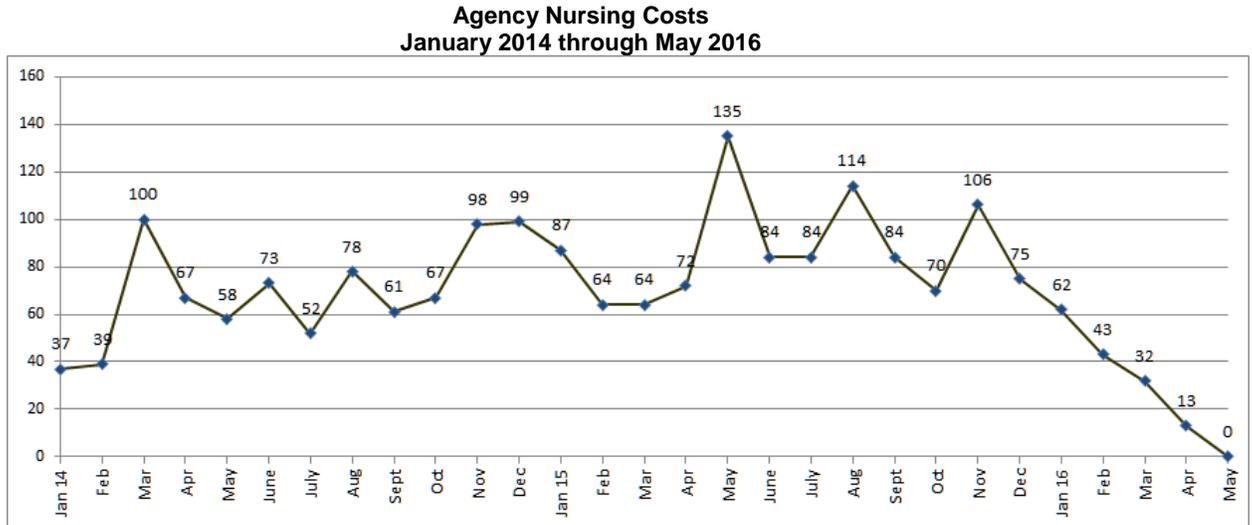
CMS Direct Care Staffing Levels (CMS data file update – June 22, 2016)

Heartland of Champaign’s hours were updated. Their total adjusted hours increased from 3.50 to 3.61 hours per resident per day. Hours for CNAs, LPNs and RNs show increases as shown in the reported hours per resident per day. CCNH continues to have the highest adjusted hours.

		This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey.					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Reported Hours Per Resident Per Day					Expected Hours Per Resident Per Day					Adjusted Hours Per Resident Per Day				
Provider Name	CITY	Aides	LPNs	RNs	Total Licensed	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_LPN	adj_RN	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	2.40	0.64	0.75	1.39	3.80	2.40	0.57	0.87	1.44	3.85	2.45	0.93	0.65	1.58	3.98
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.61	1.02	0.66	1.68	3.29	2.46	0.64	1.02	1.66	4.12	1.60	1.35	0.48	1.83	3.22
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.61	0.52	0.77	1.29	2.90	2.56	0.57	0.89	1.46	3.71	1.76	0.76	0.65	1.41	3.15
HEARTLAND OF PAXTON	PAXTON	1.98	0.93	1.12	2.05	4.03	2.54	0.64	0.95	1.59	4.13	1.91	1.21	0.88	2.09	3.93
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.53	0.79	0.81	1.61	4.13	2.52	0.78	1.32	2.10	4.61	2.46	0.84	0.46	1.30	3.61
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	1.87	0.70	0.46	1.15	3.02	2.31	0.59	0.84	1.43	3.73	2.00	0.98	0.41	1.28	3.27
COUNTRY HEALTH	GIFFORD	2.06	0.78	0.72	1.49	3.55	2.45	0.59	0.96	1.55	4.00	2.06	1.10	0.55	1.65	3.57
Area Average		2.01	0.77	0.76	1.52	3.53	2.46	0.63	0.98	1.60	4.02	2.03	1.02	0.58	1.59	3.53
Illinois State Average		2.27	0.61	0.95	1.56	3.83	2.43	0.64	1.05	1.69	4.12	2.28	0.80	0.65	1.45	3.72
Previous Data																
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.47	0.71	0.69	1.41	3.88	2.53	0.71	1.22	1.93	4.46	2.39	0.84	0.42	1.15	3.50

Agency Usage Trends - Expenses

Please note that April's agency costs are adjusted from the estimate of \$4,136 to an actual expense of \$13,058 to due the arrival of a late invoice. May's agency expenses were zero. June's expense will also be zero.



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated June 2016**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Opened 3/11/2016.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 67.5% Last training occurred on 6/13/2016.
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The last class was held on 6/23/2016.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	See above Carle Clinic ER collaborative training. Other related ongoing training: <ul style="list-style-type: none"> • Documentation training by IPMG scheduled for June. Informal training by interim DON on an ongoing basis • IV training - scheduled for June 13th • CPR training – completed in for June • Infection control - completed in April • Dental in-services - March and May inservices done • Customer service – completed in June • Dementia – completed in June
Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.	Plans to have training provided by Dr. McNeal and Christie Clinic Nurse Practitioner could not be established due to time constraints. Carle Clinic has agreed to partner with CCNH on training and the use of the Carle Clinic speaker's bureau. Dr. Shiek (pulmonologist) provided training to nurses on CHF/respiratory protocols on June 17 th . IPMG provide survey training in June. Additional training scheduled for July.

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was updated on June 22, 2016. There were no changes from the May update. All information remains unchanged.

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated June 22, 2016

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH	ILLINI HERITAGE REHAB & HC	CLARK-LINDSEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.9 miles 10/22/15 Update	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles 10/22/15 Update	RURAL ROUTE 1 BOX 14 GIFFORD, IL 61847 (217) 568-7362 Distance : 21.8 miles 10/22/15 Update	1315B CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles 10/22/15 Update	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles 10/22/15 Update
Overall Rating	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Staffing	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 4 out of 5 Above Average	Rating: 4 out of 5 Above Average	Rating: 5 out of 5 Much Above Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 4 out of 5 Above Average
Number of Certified Beds	243	213	118	106	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3
Quality of Care (Continued)

As noted last month, there were no April interviews and it was thought that there would also be no May interviews. However, 15 interviews were conducted in May and the results are summarized below and compared to the March score. Keep in mind that the March scores were tabulated with a very small sample size of less than 5 interviews which makes a comparison between March and May difficult.

However, comparing the May data against the national average scores does show that 13 of the 16 scores were above the national averages. Quality of food, response to problems and professional therapy were the three measures that fell below the national average.

Monthly Pinnacle Scores
March and May 2016

	Mar	May	Change	% Change	National Avg	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	3.50	4.50	1.00	28.6%	4.13	0.37	9.0%
Nursing Care	3.00	4.54	1.54	51.3%	4.30	0.24	5.6%
Dining Service	3.50	4.30	0.80	22.9%	3.99	0.31	7.8%
Quality of Food	3.25	3.44	0.19	5.8%	3.64	(0.20)	(5.5%)
Cleanliness	4.25	4.58	0.33	7.8%	4.40	0.18	4.1%
Individual Needs	3.00	4.46	1.46	48.7%	4.29	0.17	4.0%
Laundry Service		4.22	4.22	n/a	4.16	0.06	1.4%
Communication	3.50	4.33	0.83	23.7%	4.23	0.10	2.4%
Response to Problems	3.75	4.08	0.33	8.8%	4.29	(0.21)	(4.9%)
Dignity and Respect	5.00	4.75	(0.25)	(5.0%)	4.59	0.16	3.5%
Recommend to Others	4.00	4.55	0.55	13.8%	4.31	0.24	5.6%
Activities	4.00	4.45	0.45	11.3%	4.35	0.10	2.3%
Professional Therapy	4.50	4.29	(0.21)	(4.7%)	4.52	(0.23)	(5.1%)
Admission Process	4.50	4.70	0.20	4.4%	4.52	0.18	4.0%
Safety and Security	4.25	4.75	0.50	11.8%	4.50	0.25	5.6%
Combined Average	3.85	4.42	0.57	14.8%	4.29	0.13	3.0%

Issue 3 Quality of Care (Continued)

Quarterly Pinnacle Scores

The accompanying charts summarize the Pinnacle scores using a rolling four-quarter history for the period June 2015 through May 2016.

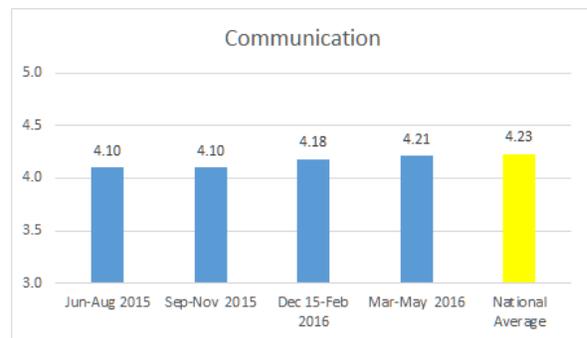
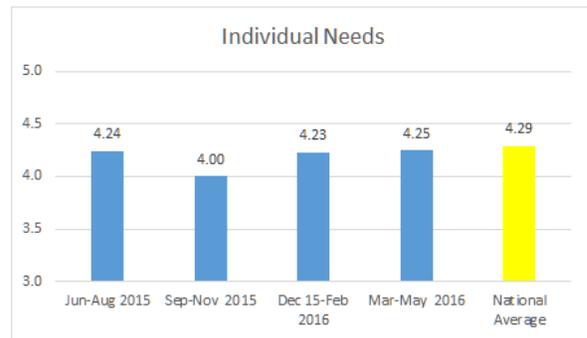
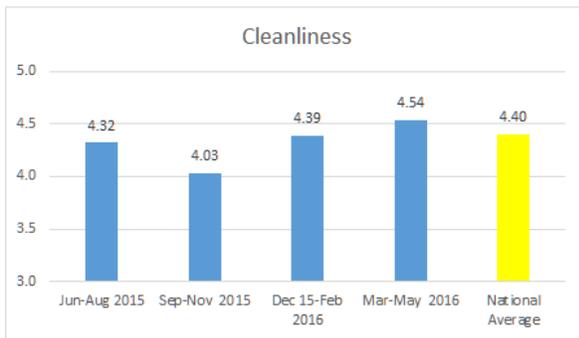
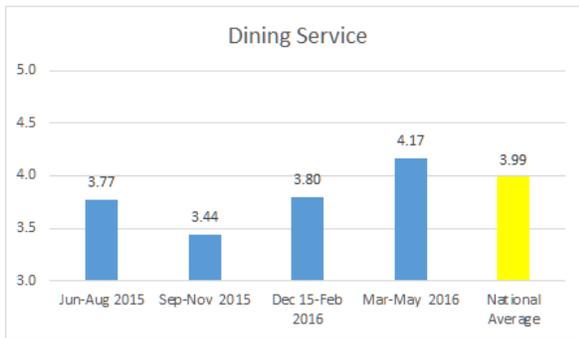
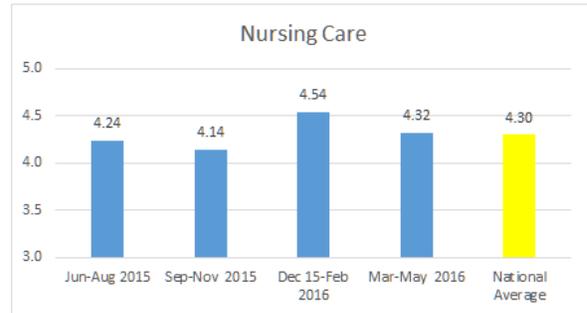
In last month's report for the period, the quarterly data for Jan 2016 through March 2016) showed six measures that were above the national average. For this most recent report the current quarterly data for March 2016 to May 2016, eleven measures were above the national average.

The changes over the previous four quarters continue to indicate positive trending. Quality of food fell by 6.1% and response to problems fell by less than one percent.

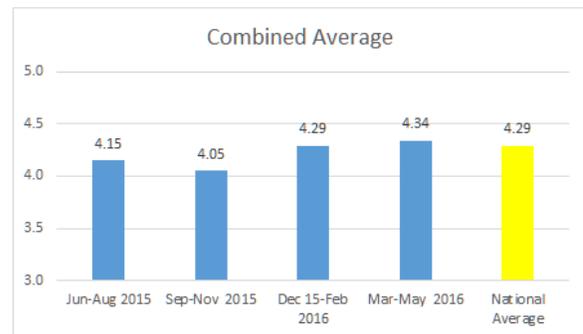
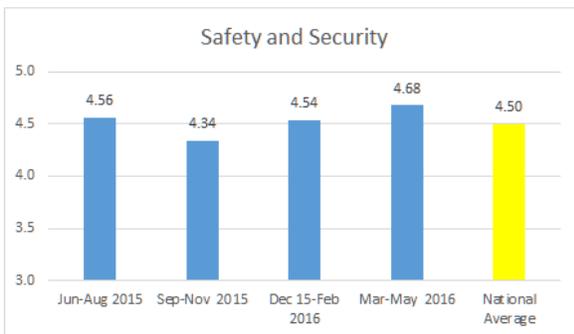
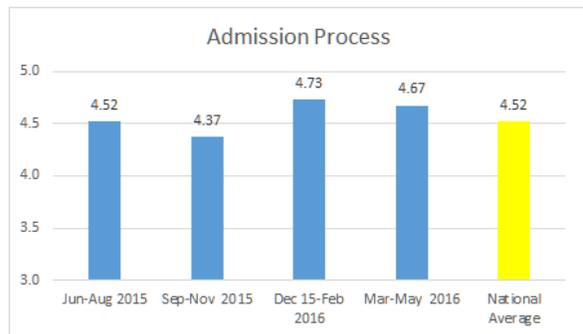
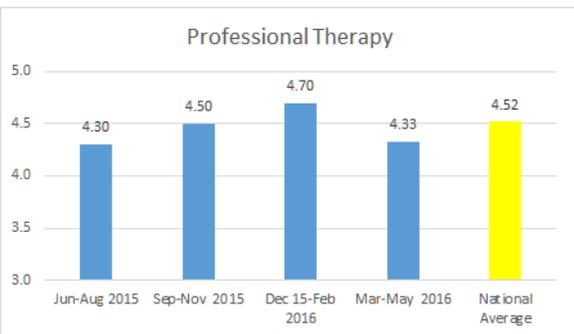
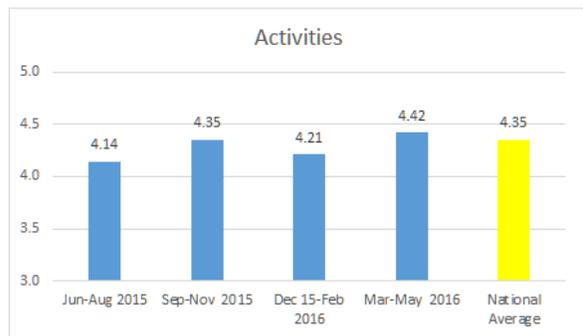
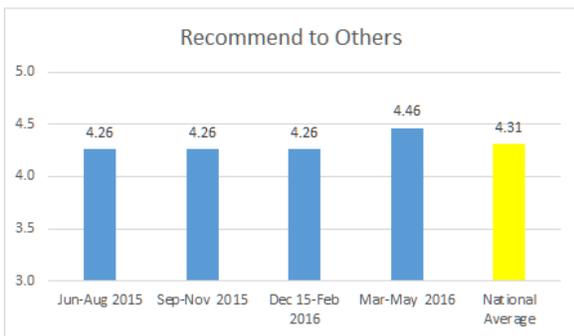
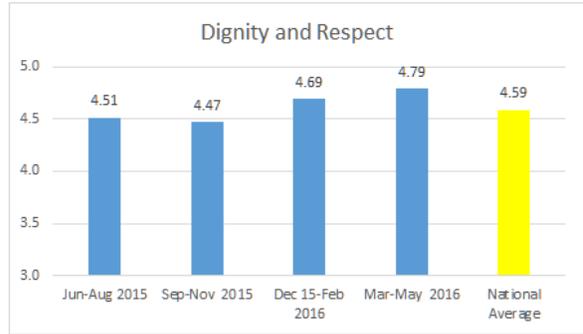
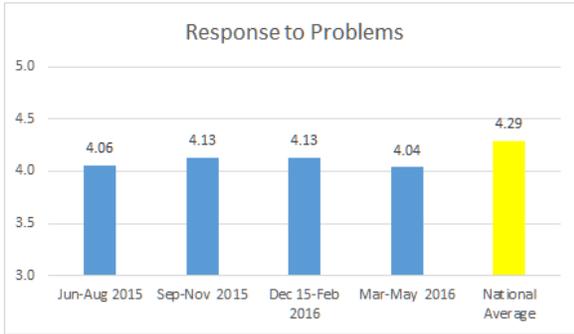
	Jun-Aug 2015	Sep-Nov 2015	Dec 15-Feb 2016	Mar-May 2016	Change	%Change	National Average	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.10	3.97	4.09	4.36	0.26	6.3%	4.13	0.23	5.6%
Nursing Care	4.24	4.14	4.54	4.32	0.08	1.9%	4.30	0.02	0.5%
Dining Service	3.77	3.44	3.80	4.17	0.40	10.6%	3.99	0.18	4.5%
Quality of Food	3.63	3.28	3.68	3.41	(0.22)	(6.1%)	3.64	(0.23)	(6.3%)
Cleanliness	4.32	4.03	4.39	4.54	0.22	5.1%	4.40	0.14	3.2%
Individual Needs	4.24	4.00	4.23	4.25	0.01	0.2%	4.29	(0.04)	(0.9%)
Laundry Service	3.48	3.58	4.13	4.22	0.74	21.3%	4.16	0.06	1.4%
Communication	4.10	4.10	4.18	4.21	0.11	2.7%	4.23	(0.02)	(0.5%)
Response to Problems	4.06	4.13	4.13	4.04	(0.02)	(0.5%)	4.29	(0.25)	(5.8%)
Dignity and Respect	4.51	4.47	4.69	4.79	0.28	6.2%	4.59	0.20	4.4%
Recommend to Others	4.26	4.26	4.26	4.46	0.20	4.7%	4.31	0.15	3.5%
Activities	4.14	4.35	4.21	4.42	0.28	6.8%	4.35	0.07	1.6%
Professional Therapy	4.30	4.50	4.70	4.33	0.03	0.7%	4.52	(0.19)	(4.2%)
Admission Process	4.52	4.37	4.73	4.67	0.15	3.3%	4.52	0.15	3.3%
Safety and Security	4.56	4.34	4.54	4.68	0.12	2.6%	4.50	0.18	4.0%
Combined Average	4.15	4.05	4.29	4.34	0.19	4.6%	4.29	0.05	1.2%

As indicated in last month's report, laundry services has shown significant improvement with improvements in reducing lost personnel clothing and improving turnaround times. Between May 2015 and November 2015, the monthly scores ranged between 3.38 and 3.62 for an average score of 3.50. Since December, the monthly scores have ranged between 4.0 and 4.25 for an average score of 4.18.

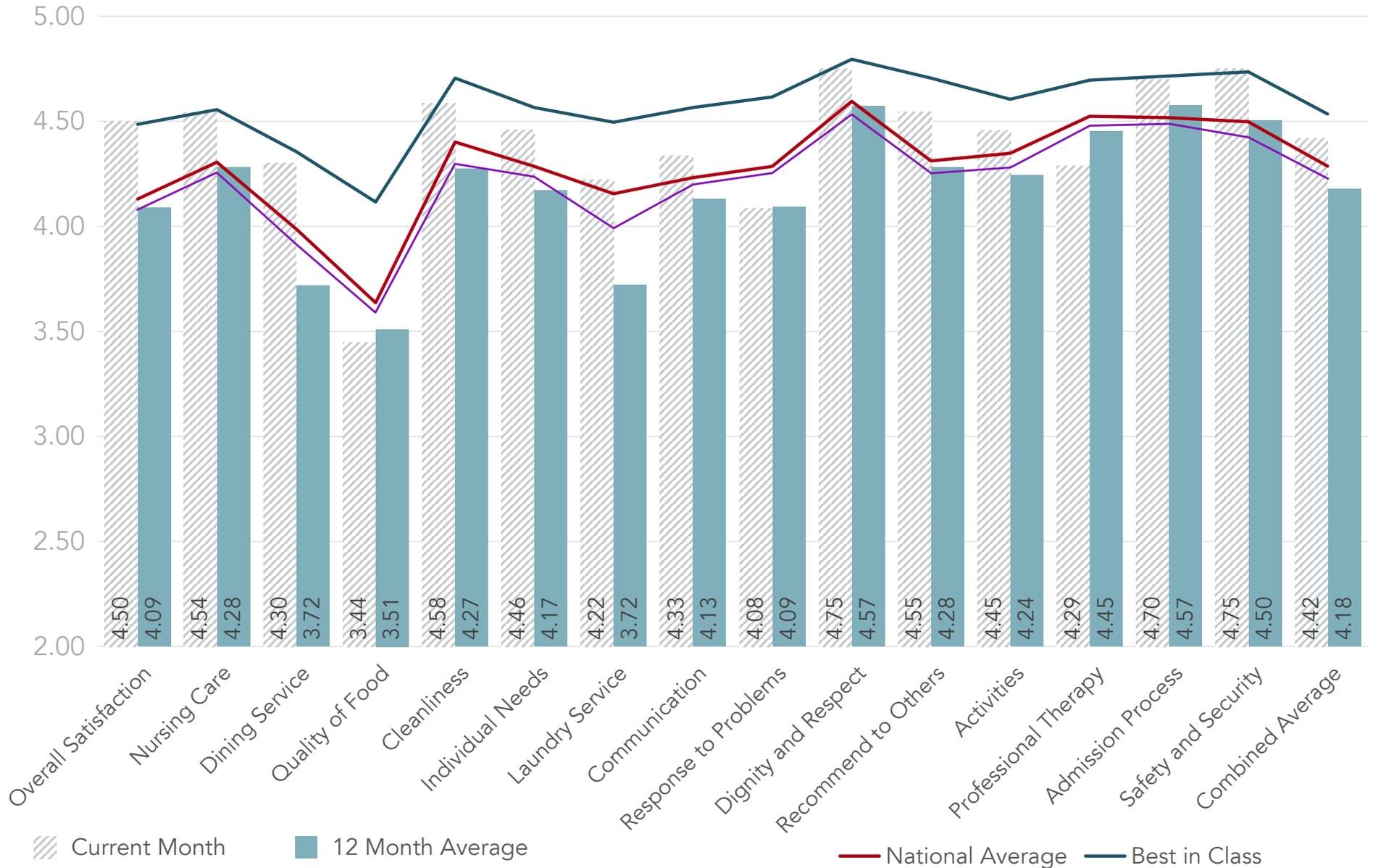
Pinnacle Survey – Quarterly Scores June 2015 through May 2016



Pinnacle Survey – Quarterly Scores
 June 2015 through May 2016



— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES				BENCHMARKS			QUARTERLY AVERAGES				RESPONSE PERCENTAGES					
	May 16	Last 3 Months	Last 12 Months AVG	Variance	National AVG	Corp. AVG		Mar-May	Dec-Feb	Sep-Nov	Jun-Aug	Top 2 Satisfied			Bottom 2 Dissatisfied		
												Month	QTR	Year	Month	QTR	Year
Overall Satisfaction	4.50	4.36	4.09	-0.04	4.13	4.49	-	↑ 4.36	4.09	3.97	4.10	92%	86%	83%	0%	0%	5%
Nursing Care	4.54	4.32	4.28	-0.02	4.30	4.56	-	↑ 4.32	4.54	4.14	4.24	92%	79%	88%	0%	0%	2%
Dining Service	4.30	4.17	3.72	-0.27	3.99	4.36	-	↑ 4.17	3.80	3.44	3.77	80%	75%	59%	0%	0%	11%
Quality of Food	3.44	3.41	3.51	-0.13	3.64	4.12	-	↓ 3.41	3.68	3.28	3.63	44%	36%	44%	22%	18%	14%
Cleanliness	4.58	4.54	4.27	-0.13	4.40	4.71	-	↑ 4.54	4.39	4.03	4.32	92%	93%	81%	0%	0%	2%
Individual Needs	4.46	4.25	4.17	-0.12	4.29	4.57	-	↑ 4.25	4.23	4.00	4.24	92%	79%	79%	0%	0%	3%
Laundry Service	4.22	4.22	3.72	-0.44	4.16	4.50	-	↑ 4.22	4.13	3.58	3.48	89%	89%	66%	0%	0%	15%
Communication	4.33	4.21	4.13	-0.10	4.23	4.57	-	↑ 4.21	4.18	4.10	4.10	83%	79%	74%	8%	7%	6%
Response to Problems	4.08	4.04	4.09	-0.19	4.29	4.62	-	↓ 4.04	4.13	4.13	4.06	83%	79%	77%	8%	7%	8%
Dignity and Respect	4.75	4.79	4.57	-0.02	4.59	4.80	-	↑ 4.79	4.69	4.47	4.51	100%	100%	93%	0%	0%	3%
Recommend to Others	4.55	4.46	4.28	-0.03	4.31	4.71	-	↑ 4.46	4.26	4.26	4.26	91%	92%	83%	9%	8%	6%
Activities	4.45	4.42	4.24	-0.10	4.35	4.61	-	↑ 4.42	4.21	4.35	4.14	82%	83%	87%	0%	0%	5%
Professional Therapy	4.29	4.33	4.45	-0.07	4.52	4.70	-	↓ 4.33	4.70	4.50	4.30	86%	89%	91%	14%	11%	4%
Admission Process	4.70	4.67	4.57	0.06	4.52	4.72	-	↑ 4.67	4.73	4.37	4.52	100%	100%	96%	0%	0%	0%
Safety and Security	4.75	4.68	4.50	0.01	4.50	4.74	-	↑ 4.68	4.54	4.34	4.56	100%	100%	95%	0%	0%	3%
Combined Average	4.42	4.34	4.18	-0.11	4.29	4.54	-	↑ 4.34	4.29	4.05	4.15	88%	84%	80%	4%	3%	6%

Total Respondents: May: 13 Last 3 Months: 15 last 12 months: 127

KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. **All numbers showing are percentages of respondents who gave a 4 or 5.**

For a full explanation, please visit: pinnacleqi.com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

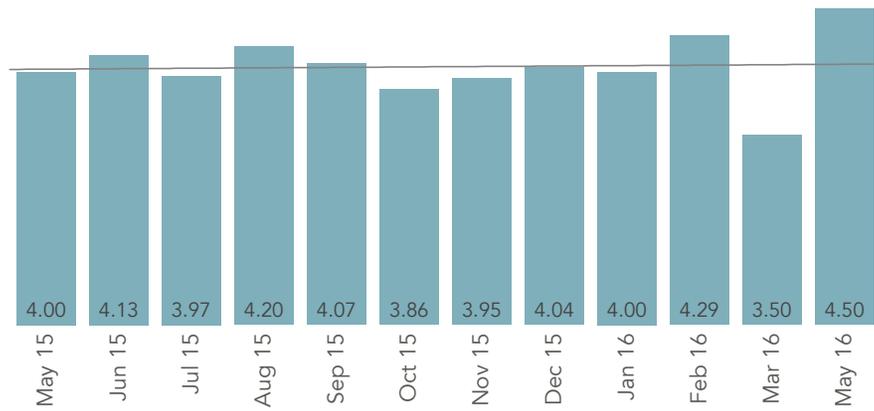
Key Driver	Actual	Benchmark
Dignity and Respect	92.5%	96.2%
Nursing Care	87.6%	90.1%
Individual Needs	78.5%	90.1%
Response to Problems	76.5%	89.9%
Communication	74.2%	87.9%
Recommend to Others	83.3%	90.0%

85% RECOMMENDATION RATE

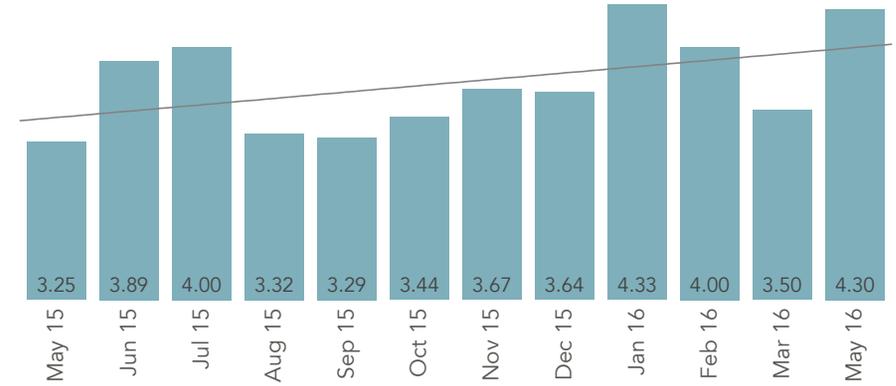
This additional target is based off your current 'Recommend to Others' score

Key Driver	Actual	Benchmark
Dignity and Respect	92.5%	94.3%
Nursing Care	87.6%	87.1%
Individual Needs	78.5%	86.0%
Response to Problems	76.5%	85.4%
Communication	74.2%	84.2%
Recommend to Others	83.3%	85.0%

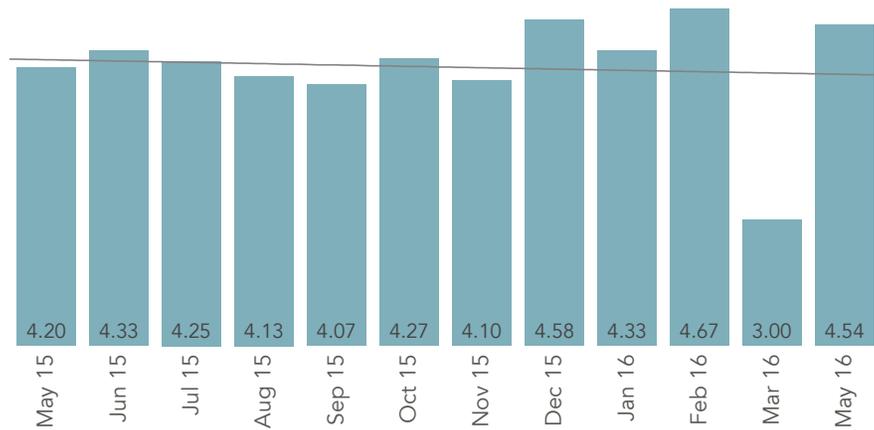
Overall Satisfaction



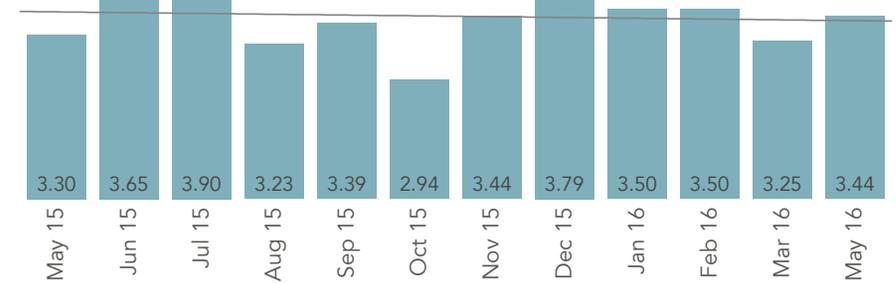
Dining Service



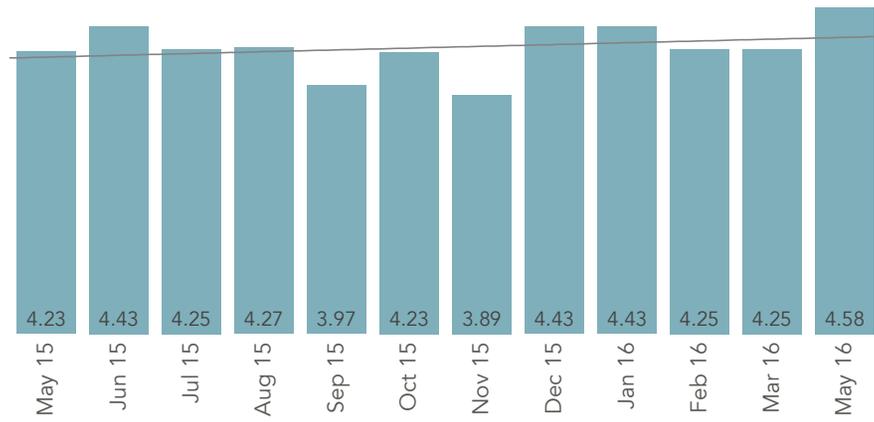
Nursing Care



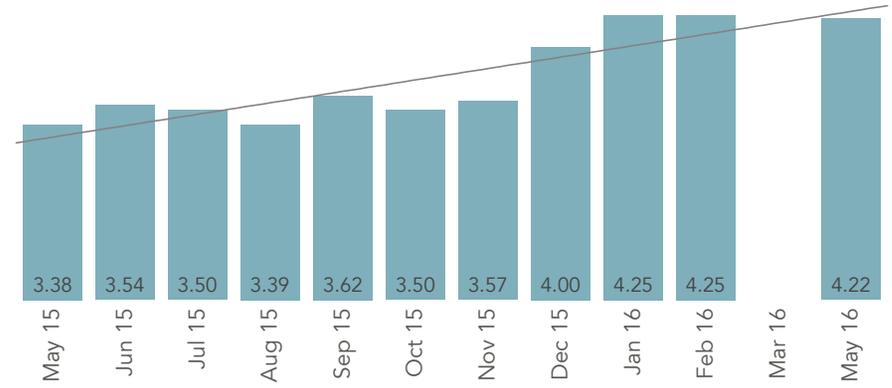
Quality of Food



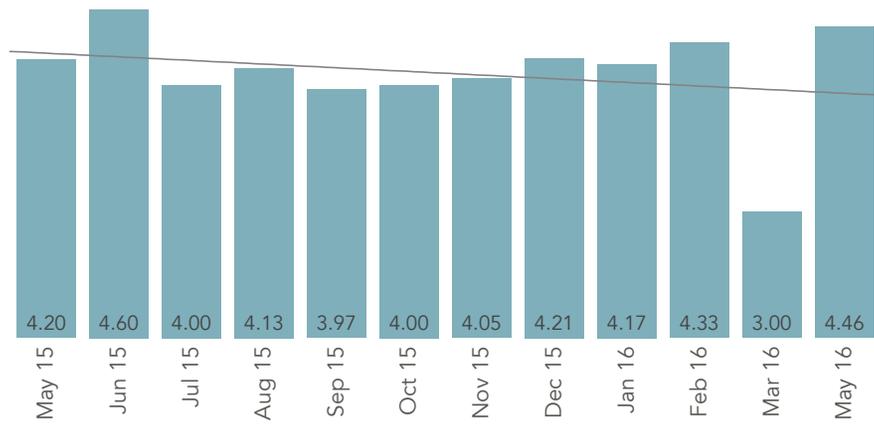
Cleanliness



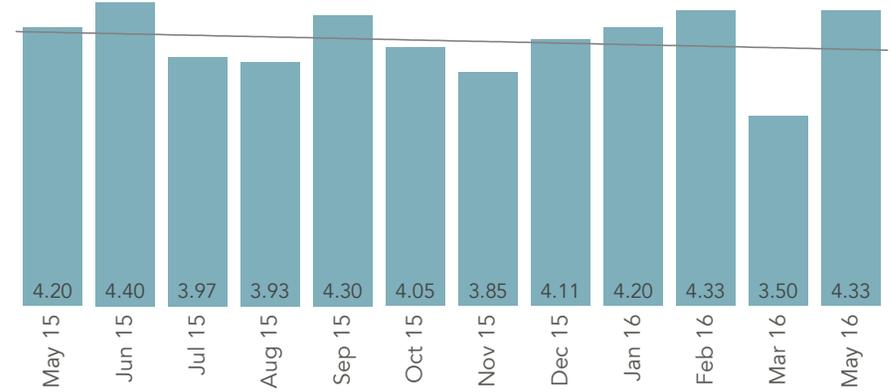
Laundry Service



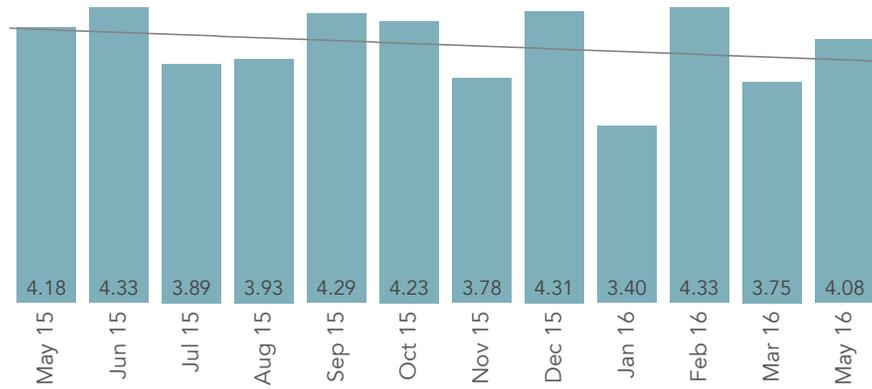
Individual Needs



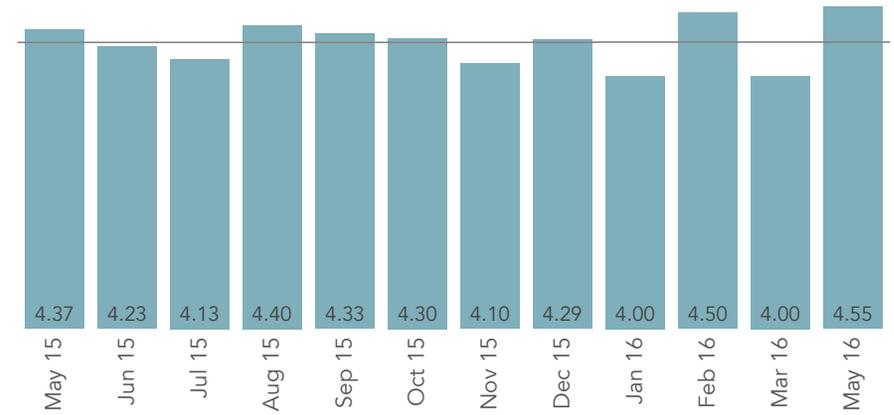
Communication



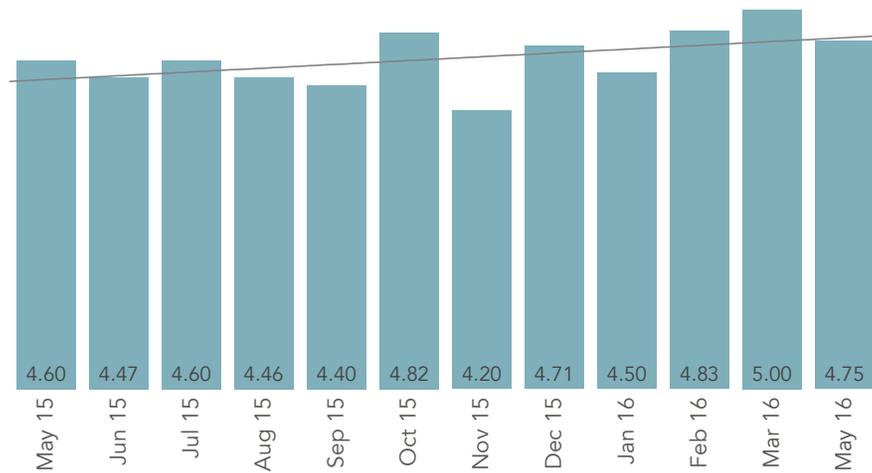
Response to Problems



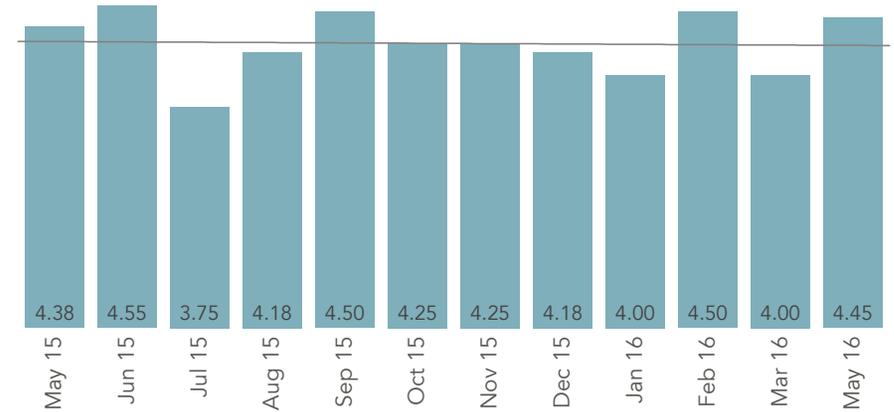
Recommend to Others



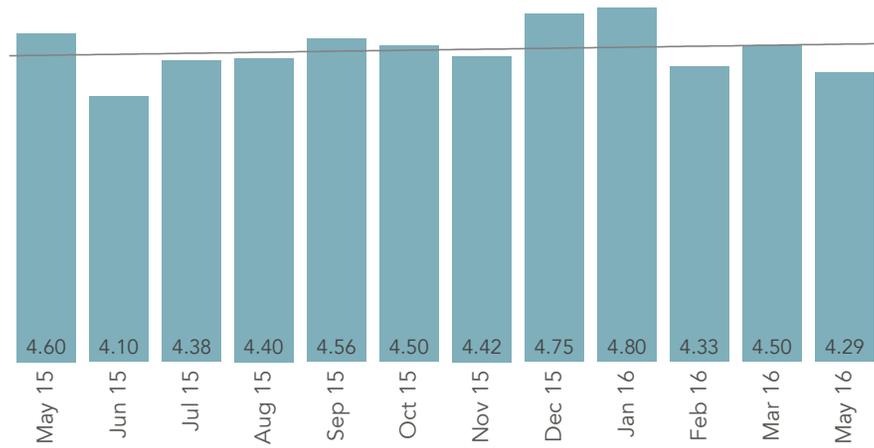
Dignity and Respect



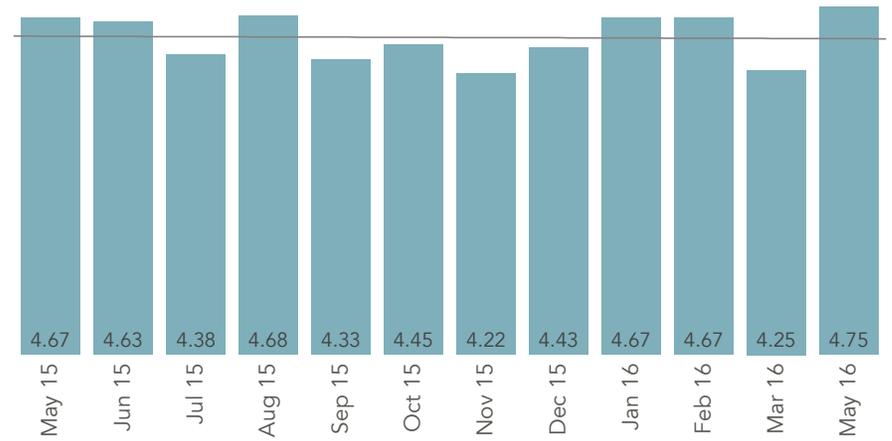
Activities



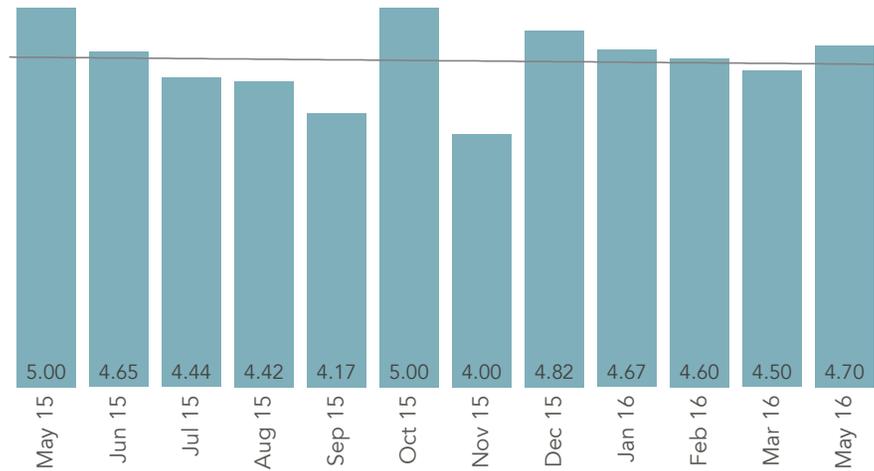
Professional Therapy



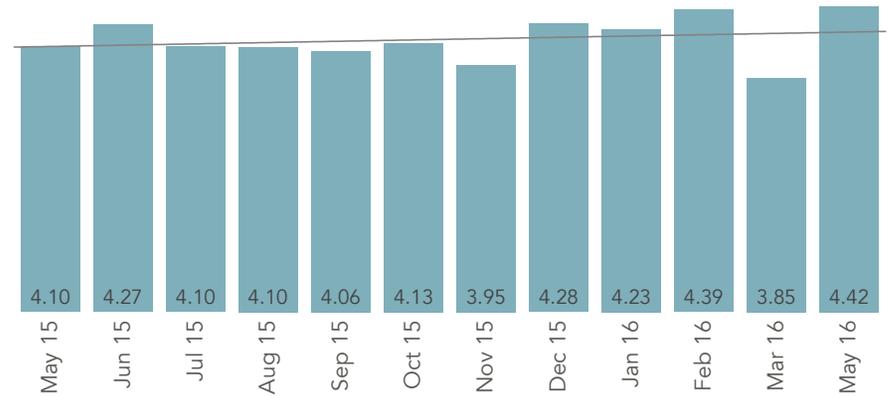
Safety and Security



Admission Process

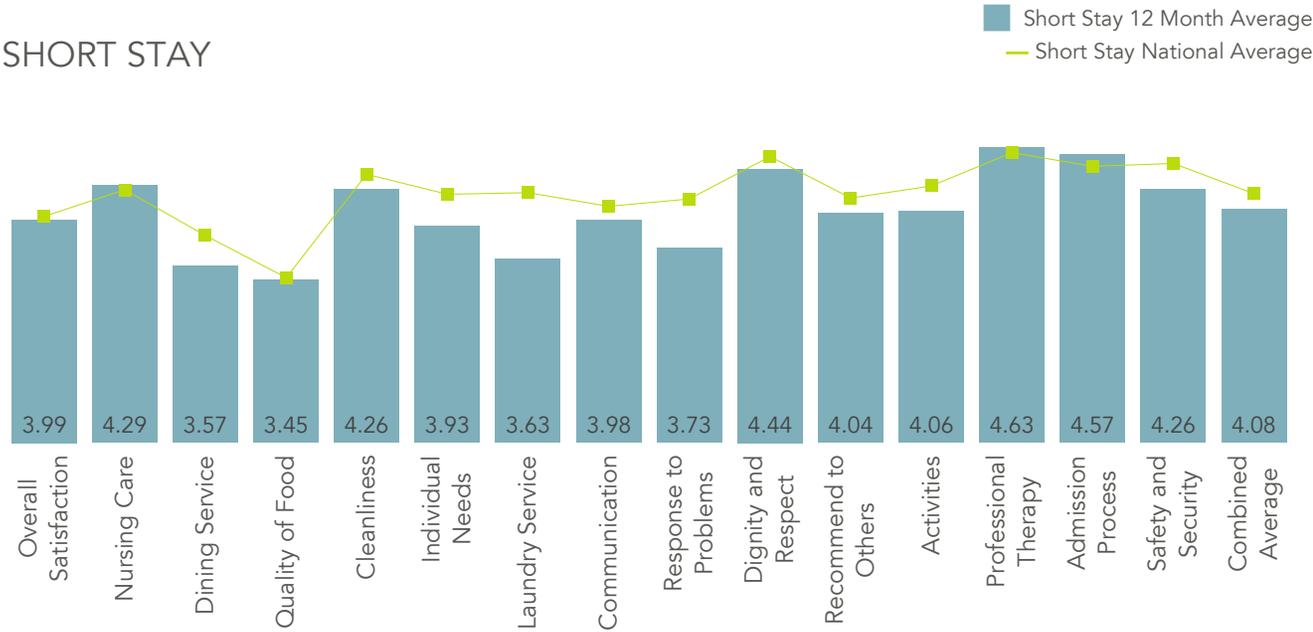


Combined Average



<http://pinnacleqi.com/reports/shortstay>

SHORT STAY



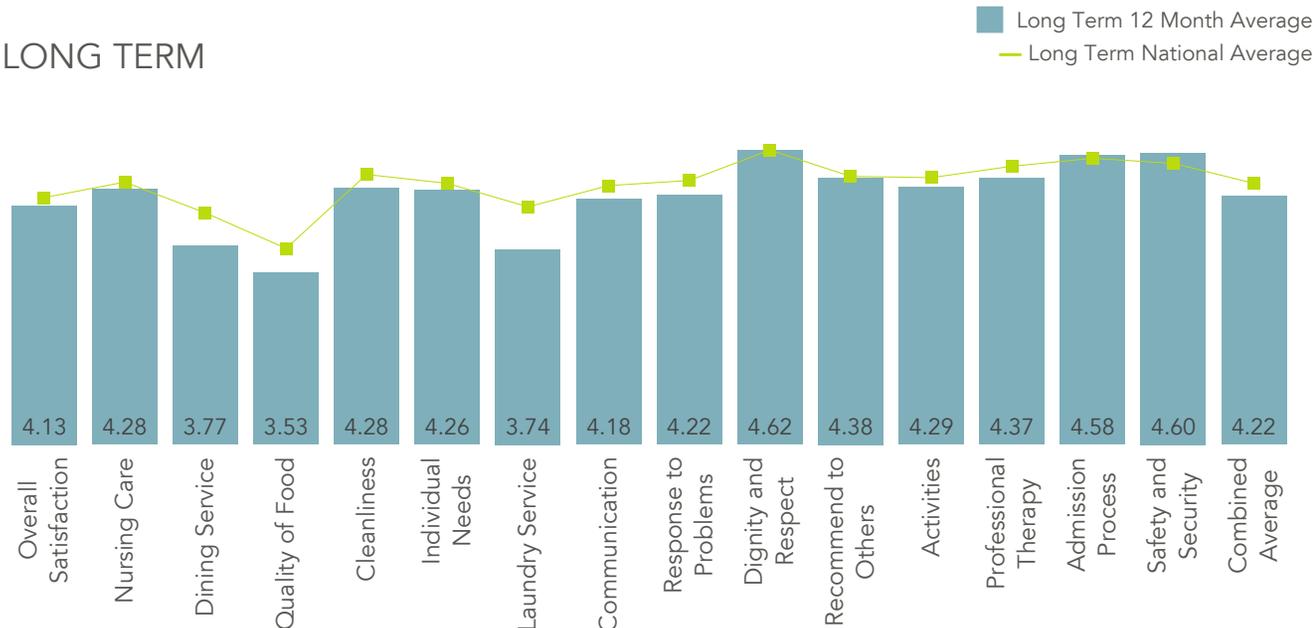
SHORT STAY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

74.3%

84.0% National Average

LONG TERM



LONG TERM SATISFACTION RATE

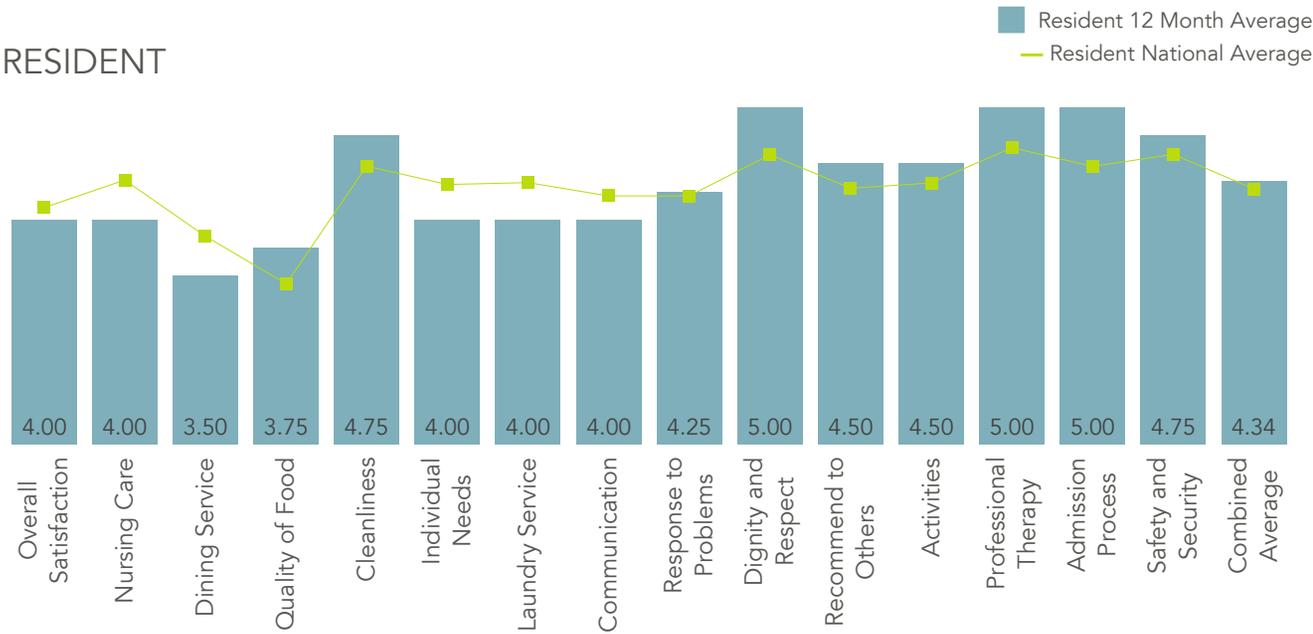
percentage that rated
Recommend to Others as a 4 or 5.

87.1%

79.7% National Average

<http://pinnacleqi.com/reports/resident>

RESIDENT



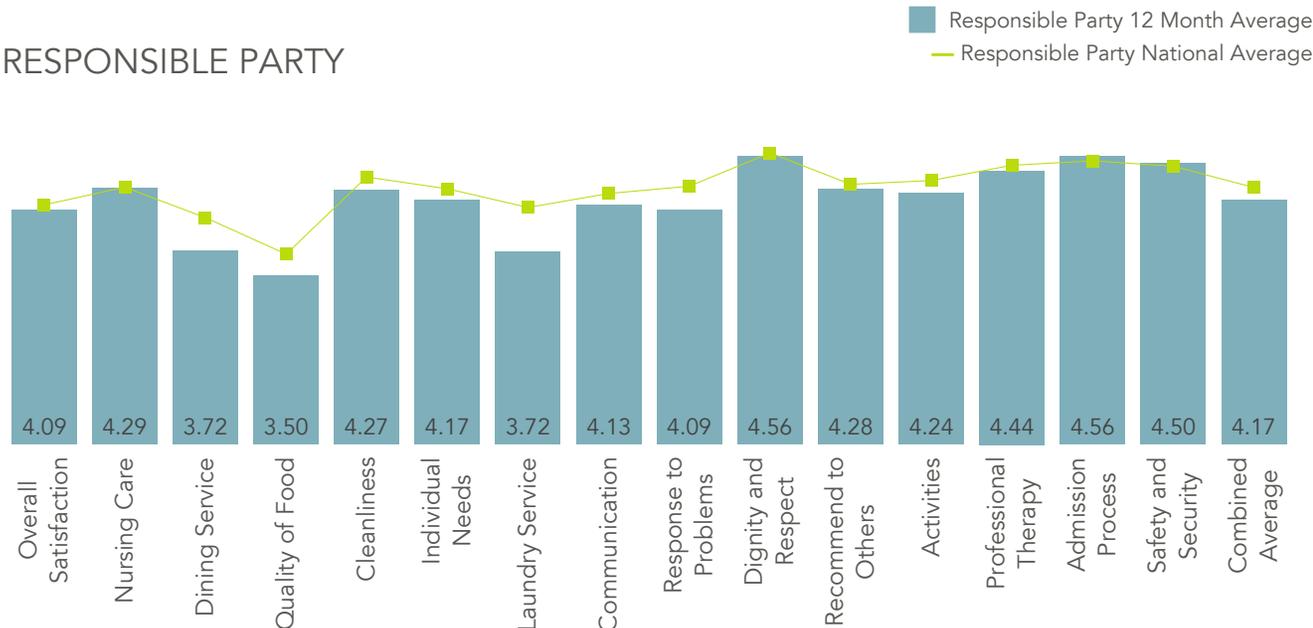
RESIDENT SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

100.0%

73.9% National Average

RESPONSIBLE PARTY



RESPONSIBLE PARTY SATISFACTION RATE

percentage that rated
Recommend to Others as a 4 or 5.

83.1%

82.3% National Average

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated June 2016**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle has recruited a FT NP, who started in mid-February. Carle had added an additional part-time NP to the existing 2 full-time NP's.
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly	Meetings have been discontinued. Ongoing issues are now being addressed without the need for a monthly meeting.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik started on 3/11/2016. Current caseload is 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 13 residents.	14 currently on caseload. , 14 wound/1 pain. 67 residents have healed and have been taken of the caseload. Tracy Rhone LPN was wound care certified in June and will be managing caseload and rounds with Dr. Li
Establish outpatient rehab program by July 1, 2015.	Case load of six

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated June 2016**

Non-Financial Metrics	Status																																		
<i>Medicare 30-Day Readmission Rate</i>																																			
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr> <td>Jan 2016 (2/6)</td> <td>33%</td> </tr> <tr> <td>Feb (3/6)</td> <td>50%</td> </tr> <tr> <td>Mar (1/6)</td> <td>16.6%</td> </tr> <tr> <td>April (1/4)</td> <td>25%</td> </tr> <tr> <td>May (3/5)</td> <td>60%</td> </tr> <tr> <td>June (0/3)</td> <td>0%</td> </tr> </table>	Jan 2016 (2/6)	33%	Feb (3/6)	50%	Mar (1/6)	16.6%	April (1/4)	25%	May (3/5)	60%	June (0/3)	0%																						
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<i>Pinnacle Survey Scores</i>																																			
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr> <td>Jan 2015</td> <td>7 out of 16</td> </tr> <tr> <td>Feb</td> <td>5 out of 16</td> </tr> <tr> <td>March</td> <td>2 out of 16</td> </tr> <tr> <td>April</td> <td>2 out of 16</td> </tr> <tr> <td>May</td> <td>6 out of 16</td> </tr> <tr> <td>June</td> <td>8 out of 16</td> </tr> <tr> <td>July</td> <td>2 out of 16</td> </tr> <tr> <td>Aug</td> <td>3 out of 16</td> </tr> <tr> <td>Sept</td> <td>3 out of 16</td> </tr> <tr> <td>Oct</td> <td>2 out of 16</td> </tr> <tr> <td>Nov</td> <td>0 out of 16</td> </tr> <tr> <td>Dec</td> <td>6 out of 16</td> </tr> <tr> <td>Jan</td> <td>7 out of 16</td> </tr> <tr> <td>Feb</td> <td>13 out of 16</td> </tr> <tr> <td>Mar</td> <td>1 out of 16</td> </tr> <tr> <td>April</td> <td>no data</td> </tr> <tr> <td>May</td> <td>14 out of 16</td> </tr> </table>	Jan 2015	7 out of 16	Feb	5 out of 16	March	2 out of 16	April	2 out of 16	May	6 out of 16	June	8 out of 16	July	2 out of 16	Aug	3 out of 16	Sept	3 out of 16	Oct	2 out of 16	Nov	0 out of 16	Dec	6 out of 16	Jan	7 out of 16	Feb	13 out of 16	Mar	1 out of 16	April	no data	May	14 out of 16
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<i>CMS 5 Star Rating</i>																																			
<p>Increase overall rating from one star to two star by the end of 2014</p> <p>New nursing home compares V3.0 started with the Jan 31 2015 report</p>	<p>Two stars as of December 2015.</p> <p>Quality measure rating of 4 stars with the 4/19/16 update. The QM score fell just below the 5 star cut point.</p>																																		

Champaign County Nursing Home CMS Quality Measures - Issue 3

Quality measures updated as of March 31, 2016. The quality measures rating remains at 4 stars. Please note that there are six new measures that currently are included in the calculation of the quality measure star rating. The six measures are:

1. Percentage of short-stay residents who were successfully discharged to the community (claims based)
2. Percentage of short-stay residents who have had an outpatient emergency department visit (claims based)
3. Percentage of short-stay residents who are re-hospitalized after a nursing home admissions (claims based)
4. Percentage of short-stay residents who made improvements in function (MDS-based)
5. Percentage of long-stay residents whose ability to move independently worsened (MDS-based)
6. Percentage of long-stay residents who received an antianxiety or hypnotic medication (MDS-based)

In July of 2016, the first five measures will be used in the calculation of the five-star quality measure ratings. The antianxiety or hypnotic medication measure will not be used due to concerns about its specificity and appropriate thresholds for star ratings.

These measures are being added for the following reasons from CMS:

- To increase the number of short-stay measures
- Cover areas not covered by other measures - outcomes
- Claims-based measures may be more accurate than MDS-based measures

The measures for CCNH are as follows:

1. Percentage of short-stay residents who were successfully discharged to the community – 45.6% is below the national average of 50% (a higher percentage is better)
2. Percentage of short-stay residents who have had an outpatient emergency department visit - 20.2% is above the national average of 11.5% (a lower percentage is better)
3. Percentage of short-stay residents who are re-hospitalized after a nursing home admissions – 29.5% is above the national average of 21.1% (a lower percentage is better)
4. Percentage of short-stay residents who made improvements in function – 57.1% is below the national average of 63.5% (a higher percentage is better)
5. Percentage of long-stay residents whose ability to move independently worsened – 25.1% is above the national average of 18.2% (a higher percentage is better)
6. Percentage of long-stay residents who received an antianxiety or hypnotic medication – 20.7% is below the national average of 23.6%. (a lower percentage are better)

MDS3.0 Long-Stay Quality Measures

Time period for data used in reporting is the second, third and fourth quarters of 2015		Provider 145364				National
	Part of QM Rating?	2015Q2	2015Q3	2015Q4	3-quarter average	3-quarter average
<i>Note: For the following measures, higher percentages are better.</i>						
Percentage of long-stay residents assessed and appropriately given the seasonal influenza vaccine	No	94.0%	94.0%	94.0%	94.0%	94.5%
Percentage of long-stay residents assessed and appropriately given the pneumococcal vaccine	No	98.3%	97.8%	96.3%	97.5%	93.3%
<i>Note: for the following measures, lower percentages are better.</i>						
Percentage of long-stay residents experiencing one or more falls with major injury	Yes	5.6%	7.0%	7.3%	6.6%	3.3%
Percentage of long-stay residents who self-report moderate to severe pain ¹	Yes	5.2%	2.5%	3.5%	3.7%	8.5%
Percentage of high risk long-stay residents with pressure ulcers	Yes	2.3%	2.2%	1.6%	2.1%	5.8%
Percentage of long-stay residents with a urinary tract infection	Yes	2.8%	2.7%	3.1%	2.9%	4.9%
Percentage of low risk long-stay residents who lose control of their bowels or bladder	No	47.1%	53.3%	50.7%	50.4%	46.3%
Percentage of long-stay residents with a catheter inserted and left in their bladder ¹	Yes	5.3%	2.8%	0.0%	2.8%	3.1%
Percentage of long-stay residents who were physically restrained	Yes	0.0%	0.0%	0.0%	0.0%	0.8%
Percentage of long-stay residents whose need for help with daily activities has increased	Yes	19.5%	27.7%	42.7%	29.3%	15.4%
Percentage of long-stay residents who lose too much weight	No	16.8%	12.4%	8.6%	12.7%	7.1%
Percentage of long-stay residents who have depressive symptoms	No	4.2%	3.5%	3.2%	3.6%	5.5%
Percentage of long-stay residents who received an antipsychotic medication	Yes	14.4%	12.1%	13.0%	13.2%	17.4%
NEW Percentage of long-stay residents whose ability to move independently worsened¹	No	16.1%	26.2%	34.9%	25.1%	18.2%
NEW Percentage of long-stay residents who received an antianxiety or hypnotic medication	No	19.4%	20.6%	22.4%	20.7%	23.6%

Detailed descriptions and specifications for all the QMs can be found here:

<https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/NHQIQualityMeasures.html>

¹These measures are risk adjusted.

NA means no data are available for this measure. Values are not displayed for the long-stay MDS measures if there are fewer than 30 eligible resident assessments. A 3-quarter average measure will be shown if there are at least 30 eligible resident assessments summed across all three quarters.

MDS3.0 Short-Stay Quality Measures

Time period for data used in reporting is the second, third and fourth quarters of 2015		Provider 145364				National
	Part of QM Rating?	2015Q2	2015Q3	2015Q4	3-quarter average	3-quarter average
<i>Note: For the following measures, higher percentages are better.</i>						
Percentage of short-stay residents assessed and appropriately given the seasonal influenza vaccine	No	88.6%	88.6%	88.6%	88.6%	80.3%
Percentage of short-stay residents assessed and appropriately given the pneumococcal vaccine	No	89.0%	85.7%	80.7%	85.0%	81.1%
NEW Percentage of short-stay residents who made improvements in function¹	No	57.2%	47.7%	68.7%	57.1%	63.5%
<i>Note: for the following measures, lower percentages are better.</i>						
Percentage of short-stay residents who self-report moderate to severe pain	Yes	7.7%	7.3%	10.9%	8.7%	17.1%
Percentage of short-stay residents with pressure ulcers that are new or worsened ¹	Yes	1.4%	0.0%	0.0%	0.5%	1.3%
Percentage of short-stay residents who newly received an antipsychotic medication	Yes	2.0%	2.2%	0.0%	1.5%	2.2%

Claims-Based Quality Measures

Time period for data used in reporting is 7/1/2014 through 6/30/2015		Provider 145364			National Average
	Part of QM Rating?	Observed Rate ²	Expected Rate ³	Risk-Adjusted Rate ⁴	National Average
<i>Note: For the following measure, a higher percentage is better.</i>					
NEW Percentage of short-stay residents who were successfully discharged to the community¹	No	37.8%	43.3%	45.6%	50.0%
<i>Note: For the following measures, lower percentages are better.</i>					
NEW Percentage of short-stay residents who were rehospitalized after a nursing home admission¹	No	30.9%	22.6%	29.5%	21.1%
NEW Percentage of short-stay residents who had an outpatient emergency department visit¹	No	21.0%	11.5%	20.2%	11.5%

Detailed descriptions and specifications for the MDS-based QMs can be found here:

<https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/NursingHomeQualityInits/NHQIQualityMeasures.html>

¹These measures are risk adjusted.

²The observed rate is the actual rate observed for the facility without any risk-adjustment.

³The expected rate is the rate that would be expected for the facility given the risk-adjustment profile of the facility.

⁴Risk-adjusted rate is adjusted for the expected rate of the outcome and is calculated as (observed rate / expected rate) * national average. Only the risk-adjusted rate will appear on Nursing Home Compare.

NA means no data are available for this measure. Values are not displayed for any measures if there are fewer than 20 eligible resident assessments, stays or episodes. For MDS short-stay measures, a 3-quarter average measure will be shown if there are at least 20 eligible assessments summed across all three quarters. For claims-based measures, the adjusted, observed and expected percentages will be shown if there are at least 20 eligible resident stays or episodes summed across the year.

Issue 4
Food Service Improvement

HCSG has hired a new person to be the Dietary Manager at CCNH and will be starting on August 15th. This is an effort by HCSG to further improve the supervision in the department.

The HCSG Dietician conducts an informal dining room satisfaction survey of 10 residents. This survey includes the following 10 questions:

- Are you served foods you like to eat?
- Is there adequate variety?
- Are hot foods served hot?
- Are cold foods served cold?
- Does your food taste good?
- Are you provided alternate choices?
- Are you provided between meal snacks?
- Are you provided between meal beverages
- Are you offered bedtime meal snacks?
- Are your meals served timely?

The monthly scoring from this survey is summarized below.

January 2015	69.8%
February	80%
March	80%
April	74%
May	86%
June	90.6%
July	not available
Aug	98.0%
September	98.0%
October	93%
November	91%
December	72%
January	87%
February	87%
March	93%
April	92%

April survey comments:

- Would like steam tables moved back to the dining room so the food would be hotter and its faster service
- She is not picky and eats what is brought to her and if she does not like it, she will ask for something she likes

- Would like more things like ham and beans, fired potatoes and greens
- Fine with all the food that is served
- We need more variety of fresh fruit
- More meat loaf

Dining Room Steam Tables Update

Waiting for the estimates for the work that is needed in the kitchenettes.

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated June 2016**

Dietary	Status																																		
Meals will be delivered within 15 minutes of scheduled meal times.	Plating times summary table on the following page																																		
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	<p>2014 annual average was 3.43. The rolling 12 month average is 3.43 (May)</p> <table border="0"> <tr><td>Jan 2015</td><td>2.96</td></tr> <tr><td>Feb</td><td>3.55</td></tr> <tr><td>Mar</td><td>3.04</td></tr> <tr><td>Apr</td><td>3.35</td></tr> <tr><td>May</td><td>3.30</td></tr> <tr><td>Jun</td><td>3.65</td></tr> <tr><td>July</td><td>3.90</td></tr> <tr><td>Aug</td><td>3.23</td></tr> <tr><td>Sept</td><td>3.39</td></tr> <tr><td>Oct</td><td>2.94</td></tr> <tr><td>Nov</td><td>3.44</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan 16</td><td>3.50</td></tr> <tr><td>Feb</td><td>3.50</td></tr> <tr><td>Mar</td><td>3.25 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>May</td><td>3.44</td></tr> </table>	Jan 2015	2.96	Feb	3.55	Mar	3.04	Apr	3.35	May	3.30	Jun	3.65	July	3.90	Aug	3.23	Sept	3.39	Oct	2.94	Nov	3.44	Dec	3.64	Jan 16	3.50	Feb	3.50	Mar	3.25 (based on 2 surveys)	Apr	no data	May	3.44
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The Pinnacle dining service score will meet or exceed national average of 4.19	<p>The 2014 annual average was 3.41. The rolling 12 month average is 3.70 (May)</p> <table border="0"> <tr><td>Jan 2015</td><td>3.63</td></tr> <tr><td>Feb</td><td>3.69</td></tr> <tr><td>Mar</td><td>3.08</td></tr> <tr><td>Apr</td><td>3.46</td></tr> <tr><td>May</td><td>3.25</td></tr> <tr><td>June</td><td>3.33</td></tr> <tr><td>July</td><td>4.00</td></tr> <tr><td>Aug</td><td>3.32</td></tr> <tr><td>Sept</td><td>3.29</td></tr> <tr><td>Oct</td><td>3.44</td></tr> <tr><td>Nov</td><td>3.67</td></tr> <tr><td>Dec</td><td>3.64</td></tr> <tr><td>Jan 2016</td><td>4.33</td></tr> <tr><td>Feb</td><td>4.00</td></tr> <tr><td>Mar</td><td>3.50 (based on 2 surveys)</td></tr> <tr><td>Apr</td><td>no data</td></tr> <tr><td>Mar</td><td>4.30</td></tr> </table>	Jan 2015	3.63	Feb	3.69	Mar	3.08	Apr	3.46	May	3.25	June	3.33	July	4.00	Aug	3.32	Sept	3.29	Oct	3.44	Nov	3.67	Dec	3.64	Jan 2016	4.33	Feb	4.00	Mar	3.50 (based on 2 surveys)	Apr	no data	Mar	4.30
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Kitchen Plating Times

	Breakfast Start				Breakfast End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Apr	7:19	7:15	7:35	0:20	8:42	8:27	9:00	0:33
May	7:22	7:15	7:40	0:25	8:48	8:34	9:07	0:38
Jun	7:17	7:15	7:30	0:15	8:59	8:28	9:34	1:06
Jul	7:21	7:15	8:05	0:50	8:41	8:20	9:05	0:45
Aug	7:16	7:15	7:30	00:15	8:35	8:21	8:52	00:31
Sept	7:24	7:14	8:30	1:16	8:40	8:14	9:35	1:21
Oct	7:16	7:12	7:26	0:14	8:37	8:10	9:02	0:52
Nov	7:19	7:15	7:35	0:20	8:40	8:19	9:00	0:41
Dec	7:22	7:15	7:30	0:15	8:44	8:10	9:47	1:37
Jan 16	7:23	7:15	7:45	00:30	8:05	7:55	8:40	0:45
Feb	7:38	7:20	7:45	0:25	8:33	8:06	9:05	0:59
Mar	7:40	7:20	7:50	0:30	8:30	8:15	8:45	0:30
Apr	7:46	7:30	8:00	0:30	8:38	8:20	9:00	0:50

	Lunch Start				Lunch End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Apr	11:30	11:30	11:35	0:05	12:31	12:20	12:50	0:30
May	11:32	11:30	11:40	0:10	11:45	12:25	13:05	0:40
Jun	11:32	11:30	11:40	0:10	12:45	12:25	13:05	0:40
Jul	11:30	11:15	11:43	0:28	12:26	11:45	12:47	1:02
Aug	11:30	11:30	11:35	0:05	12:22	12:00	12:44	00:44
Sept	11:29	11:15	11:30	00:15	12:23	12:07	12:40	00:33
Oct	11:31	11:30	11:45	0:15	12:28	12:09	12:52	0:43
Nov	11:29	11:15	11:30	00:15	12:24	12:10	12:30	0:20
Dec	11:32	11:20	12:20	1:00	12:23	11:36	12:40	1:04
Jan 16	11:30	11:30	11:30	0:00	12:21	12:05	12:35	0:30
Feb	11:28	11:15	11:30	0:15	12:28	12:15	12:40	0:25
Mar	11:27	11:15	11:30	0:15	12:30	11:40	12:45	1:05
Apr	11:26	11:00	11:45	0:45	12:30	12:01	12:45	0:44

	Dinner Start				Dinner End			
	Avg	Min	Max	Range	Avg	Min	Max	Range
Apr	4:30	4:30	4:39	0:09	5:33	5:20	5:45	0:25
May	4:30	4:25	4:40	0:15	5:35	5:00	5:55	0:55
Jun	4:30	4:25	4:40	0:15	5:35	5:00	5:55	0:55
Jul	4:30	4:30	4:32	0:02	5:27	5:10	5:40	0:30
Aug	4:30	4:25	4:35	00:10	5:26	4:57	5:45	0:48
Sept	4:30	4:40	4:30	00:00	5:27	4:58	6:00	1:02
Oct	4:30	4:30	4:30	0:00	5:31	5:15	5:53	0:48
Nov	4:30	4:30	4:30	0:00	5:30	5:14	5:50	0:48
Dec	4:30	4:30	4:35	0:05	5:28	5:15	5:35	0:48
Jan 16	4:31	4:30	4:50	0:20	5:21	4:47	5:40	0:53
Feb	4:30	4:30	4:30	0:00	5:28	5:15	5:50	0:35
Mar	4:30	4:30	4:30	0:00	5:28	5:00	5:52	0:52
Apr	4:31	4:30	4:35	0:15	5:31	5:15	5:48	0:33

Issue 5
Resident Services Programming

No updates

Issue 6
Contract Management

No updates

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

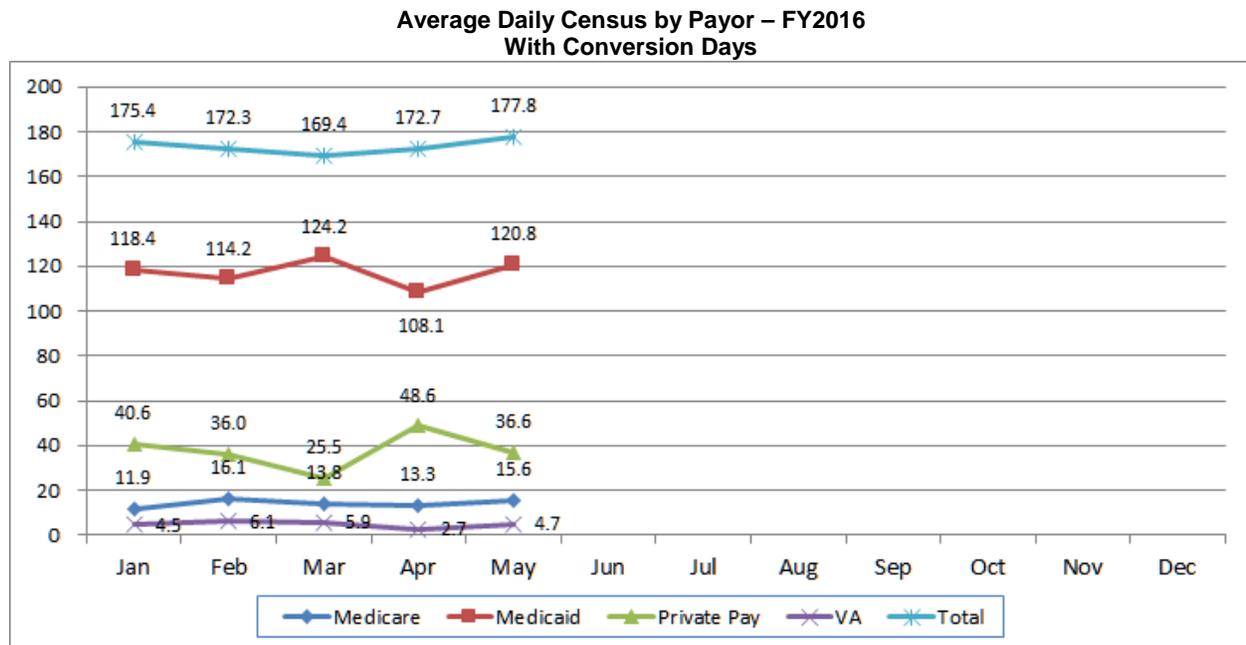
Date: July 7, 2016

Re: May 2016 Financial Management Report

The May financials are included in this report which gets the financial reporting back on track.

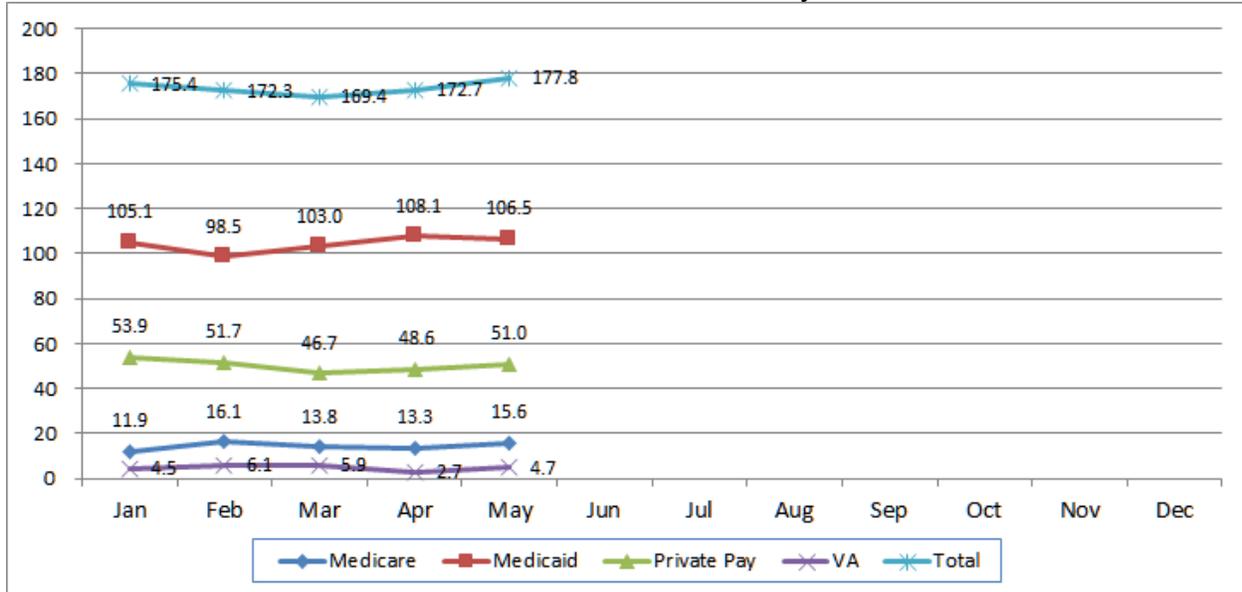
Statistics

Census has increased for a second month, up from 169.4 in March, 172.7 in April and 177.8 for May. Medicare census increased from 13.3 in April to 15.6 in May.



The table below summarizes the census without Medicaid conversion days and provides a clearer picture of the mix of residents actually in the facility each month. Without the conversion days, the May census is Medicaid – 106.5, and Private pay – 51.0.

**Average Daily Census by Payor – FY2016
Without Medicaid Conversion Days**



In May, the census increased from 169 to a high of 186 before tapering down to 182 by the end of the month. Medicare and “like Medicare” which includes Medicare Advantage, Commercial and a workers’ comp case reached a high of 22 in the third week of the month. The current census is 182 with 18 Medicare.

The preliminary census for June is summarized below. The preliminary figures do not include any conversion days.

Payor	June without Conversion days
Medicare	13.8
Medicaid	107.4
Private Pay	53.4
VA	2.8
Total	177.5

Census in June was opposite of what occurred in May. Census started at 183 and slowly dropped to 174 by the end of the month. Medicare started very strong with 21 residents and falling to 13 by the end of the month.

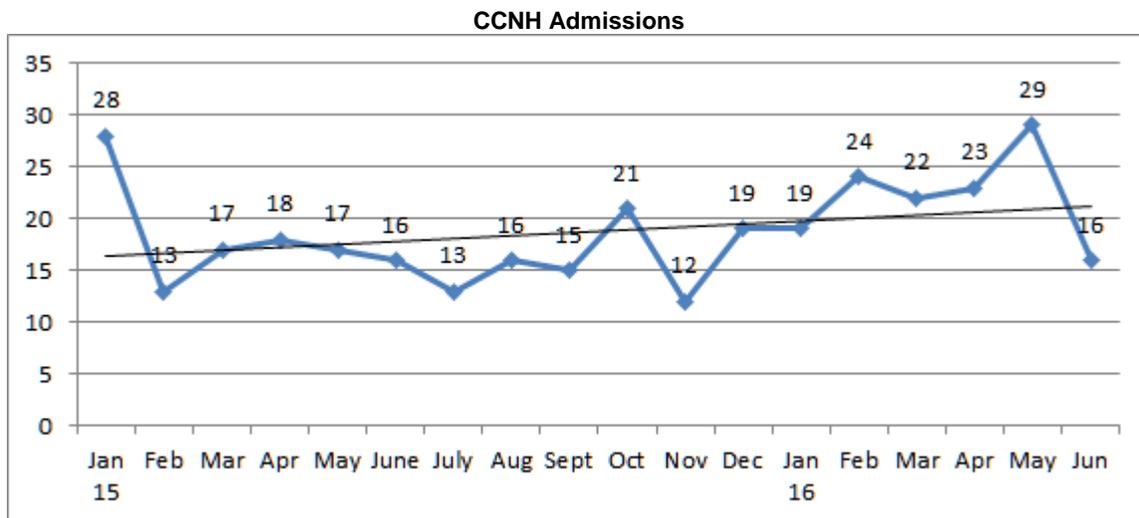
In the first 7 days of July, census has increased from 175 to 180. Additional admissions are scheduled with the possibility of getting into the mid 180’s or higher by early next week.

Admissions slowed significantly in June. Hospital census was down significantly for the month. There were 16 admissions with 8 Medicare admissions.

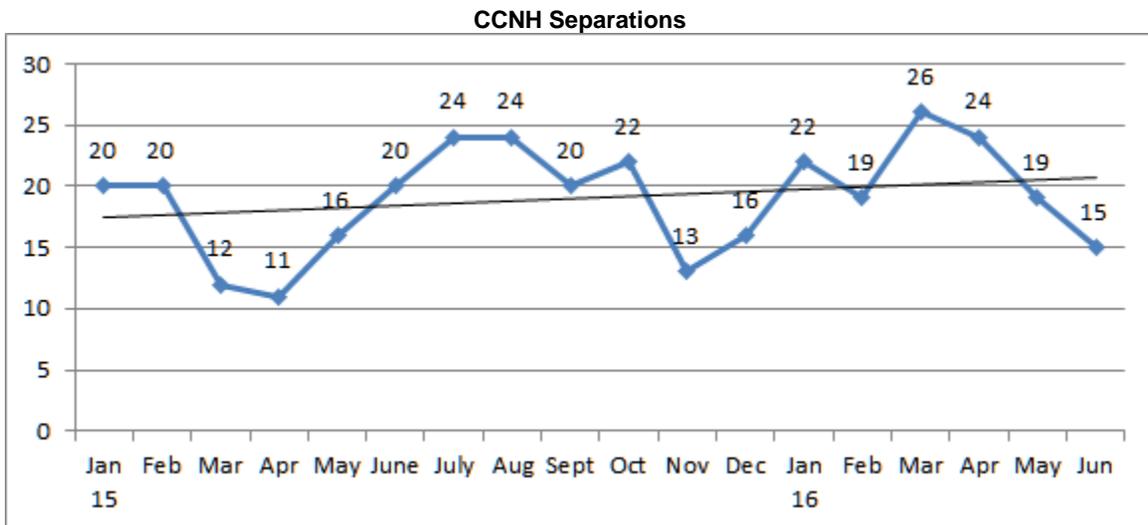
**Admissions and Discharges
January 2015 to June 2016**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Jan	11	17	28	11	9	20
Feb	7	6	13	14	6	20
Mar	10	7	17	8	4	12
Apr	8	10	18	9	2	11
May	8	9	17	10	6	16
June	7	9	16	13	7	20
July	9	4	13	14	10	24
Aug	7	9	16	17	7	24
Sept	8	7	15	11	9	20
Oct	13	8	21	12	10	22
Nov	6	6	12	10	3	13
Dec	11	8	19	10	6	16
Jan 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20

The chart below summarizes the monthly admissions. Admissions so far in 2016 show improvement from 2015 monthly admissions. In FY2012, monthly admissions averaged 22.2 per month. FY2013 admissions averaged 25.5. The monthly average for 2014 was 22.9. The 2015 YTD average is 16.4. Through May, the 2016 average is 22.2.

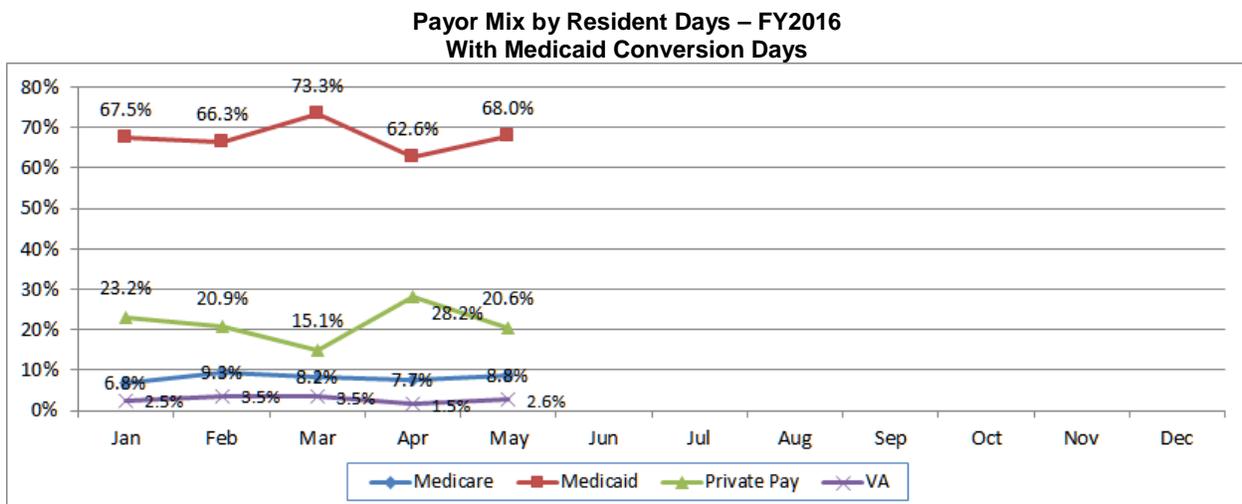


The next chart summarizes separations. In FY2012, the average separations per month was 23.5. The monthly average for FY2013 was 28.1. For 2014, the monthly average was 23.4. The 2015 YTD average is 17.6. For 2016, the YTD average is 20.8.



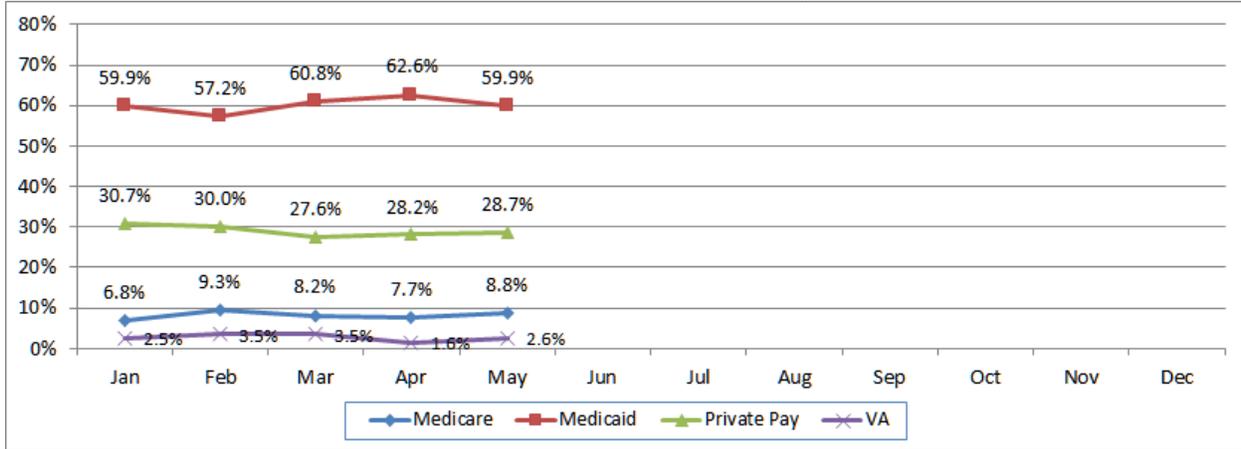
The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the 12 month payor mix is Medicare – 6.1%, Medicaid – 70.1%, Private pay – 22.8%, and VA – 1.0%.

In May, the payor mix is Medicare – 8.8%, Medicaid – 68.0%, Private pay – 20.6%, and VA – 2.6%. The high Medicaid and low private pay payor mix reflects the 446 conversion days for the month.



The 2015 payor mix without conversion days is Medicare – 6.1%, Medicaid – 57.2%, Private pay – 35.8% and VA – 1.0%. For the month of May, the payor mix is Medicare – 8.8%, Medicaid – 59.9%, Private pay – 28.7% and VA – 2.6%.

**Payor Mix by Resident Days – FY2016
Without Medicaid Conversion Days**



Net Income/(Loss) & Cash from Operations

May's income statement shows a net profit of \$66,846 and a positive cash from operations of \$129,923 after adding back depreciation. YTD net loss is -\$191,075, with a positive cash from operations of \$129,923.

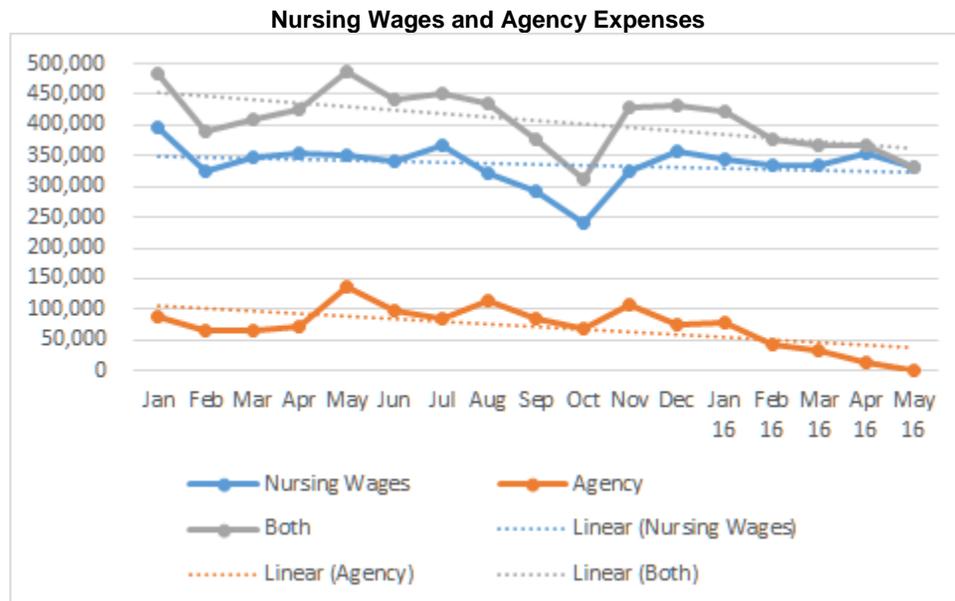
Revenues

- Operating revenues totaled \$1.104 million in May, up from \$1.055 million in April. Medicare revenue totaled \$207k, down from \$224k in March and \$228k in April. There were zero conversion days in April and 446 conversion days in May which adjusted revenue down by about \$18k. The good news regarding conversion days is that it is an indication that Medicaid applications have been approved. I expect more conversion days in June.

Expenses

- Expenses fell from \$1.225 million in March, \$1.224 million in April to \$1.135 million in May, the lowest monthly expenses so far this year. Expenses per day dropped slightly from \$236.29 to \$205.91.
- Wages fell slightly from \$526,344 in April to \$490,500 in May. Wages per day fell from \$101.59 to \$89.00 per day. Non-labor expenses fell from \$526,810 to \$497,048. Non-labor expenses per day fell from \$101.68 to \$90.19. Agency expenses in April did change from last month's estimate of \$4,136 to an actual of \$13,058, still a new low at that time. There were no agency expenses in May.

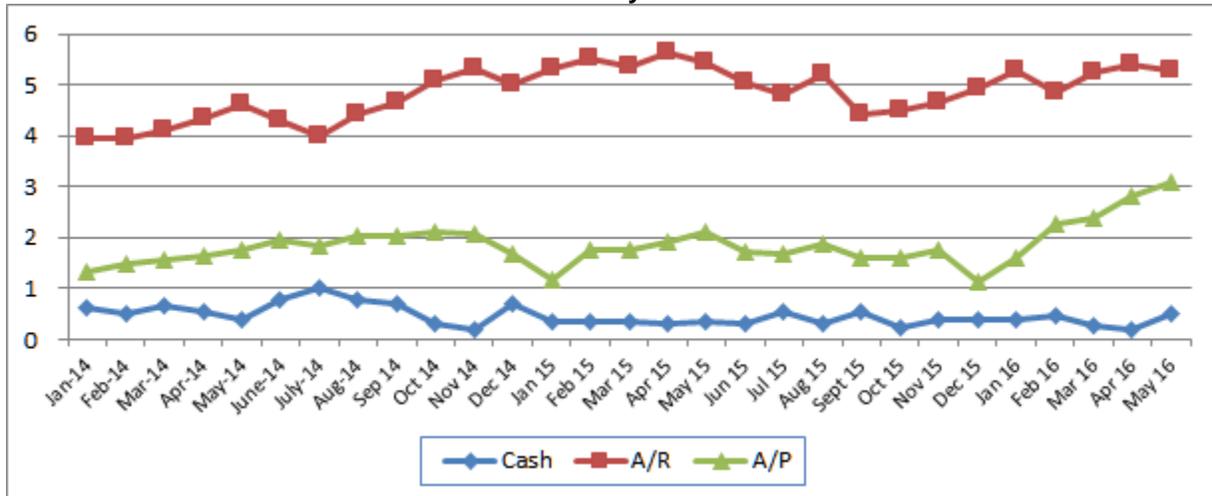
As CNA hiring has increased, overall wages savings are being seen with the downturn in in agency usage. The chart below shows that the total direct care costs that include nursing wages plus agency costs combined have fallen from \$423,029 in January to \$332,641 in May.



Cash Position

May's ending cash balance was \$505,168. Accounts receivable decreased from \$5,411,424 to \$5,281,848. Accounts payable increased from \$2,801,600 to \$3,094,675.

**Cash, Accounts Receivable & Accounts Payable
As of May 2016**



The first pay request for Reliable Heating and Plumbing Company will be paid on July 15th, totaling \$64,035. Their second pay request of approximately \$46,000 is scheduled to be paid on September 21st. That will leave a remaining balance of about \$40,000. A&R has submitted smaller invoices and the first payment of \$10,000 is going out this week. We are planning on paying A&R in full (\$78,674) by October or November.

Future improvements in cash flow and acceleration of vendor payments including payments to Reliable and A&R will be influenced by two operating factors: 1) increasing occupancy and 2) working to expedite the Medicaid applications as much as possible. The 446 conversion days in May is a good sign. More conversion days are expected in June. We are finding that there is a slowdown at DHS in getting Medicaid payments going after an application has been approved. For example, an admission that occurred in late February was an individual that has existing Medicaid coverage. To date, DHS has not "admitted" the resident into their system due to a backlog of entering admissions statewide.

To: Board of Directors
Champaign County Nursing Home

From: Scott T Gima
Manager

Date: July 7, 2016

Re: Management Update

State Budget Update

The passage of the stopgap or temporary state budget legislation did not have any changes or impact on Medicaid provider payments which means no rate cuts. The impact on payments is not known, but the spending is being covered by taking money from special funds which should mean that Medicaid payments should continue based on the existing consent decrees.

Managed Care – Health Alliance

Health Alliance recently announced that they will pull out of the Medicaid only managed care program effective January 1, 2017. This Integrated Care Program (ICP) covers individuals who have Medicaid coverage but no Medicare, which typically are individuals who are too young to qualify for Medicare and limits the impact on CCNH is minimal. The facility currently has one resident covered by this plan. At the end of the year, this individual will most likely revert back to traditional Medicaid. Health Alliance has noted the lack of profitability with the MMAI and the ICP program.

Managed Care – Managed Long Term Services and Supports (MLTSS) Program

In 2014, the MMAI program started in the Chicago and Central Illinois regions. CCNH saw enrollment increase significantly in late 2015. Covered residents has dropped due to Health Alliance pulling out of the program at the end of 2015.

Starting on July 1, 2016, the State is starting the MLTSS program which will be a mandatory program for dual eligibles (covered by Medicare and Medicaid) who are receiving long term services in the Greater Chicago area which includes the following counties - Lake, Kane, DuPage, Cook, Will and Kankakee). The Central Illinois region is not covered by this program and CCNH is not impacted. This program targets individuals who opt out of the MMAI program. These individuals will be automatically enrolled in a MLTSS managed care plan for Medicaid services. Medicare services will be covered by traditional Medicare Part A. It should be anticipated that the program will expand to the Central IL region in the future. However, at this time, there has been no communication from the State of a future effective date. HFS has consistently indicated a desire to have all Medicaid covered individuals in a managed care plan. The primary issue will be negotiating reimbursement rates at no less than the Medicaid rates.

Champaign County Nursing Home
Actual vs Budget Statement of Operations

05/31/16

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	108.00	2,126.00	(2,018.00)	1,613.67	10,630.00	(9,016.33)
Medicare A Revenue	207,293.52	288,474.00	(81,180.48)	1,054,407.14	1,442,370.00	(387,962.86)
Medicare B Revenue	35,673.91	16,667.00	19,006.91	91,506.92	83,335.00	8,171.92
Medicaid Revenue	578,221.09	518,120.00	60,101.09	2,751,427.54	2,590,600.00	160,827.54
Private Pay Revenue	266,858.13	479,620.00	(212,761.87)	1,364,654.48	2,398,100.00	(1,033,445.52)
Adult Day Care Revenue	15,641.90	17,335.00	(1,693.10)	99,741.66	86,675.00	13,066.66
Total Income	1,103,796.55	1,322,342.00	(218,545.45)	5,363,351.41	6,611,710.00	(1,248,358.59)
Operating Expenses						
Administration	266,140.16	294,035.00	27,894.84	1,338,142.31	1,470,175.00	132,032.69
Environmental Services	94,143.65	107,274.00	13,130.35	460,098.84	536,370.00	76,271.16
Laundry	12,389.76	21,422.00	9,032.24	74,983.87	107,110.00	32,126.13
Maintenance	5,537.17	28,144.00	22,606.83	85,615.57	140,720.00	55,104.43
Nursing Services	477,966.95	584,931.00	106,964.05	2,649,816.41	2,924,655.00	274,838.59
Activities	27,912.41	38,907.00	10,994.59	133,531.20	194,535.00	61,003.80
Social Services	21,869.73	26,524.00	4,654.27	106,201.04	132,620.00	26,418.96
Physical Therapy	20,941.81	43,134.00	22,192.19	137,928.82	215,670.00	77,741.18
Occupational Therapy	31,313.35	33,058.00	1,744.65	138,952.66	165,290.00	26,337.34
Speech Therapy	8,378.00	10,833.00	2,455.00	41,673.62	54,165.00	12,491.38
Respiratory Therapy	3,316.73	7,500.00	4,183.27	21,265.44	37,500.00	16,234.56
Total This Department	11,694.73	18,333.00	6,638.27	62,939.06	91,665.00	28,725.94
Food Services	107,234.62	120,922.00	13,687.38	556,787.79	604,610.00	47,822.21
Barber & Beauty	6,533.58	7,323.00	789.42	36,543.05	36,615.00	71.95
Adult Day Care	14,931.52	20,467.00	5,535.48	81,737.26	102,335.00	20,597.74
Alzheimers and Related Disorders	36,168.11	71,578.00	35,409.89	182,404.55	357,890.00	175,485.45
Total Expenses	1,134,777.55	1,416,052.00	281,274.45	6,045,682.42	7,080,260.00	1,034,577.58
Net Operating Income	(30,981.00)	(93,710.00)	62,729.00	(682,331.01)	(468,550.00)	(213,781.01)
NonOperating Income						
Local Taxes	97,826.54	97,827.00	(0.46)	489,132.70	489,135.00	(2.30)
Miscellaneous NI Revenue		651.00	(651.00)	2,122.91	3,255.00	(1,132.09)
Total NonOperating Income	97,826.54	98,478.00	(651.46)	491,255.61	492,390.00	(1,134.39)
Net Income (Loss)	66,845.54	4,768.00	62,077.54	(191,075.40)	23,840.00	(214,915.40)

05/31/16

Champaign County Nursing Home
Actual vs Budget Statement of Operations

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	88.00	167.00	(79.00)	838.00	835.00	3.00
Late Charge, NSF Check Charge		1,417.00	(1,417.00)	(95.11)	7,085.00	(7,180.11)
Worker's Compensation Reimbursement				501.35		501.35
Other Miscellaneous Revenue	20.00	542.00	(522.00)	369.43	2,710.00	(2,340.57)
Total Miscellaneous Revenue	108.00	2,126.00	(2,018.00)	1,613.67	10,630.00	(9,016.33)
Medicare A Revenue						
Medicare A	121,249.56	212,527.00	(91,277.44)	493,009.12	1,062,635.00	(569,625.88)
ARD - Medicare A		8,737.00	(8,737.00)		43,685.00	(43,685.00)
NH Pt_Care - Medicare Advantage/ Hmo	86,043.96	65,386.00	20,657.96	561,398.02	326,930.00	234,468.02
ARD_Pt Care - Medicare Advantage/ HMO		1,824.00	(1,824.00)		9,120.00	(9,120.00)
Total Medicare A Revenue	207,293.52	288,474.00	(81,180.48)	1,054,407.14	1,442,370.00	(387,962.86)
Medicare B Revenue						
Medicare B	35,673.91	16,667.00	19,006.91	91,506.92	83,335.00	8,171.92
Total Medicare B Revenue	35,673.91	16,667.00	19,006.91	91,506.92	83,335.00	8,171.92
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	474,863.61	362,767.00	112,096.61	2,225,241.64	1,813,835.00	411,406.64
ARD - Medicaid Title XIX (IDHFS)	63,312.69	101,793.00	(38,480.31)	348,910.52	508,965.00	(160,054.48)
Patient Care-Hospice	40,044.79	32,688.00	7,356.79	176,859.52	163,440.00	13,419.52
ARD Patient Care - Hospice		20,872.00	(20,872.00)	415.86	104,360.00	(103,944.14)
Total Medicaid Revenue	578,221.09	518,120.00	60,101.09	2,751,427.54	2,590,600.00	160,827.54
Private Pay Revenue						
VA-Veterans Nursing Home Care	30,169.00	15,465.00	14,704.00	183,897.81	77,325.00	106,572.81
ARD - VA - Veterans Care		166.00	(166.00)		830.00	(830.00)
Nursing Home Patient Care - Private Pay	216,017.89	293,209.00	(77,191.11)	1,042,456.87	1,466,045.00	(423,588.13)
Nursing Home Beauty Shop Revenue	2,464.00	3,250.00	(786.00)	12,394.50	16,250.00	(3,855.50)
Medical Supplies Revenue	4,931.17	5,000.00	(68.83)	21,686.75	25,000.00	(3,313.25)
Patient Transportation Charges	1,288.23	1,584.00	(295.77)	9,463.55	7,920.00	1,543.55
ARD Patient Care- Private Pay	11,987.84	160,946.00	(148,958.16)	94,755.00	804,730.00	(709,975.00)
Total Private Pay Revenue	266,858.13	479,620.00	(212,761.87)	1,364,654.48	2,398,100.00	(1,033,445.52)
Adult Day Care Revenue						
VA-Veterans Adult Daycare	7,722.90	5,084.00	2,638.90	43,004.92	25,420.00	17,584.92
IL Department Of Aging-Day Care Grant (Title XX)	5,250.00	9,417.00	(4,167.00)	43,871.94	47,085.00	(3,213.06)
Adult Day Care Charges-Private Pay	2,669.00	2,834.00	(165.00)	12,864.80	14,170.00	(1,305.20)
Total Adult Day Care Revenue	15,641.90	17,335.00	(1,693.10)	99,741.66	86,675.00	13,066.66
Total Income	1,103,796.55	1,322,342.00	(218,545.45)	5,363,351.41	6,611,710.00	(1,248,358.59)

Operating Expenses**Administration**

Reg. Full-Time Employees	33,490.71	30,354.00	(3,136.71)	165,835.48	151,770.00	(14,065.48)
Temp. Salaries & Wages	960.03	1,250.00	289.97	4,805.80	6,250.00	1,444.20
Per Diem	248.13	250.00	1.87	992.04	1,250.00	257.96
Overtime	447.06	473.00	25.94	1,819.92	2,365.00	545.08
TOPS - Balances	29.01	616.00	586.99	(538.90)	3,080.00	3,618.90
Part-Time Employees		1,416.00	1,416.00		7,080.00	7,080.00
TOPS - FICA	2.15	67.00	64.85	237.59	335.00	97.41
Social Security - Employer	2,229.70	2,562.00	332.30	10,218.89	12,810.00	2,591.11
IMRF - Employer Cost	2,123.36	2,887.00	763.64	12,517.23	14,435.00	1,917.77

Wednesday, June 29, 2016

49 8:31 AM

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Workers' Compensation Insurance	812.96	923.00	110.04	4,623.63	4,615.00	(8.63)
Unemployment Insurance	597.44	1,548.00	950.56	6,705.75	7,740.00	1,034.25
Employee Health/Life Insurance	5,937.28	4,930.00	(1,007.28)	26,170.20	24,650.00	(1,520.20)
Employee Development/Recognition	58.95	333.00	274.05	355.39	1,665.00	1,309.61
Employee Physicals/Lab	2,278.00	2,500.00	222.00	19,280.40	12,500.00	(6,780.40)
Stationary & Printing		250.00	250.00		1,250.00	1,250.00
Books, Periodicals & Manuals		16.00	16.00	69.00	80.00	11.00
Copier Supplies	195.30	500.00	304.70	2,148.30	2,500.00	351.70
Postage, UPS, Federal Express	637.86	333.00	(304.86)	1,228.21	1,665.00	436.79
Equipment < \$2,500		25.00	25.00	(1,525.82)	125.00	1,650.82
Operational Supplies	633.72	750.00	116.28	2,317.07	3,750.00	1,432.93
Audit & Accounting Fees	4,054.83	5,666.00	1,611.17	20,274.15	28,330.00	8,055.85
Attorney Fees	3,490.00	5,000.00	1,510.00	37,524.75	25,000.00	(12,524.75)
Engineering Fees				10,652.83		(10,652.83)
Professional Services	39,447.04	40,000.00	552.96	224,276.40	200,000.00	(24,276.40)
Job Required Travel Expense	86.41	216.00	129.59	669.14	1,080.00	410.86
Insurance	29,358.84	24,325.00	(5,033.84)	119,189.20	121,625.00	2,435.80
Property Loss & Liability Claims		191.00	191.00		955.00	955.00
Computer Services	9,244.69	7,880.00	(1,364.69)	44,563.94	39,400.00	(5,163.94)
Telephone Services	1,607.38	1,500.00	(107.38)	7,934.95	7,500.00	(434.95)
Equipment Maintenance				306.00		(306.00)
Legal Notices, Advertising	2,571.95	3,747.00	1,175.05	12,302.85	18,735.00	6,432.15
Photocopy Services	250.00	1,311.00	1,061.00	3,696.71	6,555.00	2,858.29
Public Relations		50.00	50.00	707.73	250.00	(457.73)
Dues & Licenses	1,625.08	1,691.00	65.92	8,523.40	8,455.00	(68.40)
Conferences & Training	109.30	666.00	556.70	4,151.62	3,330.00	(821.62)
Finance Charges, Bank Fees	695.82	208.00	(487.82)	2,166.36	1,040.00	(1,126.36)
Cable/Satellite TV Expense	2,456.68	2,500.00	43.32	10,825.82	12,500.00	1,674.18
IPA Licensing Fee	42,480.49	45,565.00	3,084.51	207,873.85	227,825.00	19,951.15
Fines & Penalties		2,500.00	2,500.00		12,500.00	12,500.00
General Liability Claims		2,500.00	2,500.00		12,500.00	12,500.00
Furnishings, Office Equipment				1,701.00		(1,701.00)
Depreciation Expense	63,077.57	62,473.00	(604.57)	311,142.33	312,365.00	1,222.67
Bad Debt Expense		25,000.00	25,000.00		125,000.00	125,000.00
Interest-Tax Anticipation Notes Payable	5,528.25	583.00	(4,945.25)	5,528.25	2,915.00	(2,613.25)
Interest- Bonds Payable	9,374.17	8,480.00	(894.17)	46,870.85	42,400.00	(4,470.85)
Total Administration	266,140.16	294,035.00	27,894.84	1,338,142.31	1,470,175.00	132,032.69
Environmental Services						
Reg. Full-Time Employees	28,326.55	34,915.00	6,588.45	127,833.88	174,575.00	46,741.12
Reg. Part-Time Employees	767.43	1,004.00	236.57	3,927.56	5,020.00	1,092.44
Overtime	10.13	857.00	846.87	1,436.43	4,285.00	2,848.57
TOPS - Balances	(3,078.45)	500.00	3,578.45	(751.87)	2,500.00	3,251.87
TOPS- FICA	(235.50)	83.00	318.50	108.28	415.00	306.72
Social Security - Employer	1,836.26	2,813.00	976.74	8,172.79	14,065.00	5,892.21
IMRF - Employer Cost	1,757.03	3,170.00	1,412.97	10,239.70	15,850.00	5,610.30
Workers' Compensation Insurance	668.61	1,099.00	430.39	3,578.06	5,495.00	1,916.94
Unemployment Insurance	1,359.56	2,021.00	661.44	7,196.34	10,105.00	2,908.66
Employee Health/Life Insurance	6,560.09	10,577.00	4,016.91	28,345.87	52,885.00	24,539.13
Operational Supplies	1,762.62	4,583.00	2,820.38	19,916.84	22,915.00	2,998.16
Professional Services				1,585.00		(1,585.00)
Gas Service	12,120.44	16,250.00	4,129.56	65,333.88	81,250.00	15,916.12
Electric Service	35,206.35	20,833.00	(14,373.35)	140,890.96	104,165.00	(36,725.96)
Water Service	2,905.07	2,750.00	(155.07)	14,574.92	13,750.00	(824.92)
Pest Control Service	511.35	520.00	8.65	3,656.75	2,600.00	(1,056.75)
Waste Disposal & Recycling	1,906.11	3,500.00	1,593.89	13,912.09	17,500.00	3,587.91

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Equipment Rentals	258.00	291.00	33.00	1,290.00	1,455.00	165.00
Conferences & Training		8.00	8.00		40.00	40.00
Sewer Service & Tax	1,502.00	1,500.00	(2.00)	8,851.36	7,500.00	(1,351.36)
Total Environmental Services	94,143.65	107,274.00	13,130.35	460,098.84	536,370.00	76,271.16
Laundry						
Reg. Full-Time Employees	5,775.13	12,807.00	7,031.87	33,669.98	64,035.00	30,365.02
Reg. Part-Time Employees	931.50		(931.50)	3,729.26		(3,729.26)
Overtime	61.58	445.00	383.42	553.73	2,225.00	1,671.27
TOPS Balances	65.73	83.00	17.27	(980.79)	415.00	1,395.79
TOPS - FICA	5.03	35.00	29.97	(1.98)	175.00	176.98
Social Security - Employer	426.63	1,013.00	586.37	2,350.49	5,065.00	2,714.51
IMRF - Employer Cost	411.96	881.00	469.04	3,042.03	4,405.00	1,362.97
Workers' Compensation Insurance	155.07	300.00	144.93	991.96	1,500.00	508.04
Unemployment Insurance	325.30	731.00	405.70	2,069.91	3,655.00	1,585.09
Employee Health/Life Insurance	3,327.80	2,378.00	(949.80)	15,376.48	11,890.00	(3,486.48)
Laundry Supplies		1,333.00	1,333.00	3,346.43	6,665.00	3,318.57
Linen & Bedding	161.94	1,250.00	1,088.06	8,025.24	6,250.00	(1,775.24)
Operational Supplies	63.88		(63.88)	88.92		(88.92)
Laundry & Cleaning Service	678.21	166.00	(512.21)	2,722.20	830.00	(1,892.20)
Total Laundry	12,389.76	21,422.00	9,032.24	74,983.86	107,110.00	32,126.14
Maintenance						
Reg. Full-Time Employees	2,244.11	6,686.00	4,441.89	18,273.33	33,430.00	15,156.67
Overtime	13.60	133.00	119.40	224.34	665.00	440.66
TOPS - Balances	(34.51)	250.00	284.51	(972.97)	1,250.00	2,222.97
TOPS - FICA	(2.64)	19.00	21.64	(63.53)	95.00	158.53
Social Security - Employer	144.93	521.00	376.07	1,172.78	2,605.00	1,432.22
IMRF - Employer Cost	139.96	587.00	447.04	1,522.86	2,935.00	1,412.14
Workers' Compensation Insurance	50.75	203.00	152.25	521.94	1,015.00	493.06
Unemployment Insurance	108.93	386.00	277.07	1,021.58	1,930.00	908.42
Employee Health/Life Insurance	(312.92)	1,961.00	2,273.92	3,779.48	9,805.00	6,025.52
Gasoline & Oil		278.00	278.00	23.82	1,390.00	1,366.18
Tools		41.00	41.00		205.00	205.00
Ground Supplies		60.00	60.00	409.49	300.00	(109.49)
Maintenance Supplies	671.60	2,500.00	1,828.40	6,636.28	12,500.00	5,863.72
Equipment < \$2,500		166.00	166.00	997.32	830.00	(167.32)
Operational Supplies		8.00	8.00	104.00	40.00	(64.00)
Professional Services		70.00	70.00		350.00	350.00
Automobile Maintenance	655.78	935.00	279.22	3,696.19	4,675.00	978.81
Equipment Maintenance	584.27	3,333.00	2,748.73	8,421.98	16,665.00	8,243.02
Equipment Rentals		8.00	8.00		40.00	40.00
Nursing Home Building Repair/Maintenance	1,273.31	8,333.00	7,059.69	35,074.68	41,665.00	6,590.32
Parking Lot/Sidewalk Maintenance		1,666.00	1,666.00	4,772.00	8,330.00	3,558.00
Total Maintenance	5,537.17	28,144.00	22,606.83	85,615.57	140,720.00	55,104.43
Nursing Services						
Reg. Full-Time Employees	115,088.26	161,195.00	46,106.74	688,195.19	805,975.00	117,779.81
Reg. Part-Time Employees	3,620.60	6,572.00	2,951.40	20,548.52	32,860.00	12,311.48
Temp. Salaries & Wages	8,686.57	11,666.00	2,979.43	19,046.95	58,330.00	39,283.05
Overtime	29,516.89	39,165.00	9,648.11	145,979.54	195,825.00	49,845.46
TOPS - Balances	2,031.51	833.00	(1,198.51)	4,149.35	4,165.00	15.65
No Benefit Full-Time Employees	130,702.75	63,178.00	(67,524.75)	564,800.13	315,890.00	(248,910.13)
No Benefit Part-Time Employees	17,203.53	53,453.00	36,249.47	125,162.30	267,265.00	142,102.70
TOPS - FICA	155.41	63.00	(92.41)	956.97	315.00	(641.97)
Social Security - Employer	18,953.19	25,645.00	6,691.81	97,418.02	128,225.00	30,806.98

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
IMRF - Employer Cost	17,728.65	28,897.00	11,168.35	124,412.60	144,485.00	20,072.40
Workers' Compensation Insurance	6,207.41	10,023.00	3,815.59	39,214.60	50,115.00	10,900.40
Unemployment Insurance	7,881.57	16,251.00	8,369.43	67,657.70	81,255.00	13,597.30
Employee Health/Life Insurance	22,230.05	31,121.00	8,890.95	123,118.89	155,605.00	32,486.11
Books, Periodicals & Manuals	262.55	166.00	(96.55)	726.50	830.00	103.50
Stocked Drugs	1,926.75	2,083.00	156.25	14,912.44	10,415.00	(4,497.44)
Pharmacy Charges-Public Aid	53.37	2,083.00	2,029.63	9,236.47	10,415.00	1,178.53
Oxygen	1,372.68	3,500.00	2,127.32	6,794.05	17,500.00	10,705.95
Incontinence Supplies	8,701.36	9,166.00	464.64	44,702.75	45,830.00	1,127.25
Pharmacy Charges - Insurance	9,878.27	10,416.00	537.73	47,088.74	52,080.00	4,991.26
Equipment < \$2,500	177.20	1,750.00	1,572.80	2,261.17	8,750.00	6,488.83
Operational Supplies	12,518.35	15,416.00	2,897.65	82,332.68	77,080.00	(5,252.68)
Pharmacy Charges-Medicare	7,423.62	10,000.00	2,576.38	39,013.73	50,000.00	10,986.27
Medical/Dental/Mental Health	3,800.00	3,750.00	(50.00)	24,800.00	18,750.00	(6,050.00)
Professional Services	41,434.51	16,666.00	(24,768.51)	137,919.39	83,330.00	(54,589.39)
Job Require Travel		39.00	39.00		195.00	195.00
Laboratory Fees	792.89	2,500.00	1,707.11	6,731.76	12,500.00	5,768.24
Equipment Rentals	4,802.16	2,500.00	(2,302.16)	33,845.37	12,500.00	(21,345.37)
Dues & Licenses		30.00	30.00	200.00	150.00	(50.00)
Conferences & Training	3,027.00	257.00	(2,770.00)	6,342.00	1,285.00	(5,057.00)
Contract Nursing Services		53,333.00	53,333.00	165,774.80	266,665.00	100,890.20
Medicare Medical Services	1,789.85	3,214.00	1,424.15	6,473.80	16,070.00	9,596.20
Total Nursing Services	477,966.95	584,931.00	106,964.05	2,649,816.41	2,924,655.00	274,838.59
Activities						
Reg. Full-Time Employees	16,778.33	25,026.00	8,247.67	85,352.86	125,130.00	39,777.14
Reg. Part-Time Employees	1,126.52		(1,126.52)	7,451.70		(7,451.70)
Overtime	127.14	628.00	500.86	210.37	3,140.00	2,929.63
TOPS - Balances	2,233.48	83.00	(2,150.48)	1,195.35	415.00	(780.35)
Part Time Non Benefit		929.00	929.00		4,645.00	4,645.00
TOPS - FICA	170.86	6.00	(164.86)	118.96	30.00	(88.96)
Social Security - Employer	1,244.50	2,033.00	788.50	5,609.40	10,165.00	4,555.60
IMRF - Employer Cost	1,232.80	2,291.00	1,058.20	6,888.14	11,455.00	4,566.86
Workers' Compensation Insurance	423.22	794.00	370.78	2,428.06	3,970.00	1,541.94
Unemployment Insurance	705.39	1,467.00	761.61	4,862.17	7,335.00	2,472.83
Employee Health/Life Insurance	3,243.68	4,916.00	1,672.32	15,089.00	24,580.00	9,491.00
Equipment < \$2,500				120.00		(120.00)
Operational Supplies	496.79	541.00	44.21	3,046.69	2,705.00	(341.69)
Professional Services	129.70	150.00	20.30	648.50	750.00	101.50
Conferences & Training		43.00	43.00	510.00	215.00	(295.00)
Total Activities	27,912.41	38,907.00	10,994.59	133,531.20	194,535.00	61,003.80
Social Services						
Reg. Full-Time Employees	14,495.29	18,442.00	3,946.71	74,097.90	92,210.00	18,112.10
Overtime	61.34	265.00	203.66	950.75	1,325.00	374.25
TOPS - Balances	1,861.18	166.00	(1,695.18)	1,002.32	830.00	(172.32)
TOPS - FICA	142.38	12.00	(130.38)	234.20	60.00	(174.20)
Social Security - Employer	918.43	1,431.00	512.57	4,491.01	7,155.00	2,663.99
IMRF - Employer Cost	881.79	1,612.00	730.21	5,739.96	8,060.00	2,320.04
Workers' Compensation Insurance	327.78	559.00	231.22	2,004.19	2,795.00	790.81
Unemployment Insurance	407.57	916.00	508.43	3,540.47	4,580.00	1,039.53
Employee Health/Life Insurance	2,619.27	2,871.00	251.73	12,515.15	14,355.00	1,839.85
Operational Supplies				513.99		(513.99)
Professional Services	129.70	250.00	120.30	648.50	1,250.00	601.50
Conferences & Training	25.00		(25.00)	462.60		(462.60)
Total Social Services	21,869.73	26,524.00	4,654.27	106,201.04	132,620.00	26,418.96

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Physical Therapy						
Reg. Full-Time Employees	4,349.48	4,565.00	215.52	20,161.85	22,825.00	2,663.15
Overtime	9.06	3.00	(6.06)	100.52	15.00	(85.52)
TOPS - Balances	152.25	83.00	(69.25)	759.71	415.00	(344.71)
TOPS - FICA	11.65	6.00	(5.65)	102.04	30.00	(72.04)
Social Security - Employer	265.18	349.00	83.82	1,289.39	1,745.00	455.61
IMRF - Employer Cost	252.45	393.00	140.55	1,675.95	1,965.00	289.05
Workers' Compensation Ins.	96.47	136.00	39.53	619.18	680.00	60.82
Unemployment Insurance	193.89	256.00	62.11	1,217.23	1,280.00	62.77
Employee Health/Life Insurance	1,331.12	1,510.00	178.88	6,694.80	7,550.00	855.20
Professional Services	14,280.26	35,833.00	21,552.74	105,308.16	179,165.00	73,856.84
Total Physical Therapy	20,941.81	43,134.00	22,192.19	137,928.83	215,670.00	77,741.17
Occupational Therapy						
Reg. Full-Time Employees	1,598.72	4,541.00	2,942.28	12,652.60	22,705.00	10,052.40
TOPS - Balances	(1,023.51)	41.00	1,064.51	(2,502.10)	205.00	2,707.10
TOPS - FICA	(78.30)	3.00	81.30	(177.81)	15.00	192.81
Social Security - Employer	120.92	347.00	226.08	656.89	1,735.00	1,078.11
IMRF - Employer Cost	128.47	391.00	262.53	858.35	1,955.00	1,096.65
Workers' Compensation Ins.	47.82	135.00	87.18	251.00	675.00	424.00
Unemployment Insurance	83.93	259.00	175.07	601.89	1,295.00	693.11
Employee Health/Life Insurance	665.56	1,508.00	842.44	3,347.40	7,540.00	4,192.60
Professional Services	29,769.74	25,833.00	(3,936.74)	123,264.44	129,165.00	5,900.56
Total Occupational Therapy	31,313.35	33,058.00	1,744.65	138,952.66	165,290.00	26,337.34
Speech Therapy						
Professional Services	8,378.00	10,833.00	2,455.00	41,673.62	54,165.00	12,491.38
Total Speech Therapy	8,378.00	10,833.00	2,455.00	41,673.62	54,165.00	12,491.38
Respiratory Therapy						
Professional Services	3,316.73		(3,316.73)	21,265.44		(21,265.44)
Professional Services		7,500.00	7,500.00		37,500.00	37,500.00
Total Respiratory Therapy	3,316.73	7,500.00	4,183.27	21,265.44	37,500.00	16,234.56
Total This Department	11,694.73	18,333.00	6,638.27	62,939.06	91,665.00	28,725.94
Food Services						
Reg. Full-Time Employees	28,357.31	29,461.00	1,103.69	148,553.90	147,305.00	(1,248.90)
Reg. Part-Time Employees	875.57	3,247.00	2,371.43	8,275.85	16,235.00	7,959.15
Temp. Salaries & Wages	919.05		(919.05)	1,667.01		(1,667.01)
Overtime	2,209.69	4,281.00	2,071.31	15,773.36	21,405.00	5,631.64
TOPS - Balances	144.09		(144.09)	(1,374.81)		1,374.81
TOPS - FICA	11.02		(11.02)	40.72		(40.72)
Social Security - Employer	2,088.28	2,829.00	740.72	11,454.50	14,145.00	2,690.50
IMRF - Employer Cost	1,986.48	3,188.00	1,201.52	14,951.12	15,940.00	988.88
Workers' Compensation Insurance	704.24	1,106.00	401.76	3,828.70	5,530.00	1,701.30
Unemployment Insurance	1,549.34	1,993.00	443.66	9,591.18	9,965.00	373.82
Employee Health/Life Insurance	6,666.00	8,333.00	1,667.00	32,189.68	41,665.00	9,475.32
Non-Food Supply		83.00	83.00		415.00	415.00
Nutritional Supplements	3,675.30	5,000.00	1,324.70	23,219.83	25,000.00	1,780.17
Equipment < \$2,500	59.50		(59.50)	59.01		(59.01)
Operational Supplies				(411.79)		411.79
Professional Services				756.08		(756.08)
Equipment Rentals	404.95	405.00	0.05	2,024.75	2,025.00	0.25
Dues & Licenses				85.00		(85.00)
Conferences & Training	45.00	41.00	(4.00)	105.00	205.00	100.00

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Food Service	57,538.80	60,955.00	3,416.20	284,751.70	304,775.00	20,023.30
Furnishings, Office Equipment				1,247.00		(1,247.00)
Total Food Services	107,234.62	120,922.00	13,687.38	556,787.79	604,610.00	47,822.21
Barber & Beauty						
Reg. Full-Time Employees	4,406.75	4,562.00	155.25	22,162.19	22,810.00	647.81
TOPS - Balances	24.93		(24.93)	2,036.12		(2,036.12)
TOPS - FICA	1.91		(1.91)	169.80		(169.80)
Social Security - Employer	236.98	349.00	112.02	1,140.76	1,745.00	604.24
IMRF - Employer Cost	220.60	393.00	172.40	1,476.30	1,965.00	488.70
Workers' Compensation Insurance	94.52	136.00	41.48	1,248.61	680.00	(568.61)
Unemployment Insurance	206.85	256.00	49.15	1,213.54	1,280.00	66.46
Employee Health/Life Insurance	1,331.12	1,502.00	170.88	6,694.80	7,510.00	815.20
Operational Supplies	9.92	125.00	115.08	400.93	625.00	224.07
Total Barber & Beauty	6,533.58	7,323.00	789.42	36,543.05	36,615.00	71.95
Adult Day Care						
Reg. Full-Time Employees	10,175.81	12,550.00	2,374.19	51,702.81	62,750.00	11,047.19
Reg. Part-Time Employees	663.14		(663.14)	1,276.78		(1,276.78)
Overtime	12.69	248.00	235.31	362.87	1,240.00	877.13
TOPS - Balances	(688.45)		688.45	(389.69)		389.69
TOPS - FICA	(52.66)		52.66	36.12		(36.12)
Social Security - Employer	663.93	979.00	315.07	3,108.86	4,895.00	1,786.14
IMRF - Employer Cost	630.92	1,103.00	472.08	4,017.78	5,515.00	1,497.22
Workers' Compensation Insurance	238.12	382.00	143.88	1,119.88	1,910.00	790.12
Unemployment Insurance	324.13	719.00	394.87	2,555.49	3,595.00	1,039.51
Employee Health/Life Insurance	2,687.58	3,147.00	459.42	13,516.30	15,735.00	2,218.70
Books, Periodicals & Manuals		15.00	15.00		75.00	75.00
Gasoline & Oil		1,041.00	1,041.00	2,701.67	5,205.00	2,503.33
Equipment < \$2,500		41.00	41.00	37.61	205.00	167.39
Operational Supplies	56.23	172.00	115.77	583.35	860.00	276.65
Job Required Travel	94.39		(94.39)	94.39		(94.39)
Field Trips/Activities		30.00	30.00	24.00	150.00	126.00
Dues & Licenses		20.00	20.00	72.00	100.00	28.00
Conferences & Training	125.69	20.00	(105.69)	917.04	100.00	(817.04)
Total Adult Day Care	14,931.52	20,467.00	5,535.48	81,737.26	102,335.00	20,597.74
Alzheimers and Related Disord						
Reg. Full-Time Employees	13,683.20	21,486.00	7,802.80	65,503.32	107,430.00	41,926.68
Reg. Part-Time Employees		436.00	436.00		2,180.00	2,180.00
Temp. Salaries & Wages		416.00	416.00		2,080.00	2,080.00
Overtime	1,808.21	6,478.00	4,669.79	9,491.26	32,390.00	22,898.74
TOPS - Balances	(366.31)	333.00	699.31	1,200.21	1,665.00	464.79
No Benefit Full-Time Employees	7,806.70	12,606.00	4,799.30	43,542.64	63,030.00	19,487.36
No Benefit Part-Time Employees	4,523.96	13,243.00	8,719.04	20,271.14	66,215.00	45,943.86
TOPS - FICA	(28.02)	25.00	53.02	118.02	125.00	6.98
Social Security - Employer	1,791.74	4,182.00	2,390.26	8,351.40	20,910.00	12,558.60
IMRF - Employer Cost	1,753.29	4,712.00	2,958.71	10,377.90	23,560.00	13,182.10
Workers' Compensation Insurance	602.13	1,634.00	1,031.87	3,398.97	8,170.00	4,771.03
Unemployment Insurance	944.53	2,364.00	1,419.47	6,707.90	11,820.00	5,112.10
Employee Health/Life Insurance	2,620.18	2,788.00	167.82	11,301.90	13,940.00	2,638.10
Operational Supplies		22.00	22.00		110.00	110.00
Professional Services	102.50		(102.50)	559.88		(559.88)
Conferences & Training	926.00	20.00	(906.00)	1,580.00	100.00	(1,480.00)
ARD - Contract Nursing		833.00	833.00		4,165.00	4,165.00
Total Alzheimers and Related Disorders	36,168.11	71,578.00	35,409.89	182,404.54	357,890.00	175,485.46

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Champaign County Nursing Home
Actual vs Budget Statement of Operations

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Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Total Expenses	1,134,777.55	1,416,052.00	281,274.45	6,045,682.42	7,080,260.00	1,034,577.58
Net Operating Income	(30,981.00)	(93,710.00)	62,729.00	(682,331.01)	(468,550.00)	(213,781.01)
NonOperating Income						
Local Taxes						
Current-Nursing Home Operating	97,826.54	97,827.00	(0.46)	489,132.70	489,135.00	(2.30)
Total Local Taxes	97,826.54	97,827.00	(0.46)	489,132.70	489,135.00	(2.30)
Miscellaneous NI Revenue						
Investment Interest		25.00	(25.00)		125.00	(125.00)
Restricted Donations		292.00	(292.00)	1,200.24	1,460.00	(259.76)
Vending Machine Revenue		334.00	(334.00)	922.67	1,670.00	(747.33)
Total Miscellaneous NI Revenue		651.00	(651.00)	2,122.91	3,255.00	(1,132.09)
Total NonOperating Income	97,826.54	98,478.00	(651.46)	491,255.61	492,390.00	(1,134.39)
Net Income (Loss)	66,845.54	4,768.00	62,077.54	(191,075.40)	23,840.00	(214,915.40)

Champaign County Nursing Home
Historical Statement of Operations

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05/31/16	Champaign County Nursing Home												
Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Operating Income													
Miscellaneous Revenue								296	229	764	217	108	1,614
Medicare A Revenue								181,953	213,322	223,521	228,318	207,294	1,054,407
Medicare B Revenue								15,525	4,671	15,775	19,863	35,674	91,507
Medicaid Revenue								596,134	498,429	604,853	473,791	578,221	2,751,428
Private Pay Revenue								291,847	279,285	207,873	318,792	266,858	1,364,654
Adult Day Care Revenue								17,953	30,940	21,506	13,700	15,642	99,742
Total Income								1,103,708	1,026,875	1,074,291	1,054,681	1,103,797	5,363,351
Operating Expenses													
Administration								253,974	266,034	289,516	262,478	266,140	1,338,142
Environmental Services								96,426	86,859	87,736	94,935	94,144	460,099
Laundry								16,033	13,480	16,606	16,475	12,390	74,984
Maintenance								22,319	11,746	17,089	28,924	5,537	85,616
Nursing Services								600,882	515,796	524,152	531,019	477,967	2,649,816
Activities								22,874	27,820	27,157	27,768	27,912	133,531
Social Services								22,367	19,931	21,095	20,937	21,870	106,201
Physical Therapy								28,437	31,681	29,385	27,483	20,942	137,929
Occupational Therapy								29,851	29,109	24,458	24,221	31,313	138,953
Speech Therapy								7,611	8,469	8,535	8,680	8,378	41,674
Respiratory Therapy													
Respiratory Therapy								4,044	5,404	5,353	3,148	3,317	21,265
Total This Department								11,655	13,873	13,888	11,829	11,695	62,939
Food Services								116,322	106,825	112,726	113,681	107,235	556,788
Barber & Beauty								8,040	6,931	7,551	7,487	6,534	36,543
Adult Day Care								16,982	15,022	16,796	18,006	14,932	81,737
Alzheimers and Related Disorders								31,904	38,499	36,884	38,949	36,168	182,405
Total Expenses								1,278,067	1,183,605	1,225,039	1,224,193	1,134,778	6,045,682
Net Operating Income								(174,359)	(156,730)	(150,748)	(169,512)	(30,981)	(682,331)
NonOperating Income													
Local Taxes								97,827	97,827	97,827	97,827	97,827	489,133
Miscellaneous NI Revenue									850	256	1,017		2,123
Total NonOperating Income								97,827	98,677	98,083	98,843	97,827	491,256
Net Income (Loss)								(76,533)	(58,054)	(52,665)	(70,669)	66,846	(191,075)

**Champaign County Nursing Home
Historical Statement of Operations**

05/31/16

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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement								264	276	96	114	88	838
Late Charge, NSF Check Charge									(95)				(95)
Worker's Compensation Reimbursen										501			501
Other Miscellaneous Revenue								32	48	167	103	20	369
Total Miscellaneous Revenue								296	229	764	217	108	1,614
Medicare A Revenue													
Medicare A								104,760	100,473	85,062	81,464	121,250	493,009
NH Pt_Care - Medicare Advantage/ H								77,193	112,849	138,458	146,854	86,044	561,398
Total Medicare A Revenue								181,953	213,322	223,521	228,318	207,294	1,054,407
Medicare B Revenue													
Medicare B								15,525	4,671	15,775	19,863	35,674	91,507
Total Medicare B Revenue								15,525	4,671	15,775	19,863	35,674	91,507
Medicaid Revenue													
Medicaid Title XIX (IDHFS)								490,211	389,835	506,265	364,067	474,864	2,225,242
ARD - Medicaid Title XIX (IDHFS)								79,488	63,382	69,722	73,006	63,313	348,911
Patient Care-Hospice								26,435	44,797	28,866	36,718	40,045	176,860
ARD Patient Care - Hospice									416				416
Total Medicaid Revenue								596,134	498,429	604,853	473,791	578,221	2,751,428
Private Pay Revenue													
VA-Veterans Nursing Home Care								36,767	52,446	45,699	18,817	30,169	183,898
Nursing Home Patient Care - Private								231,972	185,493	146,767	262,206	216,018	1,042,457
Nursing Home Beauty Shop Revenue								2,260	2,067	3,083	2,522	2,464	12,395
Medical Supplies Revenue								3,945	4,182	3,825	4,803	4,931	21,687
Patient Transportation Charges								2,185	1,857	2,368	1,765	1,288	9,464
ARD Patient Care- Private Pay								14,717	33,240	6,130	28,680	11,988	94,755
Total Private Pay Revenue								291,847	279,285	207,873	318,792	266,858	1,364,654
Adult Day Care Revenue													
VA-Veterans Adult Daycare								8,557	7,316	12,527	6,883	7,723	43,005
IL Department Of Aging-Day Care Gra								6,943	20,678	5,862	5,139	5,250	43,872
Adult Day Care Charges-Private Pay								2,454	2,946	3,117	1,679	2,669	12,865
Total Adult Day Care Revenue								17,953	30,940	21,506	13,700	15,642	99,742

**Champaign County Nursing Home
Historical Statement of Operations**

05/31/16

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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Total Income								1,103,708	1,026,875	1,074,291	1,054,681	1,103,797	5,363,351
Operating Expenses													
Administration													
Reg. Full-Time Employees								30,283	31,637	33,959	36,467	33,491	165,835
Temp. Salaries & Wages								1,037	963	1,006	840	960	4,806
Per Diem								179	205		360	248	992
Overtime								892	206	320	(45)	447	1,820
TOPS - Balances								(1,977)	1,529	(25)	(94)	29	(539)
TOPS - FICA								(141)	385	(2)	(7)	2	238
Social Security - Employer								1,977	1,973	2,044	1,996	2,230	10,219
IMRF - Employer Cost								2,408	3,249	2,405	2,332	2,123	12,517
Workers' Compensation Insurance								805	976	1,033	997	813	4,624
Unemployment Insurance								1,636	1,659	1,740	1,074	597	6,706
Employee Health/Life Insurance								4,763	4,763	5,244	5,463	5,937	26,170
Employee Development/Recognition								152	66	36	43	59	355
Employee Physicals/Lab								4,712	3,198	4,282	4,810	2,278	19,280
Books, Periodicals & Manuals								69					69
Copier Supplies								586	977	195	195	195	2,148
Postage, UPS, Federal Express								333	165		92	638	1,228
Equipment < \$2,500										(1,526)			(1,526)
Operational Supplies								567	381	343	392	634	2,317
Audit & Accounting Fees								4,055	4,055	4,055	4,055	4,055	20,274
Attorney Fees								12,464	8,411	5,189	7,970	3,490	37,525
Engineering Fees								2,400	3,630	4,623			10,653
Professional Services								38,488	43,403	65,983	36,956	39,447	224,276
Job Required Travel Expense								213	122	83	165	86	669
Insurance								22,458	22,458	22,458	22,458	29,359	119,189
Computer Services								7,376	8,851	9,435	9,657	9,245	44,564
Telephone Services								1,244	1,708	1,728	1,648	1,607	7,935
Equipment Maintenance								306					306
Legal Notices, Advertising								1,632	2,678	3,676	1,745	2,572	12,303
Photocopy Services								748	900	900	900	250	3,697
Public Relations									52		656		708
Dues & Licenses								1,725	1,923	1,625	1,625	1,625	8,523
Conferences & Training									1,355	751	1,936	109	4,152
Finance Charges, Bank Fees								134	269	326	741	696	2,166
Cable/Satellite TV Expense								1,929	2,256	2,092	2,092	2,457	10,826
IPA Licensing Fee								42,359	39,731	41,090	42,213	42,480	207,874
Fines & Penalties													
General Liability Claims													

Champaign County Nursing Home
Historical Statement of Operations

05/31/16

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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Furnishings, Office Equipment										1,701			1,701
Depreciation Expense								58,789	62,529	63,374	63,373	63,078	311,142
Bad Debt Expense													
Interest-Tax Anticipation Notes Payabl												5,528	5,528
Interest- Bonds Payable								9,374	9,374	9,374	9,374	9,374	46,871
Total Administration								253,974	266,034	289,516	262,478	266,140	1,338,142

Environmental Services

Reg. Full-Time Employees								26,230	23,758	22,325	27,194	28,327	127,834
Reg. Part-Time Employees								844	751	729	836	767	3,928
Overtime								1,380	8	29	9	10	1,436
TOPS - Balances								972	(1,631)	1,921	1,064	(3,078)	(752)
TOPS- FICA								69	46	147	81	(236)	108
Social Security - Employer								1,889	1,471	1,495	1,482	1,836	8,173
IMRF - Employer Cost								2,325	2,527	1,806	1,824	1,757	10,240
Workers' Compensation Insurance								790	739	687	693	669	3,578
Unemployment Insurance								1,507	1,262	1,556	1,512	1,360	7,196
Employee Health/Life Insurance								5,920	5,229	5,232	5,405	6,560	28,346
Operational Supplies								4,639	3,879	3,833	5,804	1,763	19,917
Professional Services											1,585		1,585
Gas Service								12,311	15,215	13,231	12,456	12,120	65,334
Electric Service								28,206	25,360	24,965	27,154	35,206	140,891
Water Service								3,023	2,733	2,964	2,950	2,905	14,575
Pest Control Service								511	1,486	511	636	511	3,657
Waste Disposal & Recycling								4,422	2,312	2,943	2,329	1,906	13,912
Equipment Rentals								258	258	258	258	258	1,290
Sewer Service & Tax								1,129	1,455	3,104	1,662	1,502	8,851
Total Environmental Services								96,426	86,859	87,736	94,935	94,144	460,099

Laundry

Reg. Full-Time Employees								6,597	7,189	6,945	7,164	5,775	33,670
Reg. Part-Time Employees								443	656	706	993	932	3,729
Overtime								390	18	26	58	62	554
TOPS Balances								(33)	(1,150)	5	130	66	(981)
TOPS - FICA								(2)	(15)		10	5	(2)
Social Security - Employer								506	466	459	493	427	2,350
IMRF - Employer Cost								652	800	565	613	412	3,042
Workers' Compensation Insurance								162	231	230	215	155	992
Unemployment Insurance								403	408	517	416	325	2,070
Employee Health/Life Insurance								2,662	2,662	3,328	3,396	3,328	15,376
Laundry Supplies								74		1,252	2,020		3,346
Linen & Bedding								4,178	1,535	1,864	286	162	8,025

Champaign County Nursing Home
Historical Statement of Operations

05/31/16

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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Operational Supplies									25			64	89
Laundry & Cleaning Service									655	709	680	678	2,722
Total Laundry								16,033	13,480	16,606	16,475	12,390	74,984
Maintenance													
Reg. Full-Time Employees								3,806	3,918	4,440	3,864	2,244	18,273
Overtime								149	16	26	19	14	224
TOPS - Balances								23	(271)	(1,756)	1,066	(35)	(973)
TOPS - FICA								2	(10)	(134)	82	(3)	(64)
Social Security - Employer								247	248	280	253	145	1,173
IMRF - Employer Cost								316	424	329	313	140	1,523
Workers' Compensation Insurance								92	116	138	126	51	522
Unemployment Insurance								201	207	362	143	109	1,022
Employee Health/Life Insurance								1,018	1,018	1,018	1,038	(313)	3,779
Gasoline & Oil									12		12		24
Ground Supplies											409		409
Maintenance Supplies								4,137	1,374	415	40	672	6,636
Equipment < \$2,500									124	422	452		997
Operational Supplies								88	(6)		23		104
Automobile Maintenance								662	90	664	1,624	656	3,696
Equipment Maintenance								2,259	1,604	2,964	1,011	584	8,422
Nursing Home Building Repair/Mainte								8,153	2,883	5,403	17,362	1,273	35,075
Parking Lot/Sidewalk Maintenance								1,166		2,519	1,087		4,772
Nursing Home Building Construction/I													
Total Maintenance								22,319	11,746	17,089	28,924	5,537	85,616
Nursing Services													
Reg. Full-Time Employees								144,322	146,400	144,810	137,574	115,088	688,195
Reg. Part-Time Employees								5,778	3,858	3,118	4,173	3,621	20,549
Temp. Salaries & Wages								3,394	1,978	1,984	3,005	8,687	19,047
Overtime								41,452	21,593	23,949	29,469	29,517	145,980
TOPS - Balances								17,938	(22,202)	(317)	6,699	2,032	4,149
No Benefit Full-Time Employees								82,610	107,132	112,600	131,755	130,703	564,800
No Benefit Part-Time Employees								43,892	25,330	19,647	19,090	17,204	125,162
TOPS - FICA								1,275	(961)	(24)	512	155	957
Social Security - Employer								22,178	18,298	19,235	18,754	18,953	97,418
IMRF - Employer Cost								27,209	31,722	23,098	24,655	17,729	124,413
Workers' Compensation Insurance								7,932	8,283	8,465	8,327	6,207	39,215
Unemployment Insurance								17,529	15,521	16,726	10,000	7,882	67,658
Employee Health/Life Insurance								23,629	24,294	28,633	24,333	22,230	123,119
Books, Periodicals & Manuals								464				263	727
Stocked Drugs								894	7,807	3,301	984	1,927	14,912

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**Champaign County Nursing Home
Historical Statement of Operations**

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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Pharmacy Charges-Public Aid								1,787	2,833	1,624	2,939	53	9,236
Oxygen								1,601	1,676	1,156	989	1,373	6,794
Incontinence Supplies								8,439	8,030	11,134	8,398	8,701	44,703
Pharmacy Charges - Insurance								10,560	9,766	6,300	10,584	9,878	47,089
Equipment < \$2,500								1,964	98	881	(859)	177	2,261
Operational Supplies								19,895	17,564	17,830	14,524	12,518	82,333
Pharmacy Charges-Medicare								10,368	9,204	6,750	5,268	7,424	39,014
Medical/Dental/Mental Health								5,800	3,800	5,800	5,600	3,800	24,800
Professional Services								10,921	23,208	24,985	37,371	41,435	137,919
Laboratory Fees								1,562	1,490	1,251	1,635	793	6,732
Equipment Rentals								6,643	5,272	8,567	8,561	4,802	33,845
Dues & Licenses								50		150			200
Conferences & Training								2,125	590		600	3,027	6,342
Contract Nursing Services								77,839	42,778	32,100	13,058		165,775
Medicare Medical Services								832	432	400	3,019	1,790	6,474
Total Nursing Services								600,882	515,796	524,152	531,019	477,967	2,649,816
Activities													
Reg. Full-Time Employees								16,460	16,946	16,403	18,765	16,778	85,353
Reg. Part-Time Employees								1,439	1,490	1,631	1,765	1,127	7,452
Overtime								6	16	1	61	127	210
TOPS - Balances								85	(141)	249	(1,231)	2,233	1,195
TOPS - FICA								6	17	19	(94)	171	119
Social Security - Employer								1,107	1,145	999	1,113	1,245	5,609
IMRF - Employer Cost								1,409	1,941	1,190	1,115	1,233	6,888
Workers' Compensation Insurance								438	530	504	532	423	2,428
Unemployment Insurance								900	963	1,337	956	705	4,862
Employee Health/Life Insurance									3,909	3,909	4,027	3,244	15,089
Equipment < \$2,500									120				120
Operational Supplies								398	737	784	630	497	3,047
Professional Services								130	130	130	130	130	649
Conferences & Training								495	15				510
Total Activities								22,874	27,820	27,157	27,768	27,912	133,531
Social Services													
Reg. Full-Time Employees								14,606	15,114	14,524	15,358	14,495	74,098
Overtime								372	121	123	273	61	951
TOPS - Balances								1,194	(1,940)	305	(418)	1,861	1,002
TOPS - FICA								85	16	23	(32)	142	234
Social Security - Employer								933	956	808	875	918	4,491
IMRF - Employer Cost								1,185	1,640	979	1,054	882	5,740
Workers' Compensation Insurance								374	456	434	413	328	2,004

Wednesday, June 29, 2016

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Champaign County Nursing Home
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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Unemployment Insurance								767	800	975	592	408	3,540
Employee Health/Life Insurance								1,998	2,588	2,617	2,693	2,619	12,515
Operational Supplies								463	51				514
Professional Services								130	130	130	130	130	649
Conferences & Training								260		178		25	463
Total Social Services								22,367	19,931	21,095	20,937	21,870	106,201
Physical Therapy													
Reg. Full-Time Employees								2,539	4,365	4,298	4,610	4,349	20,162
Overtime								29	4		59	9	101
TOPS - Balances								491	229	327	(439)	152	760
TOPS - FICA								35	64	25	(34)	12	102
Social Security - Employer								280	270	238	236	265	1,289
IMRF - Employer Cost								352	459	292	321	252	1,676
Workers' Compensation Ins.								124	133	129	137	96	619
Unemployment Insurance								233	226	322	243	194	1,217
Employee Health/Life Insurance								1,331	1,331	1,331	1,370	1,331	6,695
Professional Services								23,024	24,599	22,424	20,980	14,280	105,308
Total Physical Therapy								28,437	31,681	29,385	27,483	20,942	137,929
Occupational Therapy													
Reg. Full-Time Employees								4,394	2,187	2,148	2,325	1,599	12,653
TOPS - Balances								558	250	(465)	(1,821)	(1,024)	(2,502)
TOPS - FICA								40	36	(36)	(139)	(78)	(178)
Social Security - Employer								143	139	123	131	121	657
IMRF - Employer Cost								180	237	149	164	128	858
Workers' Compensation Ins.								62	67	31	43	48	251
Unemployment Insurance								117	114	164	122	84	602
Employee Health/Life Insurance								666	666	666	685	666	3,347
Professional Services								23,692	25,414	21,677	22,712	29,770	123,264
Total Occupational Therapy								29,851	29,109	24,458	24,221	31,313	138,953
Speech Therapy													
Professional Services								7,611	8,469	8,535	8,680	8,378	41,674
Total Speech Therapy								7,611	8,469	8,535	8,680	8,378	41,674
Respiratory Therapy													
Professional Services								4,044	5,404	5,353	3,148	3,317	21,265
Total Respiratory Therapy								4,044	5,404	5,353	3,148	3,317	21,265
Total This Department								11,655	13,873	13,888	11,829	11,695	62,939

Champaign County Nursing Home
Historical Statement of Operations

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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Food Services													
Reg. Full-Time Employees								28,687	31,430	29,263	30,817	28,357	148,554
Reg. Part-Time Employees								2,583	1,765	1,865	1,188	876	8,276
Temp. Salaries & Wages											748	919	1,667
Overtime								5,144	2,429	2,981	3,010	2,210	15,773
TOPS - Balances								(781)	(1,323)	304	281	144	(1,375)
TOPS - FICA								(56)	40	23	21	11	41
Social Security - Employer								2,605	2,137	2,370	2,254	2,088	11,455
IMRF - Employer Cost								3,275	3,733	2,842	3,114	1,986	14,951
Workers' Compensation Insurance								891	1,013	566	654	704	3,829
Unemployment Insurance								2,064	1,859	2,245	1,874	1,549	9,591
Employee Health/Life Insurance								5,998	5,998	6,666	6,862	6,666	32,190
Food								148	(148)				
Nutritional Supplements								7,164	3,627	4,228	4,526	3,675	23,220
Equipment < \$2,500												60	59
Operational Supplies									(403)	96	(104)		(412)
Professional Services								756					756
Equipment Rentals								405	405	405	405	405	2,025
Dues & Licenses										85			85
Conferences & Training								15	30		15	45	105
Food Service								57,425	52,986	58,786	58,017	57,539	284,752
Furnishings, Office Equipment									1,247				1,247
Total Food Services								116,322	106,825	112,726	113,681	107,235	556,788
Barber & Beauty													
Reg. Full-Time Employees								4,661	4,370	4,209	4,515	4,407	22,162
TOPS - Balances								834	199	368	610	25	2,036
TOPS - FICA								59	34	28	47	2	170
Social Security - Employer								248	238	207	211	237	1,141
IMRF - Employer Cost								312	400	259	284	221	1,476
Workers' Compensation Insurance								125	132	683	214	95	1,249
Unemployment Insurance								234	226	312	235	207	1,214
Employee Health/Life Insurance								1,331	1,331	1,331	1,370	1,331	6,695
Operational Supplies								237		154		10	401
Total Barber & Beauty								8,040	6,931	7,551	7,487	6,534	36,543
Adult Day Care													
Reg. Full-Time Employees								10,583	10,192	10,009	10,744	10,176	51,703
Reg. Part-Time Employees									13	99	502	663	1,277
Overtime								305	26	19		13	363
TOPS - Balances								186	(638)	521	229	(688)	(390)

**Champaign County Nursing Home
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05/31/16

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Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
TOPS - FICA								13	18	40	18	(53)	36
Social Security - Employer								671	635	571	567	664	3,109
IMRF - Employer Cost								845	1,077	701	764	631	4,018
Workers' Compensation Insurance								281	302	147	153	238	1,120
Unemployment Insurance								562	534	702	433	324	2,555
Employee Health/Life Insurance								2,688	2,688	2,688	2,766	2,688	13,516
Gasoline & Oil								592		557	1,553		2,702
Equipment < \$2,500								38					38
Operational Supplies								123	175	100	129	56	583
Job Required Travel												94	94
Field Trips/Activities								24					24
Dues & Licenses								72					72
Conferences & Training										643	148	126	917
Total Adult Day Care								16,982	15,022	16,796	18,006	14,932	81,737
Alzheimers and Related Disord													
Reg. Full-Time Employees								10,344	12,538	13,901	15,037	13,683	65,503
Overtime								3,276	1,933	919	1,555	1,808	9,491
TOPS - Balances								828	(145)	301	583	(366)	1,200
No Benefit Full-Time Employees								5,643	10,875	10,181	9,037	7,807	43,543
No Benefit Part-Time Employees								4,479	3,589	3,280	4,401	4,524	20,271
TOPS - FICA								59	20	23	45	(28)	118
Social Security - Employer								1,520	1,718	1,650	1,672	1,792	8,351
IMRF - Employer Cost								1,922	2,987	1,820	1,895	1,753	10,378
Workers' Compensation Insurance								514	684	825	774	602	3,399
Unemployment Insurance								1,194	1,522	1,882	1,165	945	6,708
Employee Health/Life Insurance								1,999	1,999	1,999	2,684	2,620	11,302
Professional Services								126	126	103	103	103	560
Conferences & Training									654			926	1,580
Total Alzheimers and Related Disorde								31,904	38,499	36,884	38,949	36,168	182,405
Total Expenses								1,278,067	1,183,605	1,225,039	1,224,193	1,134,778	6,045,682
Net Operating Income								(174,359)	(156,730)	(150,748)	(169,512)	(30,981)	(682,331)

NonOperating Income

Local Taxes

Current-Nursing Home Operating								97,827	97,827	97,827	97,827	97,827	489,133
Total Local Taxes								97,827	97,827	97,827	97,827	97,827	489,133

Miscellaneous NI Revenue

Restricted Donations									850	256	94		1,200
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Wednesday, June 29, 2016

8:32 AM

05/31/16

Champaign County Nursing Home
Historical Statement of Operations

9

Description	06/15	07/15	08/15	09/15	10/15	11/15	12/15	01/16	02/16	03/16	04/16	05/16	Total
Vending Machine Revenue											923		923
Total Miscellaneous NI Revenue									850	256	1,017		2,123
Total NonOperating Income								97,827	98,677	98,083	98,843	97,827	491,256
Net Income (Loss)								(76,533)	(58,054)	(52,665)	(70,669)	66,846	(191,075)

Champaign County Nursing Home
Statement of Cash Flows (Indirect Method)
5 Month
December 31, 2015 through May 31, 2016

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (191,075)
Depreciation Expense	311,142
(Incr.)/Decr. in Accounts Receivable	(339,976)
(Incr.)/Decr. in Prepaid Expenses	(71,029)
(Incr.)/Decr. in Inventory	(15,347)
(Incr.)/Decr. in Patient Trust	(14)
Incr./(Decr.) in Accounts Payable	1,955,802
Incr./(Decr.) in Salaries and Wages Payable	(383,991)
Incr./(Decr.) in Interest Payable	46,871
Incr./(Decr.) in Accrued Com. Absences	(5,968)
Incr./(Decr.) in Other Liabilities	30,391
	<hr/>
Net Cash Provided by Operating Activities	1,336,806

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(53,745)
Improvements / (CIP)	(94,430)
	<hr/>
Net Cash Provided by Investing Activities	(148,175)

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	(219,650)
Notes Payable - Medicaid	(211,506)
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	(619,957)
	<hr/>
Net Cash Provided by Financing Activities	(1,051,113)

Total Cash Flow	137,518
Beginning Cash Flow - 12/31/2015	367,650
	<hr/>
ENDING CASH - 5/30/2016	\$ 505,168
	<hr/> <hr/>

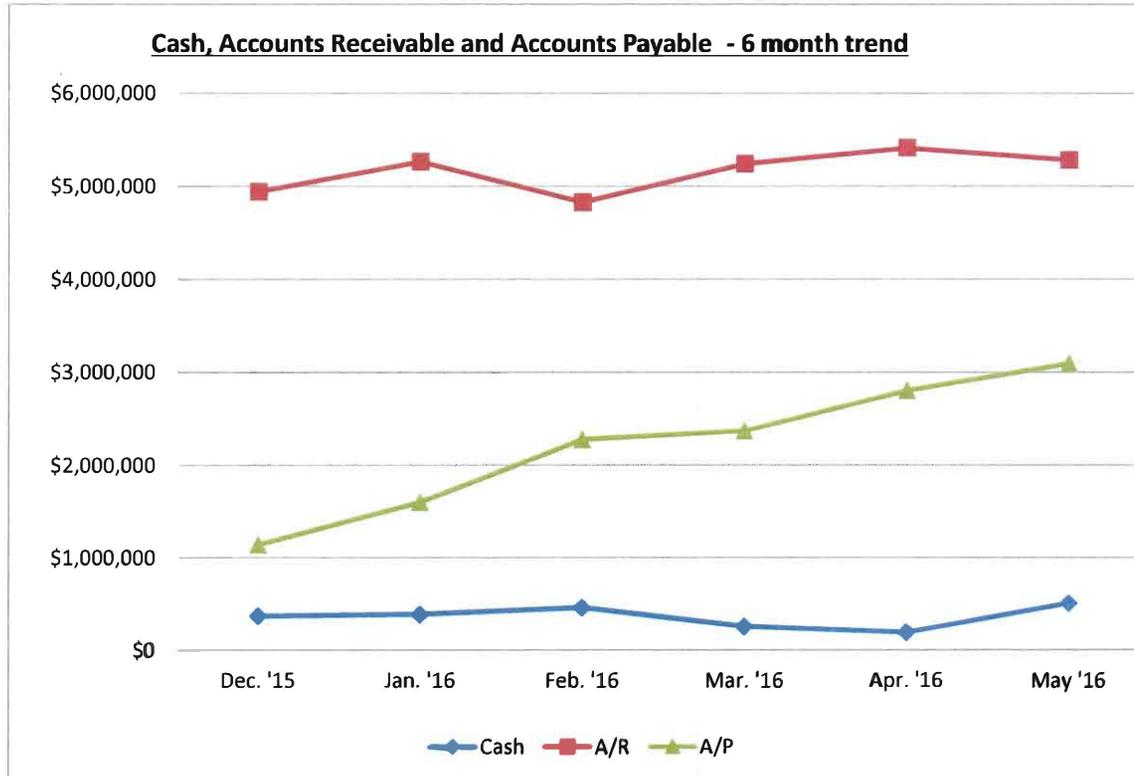
Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
December 31, 2015 through May 31, 2016

	<u>Dec. '15</u>	<u>Jan. '16</u>	<u>Feb. '16</u>	<u>Mar. '16</u>	<u>Apr. '16</u>	<u>May '16</u>
<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>						
Net Income (Loss) - Monthly	\$ 17,125	\$ (76,533)	\$ (58,054)	\$ (52,665)	\$ (70,669)	\$ 66,846
Depreciation Expense	71,996	58,789	62,529	63,374	63,373	63,078
(Incr.)/Decr. in Accounts Receivable	(292,441)	(322,898)	436,038	(410,517)	(172,175)	129,576
(Incr.)/Decr. in Prepaid Expenses	15,574	(66,394)	(51,357)	15,574	15,574	15,574
(Incr.)/Decr. in Inventory	-	-	(15,347)	-	-	-
(Incr.)/Decr. in Patient Trust	-	4,676	421	(707)	(2,373)	(2,031)
Incr./(Decr.) in Accounts Payable	(611,370)	459,911	675,559	92,371	434,886	293,075
Incr./(Decr.) in Salaries and Wages Payable	57,402	122,373	(288,207)	(694)	(215,998)	(1,465)
Incr./(Decr.) in Interest Payable	(46,871)	9,374	9,374	9,375	9,374	9,374
Incr./(Decr.) in Accrued Com. Absences	(20,529)	21,760	(38,222)	1,871	7,169	1,454
Incr./(Decr.) in Other Liabilities	99	(4,673)	(11,826)	705	2,373	43,811
Net Cash Provided (Used) by Operating Activities	(809,015)	206,385	720,908	(281,313)	71,534	619,292
<u>CASH FLOW FROM INVESTING ACTIVITIES:</u>						
Purchase of Equipment	(74,548)	(34,685)	(19,060)	-	-	-
Improvements / (CIP)	74,548	(15,513)	(3,026)	-	(64,035)	(11,856)
Net Cash Provided (Used) by Investing Activities	-	(50,198)	(22,086)	-	(64,035)	(11,856)
<u>CASH FLOW FROM FINANCING ACTIVITIES:</u>						
Incr./(Decr.) in Tax Anticipation Note	997,829	-	-	-	-	(219,650)
Incr./(Decr.) Notes Payable - Medicaid	-	(73,009)	(73,009)	80,530	(73,009)	(73,009)
Incr./(Decr.) in Due to General Corp. Fund	-	-	-	-	-	-
Incr./(Decr.) in Bonds Payable	(195,000)	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	-	(63,984)	(554,045)	-	-	(1,928)
Net Cash Provided (Used) by Financing Activities	802,829	(136,993)	(627,054)	80,530	(73,009)	(294,587)
Total Cash Flow	(6,186)	19,194	71,768	(200,783)	(65,510)	312,849
Beginning Cash Balance (Prior Month's)	373,836	367,650	386,844	458,612	257,829	192,319
MONTH ENDING CASH BALANCE	\$ 367,650	\$ 386,844	\$ 458,612	\$ 257,829	\$ 192,319	\$ 505,168

Champaign County Nursing Home December 31, 2015 through May 31, 2016

Key Balance Sheet Items Charted Below:

	<u>Dec. '15</u>	<u>Jan. '16</u>	<u>Feb. '16</u>	<u>Mar. '16</u>	<u>Apr. '16</u>	<u>May '16</u>
Cash	367,650	386,844	458,612	257,829	192,319	505,168
A/R	4,941,872	5,264,769	4,828,732	5,239,249	5,411,424	5,281,848
A/P	1,138,873	1,598,784	2,274,343	2,366,714	2,801,600	3,094,675



ASSETS**Current Assets****Cash**

Cash	\$504,867.77
Petty Cash	\$300.00
Total Cash	\$505,167.77

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,307,070.93
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$1,084,522.42
Total Rec., Net of Uncollectible Amounts	\$2,391,593.35

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$153,445.48
Allowance for Uncollectible Accts-Private Pay	(\$226,018.45)
Allowance for Uncollectible Accts-Patient Care P	(\$285,818.86)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	(\$346,584.37)

Accrued Interest

Property Tax Revenue Receivable	\$489,961.30
Total Accrued Interest	\$489,961.30

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,214,501.77
Due from IL Public Aid	\$802,548.49
Due from IL Department of Aging-Title XX	\$96,162.02
Due from US Treasury-Medicare	\$500,002.89
Due From VA-Adult Daycare	\$34,738.42
Due From VA-Nursing Home Care	\$123,299.77
Allowance for Uncollectible Accts-IPA	\$0.00
Allowance for Uncollectible Accts-Medicare	(\$24,961.61)
Total Intergvt. Rec., Net of Uncollectibl	\$2,746,878.17

Prepaid Expenses

Prepaid Expenses	\$73,817.56
Stores Inventory	\$21,111.96
Total Prepaid Expenses	\$94,929.52

Long-Term Investments

Patient Trust Cash, Invested	\$26,188.06
Total Long-Term Investments	\$26,188.06
Total Current Assets	\$5,908,133.80

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0.00
A/R Refunds	\$41,780.72
Accounts Payable	\$3,094,675.04
Salaries & Wages Payable	\$62,482.89
Interest Payable - Bonds	\$46,870.85
Due To Accounts Payable Fund	(\$216.40)
Due to Other Funds	\$0.00
Tax Anticipation Notes Payable	\$778,178.77
Notes Payable	\$226,546.96
Total Current Liabilities	\$4,250,318.83

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$26,188.06
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$297,897.44
Total Non-Current Liabilities	\$2,829,085.50
Total Current Liabilities	\$7,079,404.33

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$17,744,385.14
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	(\$191,075.39)
Total Equity	\$17,553,309.75
Total LIABILITIES & EQUITY	\$24,632,714.08