

NURSING HOME BOARD OF DIRECTORS AGENDA

County of Champaign, Urbana, Illinois

Monday, March 13, 2017 – 6:00pm

In Service Classroom, Champaign County Nursing Home
500 S. Art Bartell Road, Urbana

CHAIR: Jack Anderson
DIRECTORS: Sam Banks, Deb Busey, Catherine Emanuel, Josh Hartke, Mary Hodson,
Edmund Sutton

<u>ITEM</u>	<u>Page #</u>
I. <u>CALL TO ORDER</u>	
II. <u>ROLL CALL</u>	
III. <u>APPROVAL OF AGENDA</u>	
IV. <u>APPROVAL OF MINUTES</u> February 13, 2017	1 – 3
V. <u>PUBLIC PARTICIPATION</u>	
VI. <u>COMMUNICATIONS</u>	
VII. <u>MANAGEMENT UPDATE</u> A. Medicaid applications/State cash advance B. Staffing C. Food service	4 - 63
VIII. <u>PRESENTATION OF INTERIM PLAN FOR CCNH OPERATIONS</u> <i>(to be distributed)</i>	
IX. <u>NEW BUSINESS</u> Discussion – facility maintenance and emergency repairs, policy development and Integration of the County physical plant division’s facilities director	
X. <u>CLOSED SESSION</u> Closed Session Pursuant to 5 ILCS 120/2(c)1 to Consider the employment, compensation, Discipline, performance or dismissal of specific employees of Champaign County	
XI. <u>OTHER BUSINESS</u> A. Semi-annual review of closed session minutes B. Approval of closed session minutes of February 13, 2017	
XII. <u>NEXT MEETING DATE & TIME</u> April 10, 2017	
XIII. <u>ADJOURNMENT</u>	

**Board of Directors
Champaign County Nursing Home (CCNH) –Minutes
Urbana, Illinois
February 13, 2017**

Directors Present: Anderson, Banks, Hartke, Hodson, Sutton
Directors Absent/Excused: Busey, Emanuel,
Also Present: Asplund, Gima, Noffke, Snider, Weibel, Petrie

1. Call to Order

Chair Anderson called the meeting to order at 6:00 p.m.

2. Roll Call

Asplund called the roll of Directors. A quorum was established.

3. Approval of Agenda

The board approved the agenda as distributed (motion by Banks, second by Hartke, unanimous).

4. Approval of Minutes

The board approved the open session minutes of January 9, 2017 as distributed (motion by Sutton, second by Banks, unanimous).

5. Public Participation

David Laker asked whether this Board would form a group to address the April referendum. He indicated he would assist in order to get the message out to the community, in support of the sales tax. Mr. Laker stated the temperature of the food has not improved since the implementation of the induction tables. According to Mr. Laker, it takes 45 minutes to serve the entire dining room. He asked that a supervisor be in the dining room for the duration of each meal to coordinate efforts. Mr. Laker was in the home on the rollout day for the induction tables and thought that day went well. He stated that two days later, it was miserable.

Richard Kruidenier stated he celebrated his sixth year of residency at this Nursing Home this week. Mr. Kruidenier sees the induction tables as an improvement. He noted that he has observed the CNAs who have been here for a number of years are frustrated with the lack of a full staff. Mr. Kruidenier reported several challenges with the type of work performed by the CNAs at the Nursing Home; including dealing with combative residents. He stated he disagrees with MPA's staffing reports and asserted the home is frequently short-staffed. According to Mr. Kruidenier, the facility is always clean. He also commented he appreciated the new paint.

Mary Shultz also commended the cleanliness of the floors and the new paint. Ms. Schultz stated she has observed a slight improvement in the food temperature. She requested MPA bring in a professional service to review the food service flow to improve efficiency. Ms. Schultz commented she found the traffic flow and speed lacking in the kitchenettes. She asked whether the beverage storage moved out of the dining areas permanently or just temporarily while the induction tables are being set up. Ms. Schultz requested specific details regarding discrepancies between family observations and MPA staffing reports.

6. Communications

Mr. Anderson shared comments from missing board members Deb Busey and Cathy Emmanuel.

7. Management Update

Scott Gima began the discussion with an update on the Medicaid applications. He reviewed the content of the memo dated February 9, 2017. According to Mr. Gima, there are 49 open applications. He stressed this does not help the cash flow issue; as he has no idea when payment will actually arrive.

Rick Snider commented he, Josh Drake, and Gary Winschel met with Senator Rose & Representative Halbrook, DHS and the Governor's staff. Mr. Snider stated that the initially denied request for a cash advance is being reconsidered. The \$400,000 requested would cover the home through April, 2017.

Karen Noffke reviewed the staffing report provided in the agenda packet. Ms. Noffke stated there has been a downturn in applicants due to the perceived instability of the home. The committee discussed the CNA staffing numbers in the report. Mr. Gima commented he is uncomfortable with them because of a new reporting system recently implemented.

8. Food Service Update

Karen Noffke confirmed that the induction tables are in place. According to Ms. Noffke, the feedback is favorable and there have been no cold food complaints. She stated hot beverage were removed due to safety concerns. Beverages are in each unit's "nourishment" area.

Ms. Noffke provided an update on the status of cloth napkins. She suspects that they were mistakenly thrown in with the trash. Ms. Noffke explained a new system for collecting used napkins.

According to Ms. Noffke, Laura Collins is the New Regional MPA Manager and she is on site more frequently than the previous person. She also stated Roy Burgess is the new Dietary Manager. Ms. Noffke assured the board these new staff are addressing the missing food issue as well.

9. Review of County Consultant Final Report

Mr. Snider reviewed the highlights from Mr. Aldrich's final report. He stressed the focus on strategy moving forward; specifically the need for a new, sustainable model for the home. Mr. Snider commented that Mr. Aldrich spent a good deal of time speaking to area hospitals and health care providers. He commented on the limitations created by IL statues regarding the creation of a public-private partnership. The board requested Mr. Snider work with the State's Attorney to determine what the options are.

Mary Hodson informed the board that the "Friends of Champaign County Nursing Home" published a press release last Tuesday regarding the first initiative to recognize employees and receive donations. Mr. Banks asked how many county-run nursing homes in Illinois have Foundations associated. According to Mr. Snider, there are 24 county-owned facilities in Illinois.

10. New Business

Mr. Anderson began the discussion with a review of the staffing issue. He asked what the exit process is. Amanda Bloomfield stated she meets with all those who give advanced notice. Mr. Anderson asked what is done with the information gleaned from these exit interviews. Ms.

Bloomfield provided details of the process as well as examples of how the information is used to make changes.

11. Closed Session

Motion by Mr. Banks to enter into Closed Session pursuant to 5 ILCS 120/2(c)(11) to consider litigation which is probably or imminent against Champaign County and that the following parties remain present: County Administrator, Nursing Home Director, MPA VP, and recording secretary; seconded by Mr. Hartke.

Roll call vote:

Aye: 4 –Hartke, Hodson, Sutton, Banks, Anderson

Nay: 0

Motion carried with unanimous support.

The Nursing Home Board of Directors entered into Closed Session at 7:44 p.m.

The Nursing Home Board of Directors resumed Open Session at 8:03 p.m.

12. Items for Board Approval

The board approved the 2017 calendar of meetings (motion by Hartke, second by Banks, unanimous).

Mr. Snider provided a handout with a draft of the RFP, with a proposed timeline. He suggests a goal of February 27, 2017 to post the advertisement. Mr. Anderson suggested language regarding the referenda for the RFP; so potential bidders are aware of the issue.

Mr. Snider agreed to add the following items to the RFP: metrics, administrator language, response to address turnover, strategic improvement.

The board approved the RFP for a management company to operate the Nursing Home (amended motion by Hartke, second by Hodson, unanimous).

Items XII C and D are tabled.

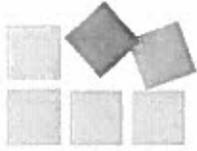
13. Next Meeting Time & Date

The next meeting is scheduled for Monday, March 13, 2017 at 6:00 pm.

14. Adjournment

Chair Anderson declared the meeting adjourned at 8:34 p.m.

Respectfully submitted:
Tammy Asplund
Recording Secretary



MPA

Management Performance Associates

Woods Mill Towers • Suite 501 South

14323 South Outer Forty Road

Chesterfield, Missouri 63017

314 • 434-4227 FAX 314 • 434-4337

www.healthcareperformance.com

To: Board of Directors
Champaign County Nursing Home

From: Scott Gima

Date: March 9, 2017

Re: **Medicaid Applications/Cash Advance Proposal**

The following are the latest developments in addressing the backlog of Medicaid applications.

There are currently 44 open applications, which is down slightly from the 48 reported last month. The 44 include 16 approved applications that have not been paid. Last month, 12 of the 48 applicants had not been paid. Two approved applications were paid in January and the February payment will occur later in the month. CCNH will not know how many of the 16 will be paid in March until the payment is received. We are clearly seeing an ebb and flow to application activity. The additional frustration is a clear pattern of approving newer applications.

LeadingAge has not provided an update to the information that was reported last month. Dave Stricklin has reported that the new third hub may start processing applications within the next two weeks as training of 30 new caseworkers is completed. The goal is to increase staffing to 100 caseworkers by the summer and reduce application processing down to 90 days.

Action Plan Update

Issue 1

Current Open Positions

The table below summarizes the current open positions.

Number of Open Positions		
	2/1/2017	3/1/2017
Accounts Receivable Clerk	1.0	1.0
Director of Nursing	1.0	1.0
Assistant Director of Nursing	1.0	1.0
Unit Manager for Rehabilitation (RN)	1.0	1.0
RN Shift Supervisor	3.0	3.0
Care Plan Coordinator (RN preferred)	1.0	1.0
CNA Team Leader - Long Term Care	5.0	5.0
Restorative CNA	1.0	1.0
CNA	11.2	0.0
Activities Assistant	2.0	2.0
Cook/Assist Cook	0.0	0.0
Food Service Worker PRN	0.0	0.0
Transporation Assistant	0.5	0.5
Total	27.7	16.5

The CNA staffing that was previously reported January was corrected to reflect a significant number of status changes that occurred but were not reflected in the FTE numbers. In addition, the desired CNA FTE target was revised to reflect the current census. The previous CNA FTE staffing target of 84.2 FTEs was based on a census of 195. With the current census level below 170, the staffing requirement was revised. The new target is 62.0 FTEs. There are currently have 64.2 FTEs.

Issue 1
HR Dashboard 2016

Retention Rate	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan 17	(2013) New Benchmark	(2012) Old Benchmark
All	57.6%	58.7%											57.6%	73.1%	73.1%
All Nursing	56.3%	57.3%											56.3%	70.0%	67.8%
CNAS	55.6%	56.3%											55.6%	69.6%	67.5%

Turnover Rate (12 month rolling average)	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan 17	(2013) New Benchmark	(2012) Old Benchmark
All	71.5%	77.6%											71.5%	40.6%	45.2%
All Nursing	67.4%	77.1%											67.4%	44.4%	51.4%
CNAS	78.9%	88.9%											78.9%	45.8%	52.4%

Benchmark - American Healthcare Association Quality Report 2013

Separation Statistics (12 month rolling average)	Total	< 6 mos	6-11 mos	12 or less	1 year	2 years	3 years	4+ years
Jan 16 to Jan 17	All	163	92	20	112	19	11	6
	CNAS	71	45	10	55	4	6	3
	Dietary	29	18	5	23	1	2	2
Feb 16 to Feb 17	All	173	94	23	117	23	11	6
	CNAS	80	47	13	60	7	6	3
	Dietary	29	18	5	23	1	2	2
Mar 16 to Mar 17	All				0			
	CNAS				0			
	Dietary				0			
Apr 16 to Apr 17	All				0			
	CNAS				0			
	Dietary				0			
May 16 to May 17	All				0			
	CNAS				0			
	Dietary				0			
Jun 16 to Jun 17	All				0			
	CNAS				0			
	Dietary				0			
Jul 16 to Jul 17	All				0			
	CNAS				0			
	Dietary				0			
Aug 16 to Aug 17	All				0			
	CNAS				0			
	Dietary				0			
Sep 16 to Sep 17	All				0			
	CNAS				0			
	Dietary				0			
Oct 16 to Oct 17	All				0			
	CNAS				0			
	Dietary				0			
Nov 16 to Nov 17	All				0			
	CNAS				0			
	Dietary				0			
Dec 16 to Dec 17	All				0			
	CNAS				0			
	Dietary				0			

Issue 1
 HR Dashboard 2017
 (Continued)

Open Positions by Month	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan 17	Feb 17	Target FTEs 165 census	
CNAs Hired (FTEs)	73.8	73.0	64.2													62
CNAs Open Positions (FTEs)	-11.8	-11.0	-2.2													
Dietary Hired (FTEs)	20.5	20	21.0													19.65
Dietary Open Positions (FTEs)	-0.9	-0.4	-1.4													

Applications/Hires/Separations	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan 17
CNAs													
Applications	17	17											
Hires	7	9											
Separations	2	5											
Dietary													
Applications	26	18											
Hires	2	1											
Separations	0	1											

Issue 1

CNA Staffing

CNA staffing FTEs were revised in February after noting that there were a significant number of CNAs that had status changes where their hours were reduced from full-time to part time. These changes resulted in an effective reduction of 8.7 FTEs. The resulting update reduced the actual number of CNA FTEs from 73.0 that was reported in January to 64.3 FTEs being reported for February. The turnover and retention numbers are not impacted by status changes.

Monthly CNA Retention

	Sep	Oct	Nov	Dec	Jan 17	Feb
Employed <1 Year	42	45	45	42	40	38
Employed for 1 Year or More	37	39	44	44	50	49
Total # of CNAs	79	84	89	86	90	87
Retention Rate	46.8%	46.4%	49.4%	51.2%	55.6%	56.3%

Monthly CNA Turnover

	Sep	Oct	Nov	Dec	Jan 17	Feb
Rolling 12 month separations	75	75	74	70	71	80
Total # of CNAs	79	84	89	86	90	87
Turnover Rate	94.9%	89.3%	83.1%	81.4%	78.9%	92.0%

Dietary Staffing

Dietary staffing is 20.0 FTEs. One new employee was in last week's orientation which brings the total FTEs to 21.0.

**Champaign County Nursing Home
 Strategic Objective Metrics – Issue 1
 Updated February 28, 2017**

<i>Annual Turnover Rate</i>	
Annual turnover rate – Data from American Healthcare Association Quality Report 2014 <ul style="list-style-type: none"> • 40.6% 2013 • 45.2% 2012 • 45.0% 2011 • 37.0% 2010 • 42.0% 2009 • 45.1% 2008 	FY 2017 – 77.6% (February 2017) FY2016 – 71.1% FY2015 – 68.2% FY2014 – 52.0% FY2013 – 63% FY2012 – 52% FY2011 – 68% FY2010 – 53%

**Issue 2
Supervision Improvement**

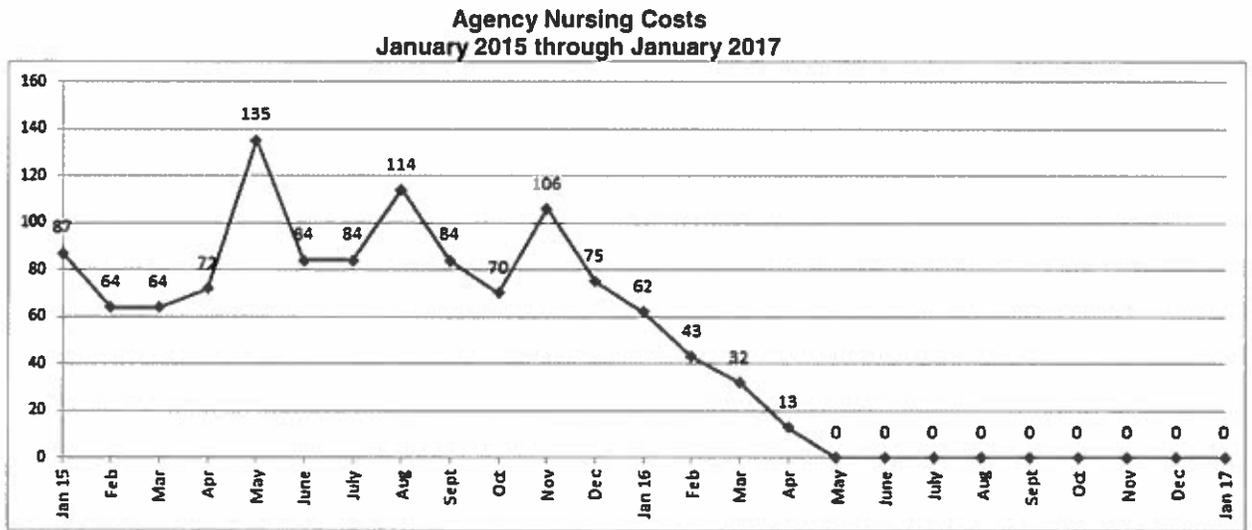
CMS Direct Care Staffing Levels (CMS data file update – February 28, 2017)

Champaign Urbana Nursing and Rehab staffing data was updated this month. Reported hours for CNAs and LPNs fell from their previous data submission. RN hours were up. Adjusted CNA hours per day fell by 1.8%. Adjusted LPN hours per day fell by 62 percent. Adjusted RN hours increased by 29 percent. Total adjusted hours per day fell by 14.8 percent. CUNR's total hours per resident day are the lowest in the county. Follow-up on the accuracy of CCNH's data submission has not been completed.

Provider Name	CITY	This first group of values include values derived from those reported by the nursing home on the CMS 671 and 672 reporting forms.					This second group of values presents CMS's calculation of expected staffing time based on the RUGS 53 staff time values for residents in the nursing home at the time of the survey					This third group of values represents the adjusted time, which is calculated by this formula: Hours Adjusted = (Hours Reported/Hours Expected)* Hours National Average				
		Aides	LPNs	RNs	License	Total Nursing	exp_aide	exp_LPN	exp_RN	exp_nurse	exp_all	adj_aide	adj_LPN	adj_RN	adj_nurse	adj_total
CHAMPAIGN COUNTY NURSING HOME	URBANA	1.72	0.90	0.56	1.46	3.18	2.44	0.60	0.85	1.45	3.90	1.73	1.24	0.49	1.73	3.29
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.66	0.39	0.80	1.20	2.85	2.53	0.70	1.14	1.84	4.36	1.61	0.47	0.53	1.00	2.64
HELIA HEALTHCARE OF CHAMPAIGN	CHAMPAIGN	1.61	0.52	0.77	1.29	2.90	2.25	0.58	0.88	1.46	3.71	1.76	0.75	0.65	1.40	3.15
HEARTLAND OF PAXTON	PAXTON	1.98	0.93	1.12	2.05	4.03	2.67	0.74	1.16	1.90	4.57	1.82	1.05	0.72	1.77	3.55
HEARTLAND OF CHAMPAIGN	CHAMPAIGN	2.53	0.79	0.82	1.60	4.13	2.38	0.69	1.23	1.92	4.30	2.61	0.94	0.50	1.44	3.87
ILLINI HERITAGE REHAB & HC	CHAMPAIGN	2.21	0.61	0.62	1.23	3.44	2.41	0.64	1.06	1.70	4.11	2.25	0.79	0.44	1.23	3.37
COUNTRY HEALTH	GIFFORD	2.12	0.66	0.71	1.37	3.49	2.34	0.60	0.97	1.57	3.91	2.23	0.81	0.55	1.46	3.60
Area Average		1.98	0.69	0.77	1.46	3.43	2.43	0.65	1.04	1.69	4.12	2.00	0.80	0.55	1.43	3.35
Illinois State Average		2.27	0.62	0.95	1.56	3.63	2.44	0.65	1.06	1.71	4.15	2.28	0.80	0.64	1.44	3.71
Previous Data																
CHAMPAIGN URBANA NRSG & REHAB	SAVOY	1.60	1.03	0.66	1.68	3.29	2.40	0.38	1.19	1.57	3.37	1.64	1.25	0.41	1.66	3.10

Agency Usage Trends - Expenses

Agency usage continues to be zero.



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 2
Updated February 28, 2017**

Nursing Management	Status
<i>Fill Director of Nursing Position in 2015</i>	Opened 3/11/2016. Caroline Podvin has returned as the interim DON on February 13.
<i>Nurse Education</i>	
Carle Clinic Emergency Department Collaborative Training for nurses and CNAs. The goal is to train 90% of nurses and CNAs.	Added to orientation going forward *Plan to use this in orientation but replace with Skills proficiency days by Summer 15
IV training through pharmacy. The goal is 90% of nurses trained by end of 2015.	Current IV training: 67.5% Last training occurred on 10/21/16 Next training scheduled for 1/19/17 is being rescheduled, date TBD.
Trach education. 90% of all nurses will be trained by the end of 2015.	54% The last class was held on 6/23/2016 and 9/26/16. Working with respiratory therapy to schedule training.
Skills training opportunities – collaborative effort with Carle Clinic or teaching programs. 90% of all nurses will be trained by the end of 2014.	<p>See above Carle Clinic ER collaborative training.</p> <p>Other related ongoing training that has occurred. Updates to the training are forthcoming with the return of Caroline as the interim DON.</p> <ul style="list-style-type: none"> • Documentation training by IPMG conducted in June and October. Administration and nursing management have been and will continue meetings with Matrix (software vendor) to improve nursing documentation workflow and forms used in EHR documentation process • RPH trained on MD orders and transcription in January 2017. • EHR training on order processing • IV training completed on October 6th and 21st 2016 • CPR training – completed in June and July one scheduled for late November • Infection control – CUPHD interns to do training 11/18/16. • Dental in-services - March and May and August in-services done. Scheduled again for November. • Body mechanics, – completed in July • Customer service – completed in June

Nursing Management	Status
	<ul style="list-style-type: none"> • Dementia – monthly and on schedule • Caroline added heel care in servicing and education • Kicking off QA project with Telligen, the State Quality Improvement Organization to begin QAPI process for improving 5 star ratings which will be led by a line staff member who was trained on 7/26/16. This group will also become certified in QAPI process in collaboration with Telligen. • IPMG: Training on Survey Success was conducted in June and in October. • Wound care 9/20/16. Wound care nurse attended wound care symposium at Carle Clinic in early October. • Completed nurse training on hand offs to Carle 8/23/16 (specific paperwork and processes to improve communication and transitions in care) • Clinical Practice Guidelines for wound dressings by WCC nurse in November.
<p>Staff education from Carle Clinic Nurse Practitioners. Quarterly training is ongoing will see about whether monthly is feasible. Education topics and schedule still to be determined.</p>	<p>Carle Clinic has agreed to partner with CCNH on training and the use of the Carle Clinic speaker's bureau. Administration recently met with Carle Clinic's Director of Primary Care and Geriatrics. This will be discussed in a follow-up meeting.</p>

Issue 3
Quality of Care

Champaign County Area Homes – CMS Nursing Home Compare Summary

The Nursing Home Compare data was reflects the February 28, 2017 data update. The following data was updated.

Country Health

- The quality measures rating increased from 1 to 2 stars
- The overall rating increased from 3 to 4 stars

Clark-Lindsey

- The quality measures rating fell from 5 to 4 stars
- The overall rating remained unchanged at 5 stars

Issue 3 - Champaign County Area Homes – CMS Nursing Home Compare Summary – CMS Data Updated February 28, 2017

NURSING HOME GENERAL INFORMATION	CHAMPAIGN COUNTY NURSING HOME	CHAMPAIGN URBANA NRSG & REHAB	HELIA HEALTHCARE OF CHAMPAIGN	HEARTLAND OF PAXTON	HEARTLAND OF CHAMPAIGN	COUNTRY HEALTH RURAL ROUTE 1	ILLINI HERITAGE REHAB & HC	CLARK-LINDEY VILLAGE
	500 SOUTH ART BARTELL DRIVE URBANA, IL 61802 (217) 384-3784 Distance : 1.0 miles	302 WEST BURWASH SAVOY, IL 61874 (217) 402-9700 Distance : 4.8 miles	1915 SOUTH MATTIS STREET CHAMPAIGN, IL 61821 (217) 352-0516 Distance : 3.9 miles	1001 EAST PELLIS STREET PAXTON, IL 60957 (217) 379-4361 Distance : 31.9 miles	309 EAST SPRINGFIELD CHAMPAIGN, IL 61820 (217) 352-5135 Distance : 1.0 miles	13158 CURT DRIVE CHAMPAIGN, IL 61820 (217) 352-5707 Distance : 4.2 miles	101 WEST WINDSOR ROAD URBANA, IL 61801 (217) 344-2144 Distance : 2.1 miles	
Overall Rating	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average	Rating: 2 out of 5 Below Average	Rating: 5 out of 5 Much Above Average
Health Inspection	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 1 out of 5 Much Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average
Staffing	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 4 out of 5 Above Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average
Quality Measures	Rating: 3 out of 5 Average	Rating: 3 out of 5 Average	Rating: 5 out of 5 Much Above Average	Rating: 2 out of 5 Below Average	Rating: 3 out of 5 Average	Rating: 2 out of 5 Below Average	Rating: 1 out of 5 Much Below Average	Rating: 4 out of 5 Above Average
Number of Certified Beds	243	213	118	108	102	89	60	25
Participation: (Medicare/Medicaid)	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare and Medicaid	Medicare
Automatic Sprinkler Systems: in All Required Areas	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Retirement Community (CCRC)	No	No	No	No	No	No	No	Yes
Within a Hospital	No	No	No	No	No	No	No	No
With a Resident and Family Council	BOTH	RESIDENT	RESIDENT	NONE	RESIDENT	RESIDENT	RESIDENT	RESIDENT
Ownership	Government - County	For profit - Partnership	For profit - Corporation	For profit - Individual	For profit - Corporation	Non profit - Other	For profit - Corporation	Non profit - Corporation

Issue 3
Quality of Care (Continued)

Seven of the sixteen pinnacle scores improved between December and January. Double digit percentage increases were seen with quality of food and laundry service. Eight scores fell. Double digit percentage declines were seen with overall satisfaction, individual needs, and communication. Two measures in January scored above the national average – quality of food and admission process.

Monthly Pinnacle Scores
December 2016 and January 2017

	Dec	Jan	Change	% Change	National Avg	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.33	3.58	(0.75)	(17.3%)	4.13	(0.55)	(13.3%)
Nursing Care	4.18	3.83	(0.35)	(8.4%)	4.30	(0.47)	(10.9%)
Dining Service	3.64	3.36	(0.28)	(7.7%)	3.99	(0.63)	(15.8%)
Quality of Food	3.09	3.70	0.61	19.7%	3.64	0.06	1.6%
Cleanliness	4.38	4.04	(0.34)	(7.8%)	4.40	(0.36)	(8.2%)
Individual Needs	4.29	3.83	(0.46)	(10.7%)	4.29	(0.46)	(10.7%)
Laundry Service	3.64	4.06	0.42	11.5%	4.16	(0.10)	(2.4%)
Communication	4.21	3.79	(0.42)	(10.0%)	4.23	(0.44)	(10.4%)
Response to Problems	4.14	4.25	0.11	2.7%	4.29	(0.04)	(0.9%)
Dignity and Respect	4.38	4.42	0.04	0.9%	4.59	(0.17)	(3.7%)
Recommend to Others	4.32	4.08	(0.24)	(5.6%)	4.31	(0.23)	(5.3%)
Activities	3.86	4.20	0.34	8.8%	4.35	(0.15)	(3.4%)
Professional Therapy	4.25	4.38	0.13	3.1%	4.52	(0.14)	(3.1%)
Admission Process	4.45	4.70	0.25	5.6%	4.52	0.18	4.0%
Safety and Security	4.42	4.42	0.00	0.0%	4.50	(0.08)	(1.8%)
Combined Average	4.11	4.03	(0.08)	(1.9%)	4.29	(0.26)	(6.1%)

Issue 3
Quality of Care (Continued)

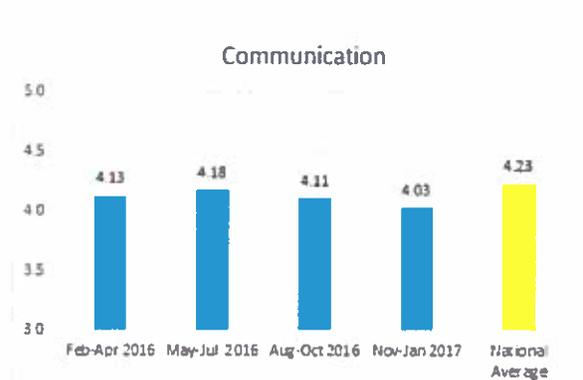
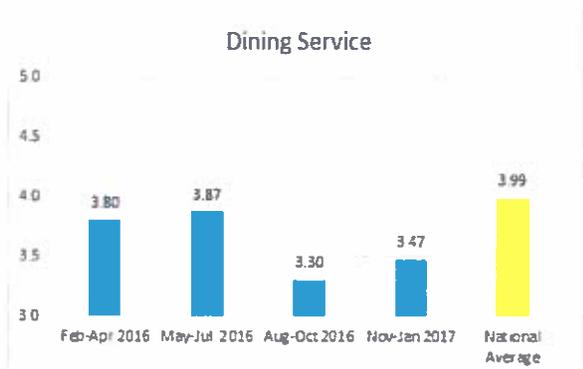
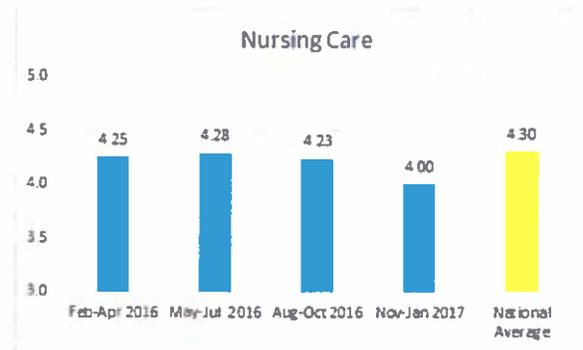
Quarterly Pinnacle Scores

The accompanying charts summarize the Pinnacle scores using a rolling four-quarter history between February 2016 and January 2017. Once score shows a positive trend, response to problems. 12 scores declined. Double digit declines were seen with laundry service and dignity and respect. Admission process is the only quarterly score above its national average.

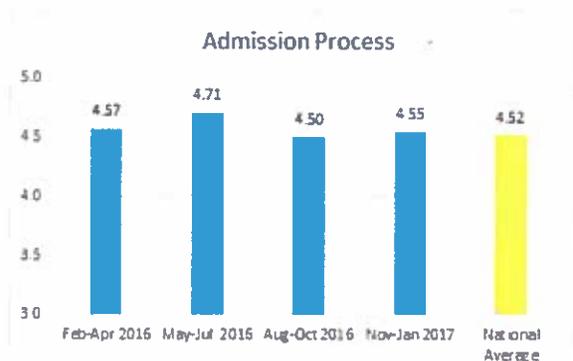
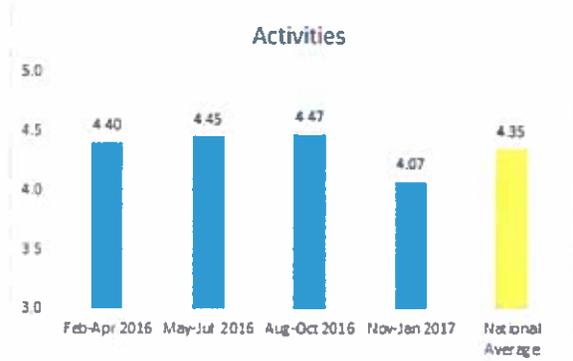
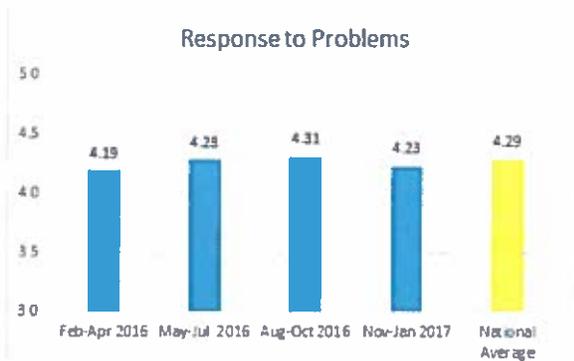
Quarterly Pinnacle Scores
February 2016 to January 2017

	Feb-Apr 2016	May-Jul 2016	Aug-Oct 2016	Nov-Jan 2017	Change	% Change	National Average	Diff From National Avg.	% Diff From National Avg.
Overall Satisfaction	4.11	4.15	4.26	3.91	(0.20)	(4.9%)	4.13	(0.22)	(5.3%)
Nursing Care	4.25	4.28	4.23	4.00	(0.25)	(5.9%)	4.30	(0.30)	(7.0%)
Dining Service	3.80	3.87	3.30	3.47	(0.33)	(8.7%)	3.99	(0.52)	(13.0%)
Quality of Food	3.42	3.40	2.84	3.30	(0.12)	(3.5%)	3.64	(0.34)	(9.3%)
Cleanliness	4.25	4.53	4.29	4.14	(0.11)	(2.6%)	4.40	(0.26)	(5.9%)
Individual Needs	4.00	4.37	4.32	3.93	(0.07)	(1.8%)	4.29	(0.36)	(8.4%)
Laundry Service	4.25	4.12	3.59	3.78	(0.47)	(11.1%)	4.16	(0.38)	(9.1%)
Communication	4.13	4.18	4.11	4.03	(0.10)	(2.4%)	4.23	(0.20)	(4.7%)
Response to Problems	4.19	4.28	4.31	4.23	0.04	1.0%	4.29	(0.06)	(1.4%)
Dignity and Respect	4.88	4.69	4.50	4.33	(0.55)	(11.3%)	4.59	(0.26)	(5.7%)
Recommend to Others	4.38	4.19	4.34	4.09	(0.29)	(6.6%)	4.31	(0.22)	(5.1%)
Activities	4.40	4.45	4.47	4.07	(0.33)	(7.5%)	4.35	(0.28)	(6.4%)
Professional Therapy	4.40	4.61	4.45	4.29	(0.11)	(2.5%)	4.52	(0.23)	(5.1%)
Admission Process	4.57	4.71	4.50	4.55	(0.02)	(0.4%)	4.52	0.03	0.7%
Safety and Security	4.56	4.69	4.66	4.42	(0.14)	(3.1%)	4.50	(0.08)	(1.8%)
Combined Average	4.25	4.30	4.16	4.03	(0.22)	(5.2%)	4.29	(0.26)	(6.1%)

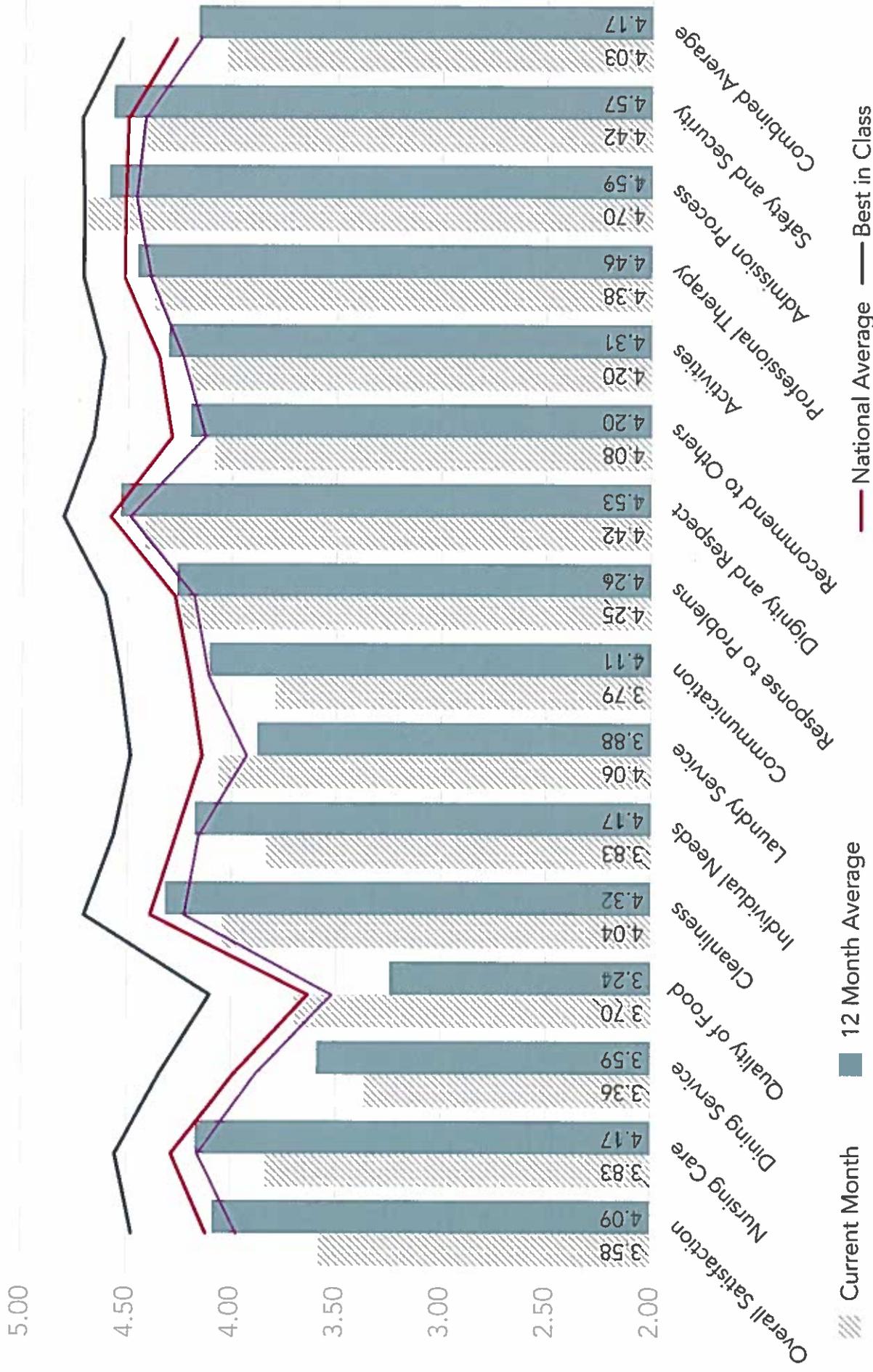
Pinnacle Survey – Quarterly Scores February 2016 through January 2017



**Pinnacle Survey – Quarterly Scores
February 2016 through January 2017**



— Illinois State Comparison





DASHBOARD - CHAMPAIGN COUNTY NURSING HOME

The following report displays the average score for the last month, last 3 months, and last 12 months. The variance shows the difference from the National Average. The National Average, Best in Class Level and Company Average (if applicable) are listed for comparative purposes. Quarterly averages are rolling quarters. The arrows indicate if the recent quarter is above or below the average of the previous three quarters. The report also shows the percentages of positive responses (4s and 5s) and negative responses (1s and 2s).

	AVERAGES			BENCHMARKS				QUARTERLY AVERAGES				RESPONSE PERCENTAGES				
	Jan 17	Last 3 Months	Last 12 Months	National AVG	Best in Class	Corp. AVG	Nov-Jan	Aug-Oct	May-Jul	Feb-Apr	Month	Top 2 Satisfied	Bottom 2 Dissatisfied	Month	QTR	Year
		AVG	AVG	Variance								QTR	Year	QTR	Year	Year
Overall Satisfaction	3.58	3.91	4.09	-0.03	4.12	4.48	-	↓ 3.91	4.26	4.15	4.11	62%	78%	15%	11%	6%
Nursing Care	3.83	4.00	4.17	-0.12	4.29	4.56	-	↓ 4.00	4.23	4.28	4.25	67%	74%	8%	9%	4%
Dining Service	3.36	3.47	3.59	-0.40	3.99	4.35	-	↓ 3.47	3.30	3.87	3.80	55%	47%	27%	21%	17%
Quality of Food	3.70	3.30	3.24	-0.39	3.64	4.11	-	↑ 3.30	2.84	3.40	3.42	60%	43%	10%	27%	29%
Cleanliness	4.04	4.14	4.32	-0.07	4.39	4.71	-	↓ 4.14	4.29	4.53	4.25	75%	78%	0%	3%	2%
Individual Needs	3.83	3.93	4.18	-0.09	4.27	4.57	-	↓ 3.93	4.32	4.37	4.00	67%	74%	8%	9%	4%
Laundry Service	4.06	3.78	3.88	-0.27	4.14	4.49	-	↓ 3.78	3.59	4.12	4.25	88%	63%	0%	7%	8%
Communication	3.79	4.03	4.11	-0.09	4.20	4.54	-	↓ 4.03	4.11	4.18	4.13	58%	67%	8%	6%	8%
Response to Problems	4.25	4.23	4.26	-0.01	4.27	4.61	-	↓ 4.23	4.31	4.28	4.19	92%	86%	8%	6%	4%
Dignity and Respect	4.42	4.33	4.53	-0.05	4.58	4.81	-	↓ 4.33	4.50	4.69	4.88	92%	89%	0%	6%	3%
Recommend to Others	4.08	4.09	4.20	-0.09	4.29	4.67	-	↓ 4.09	4.34	4.19	4.38	75%	74%	8%	6%	8%
Activities	4.20	4.07	4.31	-0.05	4.35	4.62	-	↓ 4.07	4.47	4.45	4.40	80%	73%	10%	10%	5%
Professional Therapy	4.38	4.29	4.46	-0.06	4.52	4.72	-	↓ 4.29	4.45	4.61	4.40	100%	95%	0%	5%	4%
Admission Process	4.70	4.55	4.59	0.08	4.52	4.72	-	↓ 4.55	4.50	4.71	4.57	100%	100%	0%	0%	0%
Safety and Security	4.42	4.42	4.57	0.07	4.50	4.73	-	↓ 4.42	4.66	4.69	4.56	92%	89%	0%	0%	0%
Combined Average	4.03	4.03	4.17	-0.11	4.28	4.54	-	↓ 4.03	4.16	4.30	4.25	77%	75%	7%	8%	7%

Total Respondents: January: 14 Last 3 Months: 38 last 12 months: 109



KEY DRIVERS & IMPROVEMENT BENCHMARKS

The following Key Drivers are the areas that directly impact your Recommend to Others score. The drivers are listed in order of importance, 'Dignity and Respect' is the strongest driver.

Reaching or surpassing the Improvement Benchmarks in each of the five areas will give you the best chance of achieving the targeted recommendation rate. All numbers showing are percentages of respondents who gave a 4 or 5.

For a full explanation, please visit: pinnacleqi.com/reports/keydrivers

90% RECOMMENDATION RATE

This target is based off a nationwide goal to reach a 90% recommendation rating

Key Driver	Actual	Benchmark
Dignity and Respect	92.2%	96.2%
Nursing Care	79.2%	90.1%
Individual Needs	80.0%	90.1%
Response to Problems	82.5%	89.9%
Communication	73.8%	87.9%

Recommend to Others

82.0%

90.0%

85% RECOMMENDATION RATE

This additional target is based off your current 'Recommend to Others' score

Key Driver	Actual	Benchmark
Dignity and Respect	92.2%	94.3%
Nursing Care	79.2%	87.1%
Individual Needs	80.0%	86.0%
Response to Problems	82.5%	85.4%
Communication	73.8%	84.2%

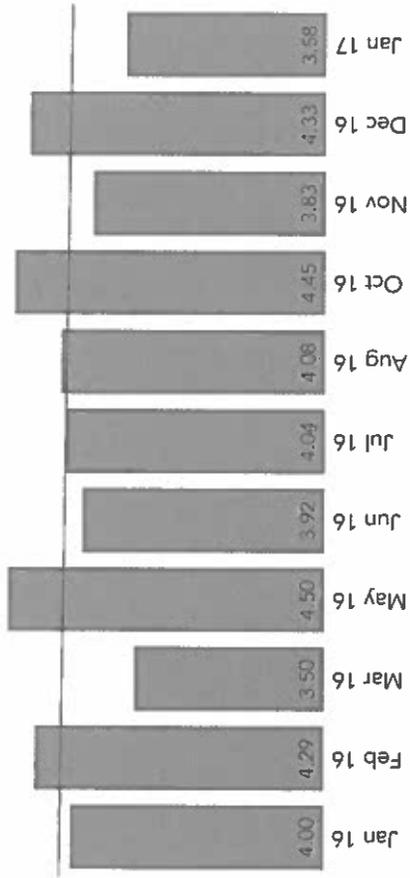
Recommend to Others

82.0%

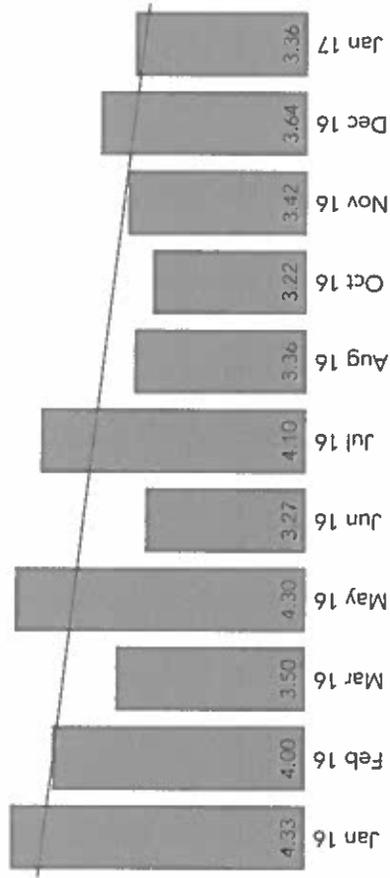
85.0%



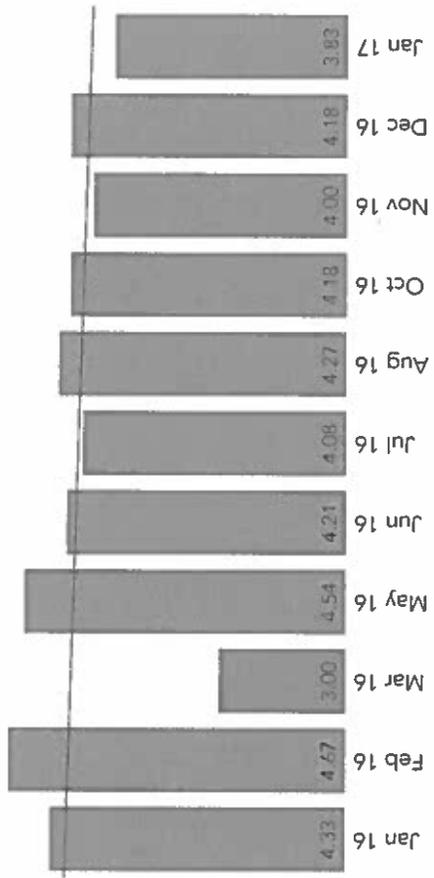
Overall Satisfaction



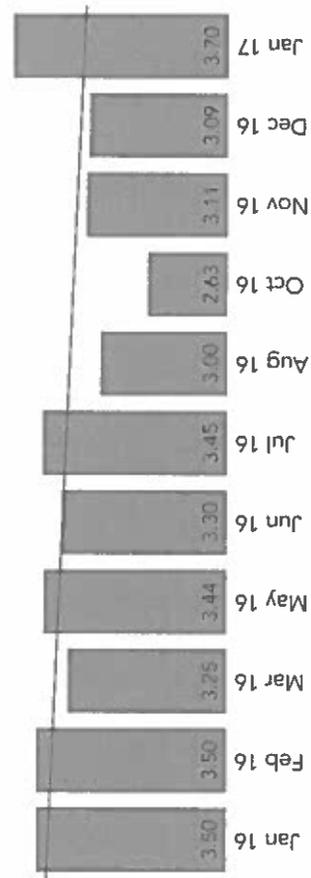
Dining Service



Nursing Care

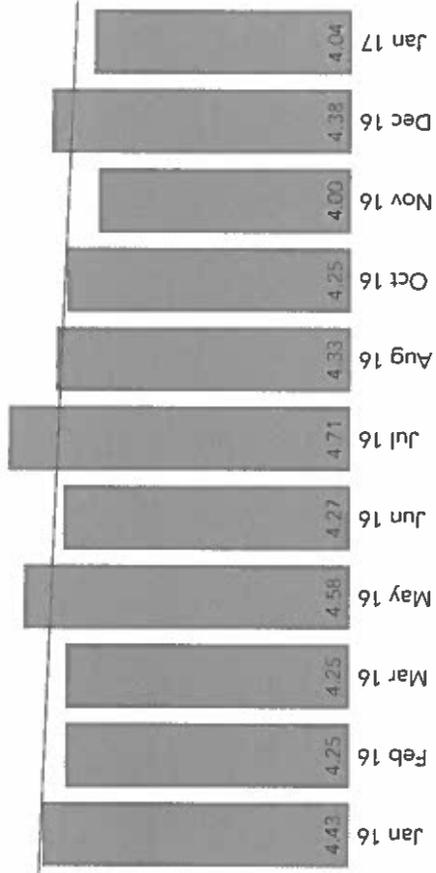


Quality of Food

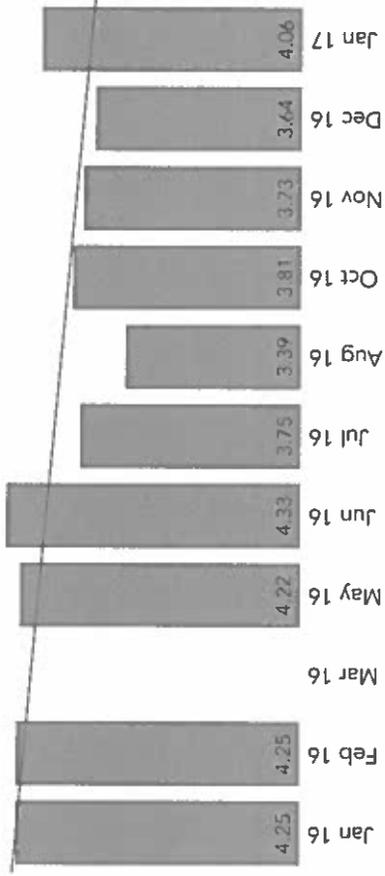




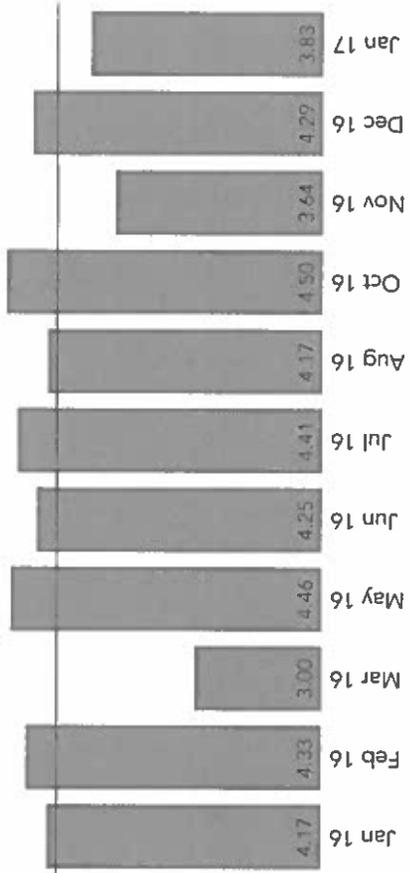
Cleanliness



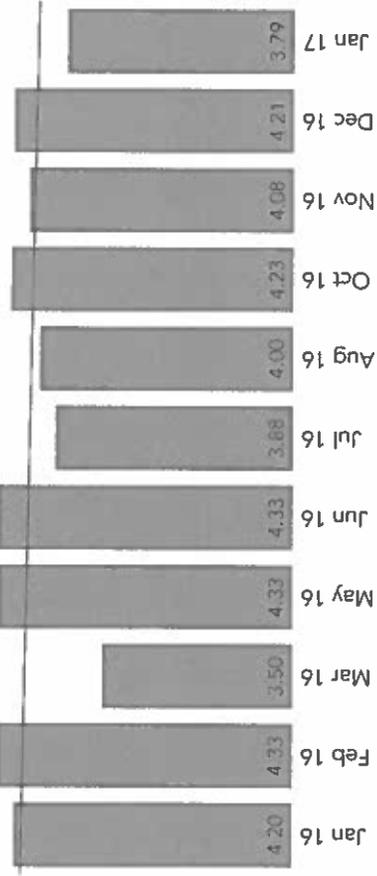
Laundry Service



Individual Needs

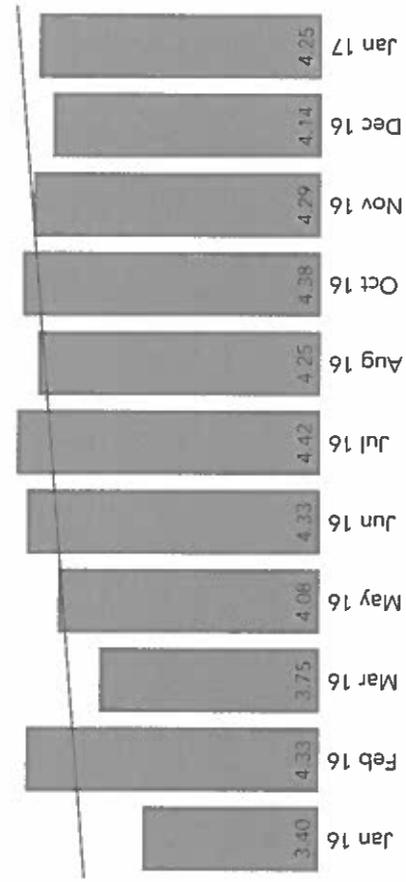


Communication

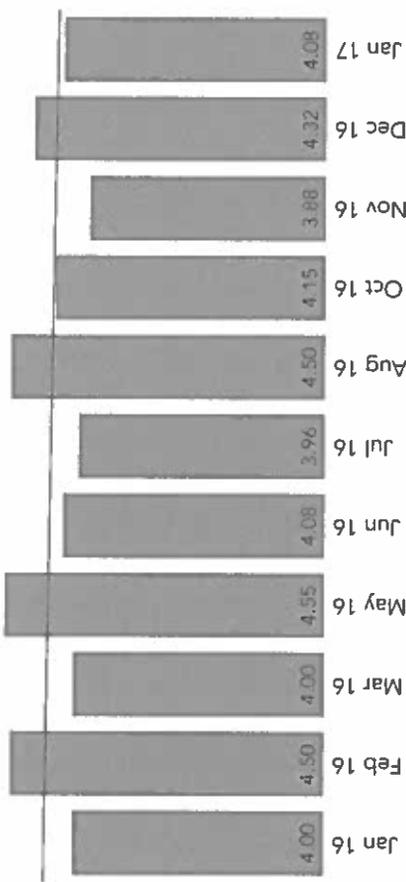




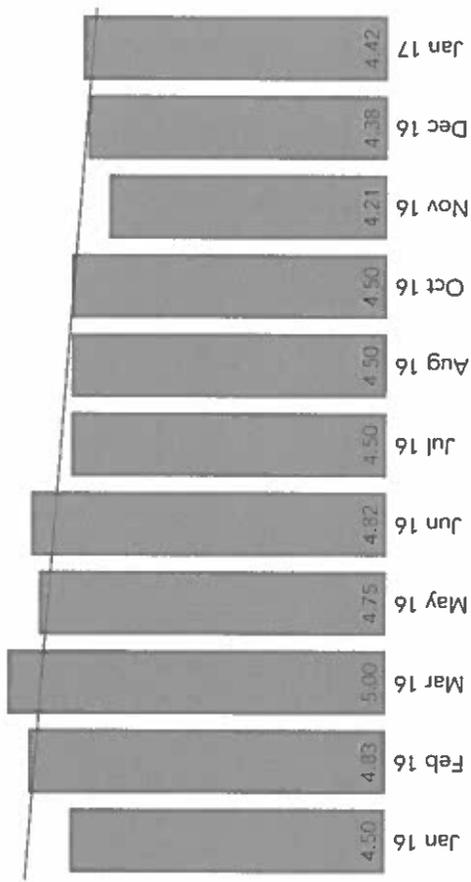
Response to Problems



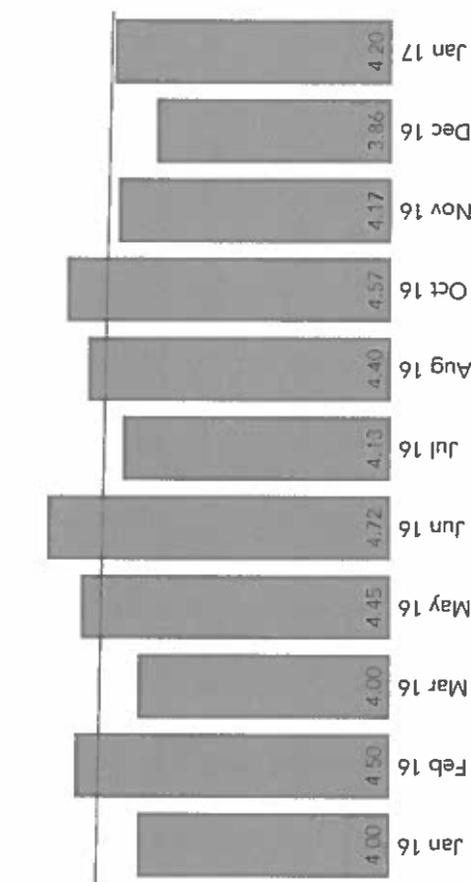
Recommend to Others



Dignity and Respect



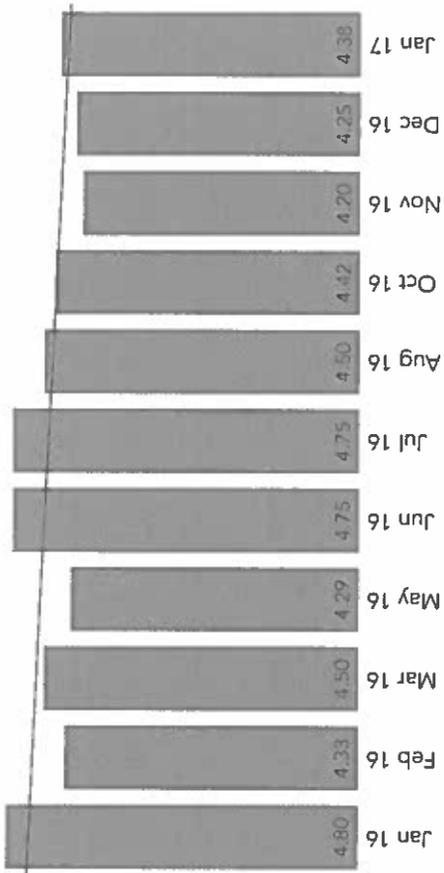
Activities



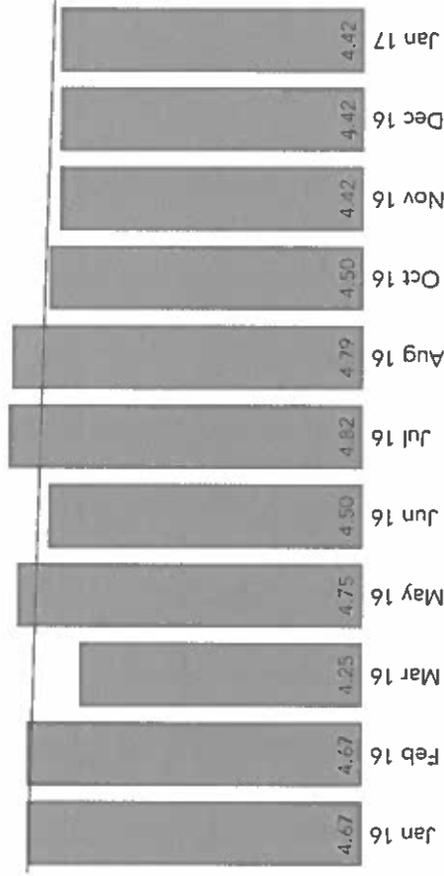


QUALITY INSIGHT

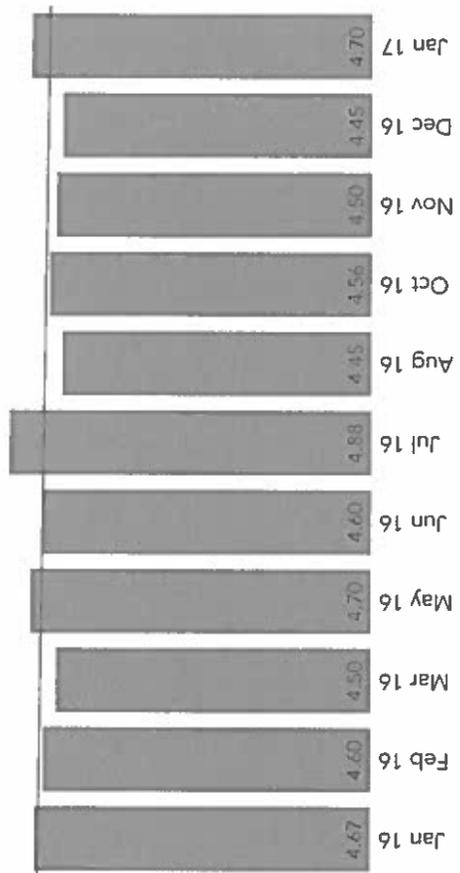
Professional Therapy



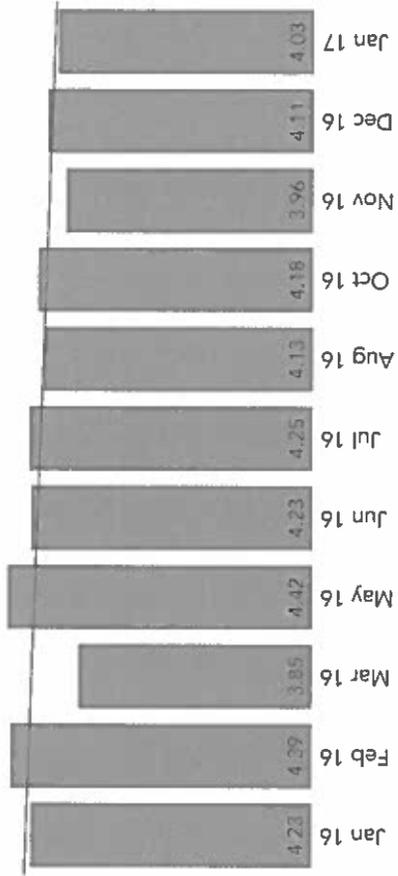
Safety and Security



Admission Process



Combined Average

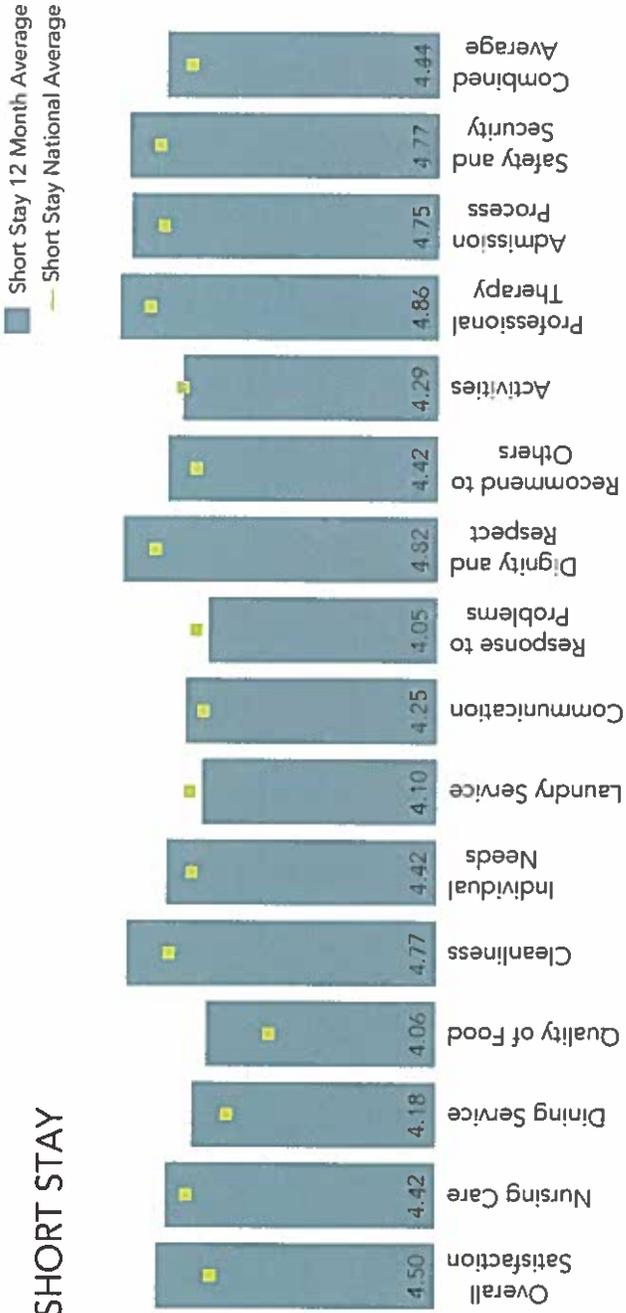




QUALITY INSIGHT

<http://pinnacleqi.com/reports/shortstay>

SHORT STAY

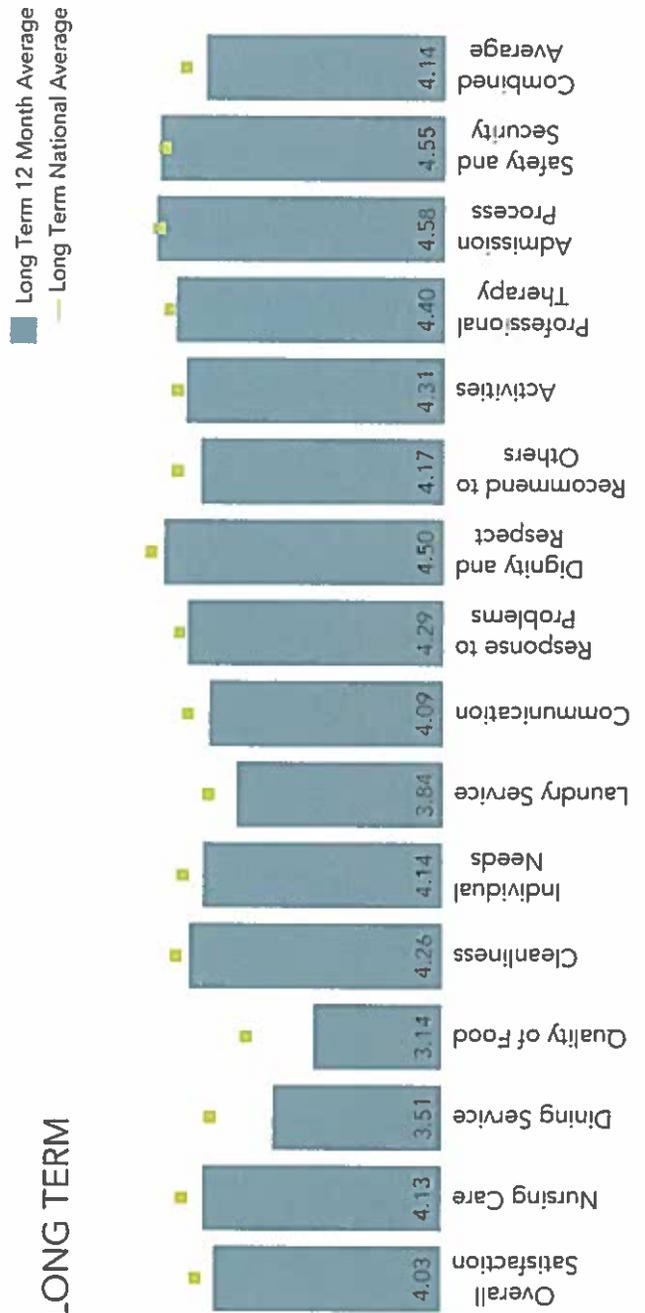


SHORT STAY SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

91.7%

78.7% National Average

LONG TERM



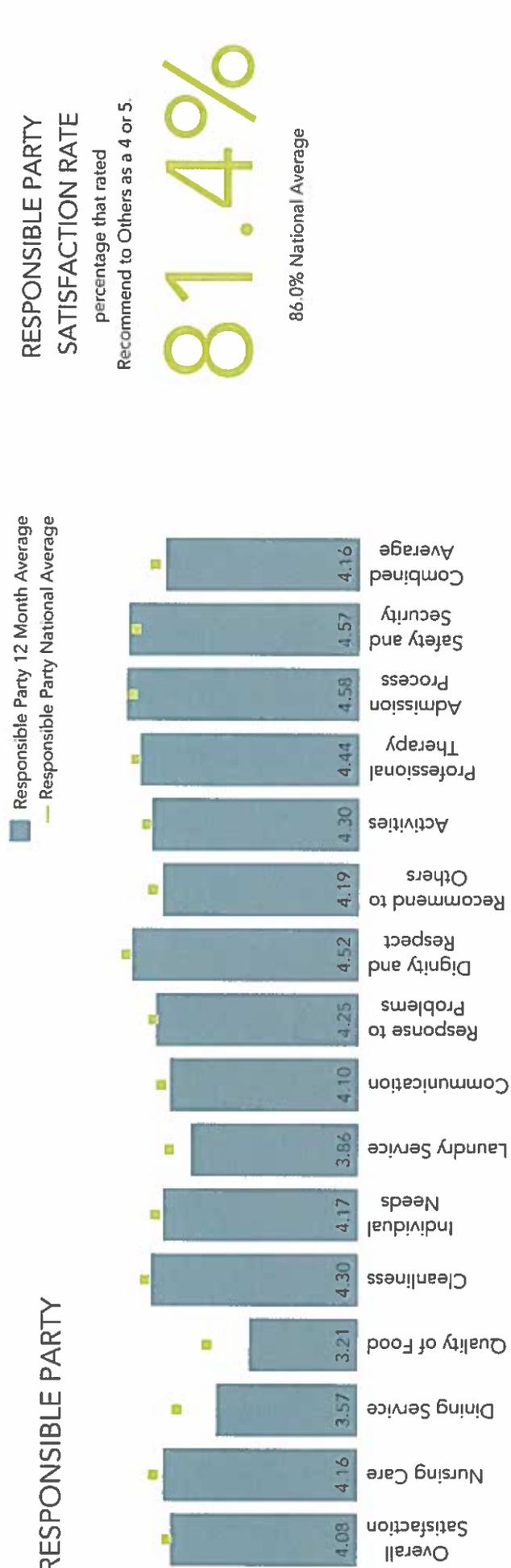
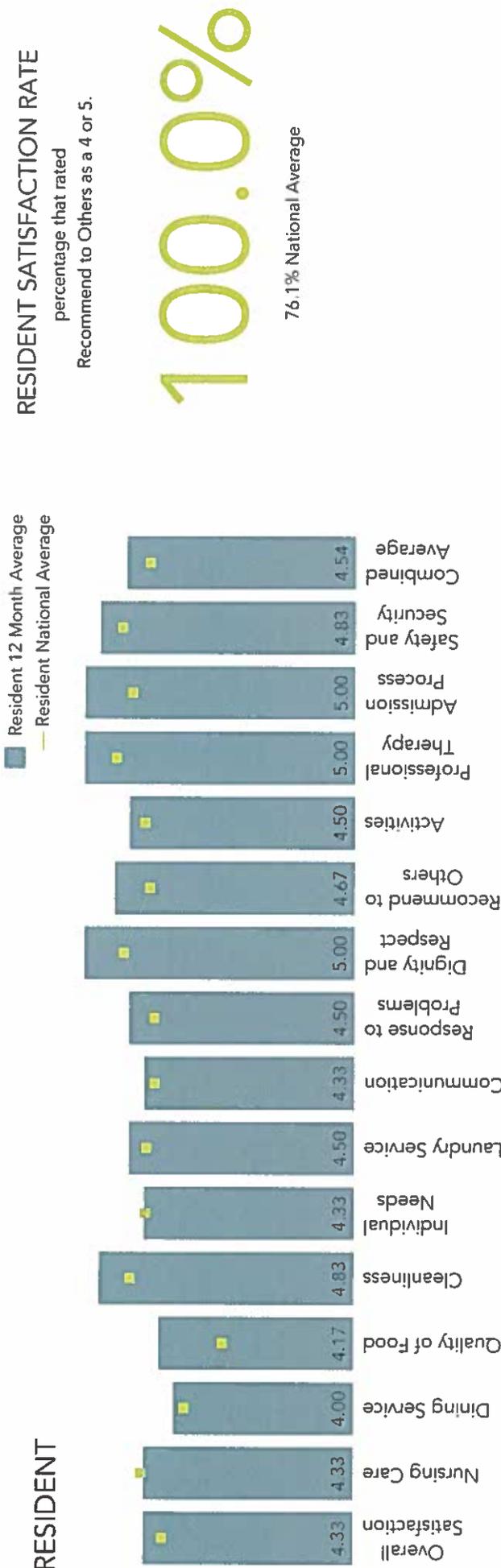
LONG TERM SATISFACTION RATE
percentage that rated
Recommend to Others as a 4 or 5.

80.7%

86.8% National Average



<http://pinnacleq.com/reports/resident>



**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated February 28, 2017**

Medical Management Metric	Status
<i>Carle Clinic and Christie Clinic</i>	
Carle Clinic – maintain 3 physicians and 2 full-time nurse practitioners	Carle is providing 2.5 FTE nurse practitioners
Christie Clinic – maintain current level of care (one physician and one nurse practitioner)	Maintained
Implement QA with NPs monthly	Meetings have been discontinued. Ongoing issues are now being addressed without the need for a monthly meeting.
<i>Expanded Specialized Services</i>	
Establish pulmonary clinic by July 1, 2015	Dr. Sheik's caseload continues to fluctuate between 8-12 residents with bi-weekly visits to CCNH.
Current wound/pain caseload is 8 residents.	<p>10 currently on caseload. 10 wound/0 pain. 76 residents have healed and have been taken of the caseload.</p> <p>Tracy Rhone LPN was wound care certified in June and is managing caseload and rounds with Dr. Li</p> <p>Dr. Li is currently on FMLA and patients are being referred to the Carle Wound Clinic.</p>
Establish outpatient rehab program by July 1, 2015.	<p>Case load of 1.</p> <p>Amber Reed (ADC Director) is actively marketing the outpatient rehab program to all Rehab to Home discharges. Marketing to area agencies and other senior providers is also ongoing.</p>

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 3
Updated February 28, 2017**

Non-Financial Metrics	Status																										
<i>Medicare 30-Day Readmission Rate</i>																											
<p>The national average rate is 19.8 percent. The 25th percentile is 14.8 percent The 75th percentile is 23.4 percent.</p> <p>Source: MedPac Report to Congress: Medicare Payment Policy, March 2013. (Data is from 2011).</p> <p>CCNH will have a current baseline readmission rate by January 1, 2014.</p>	<p>Interact Data</p> <table border="0"> <tr><td>Jan 2016 (2/6)</td><td>33%</td></tr> <tr><td>Feb (3/6)</td><td>50%</td></tr> <tr><td>Mar (1/6)</td><td>16.6%</td></tr> <tr><td>April (1/4)</td><td>25%</td></tr> <tr><td>May (3/5)</td><td>60%</td></tr> <tr><td>June (0/3)</td><td>0%</td></tr> <tr><td>July (3/6)</td><td>50%</td></tr> <tr><td>August (0/3)</td><td>0%</td></tr> <tr><td>September (0/2)</td><td>0%</td></tr> <tr><td>October (4/8)</td><td>50%</td></tr> <tr><td>November (2/5)</td><td>40%</td></tr> <tr><td>December (0/4)</td><td>0%</td></tr> <tr><td>January (1/2)</td><td>50%</td></tr> </table>	Jan 2016 (2/6)	33%	Feb (3/6)	50%	Mar (1/6)	16.6%	April (1/4)	25%	May (3/5)	60%	June (0/3)	0%	July (3/6)	50%	August (0/3)	0%	September (0/2)	0%	October (4/8)	50%	November (2/5)	40%	December (0/4)	0%	January (1/2)	50%
Jan 2016 (2/6)	33%																										
Feb (3/6)	50%																										
Mar (1/6)	16.6%																										
April (1/4)	25%																										
May (3/5)	60%																										
June (0/3)	0%																										
July (3/6)	50%																										
August (0/3)	0%																										
September (0/2)	0%																										
October (4/8)	50%																										
November (2/5)	40%																										
December (0/4)	0%																										
January (1/2)	50%																										
<i>Pinnacle Survey Scores</i>																											
<p>Meet or exceed national average scores, which are shown below. There are 16 separate survey scores. The summation of all surveys conducted in 2012 resulted in two out of 16 scores exceeded the national average. The metric goal is to have four score exceeding the national average for 2013 and six scores for 2014.</p>	<p># of measures that met or exceeded the national average.</p> <table border="0"> <tr><td>Jan 2016</td><td>7 out of 16</td></tr> <tr><td>Feb</td><td>13 out of 16</td></tr> <tr><td>Mar</td><td>1 out of 16</td></tr> <tr><td>April</td><td>no data</td></tr> <tr><td>May</td><td>14 out of 16</td></tr> <tr><td>June</td><td>8 out of 16</td></tr> <tr><td>July</td><td>11 out of 16</td></tr> <tr><td>August</td><td>11 out of 16</td></tr> <tr><td>September</td><td>no data</td></tr> <tr><td>October</td><td>7 out of 16</td></tr> <tr><td>November</td><td>1 out of 16</td></tr> <tr><td>December</td><td>3 out of 16</td></tr> <tr><td>January</td><td>2 out of 16</td></tr> </table>	Jan 2016	7 out of 16	Feb	13 out of 16	Mar	1 out of 16	April	no data	May	14 out of 16	June	8 out of 16	July	11 out of 16	August	11 out of 16	September	no data	October	7 out of 16	November	1 out of 16	December	3 out of 16	January	2 out of 16
Jan 2016	7 out of 16																										
Feb	13 out of 16																										
Mar	1 out of 16																										
April	no data																										
May	14 out of 16																										
June	8 out of 16																										
July	11 out of 16																										
August	11 out of 16																										
September	no data																										
October	7 out of 16																										
November	1 out of 16																										
December	3 out of 16																										
January	2 out of 16																										
<i>CMS 5 Star Rating</i>																											
<p>Increase overall rating from one star to two star by the end of 2014</p> <p>New nursing home compares V3.0 started with the Jan 31 2015 report</p>	<p>One star</p>																										

Champaign County Nursing Home CMS Quality Measures - Issue 3

No CMS update.

Quality Measures that are Included in the QM Rating

	Provider 145364					Rating Points ¹	State	National
	2015Q2	2015Q3	2015Q4	2016Q1	4Q avg		4Q avg	4Q avg
MDS 3.0 Long-Stay Measures								
<i>Lower percentages are better.</i>								
Percentage of residents experiencing one or more falls with major injury	5.6%	7.0%	7.3%	7.5%	6.8%	20.00	3.3%	3.3%
Percentage of residents who self-report moderate to severe pain ²	5.2%	2.5%	3.5%	2.7%	3.5%	80.00	6.7%	8.2%
Percentage of high-risk residents with pressure ulcers	2.3%	2.2%	1.6%	3.4%	2.4%	100.00	6.3%	5.8%
Percentage of residents with a urinary tract infection	2.8%	2.7%	3.1%	3.8%	3.1%	80.00	4.8%	4.8%
Percentage of residents with a catheter inserted and left in their bladder ²	5.3%	2.8%	0.0%	1.8%	2.6%	60.00	3.8%	3.0%
Percentage of residents who were physically restrained	0.0%	0.0%	0.0%	0.0%	0.0%	100.00	0.8%	0.8%
Percentage of residents whose need for help with daily activities has increased	19.5%	27.7%	42.7%	34.1%	30.4%	20.00	15.7%	15.4%
Percentage of residents who received an antipsychotic medication	14.4%	12.1%	13.0%	12.7%	13.0%	60.00	20.3%	17.3%
Percentage of residents whose ability to move independently worsened ^{2,3}	16.1%	26.2%	34.8%	29.2%	25.9%	10.00	17.9%	18.2%
MDS 3.0 Short-Stay Measures								
<i>Higher percentages are better.</i>								
Percentage of residents who made improvements in function ^{2,3}	57.2%	47.7%	68.7%	92.2%	66.6%	30.00	60.1%	63.0%
<i>Lower percentages are better.</i>								
Percentage of residents who self-report moderate to severe pain	7.7%	7.3%	10.9%	20.8%	12.1%	80.00	15.3%	16.7%
Percentage of residents with pressure ulcers that are new or worsened ²	1.4%	0.0%	0.0%	0.0%	0.3%	75.00	1.5%	1.2%
Percentage of residents who newly received an antipsychotic medication	2.0%	2.2%	0.0%	2.1%	1.6%	60.00	2.4%	2.2%

Time period for data used in reporting is 7/1/2014 through 8/30/2015	Provider 145364				State	National
	Observed Rate ⁴	Expected Rate ⁵	Risk-Adjusted Rate ⁶	Rating Points ¹	Risk-Adjusted Rate	Risk-Adjusted Rate
Claims-Based Measures						
<i>A higher percentage is better.</i>						
Percentage of residents who were successfully discharged to the community ^{2,3}	43.2%	49.0%	50.8%	20.00	51.5%	54.2%
<i>Lower percentages are better.</i>						
Percentage of residents who were re-hospitalized after a nursing home admission ^{2,3}	30.9%	22.6%	29.5%	10.00	22.9%	21.1%
Percentage of residents who had an outpatient emergency department visit ^{2,3}	21.0%	11.5%	20.2%	10.00	12.1%	11.5%

Total Quality Measure Points

Total QM points with new quality measures weighted 50% for Provider 145364	815.00
--	--------

Issue 4

Food Service Improvement

The following items are currently being addressed with HCSG:

- Work flow and staff responsibilities continues to be addressed
- Ensuring items like divided plates, red plates are consistently available in kitchenettes
- Food consistency issues
- Food temperature issues are being addressed by proper and timely preparation of the steam tables and plate warmers before service so staff have to be in dining room to monitor
- Consistent placement of napkins in the dining rooms
- General cleanliness of dining rooms
- Adequate stocking of juices and thickened liquids on the nursing units
- Revision of the meal ticket table order system to expedite ordering and serving
- Dispensing menus for residents who can order are given the opportunity to do so
- Addressed a software interface problem with the clinical software system and the dietary software system will improve dietary order flow that should expedite implementation of new dietary orders

**Champaign County Nursing Home
Strategic Objective Metrics – Issue 4
Updated February 27, 2017**

Dietary	Status
Meals will be delivered within 15 minutes of scheduled meal times.	With the rollout of the induction tables, this metric is no longer needed.
The Pinnacle food quality score will meet or exceed Pinnacle national average of 3.67.	2014 annual average was 3.43. The rolling 12 month average is 3.33 (Jan 17) Sept 3.39 Oct 2.94 Nov 3.44 Dec 3.79 Jan 16 3.50 Feb 3.50 Mar 3.25 (based on 2 surveys) Apr no data May 3.44 June 3.30 July 3.45 Aug 3.20 Sept no data Oct 2.63 Nov 3.11 Dec 3.09 Jan 3.70
The Pinnacle dining service score will meet or exceed national average of 4.19	The 2014 annual average was 3.43. The rolling 12 month average is 3.68 (Jan 17) Aug 3.32 Sept 3.29 Oct 3.44 Nov 3.67 Dec 3.64 Jan 2016 4.33 Feb 4.00 Mar 3.50 (based on 2 surveys) Apr no data May 4.30 June 3.27 July 4.10 August 3.36 Sept no data Oct 3.32 Nov 3.42 Dec 3.64 Jan 3.36

Issue 5
Resident Services Programming

No updates

Issue 6
Contract Management

No updates

To: Nursing Home Board of Directors
Champaign County Nursing Home

From: Scott Gima
Manager

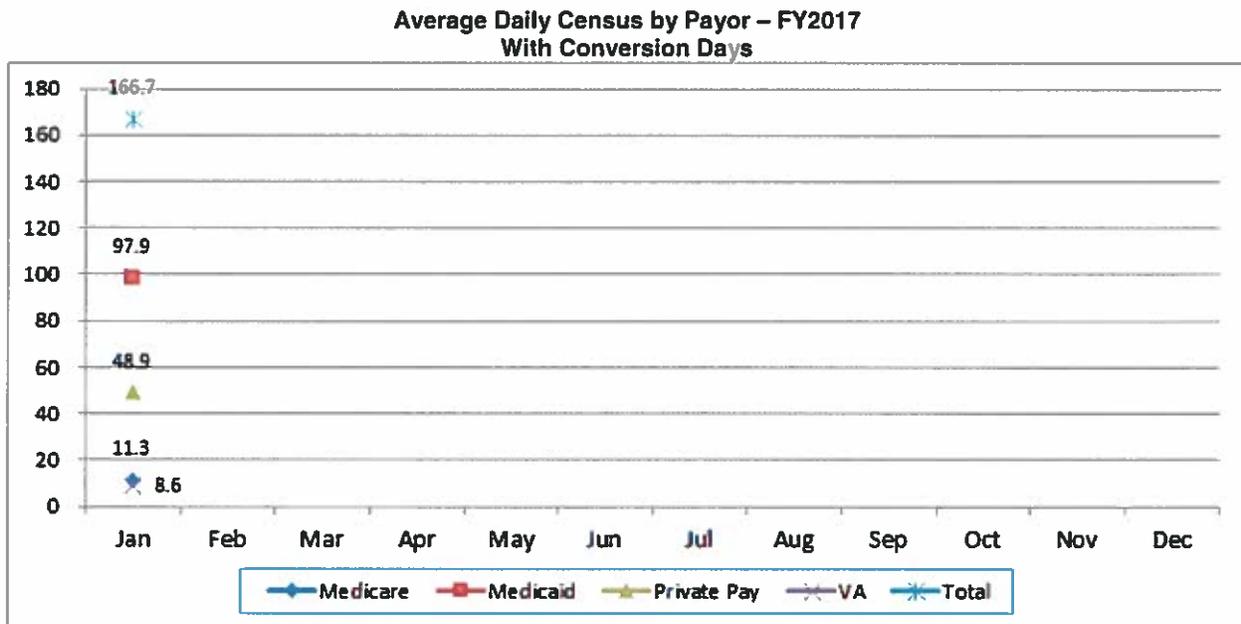
Date: March 9, 2017

Re: January 2017 Financial Management Report

The January financials are reviewed below.

Statistics

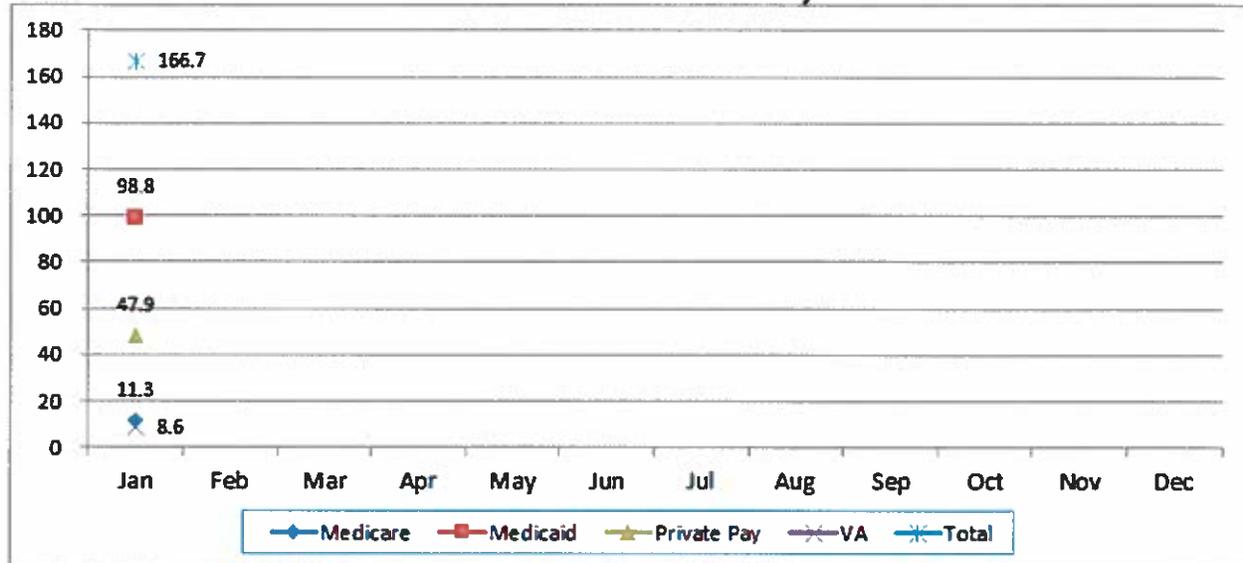
January's census was 166.7 with 11.3 Medicare and 8.6 VA. There were 30 Medicaid conversion days in January.



The February census is expected to average 167.5 with 13.3 Medicare and 8.7 VA. The current census is down to 160. A sampling of feedback from area nursing homes indicates that census is down across the board. Questions regarding the uncertain future of CCNH are being brought up by current residents/families as well as prospective inquiries. It is clearly having an impact on sustaining or increasing census.

The table below summarizes the census without Medicaid conversion days. With only 30 conversion days, the change was minimal.

**Average Daily Census by Payor – FY2017
Without Medicaid Conversion Days**

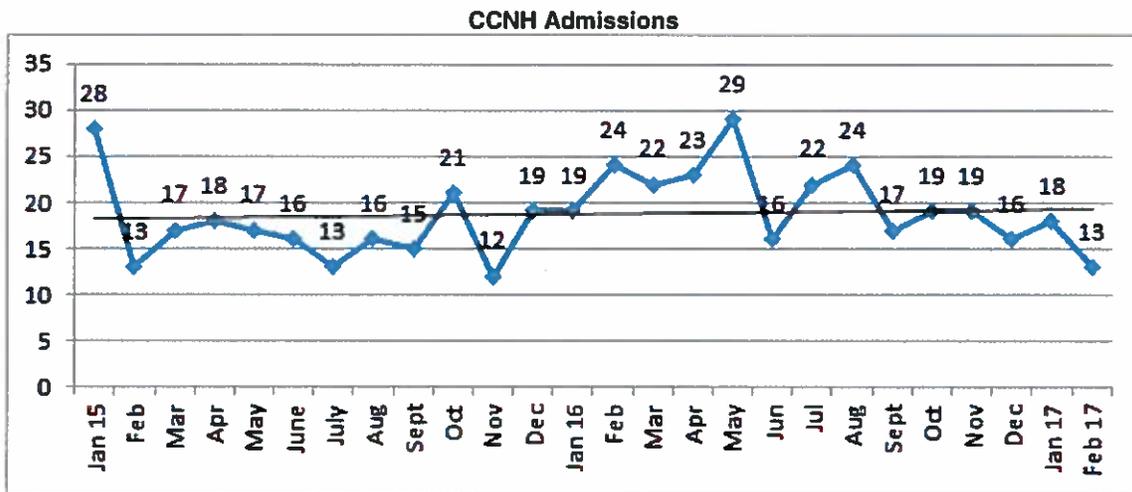


February admissions totaled 13 with 8 Medicare admissions. Medicare Part A continues to account for the majority of the Medicare admissions. We continue to see a very high percentage of Medicare Advantage referrals that end up going home.

**Admissions and Discharges
January 2015 to February 2017**

	Medicare Admits	Non-Medicare Admits	Total Admits	Discharges	Expirations	Total Discharges/Expirations
Jan 16	12	7	19	15	7	22
Feb	18	6	24	13	6	19
Mar	10	12	22	18	8	26
Apr	12	11	23	20	4	24
May	19	10	29	11	8	19
June	8	8	16	15	5	20
July	7	15	22	17	6	23
Aug	13	11	24	10	7	17
Sept	5	12	17	12	7	19
Oct	9	10	19	18	6	24
Nov	11	8	19	14	5	19
Dec	10	6	16	11	10	21
Jan	9	9	18	15	6	21
Feb	8	5	13	12	6	18

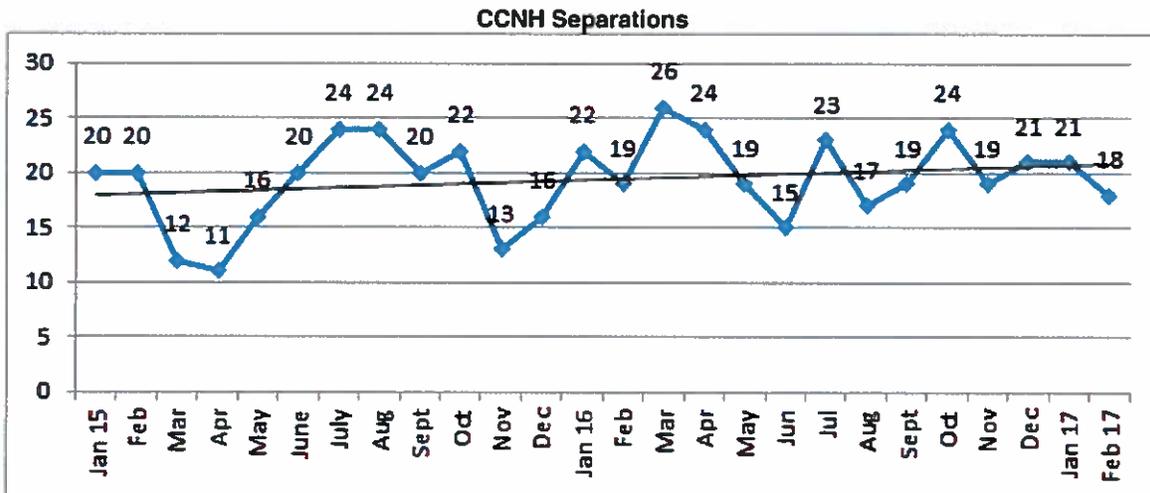
The chart below summarizes the monthly admissions. Admissions so far in 2016 show improvement from 2015 monthly admissions. The 2015 average is 16.4. The 2016 average is 20.8.



The table below summarizes the average number of admissions per month since 2012.

Admissions per Month	
Year	Average Monthly Admissions
2012	22.2
2013	25.5
2014	22.9
2015	16.4
2016	20.8
2017 YTD	15.5

The next chart summarizes separations. The 2015 average was 17.6. For 2016, the annual average is 19.8.

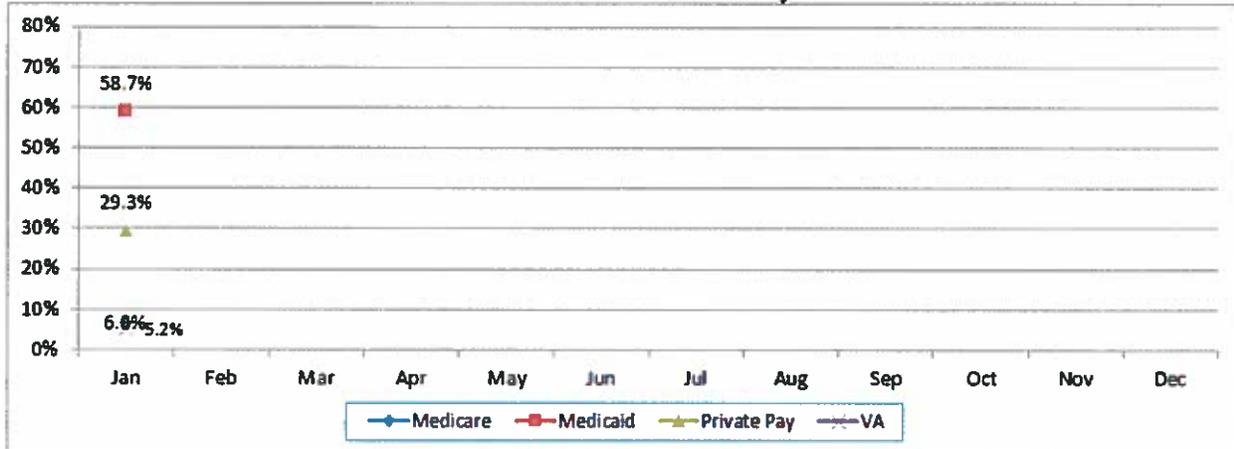


The table below summarizes the average number of discharges per month since 2012.

Discharges per Month	
Year	Average Monthly Admissions
2012	23.5
2013	28.1
2014	23.4
2015	17.6
2016	20.7
2017 YTD	19.5

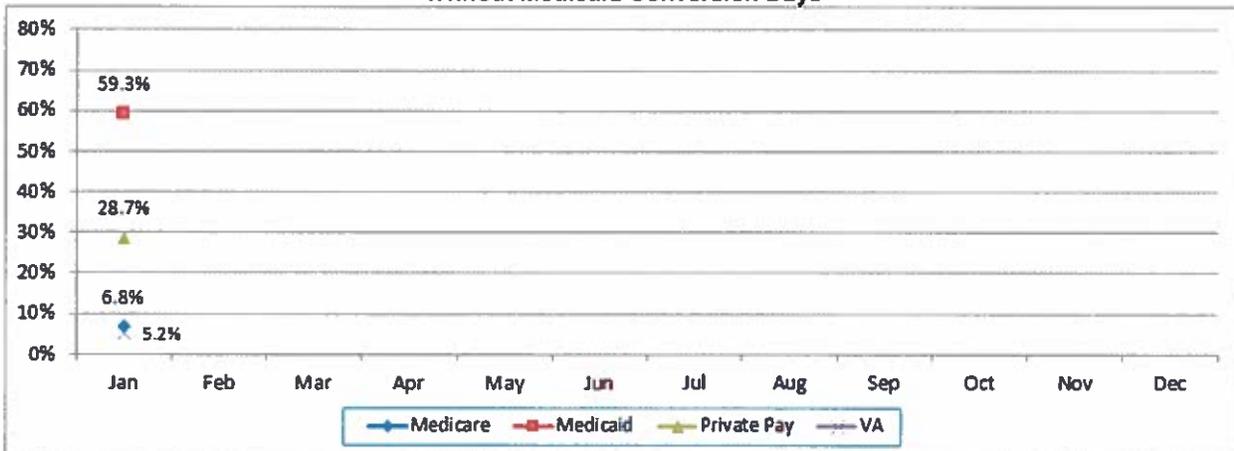
The FY2013 payor mix was Medicare – 8.7%, Medicaid – 56.3% and Private pay 35.0%. The 2014 payor mix for the year was Medicare – 7.5%, Medicaid – 58.3%, Private pay – 32.8%, and VA – 1.3%. For 2015, the 12 month payor mix is Medicare – 6.1%, Medicaid – 70.1%, Private pay – 22.8%, and VA – 1.0%. The 2016 payor mix is Medicare – 7.1%, Medicaid – 65.8%, Private pay – 23.7%, and VA – 3.4%.

**Payor Mix by Resident Days – FY2017
With Medicaid Conversion Days**



The 2015 payor mix without conversion days is Medicare – 6.1%, Medicaid – 57.2%, Private pay – 35.8% and VA – 1.0%. The 2016 payor mix is Medicare – 7.2%, Medicaid – 57.4%, Private pay – 32.0% and VA – 3.4%.

**Payor Mix by Resident Days – FY2017
Without Medicaid Conversion Days**



Net Income/(Loss) & Cash from Operations

The January income statement shows a net loss of -\$122,310 and a cash loss from operations of -\$59,708.

Revenues

- Operating revenues totaled \$983,517, which was down from \$1.132 million in December. Medicare revenue fell from \$310,904 to \$172,451.

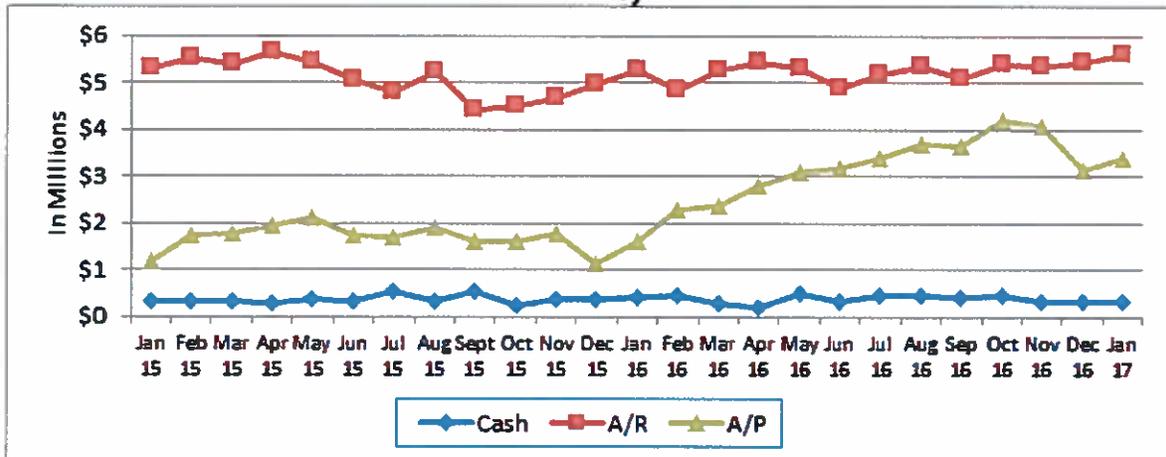
Expenses

- Expenses decreased from \$1.338 million in December to \$1.206 million in January.
- Wages fell slightly from \$596,962 in December to \$563,021 in January. Wages per day remained relatively unchanged at \$108.95 in December and \$108.96 in January.
- Non-labor expenses fell from \$599,803 in December to \$466,225 in January. Non-labor costs per day fell from \$109.47 in December to \$90.23 in January.

Cash Position

The month ending cash balance in January was \$299,127. Accounts receivable increased from \$5,417,286 to \$5,598,902. Accounts payable increased from \$3,133,014 in December to \$3,366,429 in January.

**Cash, Accounts Receivable & Accounts Payable
As of January 2017**



The following is a cash summary for December and January plus projected cash summaries for the months of February and March.

The following are approximate or average figures: payroll - \$260,000 per payroll; payables - \$555,000 per month. As more cash comes in, the more can be used to pay vendors. However, the monthly cash used for vendor payments changes based on payroll and other needs.

Projected cash receipts do not include any assumptions for any increases due to approval of Medicaid application. In other words, the Medicaid receipts estimate is based on current payments only.

December's cash in includes Tax Anticipation Warrant funds of \$1,021,757 being used to reduce IMRF and FICA amounts in Accounts Payable. The Bond Payment of \$262,115 is not shown as being paid by the Home (paid by County).

December

Beginning Cash				\$318,520
November	Cash In (Includes Boiler Loan)		\$2,091,255	
	Cash Out			
	Payroll	\$557,380		
	Accounts payable	\$1,553,563		
			(\$2,110,943)	(\$19,688)
Ending Cash				\$298,832

January

Beginning Cash				\$298,832
January	Cash In		\$936,884	
	Cash Out			
	Payroll	\$516,686		
	Accounts payable	\$418,426		
			(\$935,112)	\$1,772
Ending Cash				\$300,604

February's cash projection includes \$45,000 in December Medicaid claims. It does not include funds from Medicaid Pending Accounts.

February (Projected)

Beginning Cash				\$300,604
February	Cash In		\$932,777	
	Cash Out			
	Payroll	\$489,520		
	Accounts payable	\$408,336		
			(\$897,856)	\$34,921
Ending Cash				\$335,525

March's cash projections do not include funds from Medicaid Pending Accounts. March has three payrolls and accounts payable was increased \$142,000 to pay invoices held in February.

March (Projected)

Beginning Cash				\$335,525
December	Cash In		\$1,011,995	
	Cash Out			
	Payroll	\$741,393		
	Accounts payable	\$692,000		
			(\$1,433,393)	(\$421,398)
Ending Cash				(\$85,873)

Champaign County Nursing Home
Actual vs Budget Statement of Operations

01/31/17

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue	112.26	1,084.00	(971.74)	112.26	1,084.00	(971.74)
Medicare A Revenue	172,450.61	225,845.00	(53,394.39)	172,450.61	225,845.00	(53,394.39)
Medicare B Revenue	23,385.16	17,917.00	5,468.16	23,385.16	17,917.00	5,468.16
Medicaid Revenue	425,618.18	547,765.00	(122,146.82)	425,618.18	547,765.00	(122,146.82)
Private Pay Revenue	343,926.03	293,757.00	50,169.03	343,926.03	293,757.00	50,169.03
Adult Day Care Revenue	18,024.78	19,584.00	(1,559.22)	18,024.78	19,584.00	(1,559.22)
Total Income	983,517.02	1,105,952.00	(122,434.98)	983,517.02	1,105,952.00	(122,434.98)
Operating Expenses						
Administration	256,409.82	291,243.00	34,833.18	256,409.82	291,243.00	34,833.18
Environmental Services	90,505.46	95,164.00	4,658.54	90,505.46	95,164.00	4,658.54
Laundry	13,781.87	17,577.00	3,795.33	13,781.87	17,577.00	3,795.33
Maintenance	13,566.46	22,535.00	8,968.54	13,566.46	22,535.00	8,968.54
Nursing Services	563,352.28	490,901.00	(72,451.28)	563,352.28	490,901.00	(72,451.28)
Activities	21,908.87	26,369.00	4,460.13	21,908.87	26,369.00	4,460.13
Social Services	24,079.99	23,668.00	(411.99)	24,079.99	23,668.00	(411.99)
Physical Therapy	28,892.75	30,539.00	1,646.25	28,892.75	30,539.00	1,646.25
Occupational Therapy	23,243.30	33,578.00	10,334.70	23,243.30	33,578.00	10,334.70
Speech Therapy	9,045.55	8,969.00	(76.55)	9,045.55	8,969.00	(76.55)
Respiratory Therapy	2,101.21	4,577.00	2,475.79	2,101.21	4,577.00	2,475.79
Total This Department	11,146.76	13,546.00	2,399.24	11,146.76	13,546.00	2,399.24
Food Services	108,279.47	118,437.00	10,157.53	108,279.47	118,437.00	10,157.53
Barber & Beauty	8,074.81	7,751.00	(323.81)	8,074.81	7,751.00	(323.81)
Adult Day Care	16,141.42	18,331.00	2,189.58	16,141.42	18,331.00	2,189.58
Alzheimers and Related Disorders	26,915.97	59,943.00	33,027.03	26,915.97	59,943.00	33,027.03
Total Expenses	1,208,299.03	1,249,582.00	43,282.97	1,208,299.03	1,249,582.00	43,282.97
Net Operating Income	(222,782.01)	(143,630.00)	(79,152.01)	(222,782.01)	(143,630.00)	(79,152.01)
NonOperating Income						
Local Taxes	100,172.26	98,805.00	1,367.26	100,172.26	98,805.00	1,367.26
Miscellaneous NI Revenue	300.00	359.00	(59.00)	300.00	359.00	(59.00)
Total NonOperating Income	100,472.26	99,164.00	1,308.26	100,472.26	99,164.00	1,308.26
Net Income (Loss)	(122,309.75)	(44,466.00)	(77,843.75)	(122,309.75)	(44,466.00)	(77,843.75)

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

01/31/17

1

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Operating Income						
Miscellaneous Revenue						
Lunch Reimbursement	27.00	167.00	(140.00)	27.00	167.00	(140.00)
Late Charge, NSF Check Charge	85.26	417.00	(331.74)	85.26	417.00	(331.74)
Other Miscellaneous Revenue		500.00	(500.00)		500.00	(500.00)
Total Miscellaneous Revenue	112.26	1,084.00	(971.74)	112.26	1,084.00	(971.74)
Medicare A Revenue						
Medicare A	79,798.14	75,282.00	4,516.14	79,798.14	75,282.00	4,516.14
NH Pt_Care - Medicare Advantage/ Hmo	88,270.47	150,563.00	(62,292.53)	88,270.47	150,563.00	(62,292.53)
ARD_Pt Care - Medicare Advantage/ HMO	4,382.00		4,382.00	4,382.00		4,382.00
Total Medicare A Revenue	172,450.61	225,845.00	(53,394.39)	172,450.61	225,845.00	(53,394.39)
Medicare B Revenue						
Medicare B	23,385.16	17,917.00	5,468.16	23,385.16	17,917.00	5,468.16
Total Medicare B Revenue	23,385.16	17,917.00	5,468.16	23,385.16	17,917.00	5,468.16
Medicaid Revenue						
Medicaid Title XIX (IDHFS)	325,730.13	444,737.00	(119,006.87)	325,730.13	444,737.00	(119,006.87)
ARD - Medicaid Title XIX (IDHFS)	69,106.05	69,734.00	(627.95)	69,106.05	69,734.00	(627.95)
Patient Care-Hospice	26,447.27	33,215.00	(6,767.73)	26,447.27	33,215.00	(6,767.73)
ARD Patient Care - Hospice	4,334.73	79.00	4,255.73	4,334.73	79.00	4,255.73
Total Medicaid Revenue	425,618.18	547,765.00	(122,146.82)	425,618.18	547,765.00	(122,146.82)
Private Pay Revenue						
VA-Veterans Nursing Home Care	51,635.00	30,946.00	20,689.00	51,635.00	30,946.00	20,689.00
ARD - VA - Veterans Care	6,820.00		6,820.00	6,820.00		6,820.00
Nursing Home Patient Care - Private Pay	258,949.33	232,127.00	26,822.33	258,949.33	232,127.00	26,822.33
Nursing Home Beauty Shop Revenue	2,412.00	2,917.00	(505.00)	2,412.00	2,917.00	(505.00)
Medical Supplies Revenue	(641.05)	5,000.00	(5,641.05)	(641.05)	5,000.00	(5,641.05)
Patient Transportation Charges	1,658.75	1,667.00	(8.25)	1,658.75	1,667.00	(8.25)
ARD Patient Care- Private Pay	23,092.00	21,100.00	1,992.00	23,092.00	21,100.00	1,992.00
Total Private Pay Revenue	343,926.03	293,757.00	50,169.03	343,926.03	293,757.00	50,169.03
Adult Day Care Revenue						
VA-Veterans Adult Daycare	8,504.78	8,334.00	170.78	8,504.78	8,334.00	170.78
IL Department Of Aging-Day Care Grant (Title XX)	6,500.00	8,750.00	(2,250.00)	6,500.00	8,750.00	(2,250.00)
Adult Day Care Charges-Private Pay	3,020.00	2,500.00	520.00	3,020.00	2,500.00	520.00
Total Adult Day Care Revenue	18,024.78	19,584.00	(1,559.22)	18,024.78	19,584.00	(1,559.22)
Total Income	983,517.02	1,105,952.00	(122,434.98)	983,517.02	1,105,952.00	(122,434.98)

Operating Expenses

Administration

Reg Full-Time Employees	22,819.70	33,731.00	10,911.30	22,819.70	33,731.00	10,911.30
Reg Part-Time Employees		616.00	616.00		616.00	616.00
Temp. Salaries & Wages	1,170.22	833.00	(337.22)	1,170.22	833.00	(337.22)
Per Diem	135.00	250.00	115.00	135.00	250.00	115.00
Overtime	1,120.86		(1,120.86)	1,120.86		(1,120.86)
TOPS - Balances	948.35	370.00	(578.35)	948.35	370.00	(578.35)
TOPS - FICA	72.55	47.00	(25.55)	72.55	47.00	(25.55)
Social Security - Employer	1,866.48	2,672.00	805.52	1,866.48	2,672.00	805.52
IMRF - Employer Cost	2,035.22	2,952.00	916.78	2,035.22	2,952.00	916.78
Workers' Compensation Insurance	718.04	1,044.00	325.96	718.04	1,044.00	325.96
Unemployment Insurance	796.94	1,358.00	561.06	796.94	1,358.00	561.06

Sunday, March 05, 2017

10:22 AM

Champaign County Nursing Home
Actual vs Budget Statement of Operations

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Employee Health/Life Insurance	5,072.48	6,219.00	1,146.52	5,072.48	6,219.00	1,146.52
Employee Development/Recognition	29.98	208.00	178.02	29.98	208.00	178.02
Employee Physicals/Lab	1,270.00	3,750.00	2,480.00	1,270.00	3,750.00	2,480.00
Stationary & Printing		250.00	250.00		250.00	250.00
Books, Periodicals & Manuals	69.00	16.00	(53.00)	69.00	16.00	(53.00)
Copier Supplies		500.00	500.00		500.00	500.00
Postage, UPS, Federal Express		333.00	333.00		333.00	333.00
Equipment < \$2,500		25.00	25.00		25.00	25.00
Operational Supplies	2,396.58	541.00	(1,855.58)	2,396.58	541.00	(1,855.58)
Audit & Accounting Fees	3,141.00	4,583.00	1,442.00	3,141.00	4,583.00	1,442.00
Attorney Fees	1,000.00	5,000.00	4,000.00	1,000.00	5,000.00	4,000.00
Engineering Fees		1,250.00	1,250.00		1,250.00	1,250.00
Professional Services	59,595.39	41,794.00	(17,801.39)	59,595.39	41,794.00	(17,801.39)
Job Required Travel Expense	43.34	166.00	122.66	43.34	166.00	122.66
Insurance	22,841.42	24,166.00	1,324.58	22,841.42	24,166.00	1,324.58
Property Loss & Liability Claims		166.00	166.00		166.00	166.00
Computer Services	12,815.33	8,333.00	(4,482.33)	12,815.33	8,333.00	(4,482.33)
Telephone Services	1,056.13	1,666.00	609.87	1,056.13	1,666.00	609.87
Equipment Maintenance		83.00	83.00		83.00	83.00
Legal Notices, Advertising	1,981.50	3,333.00	1,351.50	1,981.50	3,333.00	1,351.50
Photocopy Services	250.00	894.00	644.00	250.00	894.00	644.00
Public Relations	32.70	166.00	133.30	32.70	166.00	133.30
Dues & Licenses	1,625.08	1,708.00	82.92	1,625.08	1,708.00	82.92
Conferences & Training		833.00	833.00		833.00	833.00
Finance Charges, Bank Fees	1,506.56	833.00	(673.56)	1,506.56	833.00	(673.56)
Cable/Satellite TV Expense	2,591.17	2,500.00	(91.17)	2,591.17	2,500.00	(91.17)
IPA Licensing Fee	40,988.00	45,565.00	4,577.00	40,988.00	45,565.00	4,577.00
Fines & Penalties		2,500.00	2,500.00		2,500.00	2,500.00
General Liability Claims		2,500.00	2,500.00		2,500.00	2,500.00
Furnishings, Office Equipment		1,750.00	1,750.00		1,750.00	1,750.00
Depreciation Expense	62,601.88	65,227.00	2,625.12	62,601.88	65,227.00	2,625.12
Bad Debt Expense		16,666.00	16,666.00		16,666.00	16,666.00
Interest-Tax Anticipation Notes Payable		291.00	291.00		291.00	291.00
Interest- Bonds Payable	3,818.92	3,555.00	(263.92)	3,818.92	3,555.00	(263.92)
Total Administration	256,409.82	291,243.00	34,833.18	256,409.82	291,243.00	34,833.18
Environmental Services						
Reg. Full-Time Employees	28,122.79	27,174.00	(948.79)	28,122.79	27,174.00	(948.79)
Reg Part-Time Employees	845.04	834.00	(11.04)	845.04	834.00	(11.04)
Overtime	2,128.41	305.00	(1,823.41)	2,128.41	305.00	(1,823.41)
TOPS - Balances	182.68	250.00	67.32	182.68	250.00	67.32
TOPS- FICA	13.97	83.00	69.03	13.97	83.00	69.03
Social Security - Employer	2,358.08	2,166.00	(192.08)	2,358.08	2,166.00	(192.08)
IMRF - Employer Cost	2,729.40	2,392.00	(337.40)	2,729.40	2,392.00	(337.40)
Workers' Compensation Insurance	866.08	846.00	(20.08)	866.08	846.00	(20.08)
Unemployment Insurance	950.83	1,529.00	578.17	950.83	1,529.00	578.17
Employee Health/Life Insurance	2,988.33	7,110.00	4,121.67	2,988.33	7,110.00	4,121.67
Operational Supplies	3,373.76	4,583.00	1,209.24	3,373.76	4,583.00	1,209.24
Gas Service	17,246.53	14,583.00	(2,663.53)	17,246.53	14,583.00	(2,663.53)
Electric Service	20,073.90	25,000.00	4,926.10	20,073.90	25,000.00	4,926.10
Water Service	2,697.22	2,916.00	218.78	2,697.22	2,916.00	218.78
Pest Control Service	511.35	520.00	8.65	511.35	520.00	8.65
Waste Disposal & Recycling	3,305.69	2,916.00	(389.69)	3,305.69	2,916.00	(389.69)
Equipment Rentals	258.00	291.00	33.00	258.00	291.00	33.00
Sewer Service & Tax	1,853.40	1,666.00	(187.40)	1,853.40	1,666.00	(187.40)
Total Environmental Services	90,505.46	95,164.00	4,658.54	90,505.46	95,164.00	4,658.54

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

01/31/17

3

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Laundry						
Reg. Full-Time Employees	6,892.88	7,437.00	544.12	6,892.88	7,437.00	544.12
Reg. Part-Time Employees	1,308.65	823.00	(485.65)	1,308.65	823.00	(485.65)
Overtime	795.09	122.00	(673.09)	795.09	122.00	(673.09)
TOPS Balances	534.09	83.00	(451.09)	534.09	83.00	(451.09)
TOPS - FICA	40.85	8.00	(32.85)	40.85	8.00	(32.85)
Social Security - Employer	672.35	641.00	(31.35)	672.35	641.00	(31.35)
IMRF - Employer Cost	782.37	708.00	(74.37)	782.37	708.00	(74.37)
Workers' Compensation Insurance	245.21	250.00	4.79	245.21	250.00	4.79
Unemployment Insurance	279.30	457.00	177.70	279.30	457.00	177.70
Employee Health/Life Insurance	2,230.88	4,008.00	1,777.12	2,230.88	4,008.00	1,777.12
Laundry Supplies		833.00	833.00		833.00	833.00
Linen & Bedding		1,666.00	1,666.00		1,666.00	1,666.00
Laundry & Cleaning Service		541.00	541.00		541.00	541.00
Total Laundry	13,781.67	17,577.00	3,795.33	13,781.67	17,577.00	3,795.33
Maintenance						
Reg. Full-Time Employees	4,073.82	5,471.00	1,397.18	4,073.82	5,471.00	1,397.18
Overtime	1,009.73	67.00	(942.73)	1,009.73	67.00	(942.73)
TOPS - Balances	31.21	83.00	51.79	31.21	83.00	51.79
TOPS - FICA	2.39	19.00	16.61	2.39	19.00	16.61
Social Security - Employer	342.84	423.00	80.16	342.84	423.00	80.16
IMRF - Employer Cost	396.66	468.00	71.34	396.66	468.00	71.34
Workers' Compensation Insurance	121.80	165.00	43.20	121.80	165.00	43.20
Unemployment Insurance	142.88	305.00	162.12	142.88	305.00	162.12
Employee Health/Life Insurance	1,021.20	1,335.00	313.80	1,021.20	1,335.00	313.80
Gasoline & Oil		125.00	125.00		125.00	125.00
Tools		20.00	20.00		20.00	20.00
Ground Supplies		83.00	83.00		83.00	83.00
Maintenance Supplies	456.13	1,666.00	1,209.87	456.13	1,666.00	1,209.87
Equipment < \$2,500	773.15	166.00	(607.15)	773.15	166.00	(607.15)
Operational Supplies		20.00	20.00		20.00	20.00
Professional Services		29.00	29.00		29.00	29.00
Automobile Maintenance	458.50	833.00	374.50	458.50	833.00	374.50
Equipment Maintenance	53.25	2,083.00	2,029.75	53.25	2,083.00	2,029.75
Equipment Rentals		8.00	8.00		8.00	8.00
Nursing Home Building Repair/Maintenance	4,534.50	8,333.00	3,798.50	4,534.50	8,333.00	3,798.50
Parking Lot/Sidewalk Maintenance	148.40	833.00	684.60	148.40	833.00	684.60
Total Maintenance	13,566.46	22,535.00	8,968.54	13,566.46	22,535.00	8,968.54
Nursing Services						
Reg. Full-Time Employees	139,159.95	129,152.00	(10,007.95)	139,159.95	129,152.00	(10,007.95)
Reg. Part-Time Employees	6,505.74	3,856.00	(2,649.74)	6,505.74	3,856.00	(2,649.74)
Temp. Salaries & Wages	23,848.49	5,000.00	(18,848.49)	23,848.49	5,000.00	(18,848.49)
Overtime	79,403.81	27,395.00	(52,008.81)	79,403.81	27,395.00	(52,008.81)
TOPS - Balances	(4,530.14)	833.00	5,363.14	(4,530.14)	833.00	5,363.14
No Benefit Full-Time Employees	115,981.47	105,995.00	(9,986.47)	115,981.47	105,995.00	(9,986.47)
No Benefit Part-Time Employees	16,556.32	23,489.00	6,932.68	16,556.32	23,489.00	6,932.68
TOPS - FICA	(346.55)	63.00	409.55	(346.55)	63.00	409.55
Social Security - Employer	28,701.62	22,559.00	(6,142.62)	28,701.62	22,559.00	(6,142.62)
IMRF - Employer Cost	29,677.21	24,918.00	(4,759.21)	29,677.21	24,918.00	(4,759.21)
Workers' Compensation Insurance	9,026.82	8,817.00	(209.82)	9,026.82	8,817.00	(209.82)
Unemployment Insurance	11,355.20	7,589.00	(3,766.20)	11,355.20	7,589.00	(3,766.20)
Employee Health/Life Insurance	29,188.33	28,842.00	(346.33)	29,188.33	28,842.00	(346.33)
Books, Periodicals & Manuals		166.00	166.00		166.00	166.00

01/31/17

Champaign County Nursing Home
Actual vs Budget Statement of Operations

4

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
Stocked Drugs	2,898.41	3,091.00	192.59	2,898.41	3,091.00	192.59
Pharmacy Charges-Public Aid	1,469.04	1,914.00	444.96	1,469.04	1,914.00	444.96
Oxygen	1,310.38	1,408.00	97.62	1,310.38	1,408.00	97.62
Incontinence Supplies	5,430.91	9,266.00	3,835.09	5,430.91	9,266.00	3,835.09
Pharmacy Charges - Insurance	6,407.21	9,760.00	3,352.79	6,407.21	9,760.00	3,352.79
Equipment < \$2,500	261.94	833.00	571.06	261.94	833.00	571.06
Operational Supplies	18,980.47	17,066.00	(1,914.47)	18,980.47	17,066.00	(1,914.47)
Pharmacy Charges-Medicare	7,581.40	8,420.00	838.60	7,581.40	8,420.00	838.60
Medical/Dental/Mental Health	4,175.00	4,166.00	(9.00)	4,175.00	4,166.00	(9.00)
Professional Services	23,857.69	31,666.00	7,808.31	23,857.69	31,666.00	7,808.31
Laboratory Fees	874.78	1,395.00	520.22	874.78	1,395.00	520.22
Equipment Rentals	4,589.78	2,500.00	(2,089.78)	4,589.78	2,500.00	(2,089.78)
Dues & Licenses	50.00	41.00	(9.00)	50.00	41.00	(9.00)
Conferences & Training	697.00	500.00	(197.00)	697.00	500.00	(197.00)
Contract Nursing Services		9,166.00	9,166.00		9,166.00	9,166.00
Medicare Medical Services	240.00	1,035.00	795.00	240.00	1,035.00	795.00
Total Nursing Services	563,352.28	490,901.00	(72,451.28)	563,352.28	490,901.00	(72,451.28)
Activities						
Reg. Full-Time Employees	13,281.54	16,007.00	2,745.46	13,281.54	16,007.00	2,745.46
Reg. Part-Time Employees	2,444.86	1,397.00	(1,047.86)	2,444.86	1,397.00	(1,047.86)
Overtime	414.14	39.00	(375.14)	414.14	39.00	(375.14)
TOPS - Balances	450.81	166.00	(284.81)	450.81	166.00	(284.81)
TOPS - FICA	34.49	12.00	(22.49)	34.49	12.00	(22.49)
Social Security - Employer	1,207.66	1,334.00	126.34	1,207.66	1,334.00	126.34
IMRF - Employer Cost	1,394.97	1,474.00	79.03	1,394.97	1,474.00	79.03
Workers' Compensation Insurance	469.67	521.00	51.33	469.67	521.00	51.33
Unemployment Insurance	495.03	963.00	467.97	495.03	963.00	467.97
Employee Health/Life Insurance	1,513.46	3,630.00	2,116.54	1,513.46	3,630.00	2,116.54
Equipment < \$2,500		8.00	8.00		8.00	8.00
Operational Supplies	222.24	625.00	402.76	222.24	625.00	402.76
Professional Services		150.00	150.00		150.00	150.00
Conferences & Training		43.00	43.00		43.00	43.00
Total Activities	21,908.87	26,369.00	4,460.13	21,908.87	26,369.00	4,460.13
Social Services						
Reg. Full-Time Employees	15,123.52	15,991.00	867.48	15,123.52	15,991.00	867.48
Reg. Part-Time Employees	704.00		(704.00)	704.00		(704.00)
Overtime	567.98	205.00	(362.98)	567.98	205.00	(362.98)
TOPS - Balances	772.36	166.00	(606.36)	772.36	166.00	(606.36)
TOPS - FICA	59.09	12.00	(47.09)	59.09	12.00	(47.09)
Social Security - Employer	1,236.35	1,239.00	2.65	1,236.35	1,239.00	2.65
IMRF - Employer Cost	1,443.14	1,368.00	(75.14)	1,443.14	1,368.00	(75.14)
Workers' Compensation Insurance	473.25	484.00	10.75	473.25	484.00	10.75
Unemployment Insurance	515.43	793.00	277.57	515.43	793.00	277.57
Employee Health/Life Insurance	2,925.47	3,187.00	261.53	2,925.47	3,187.00	261.53
Operational Supplies		16.00	16.00		16.00	16.00
Professional Services	259.40	166.00	(93.40)	259.40	166.00	(93.40)
Conferences & Training		41.00	41.00		41.00	41.00
Total Social Services	24,079.99	23,668.00	(411.99)	24,079.99	23,668.00	(411.99)
Physical Therapy						
Reg. Full-Time Employees	4,922.82	4,733.00	(189.82)	4,922.82	4,733.00	(189.82)
Overtime	736.51	23.00	(713.51)	736.51	23.00	(713.51)
TOPS - Balances	(604.97)	83.00	687.97	(604.97)	83.00	687.97
No Benefit Full-Time Employees	1,888.28		(1,888.28)	1,888.28		(1,888.28)

**Champaign County Nursing Home
Actual vs Budget Statement of Operations**

01/31/17

5

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
TOPS - FICA	(46 28)	6 00	52.28	(46 28)	6.00	52.28
Social Security - Employer	563 40	363.00	(200.40)	563 40	363 00	(200.40)
IMRF - Employer Cost	659 53	402 00	(257 53)	659 53	402 00	(257 53)
Workers' Compensation Insurance	203 65	142 00	(61 65)	203 65	142 00	(61.65)
Unemployment Insurance	236 58	267 00	30.42	236 58	267 00	30.42
Employee Health/Life Insurance	1,485 52	1,854 00	368 48	1,485 52	1,854 00	368 48
Professional Services	18,847.71	22,666 00	3,818.29	18,847.71	22,666 00	3,818 29
Total Physical Therapy	28,892.75	30,539 00	1,646.25	28,892.75	30,539 00	1,646.25
Occupational Therapy						
Reg Full-Time Employees		4,541.00	4,541 00		4,541 00	4,541 00
TOPS - Balances		8 00	8 00		8 00	8 00
Social Security - Employer		347 00	347 00		347 00	347 00
IMRF - Employer Cost		383 00	383 00		383 00	383 00
Workers' Compensation Ins		135 00	135 00		135 00	135 00
Unemployment Insurance		216 00	216 00		216 00	216 00
Employee Health/Life Insurance		1,417 00	1,417 00		1,417 00	1,417 00
Professional Services	23,243.30	26,531.00	3,287.70	23,243.30	26,531.00	3,287.70
Total Occupational Therapy	23,243.30	33,578 00	10,334.70	23,243.30	33,578 00	10,334.70
Speech Therapy						
Professional Services	9,045 55	8,969 00	(76 55)	9,045 55	8,969 00	(76 55)
Total Speech Therapy	9,045 55	8,969 00	(76 55)	9,045 55	8,969 00	(76 55)
Respiratory Therapy						
Professional Services	2,101 21		(2,101 21)	2,101 21		(2,101 21)
Professional Services		4,577 00	4,577 00		4,577 00	4,577 00
Total Respiratory Therapy	2,101 21	4,577 00	2,475 79	2,101 21	4,577 00	2,475 79
Total This Department	11,146.76	13,546 00	2,399.24	11,146.76	13,546 00	2,399.24
Food Services						
Reg Full-Time Employees	27,319 28	30,691.00	3,371.72	27,319 28	30,691 00	3,371 72
Reg Part-Time Employees	676 40	1,709 00	1,032 60	676 40	1,709 00	1,032 60
Temp. Salaries & Wages	2,424 29		(2,424 29)	2,424 29		(2,424 29)
Overtime	6,190 25	3,258 00	(2,932 25)	6,190 25	3,258 00	(2,932 25)
TOPS - Balances	2,303 14	83 00	(2,220 14)	2,303 14	83 00	(2,220 14)
TOPS - FICA	176 19	6 00	(170 19)	176 19	6 00	(170 19)
Social Security - Employer	2,768 15	2,728 00	(40 15)	2,768 15	2,728 00	(40 15)
IMRF - Employer Cost	3,014 00	3,013 00	(1 00)	3,014 00	3,013 00	(1 00)
Workers' Compensation Insurance	909 63	1,066 00	156 37	909 63	1,066 00	156 37
Unemployment Insurance	1,151 75	1,981 00	829 25	1,151 75	1,981 00	829 25
Employee Health/Life Insurance	4,466 96	7,847 00	3,380 04	4,466 96	7,847 00	3,380 04
Nutritional Supplements	771 77	5,000 00	4,228 23	771 77	5,000 00	4,228 23
Equipment < \$2,500		41 00	41 00		41 00	41 00
Professional Services		125 00	125 00		125 00	125 00
Equipment Rentals	404 95	416 00	11 05	404 95	416 00	11 05
Dues & Licenses		16 00	16 00		16 00	16 00
Conferences & Training		41 00	41 00		41 00	41 00
Food Service	55,702 71	60,416 00	4,713 29	55,702 71	60,416 00	4,713 29
Total Food Services	108,279 47	118,437 00	10,157 53	108,279 47	118,437 00	10,157 53
Barber & Beauty						
Reg Full-Time Employees	4,635 84	4,676 00	40 16	4,635 84	4,676 00	40 16
TOPS - Balances	706 91	166 00	(540 91)	706 91	166 00	(540 91)
TOPS - FICA	54 08	12 00	(42 08)	54 08	12 00	(42 08)
Social Security - Employer	297 20	357 00	59 80	297 20	357 00	59 80

Champaign County Nursing Home
Actual vs Budget Statement of Operations

01/31/17

6

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance
IMRF - Employer Cost	348.60	395.00	48.40	348.60	395.00	48.40
Workers' Compensation Insurance	138.62	139.00	0.38	138.62	139.00	0.38
Unemployment Insurance	144.86	256.00	111.14	144.86	256.00	111.14
Employee Health/Life Insurance	1,485.52	1,667.00	181.48	1,485.52	1,667.00	181.48
Operational Supplies	265.18	83.00	(182.18)	265.18	83.00	(182.18)
Total Barber & Beauty	8,074.81	7,751.00	(323.81)	8,074.81	7,751.00	(323.81)
Adult Day Care						
Reg. Full-Time Employees	8,955.81	10,986.00	2,030.19	8,955.81	10,986.00	2,030.19
Overtime	477.02	77.00	(400.02)	477.02	77.00	(400.02)
TOPS - Balances	611.44		(611.44)	611.44		(611.44)
TOPS - FICA	46.78		(46.78)	46.78		(46.78)
Social Security - Employer	686.05	840.00	153.95	686.05	840.00	153.95
IMRF - Employer Cost	793.48	928.00	134.52	793.48	928.00	134.52
Workers' Compensation Insurance	267.81	328.00	60.19	267.81	328.00	60.19
Unemployment Insurance	274.65	539.00	264.35	274.65	539.00	264.35
Employee Health/Life Insurance	2,991.18	3,365.00	373.82	2,991.18	3,365.00	373.82
Gasoline & Oil	968.90	833.00	(135.90)	968.90	833.00	(135.90)
Equipment < \$2,500		41.00	41.00		41.00	41.00
Operational Supplies	41.80	125.00	83.20	41.80	125.00	83.20
Field Trips/Activities		41.00	41.00		41.00	41.00
Dues & Licenses		20.00	20.00		20.00	20.00
Conferences & Training		208.00	208.00		208.00	208.00
Automobiles, Vehicles	26.50		(26.50)	26.50		(26.50)
Total Adult Day Care	16,141.42	18,331.00	2,189.58	16,141.42	18,331.00	2,189.58
Alzheimers and Related Disord						
Reg. Full-Time Employees	10,899.49	21,010.00	10,110.51	10,899.49	21,010.00	10,110.51
Overtime	355.30	3,044.00	2,688.70	355.30	3,044.00	2,688.70
TOPS - Balances	(989.95)	250.00	1,239.95	(989.95)	250.00	1,239.95
No Benefit Full-Time Employees	5,262.59	13,966.00	8,703.41	5,262.59	13,966.00	8,703.41
No Benefit Part-Time Employees	3,882.82	6,502.00	2,619.18	3,882.82	6,502.00	2,619.18
TOPS - FICA	(75.73)	19.00	94.73	(75.73)	19.00	94.73
Social Security - Employer	1,537.07	3,406.00	1,868.93	1,537.07	3,406.00	1,868.93
IMRF - Employer Cost	1,769.40	3,762.00	1,992.60	1,769.40	3,762.00	1,992.60
Workers' Compensation Insurance	599.37	1,331.00	731.63	599.37	1,331.00	731.63
Unemployment Insurance	651.93	2,151.00	1,499.07	651.93	2,151.00	1,499.07
Employee Health/Life Insurance	2,921.18	4,277.00	1,355.82	2,921.18	4,277.00	1,355.82
Professional Services	102.50	100.00	(2.50)	102.50	100.00	(2.50)
Conferences & Training		125.00	125.00		125.00	125.00
Total Alzheimers and Related Disorders	26,915.97	59,943.00	33,027.03	26,915.97	59,943.00	33,027.03
Total Expenses	1,206,299.03	1,249,582.00	43,282.97	1,206,299.03	1,249,582.00	43,282.97
Net Operating Income	(222,782.01)	(143,630.00)	(79,152.01)	(222,782.01)	(143,630.00)	(79,152.01)
NonOperating Income						
Local Taxes						
Current-Nursing Home Operating	100,172.26	98,805.00	1,367.26	100,172.26	98,805.00	1,367.26
Total Local Taxes	100,172.26	98,805.00	1,367.26	100,172.26	98,805.00	1,367.26
Miscellaneous NI Revenue						
Restricted Donations	300.00	167.00	133.00	300.00	167.00	133.00
Vending Machine Revenue		192.00	(192.00)		192.00	(192.00)
Total Miscellaneous NI Revenue	300.00	359.00	(59.00)	300.00	359.00	(59.00)
Total NonOperating Income	100,472.26	99,164.00	1,308.26	100,472.26	99,164.00	1,308.26
Net Income (Loss)	(122,309.75)	(44,466.00)	(77,843.75)	(122,309.75)	(44,466.00)	(77,843.75)

Sunday, March 05, 2017

10:22 AM

**Champaign County Nursing Home
Historical Statement of Operations**

01/31/17 1

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
Operating Income													
Miscellaneous Revenue												112	112
Medicare A Revenue												172,451	172,451
Medicare B Revenue												23,385	23,385
Medicaid Revenue												425,618	425,618
Private Pay Revenue												343,926	343,926
Adult Day Care Revenue												18,025	18,025
Total Income												983,517	983,517
Operating Expenses													
Administration												256,410	256,410
Environmental Services												90,505	90,505
Laundry												13,782	13,782
Maintenance												13,566	13,566
Nursing Services												563,352	563,352
Activities												21,909	21,909
Social Services												24,080	24,080
Physical Therapy												28,893	28,893
Occupational Therapy												23,243	23,243
Speech Therapy												9,046	9,046
Respiratory Therapy												2,101	2,101
Respiratory Therapy												11,147	11,147
Total This Department												108,279	108,279
Food Services												8,075	8,075
Barber & Beauty												16,141	16,141
Adult Day Care												26,916	26,916
Alzheimers and Related Disorders												1,206,299	1,206,299
Total Expenses												(222,782)	(222,782)
Net Operating Income													
NonOperating Income													
Local Taxes												100,172	100,172
Miscellaneous NI Revenue												300	300
Total NonOperating Income												100,472	100,472
Net Income (Loss)												(122,310)	(122,310)

**Champaign County Nursing Home
Historical Statement of Operations**

01/31/17 1

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
Operating Income													
Miscellaneous Revenue													
Lunch Reimbursement												27	27
Late Charge, NSF Check Charge												85	85
Total Miscellaneous Revenue												112	112
Medicare A Revenue													
Medicare A													
NH Pt_Care - Medicare Advantage/ H												79,798	79,798
ARD Pt_Care - Medicare Advantage/												88,270	88,270
Total Medicare A Revenue												172,451	172,451
Medicare B Revenue													
Medicare B													
Total Medicare B Revenue												23,385	23,385
Medicaid Revenue													
Medicaid Title XIX (IDHFS)													
ARD - Medicaid Title XIX (IDHFS)												325,730	325,730
Patient Care-Hospice												69,106	69,106
ARD Patient Care - Hospice												26,447	26,447
Total Medicaid Revenue												4,335	4,335
												425,618	425,618
Private Pay Revenue													
VA-Veterans Nursing Home Care													
ARD - VA - Veterans Care												51,635	51,635
Nursing Home Patient Care - Private												6,820	6,820
Nursing Home Beauty Shop Revenue												258,949	258,949
Medical Supplies Revenue												2,412	2,412
Patient Transportation Charges												(641)	(641)
ARD Patient Care- Private Pay												1,659	1,659
Total Private Pay Revenue												23,092	23,092
												343,926	343,926
Adult Day Care Revenue													
VA-Veterans Adult Daycare													
IL Department Of Aging-Day Care Gra												6,500	6,500
Adult Day Care Charges-Private Pay												3,020	3,020
Total Adult Day Care Revenue												18,025	18,025

**Champaign County Nursing Home
Historical Statement of Operations**

01/31/17

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
Total Income												983,517	983,517
Operating Expenses													
Administration													
Reg. Full-Time Employees												22,820	22,820
Temp. Salaries & Wages												1,170	1,170
Per Diem												135	135
Overtime												1,121	1,121
TOPS - Balances												948	948
TOPS - FICA												73	73
Social Security - Employer												1,866	1,866
IMRF - Employer Cost												2,035	2,035
Workers' Compensation Insurance												718	718
Unemployment Insurance												797	797
Employee Health/Life Insurance												5,072	5,072
Employee Development/Recognition												30	30
Employee Physicals/Lab												1,270	1,270
Books, Periodicals & Manuals												69	69
Operational Supplies												2,397	2,397
Audit & Accounting Fees												3,141	3,141
Attorney Fees												1,000	1,000
Professional Services												59,595	59,595
Job Required Travel Expense												43	43
Insurance												22,841	22,841
Computer Services												12,815	12,815
Telephone Services												1,056	1,056
Legal Notices, Advertising												1,982	1,982
Photocopy Services												250	250
Public Relations												33	33
Dues & Licenses												1,625	1,625
Finance Charges, Bank Fees												1,507	1,507
Cable/Satellite TV Expense												2,591	2,591
IPA Licensing Fee												40,988	40,988
Depreciation Expense												62,602	62,602
Interest- Bonds Payable												3,819	3,819
Total Administration												256,410	256,410
Environmental Services													
Reg. Full-Time Employees												28,123	28,123
Reg. Part-Time Employees												845	845
Overtime												2,128	2,128

**Champaign County Nursing Home
Historical Statement of Operations**

3

01/31/17

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
TOPS - Balances												183	183
TOPS- FICA												14	14
Social Security - Employer												2,358	2,358
IMRF - Employer Cost												2,729	2,729
Workers' Compensation Insurance												866	866
Unemployment Insurance												951	951
Employee Health/Life Insurance												2,988	2,988
Operational Supplies												3,374	3,374
Gas Service												17,247	17,247
Electric Service												20,074	20,074
Water Service												2,697	2,697
Pest Control Service												511	511
Waste Disposal & Recycling												3,306	3,306
Equipment Rentals												258	258
Sewer Service & Tax												1,853	1,853
Total Environmental Services												90,505	90,505

Laundry

Reg. Full-Time Employees	6,893												6,893
Reg. Part-Time Employees	1,309												1,309
Overtime	795												795
TOPS Balances	534												534
TOPS - FICA	41												41
Social Security - Employer	672												672
IMRF - Employer Cost	782												782
Workers' Compensation Insurance	245												245
Unemployment Insurance	279												279
Employee Health/Life Insurance	2,231												2,231
Total Laundry	13,782												13,782

Maintenance

Reg. Full-Time Employees	4,074												4,074
Overtime	1,010												1,010
TOPS - Balances	31												31
TOPS - FICA	2												2
Social Security - Employer	343												343
IMRF - Employer Cost	397												397
Workers' Compensation Insurance	122												122
Unemployment Insurance	143												143
Employee Health/Life Insurance	1,021												1,021
Maintenance Supplies	456												456
Equipment < \$2,500	773												773

Sunday, March 05, 2017

10:24 AM

**Champaign County Nursing Home
Historical Statement of Operations**

01/31/17

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
Automobile Maintenance												459	459
Equipment Maintenance												53	53
Nursing Home Building Repair/Mainte												4,535	4,535
Parking Lot/Sidewalk Maintenance												148	148
Total Maintenance												13,566	13,566
Nursing Services													
Reg. Full-Time Employees												139,160	139,160
Reg. Part-Time Employees												6,506	6,506
Temp Salaries & Wages												23,848	23,848
Overtime												79,404	79,404
TOPS - Balances												(4,530)	(4,530)
No Benefit Full-Time Employees												115,981	115,981
No Benefit Part-Time Employees												16,556	16,556
TOPS - FICA												(347)	(347)
Social Security - Employer												28,702	28,702
IMRF - Employer Cost												29,677	29,677
Workers' Compensation Insurance												9,027	9,027
Unemployment Insurance												11,355	11,355
Employee Health/Life Insurance												29,188	29,188
Stocked Drugs												2,898	2,898
Pharmacy Charges-Public Aid												1,469	1,469
Oxygen												1,310	1,310
Incontinence Supplies												5,431	5,431
Pharmacy Charges - Insurance												6,407	6,407
Equipment < \$2,500												262	262
Operational Supplies												18,980	18,980
Pharmacy Charges-Medicare												7,581	7,581
Medical/Dental/Mental Health												4,175	4,175
Professional Services												23,858	23,858
Laboratory Fees												875	875
Equipment Rentals												4,590	4,590
Dues & Licenses												50	50
Conferences & Training												697	697
Medicare Medical Services												240	240
Total Nursing Services												563,352	563,352
Activities													
Reg. Full-Time Employees												13,262	13,262
Reg. Part-Time Employees												2,445	2,445
Overtime												414	414
TOPS - Balances												451	451

Champaign County Nursing Home
Historical Statement of Operations

01/31/17

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
TOPS - FICA												34	34
Social Security - Employer												1,208	1,208
IMRF - Employer Cost												1,395	1,395
Workers' Compensation Insurance												470	470
Unemployment Insurance												495	495
Employee Health/Life Insurance												1,513	1,513
Operational Supplies												222	222
Total Activities												21,909	21,909
Social Services													
Reg. Full-Time Employees												15,124	15,124
Reg. Part-Time Employees												704	704
Overtime												568	568
TOPS - Balances												772	772
TOPS - FICA												59	59
Social Security - Employer												1,236	1,236
IMRF - Employer Cost												1,443	1,443
Workers' Compensation Insurance												473	473
Unemployment Insurance												515	515
Employee Health/Life Insurance												2,925	2,925
Professional Services												259	259
Total Social Services												24,080	24,080
Physical Therapy													
Reg. Full-Time Employees												4,923	4,923
Overtime												737	737
TOPS - Balances												(605)	(605)
No Benefit Full-Time Employees												1,888	1,888
TOPS - FICA												(46)	(46)
Social Security - Employer												563	563
IMRF - Employer Cost												660	660
Workers' Compensation Insurance												204	204
Unemployment Insurance												237	237
Employee Health/Life Insurance												1,486	1,486
Professional Services												18,848	18,848
Total Physical Therapy												28,893	28,893
Occupational Therapy													
Professional Services												23,243	23,243
Total Occupational Therapy												23,243	23,243
Speech Therapy													

**Champaign County Nursing Home
Historical Statement of Operations**

01/31/17

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
Professional Services												9,046	9,046
Total Speech Therapy												9,046	9,046
Respiratory Therapy												2,101	2,101
Professional Services												2,101	2,101
Total Respiratory Therapy												2,101	2,101
Total This Department												11,147	11,147
Food Services												27,319	27,319
Reg. Full-Time Employees												676	676
Reg. Part-Time Employees												2,424	2,424
Temp. Salaries & Wages												6,190	6,190
Overtime												2,303	2,303
TOPS - Balances												176	176
TOPS - FICA												2,768	2,768
Social Security - Employer												3,014	3,014
IMRF - Employer Cost												910	910
Workers' Compensation Insurance												1,152	1,152
Unemployment Insurance												4,467	4,467
Employee Health/Life Insurance												772	772
Nutritional Supplements												405	405
Equipment Rentals												55,703	55,703
Food Service												108,279	108,279
Total Food Services												4,636	4,636
Barber & Beauty												707	707
Reg. Full-Time Employees												54	54
TOPS - Balances												297	297
TOPS - FICA												347	347
Social Security - Employer												139	139
IMRF - Employer Cost												145	145
Workers' Compensation Insurance												1,486	1,486
Unemployment Insurance												265	265
Employee Health/Life Insurance												8,075	8,075
Operational Supplies													
Total Barber & Beauty												8,956	8,956
Adult Day Care												477	477
Reg. Full-Time Employees												611	611
Overtime												47	47
TOPS - Balances													
TOPS - FICA													

**Champaign County Nursing Home
Historical Statement of Operations**

01/31/17

Description	02/16	03/16	04/16	05/16	06/16	07/16	08/16	09/16	10/16	11/16	12/16	01/17	Total
Social Security - Employer												686	686
IMRF - Employer Cost												793	793
Workers' Compensation Insurance												268	268
Unemployment Insurance												275	275
Employee Health/Life Insurance												2,991	2,991
Gasoline & Oil												969	969
Operational Supplies												42	42
Automobiles, Vehicles												27	27
Total Adult Day Care											16,141		16,141

Alzheimers and Related Disord

Reg. Full-Time Employees												10,899	10,899
Overtime												355	355
TOPS - Balances												(990)	(990)
No Benefit Full-Time Employees												5,263	5,263
No Benefit Part-Time Employees												3,883	3,883
TOPS - FICA												(76)	(76)
Social Security - Employer												1,537	1,537
IMRF - Employer Cost												1,769	1,769
Workers' Compensation Insurance												599	599
Unemployment Insurance												652	652
Employee Health/Life Insurance												2,921	2,921
Professional Services												103	103
Total Alzheimers and Related Disorde												26,916	26,916
Total Expenses												1,206,299	1,206,299
Net Operating Income												(222,782)	(222,782)

NonOperating Income

Local Taxes												100,172	100,172
Current-Nursing Home Operating												100,172	100,172
Total Local Taxes												200,344	200,344

Miscellaneous NI Revenue

Restricted Donations												300	300
Total Miscellaneous NI Revenue												300	300
Total NonOperating Income												100,472	100,472
Net Income (Loss)												(122,310)	(122,310)

ASSETS**Current Assets****Cash**

Cash	\$298,826.91
Petty Cash	\$300.00
Total Cash	<u>\$299,126.91</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Private Pay	\$1,867,545.38
Accts Rec-Nursing Home Med Adv/ HMO/ Ins	\$1,044,906.07
Total Rec., Net of Uncollectible Amounts	<u>\$2,912,451.45</u>

Rec., Net of Uncollectible Amounts

Accts Rec-Nursing Home Hospice	\$166,108.18
Allowance for Uncollectible Accts-Private Pay	(\$226,018.71)
Allowance for Uncollectible Accts-Patient Care P	(\$160,301.19)
Allowance for Uncollectible Accts-Patient Care H	\$11,807.46
Total Rec., Net of Uncollectible Amounts	<u>(\$208,404.26)</u>

Accrued Interest

Property Tax Revenue Receivable	\$137,694.54
Total Accrued Interest	<u>\$137,694.54</u>

Intergvt. Rec., Net of Uncollectibl

Due From Collector Funds	\$586.42
Due from Other Governmental Units	\$1,405,253.39
Due from IL Public Aid	\$494,027.49
Due from IL Department of Aging-Title XX	\$95,474.58
Due from US Treasury-Medicare	\$409,899.06
Due From VA-Adult Daycare	\$73,192.95
Due From VA-Nursing Home Care	\$279,110.14
Allowance for Uncollectible Accts-Medicare	\$955.54
Allowance For Uncollectible Accts-VA Adult Day C	(\$1,340.00)
Total Intergvt. Rec., Net of Uncollectibl	<u>\$2,757,159.57</u>

Prepaid Expenses

Prepaid Expenses	\$75,728.27
Stores Inventory	\$21,111.96
Total Prepaid Expenses	<u>\$96,840.23</u>

Long-Term Investments

Patient Trust Cash, Invested	\$21,506.54
Total Long-Term Investments	<u>\$21,506.54</u>
Total Current Assets	<u>\$6,016,374.98</u>

Fixed Assets

Nursing Home Buildings	\$23,473,119.72
Improvements not Buildings	\$679,343.83
Equipment, Furniture & Autos	\$1,631,740.76
Construction in Progress	\$429,255.37
Accumulated Depreciation-Land Improvements	(\$332,409.84)
Accumulated Depreciation-Equipment, Furniture, &	(\$1,249,729.36)
Accumulated Depreciation-Buildings	(\$5,875,584.45)
Total Fixed Assets	\$18,755,736.03
Total ASSETS	\$24,772,111.01

LIABILITIES & EQUITY**Current Liabilities**

A/R Refunds	\$0.00
Accounts Payable	\$3,366,428.80
Salaries & Wages Payable	\$247,809.18
Interest Payable - Bonds	\$26,732.44
Due To Accounts Payable Fund	(\$216.40)
Due to General Corporate Fund	\$282,802.00
Tax Anticipation Notes Payable	\$1,021,757.00
Notes Payable	\$279.66
Total Current Liabilities	\$4,945,592.68

Non-Current Liabilities

Nursing Home Patient Trust Fund	\$21,506.54
Bonds Payable	\$2,505,000.00
Accrued Compensated Absences	\$231,889.43
Total Non-Current Liabilities	\$2,758,395.97
Total Current Liabilities	\$7,703,988.65

Equity

Revenues	\$0.00
Retained Earnings-Unreserved	\$17,190,432.11
Year To Date Earnings	\$0.00
Contributed Capital	\$0.00
Year To Date Earnings	(\$122,309.75)
Total Equity	\$17,068,122.36
Total LIABILITIES & EQUITY	\$24,772,111.01

1 Month
Champaign County Nursing Home
December 31, 2016 through January 31, 2017
Statement of Cash Flows (Indirect Method)

CASH FLOW FROM OPERATING ACTIVITIES:

Net Income (Loss) - YTD	\$ (122,310)
Depreciation Expense	62,602
(Incr.)/Decr. in Accounts Receivable	(181,616)
(Incr.)/Decr. in Prepaid Expenses	(54,531)
(Incr.)/Decr. in Inventory	-
(Incr.)/Decr. in Patient Trust	-
Incr./(Decr.) in Accounts Payable	233,415
Incr./(Decr.) in Salaries and Wages Payable	46,360
Incr./(Decr.) in Interest Payable	3,818
Incr./(Decr.) in Accrued Com. Absences	447
Incr./(Decr.) in Other Liabilities	<u>3</u>
Net Cash Provided by Operating Activities	(11,812)

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	-
Improvements / (CIP)	-
Net Cash Provided by Investing Activities	-

CASH FLOW FROM FINANCING ACTIVITIES:

Increase in Tax Anticipation Note	-
Notes Payable - Medicaid	-
(Decrease) Due to General Corp. Fund	-
(Decrease) in Bonds Payable	-
Increase in Equity Adjustment	<u>-</u>
Net Cash Provided by Financing Activities	-

Total Cash Flow	(11,812)
Beginning Cash Flow - 12/31/2016	<u>310,939</u>
ENDING CASH - 1/31/2017	<u>\$ 299,127</u>

Champaign County Nursing Home
Monthly Statements of Cash Flow (Indirect Method)
August 31, 2016 through January 31, 2017

<u>CASH FLOW FROM OPERATING ACTIVITIES:</u>	<u>Aug '16</u>	<u>Sept '16</u>	<u>Oct '16</u>	<u>Nov '16</u>	<u>Dec '16</u>	<u>Jan '17</u>
Net Income (Loss) - Monthly	\$ (49,330)	\$ (66,036)	\$ 20,856	\$ (137,446)	\$ (135,779)	\$ (122,310)
Depreciation Expense	62,813	62,684	62,657	62,638	62,590	62,602
(Incr.)/Decr. in Accounts Receivable	(159,876)	273,679	(314,852)	34,861	(72,057)	(181,616)
(Incr.)/Decr. in Prepaid Expenses	7,433	15,574	15,574	15,574	15,574	(54,531)
(Incr.)/Decr. in Inventory	-	-	-	-	-	-
(Incr.)/Decr. in Patient Trust	(213)	-	-	3,910	305	-
Incr./(Decr.) in Accounts Payable	303,648	(21,496)	521,288	(104,564)	(940,446)	233,415
Incr./(Decr.) in Salaries and Wages Payable	72,753	(229,248)	45,744	38,802	62,549	46,360
Incr./(Decr.) in Interest Payable	3,819	3,819	3,819	3,819	3,819	3,818
Incr./(Decr.) in Accrued Com. Absences	(15,393)	850	1,653	(5,205)	2,295	447
Incr./(Decr.) in Other Liabilities	214	(83,563)	-	(3,912)	(305)	3
Net Cash Provided (Used) by Operating Activities	225,868	(43,737)	356,739	(91,523)	(1,001,455)	(11,812)

CASH FLOW FROM INVESTING ACTIVITIES:

Purchase of Equipment	(4,945)	-	-	-	-	-
Improvements / (CIP)	(54,253)	(39,007)	(278,099)	(10,195)	(2,873)	-
Net Cash Provided (Used) by Investing Activities	(59,198)	(39,007)	(278,099)	(10,195)	(2,873)	-

CASH FLOW FROM FINANCING ACTIVITIES:

Incr./(Decr.) in Tax Anticipation Note	(127,890)	(232,076)	-	-	1,021,757	-
Incr./(Decr.) Notes Payable - Medicaid	(25,589)	(25,590)	(25,590)	(25,589)	(25,310)	-
Incr./(Decr.) in Due to General Corp. Fund	-	282,802	-	-	-	-
Incr./(Decr.) in Bonds Payable	-	-	-	-	-	-
Incr./(Decr.) in Equity Adjustment	-	-	-	-	-	-
Net Cash Provided (Used) by Financing Activities	(153,479)	25,136	(25,590)	(25,589)	996,447	-

Total Cash Flow	13,191	(57,608)	53,050	(127,307)	(7,881)	(11,812)
Beginning Cash Balance (Prior Month's)	437,494	450,685	393,077	446,127	318,820	310,939
MONTH ENDING CASH BALANCE	\$ 450,685	\$ 393,077	\$ 446,127	\$ 318,820	\$ 310,939	\$ 299,127

**Champaign County Nursing Home
August 31, 2016 through January 31, 2017**

Key Balance Sheet Items Charted Below:

	<u>Aug '16</u>	<u>Sept '16</u>	<u>Oct '16</u>	<u>Nov '16</u>	<u>Dec '16</u>	<u>Jan '17</u>
Cash	450,685	393,077	446,127	318,820	310,939	299,127
A/R	5,338,917	5,065,238	5,380,090	5,345,229	5,417,286	5,598,902
A/P	3,678,232	3,656,736	4,178,024	4,073,460	3,133,014	3,366,429

